

(In thousands of dollars)	2012					2013															Total
	Total	DST	RPIT	EAD	RPIIAD	MR	LR	AR	JCR	SA	CaPSS	CoPSS	IPSS	DTPS	CI	EPS	NSS	ISS			
Operating expense																					
Salary and Employee Benefits	9,935,057	196,378	868,115	166,208		13,460	1,279,377	2,176,053	959,676	1,232,073	427,979	111,231	50,943	958,817	462,265	207,847	22,967	10,832	637,100	9,781,321	
Amortization	2,458,459	46	0	2,248,334		307,371	0	0	0	2,588	39,060	0	0	4,839	0	0	0	0	0	2,602,239	
Professional and Special Services	1,963,329	71,695	71,068	386,060		66,081	184,317	193,763	152,117	215,402	89,024	8,312	60,032	152,224	37,893	21,119	55,733	49	75,066	1,839,954	
Repair and Maintenance	1,167,205	5,697	228	57,762		76,455	138,257	163,489	198,923	55,406	42,805	81,033	16,280	91,543	66,510	13,170	333	1	85,966	1,093,858	
Transportation and Communication	985,736	14,534	25,499	21,411		1,438	36,437	99,388	55,682	97,066	16,217	13,671	4,560	120,120	330,982	31,793	2,151	101	52,741	923,793	
Materials and Supplies	925,368	7,286	26,090	30,780		3,391	83,874	115,884	104,450	194,811	12,503	31,109	19,706	201,643	6,625	20,787	3,294	25	4,959	867,218	
Expenses Related to Tangible Assets	1,474,876	3,621	7,989	212,337		3,621	7,989	37,470	49,742	23,765	12,453	1,371	605	21,706	809	1,307	148	6	13,347	404,111	
Other Services	495,260	15,736	7,522	35,044		2,417	11,346	50,743	23,699	47,192	19,070	4,828	1,439	77,547	94,832	4,616	8,733	172	59,201	464,138	
Equipment and Other Rentals	518,511	1,474	4,087	695		1,341	20,914	60,335	40,397	3,709	8,724	3,038	271,040	1,264	19,725	1,141	6	1,842		485,928	
Loss on Disposals and Write-offs and Write-downs of Tangible Capital Assets	379,534	0	0	258,828		95,503	55	599	521	136	0	0	2	40	0	0	0	0	0	355,684	
Accommodation	186,291	1,358	16,669	12,176		5,686	4,347	7,165	1,658	24,955	1,074	870	1,390	9,414	10,793	185	1	53,734		174,584	
Utilities	184,927	3,723	474	5		189	28,917	53,821	34,053	25,588	1,435	476	3,710	3,302	14,051	2,512	690	0	360		173,306
Other Expenses	119,776	56,841	44,413	(2,231,923)		(150,839)	310,777	714,390	219,161	348,199	(12,661)	20,365	32,588	280,963	36,449	44,942	14,933	(7)	383,659		112,249
Interest on Capital Lease Payments	49,244	32	56,607	(50,291)		(2,887)	63	2,251	32	6,926	0	0	31,123	252	64	52	0	1,927		46,149	
Advertising, Printing and Related Services	41,524	115	14,229	3,973		4	681	1,249	2,505	6,193	691	745	44	1,226	772	1,789	86	0	4,614		38,915
Bad Debts	9,002	157	933	210		16	1,093	1,834	888	942	351	177	63	614	417	186	18	5	534		8,437
Total operating expenses	20,894,099	378,693	1,136,989	1,151,609		427,615	2,137,925	3,690,706	1,810,141	2,327,439	653,710	282,912	194,398	2,234,980	1,067,414	380,650	110,464	11,190	1,375,050	19,371,884	
Transfer payments																					
Transfers to Other Countries and International Organizations	219,210	0	0	0		0	0	0	0	0	0	302	0	205,133	0	0	0	0	0	205,435	
Transfers to Non-Profit Organizations	11,256	93	0	0		0	0	0	0	148	0	3,334	0	32	1,592	3,426	0	0	10,549		
Transfers to Other Levels of Government	9,577	0	0	0		2,785	0	0	0	0	0	4,238	0	0	0	2,022	0	(70)	8,975		
Transfers to Individuals	6,551	0	0	0		0	0	0	0	0	0	0	0	6,139	0	0	0	0	6,139		
Total transfer payments	246,594	93	0	0		2,785	0	0	0	148	0	7,874	0	205,133	6,171	1,592	3,945	3,426	(70)	231,098	
Total expenses	21,140,693	378,786	1,136,989	1,151,609		430,400	2,137,925	3,690,706	1,810,141	2,327,587	653,710	290,786	194,398	2,440,113	1,073,585	382,242	114,409	14,616	1,374,980	19,602,982	
Revenues																					
Sale of Goods and Services	433,716	3,523	8,541	(10,281)		154	16,453	29,171	20,496	14,069	659	113	786	171,593	106,404	246	129	938	73,811	436,804	
Other	37,412	304	737	(887)		13	1,419	2,516	1,768	1,214	57	10	68	14,801	9,178	21	11	81	6,367	37,678	
Gains on Disposals of Assets	16,459	134	324	(390)		6	624	1,107	778	534	25	4	30	6,512	4,038	9	5	36	2,801	16,576	
Interest and Gains on Foreign Exchange	12,315	100	243	(292)		4	467	828	582	399	19	3	22	4,872	3,021	7	4	27	2,096	12,403	
Total revenues	499,902	4,061	9,845	(11,850)		177	18,963	33,622	23,624	16,216	760	130	906	197,778	122,641	283	149	1,082	85,075	503,461	
Total	20,640,791	374,725	1,127,144	1,163,459		430,223	2,118,962	3,657,084	1,786,517	2,311,371	652,950	290,656	193,492	2,242,335	950,944	381,959	114,260	13,534	1,289,905	19,099,521	

DST	Defence Science and Technology	MR	Maritime Readiness	SA	SA Situational Awareness	DTPS	Defence Team Personnel Support
RPIT	RPIT Recruiting of Personnel and Initial Training	LR	Land Readiness	CaPSS	Canadian Peace, Stability and Security	CI	Canadian Identity
EAD	EAD Equipment Acquisition and Disposal	AR	Aerospace Readiness	CoPSS	Continental Peace, Stability and Security	EPS	Environment Protection and Stewardship
RPIIAD	Real Property and Informatics Infrastructure	JCR	Joint and Common Readiness	IPSS	International Peace, Stability and Security	NSS	Non-Security Support
	Acquisition and Disposal					ISS	Internal Services