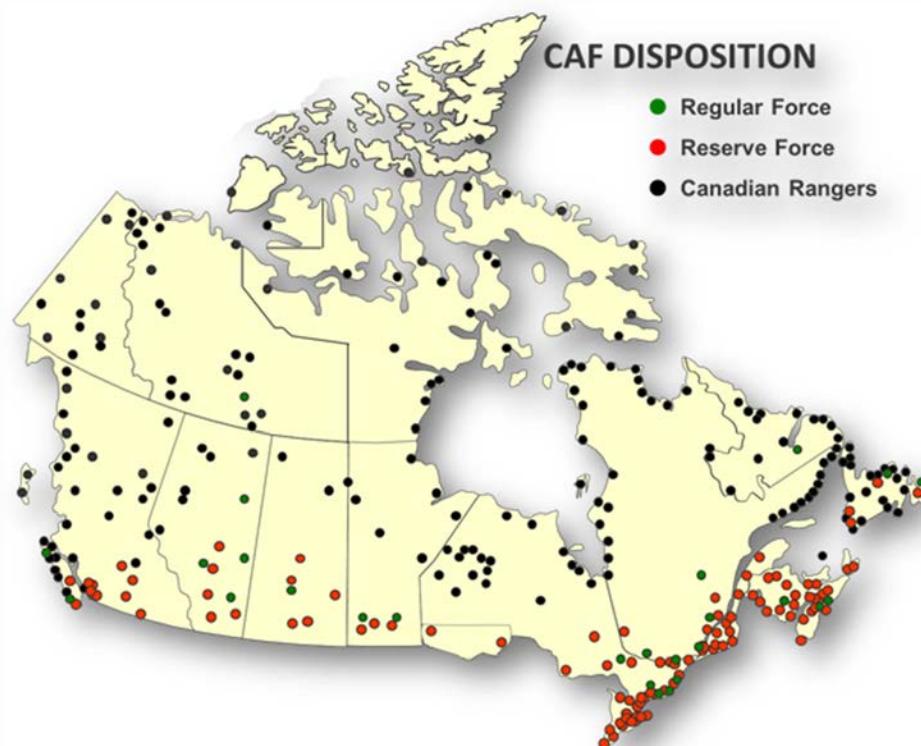


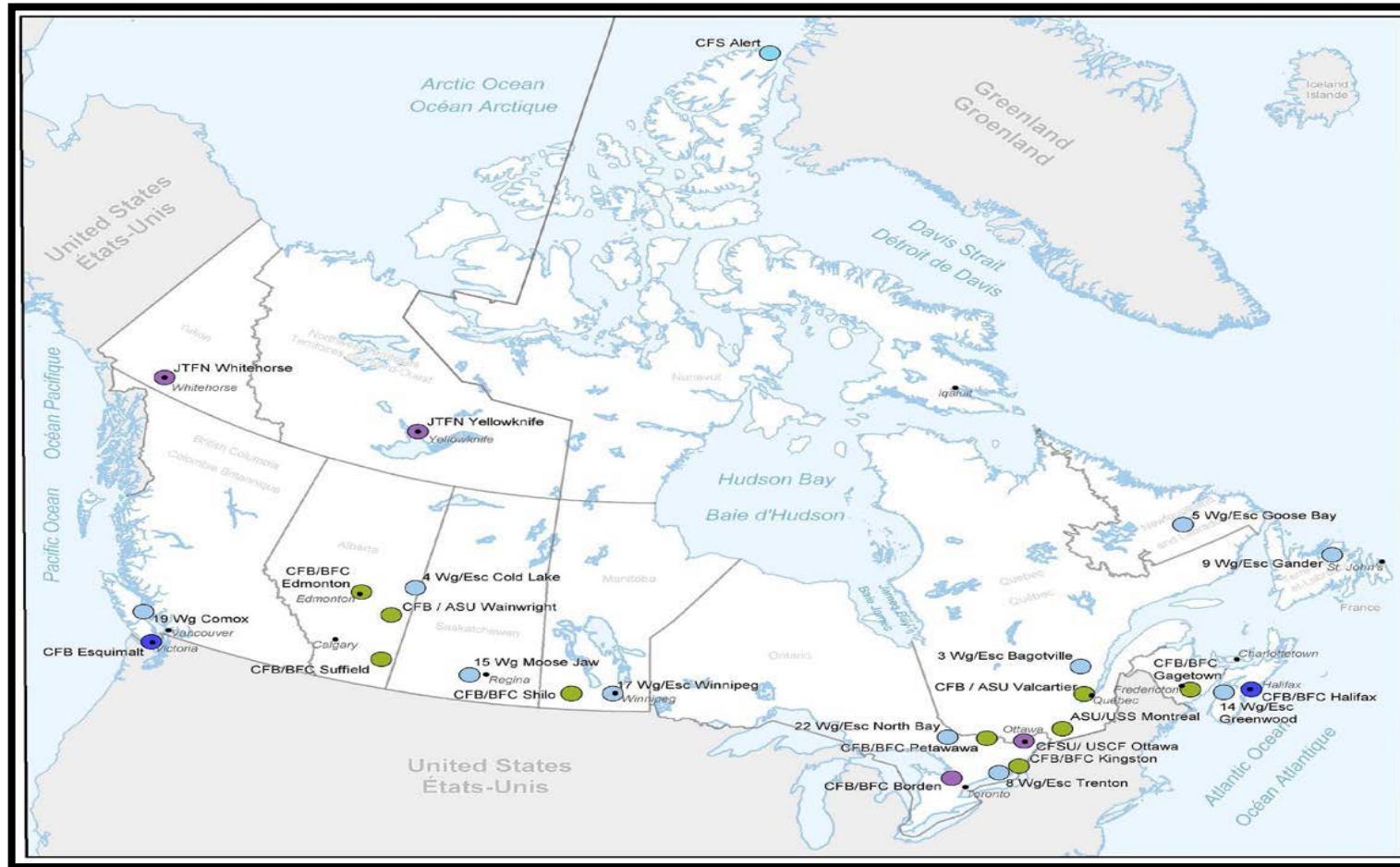


- The Defence Team is comprised of Canadian Armed Forces (CAF) members and public service employees of the Department of National Defence (DND)
- Represented in more than 3,000 communities, DND/CAF have a significant presence in every province and territory
 - 68,000 Regular Force
 - Increasing to 71,500 under SSE
 - 27,000 Reserve Force
 - Increasing to 30,000 under SSE
 - 5,200 Rangers in 187 Patrols



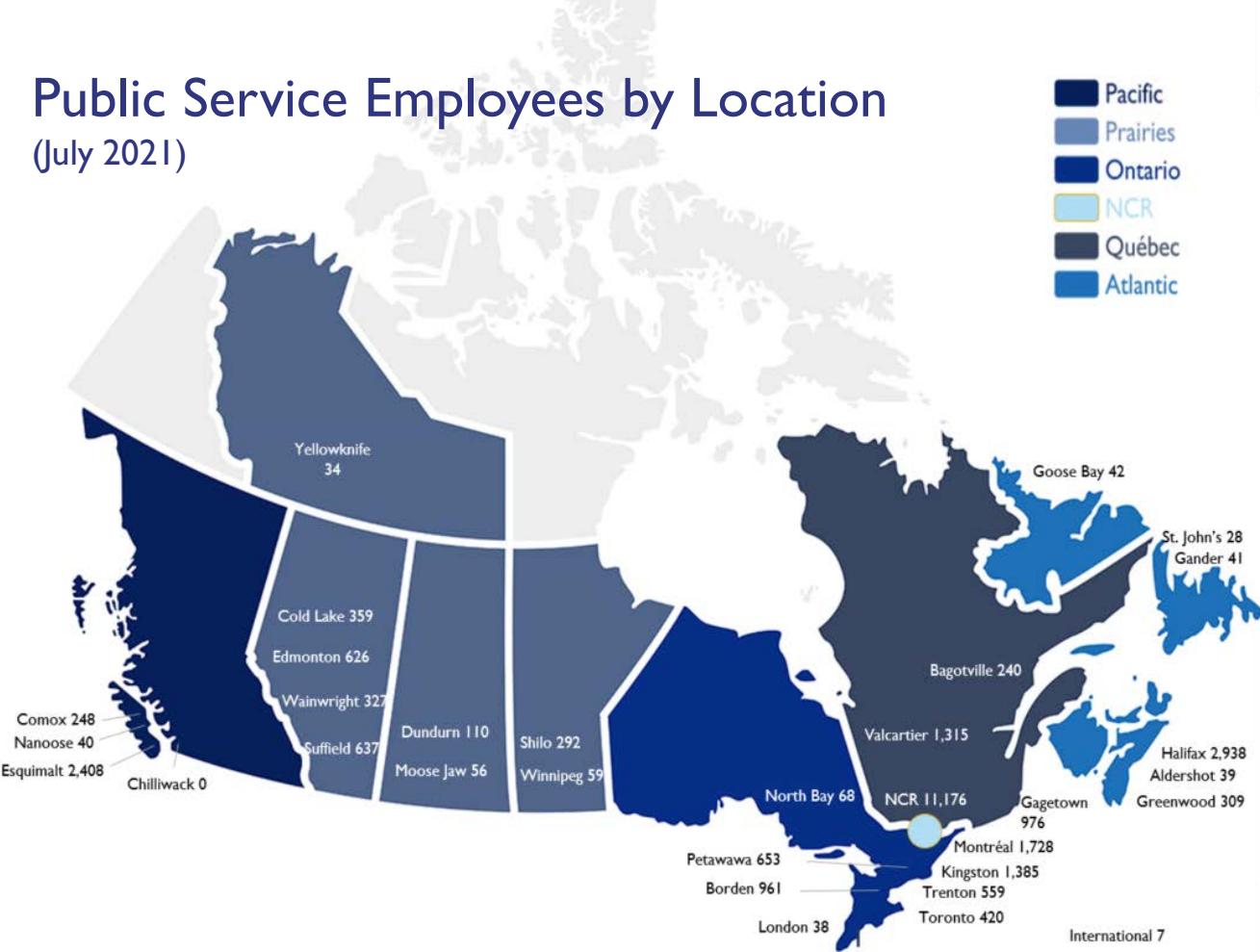


CAF MILITARY INSTALLATIONS / INSTALLATIONS MILITAIRES DES FAC





Public Service Employees by Location (July 2021)



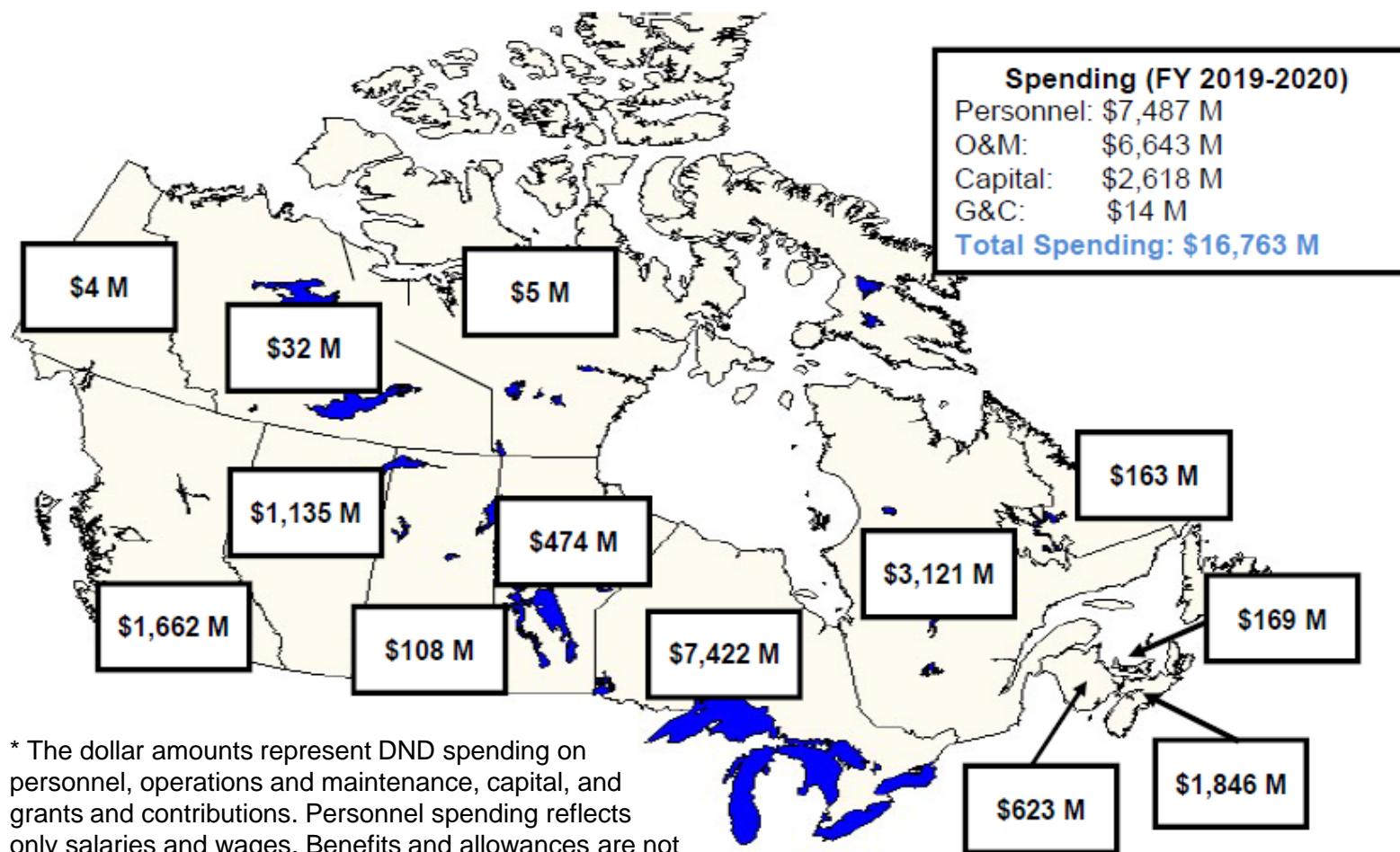
- Total public service employees on map locations: 28,696
- Total public service locations located off map: 16
- Total public service population: 28,712
- Locations in close proximity have been aggregated

PUBLIC SERVICE EMPLOYEE OVERVIEW

- **Total public service population:** 28,712 (~25% of the Defence Team population).
- ~3,700 military supervisors of public service employees.
- ~60 occupational groups ranging from administrative support to technical trades to defence research and scientists (some are unique to DND).
- Workforce is 57% male, average age is 47 with more than 40% of the workforce over 50.
- 23% of the workforce are former CAF which influences both the average age and the EE demographics.



Economic Presence



* The dollar amounts represent DND spending on personnel, operations and maintenance, capital, and grants and contributions. Personnel spending reflects only salaries and wages. Benefits and allowances are not included.