



- Twenty-three year career in the Canadian Armed Forces and twelve years as a public servant with the Department of National Defence, Public Services and Procurement Canada and the Transportation Safety Board of Canada.
- Worked in various Defence acquisition and modernization projects and provided project oversight as a Director General and as the Chief of Staff for the Materiel Group.

MANDATE

- Departmental Functional Authority for materiel acquisition and support, including disposal; materiel and inventory management, including write-off; materiel assurance; procurement and contracting; radio frequency safety; controlled goods; and, project management policy (held jointly with the Vice Chief of the Defence Staff).
- Provides centralized procurement support to other Level 1s.

KEY FACTS

- Total Employees:**
- 4,789 (3485 civilians, 1304 military)
- Budget:**
- \$7.5B (\$4B capital, \$3.5B national procurement & operating)
- Manages:**
- \$27B in capital asset equipment and \$5B in inventory
- Primary location(s):**
- National Capital Region
 - Montreal
 - Valcartier
 - Cold Lake
 - Esquimalt
 - Nanoose

KEY PARTNERS

- Internal:**
- Strategic Joint Staff, Vice Chief of the Defence Staff, Army, Navy, Air Force, Operational Commands
 - Chief of Military Personnel
 - Military Staff in the Canadian Embassy in Washington, DC
 - ADM(Information Management), ADM(Finance), ADM(Infrastructure and Environment)
- External:**
- Treasury Board Secretariat (TBS)
 - Public Services and Procurement Canada
 - Innovation, Science and Economic Development Canada
 - Canadian and international defence industry
 - NATO Conference of National Armaments Directors
 - Bilateral and multilateral engagements with several nations such [REDACTED]

TOP ISSUES

Capacity Challenge

- The Materiel Group is faced with capacity challenges impacting its ability to execute the current Defence Policy *Strong, Secure, Engaged*. To address this, a robust program to professionalize the procurement workforce, improve diversity and inclusion and, promote a respectful workplace is in place, ensuring that the Materiel Group continues to be an employer of choice and delivers on its mandate.

Sustainment Challenge

- Sustainment of CAF equipment relies on a complex web of contracts, industry and government partners, and international arrangements.
- The success of the sustainment enterprise requires a careful balance between operational requirements, equipment maintenance needs and resources.
- A detailed programme review is underway with central agencies to help illuminate sustainment drivers and improve this balance.

Capability Delivery Challenge

- Delivering new defence equipment to the CAF requires competencies in engineering, procurement, and project management disciplines.
- While competencies continue to improve as a result of professionalization efforts, the significant complexities of the defence procurement process remain an ongoing challenge for which the Materiel Group continually engage with internal and external partners seeking innovative solutions.

Projects requiring MND approval

[REDACTED]

Projects requiring TBS approval with MND approval beforehand

[REDACTED]

Decisions, announcements, engagements, litigations

- Future Fighter Capability (potential for an announcement)
- Canadian Surface Combatant procurement (ongoing litigation)
- Canadian International Trade Tribunal – Challenge (potential for an announcement)
 - C-22 9mm pistol request for proposal closing 15 Nov 2021