Briefing Book for JF Tremblay, Deputy Minister of Environment and Climate Change Canada

Appearance Before the

Standing Committee on Government Operations and Estimates

Federal Grants and Contributions Process

October 1, 2024

Deputy Minister's Appearance Before the Standing Committee on Government Operations and Estimates

Federal Grants and Contributions Process

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Environment and Climate Change Canada | Environnement et Changement climatique Canada

Audit of the Administration of Grants and Contributions at ECCC

Report I

Audit and Evaluation Branch

June 2024



Canada

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Executive summary

Why it is important

Since 2016, Environment and Climate Change Canada (ECCC)'s mandate has expanded considerably with an increased focus on program delivery to support the Government of Canada's efforts in addressing climate change and protecting the environment.

This has been accompanied by an unprecedented growth in the grants and contributions (G&C) funding provided to the Department to support priorities. The administration of this funding is a key departmental priority. Given the growth in funding, this area has been identified as a risk in multiple corporate documents.

Objective

The overall audit objective was to assess the operational effectiveness of the governance, risk management, and internal controls in place to administer departmental G&C programs, and to assess progress made in implementing the recommendations of the ad hoc Director General (DG) Committee's review of Grants and Contributions carried out in 2020 to 2021.

In the context of this audit, the administration of G&C encompasses both the delivery of G&C funds in program branches, as well as the various other management control and support functions that enable the delivery of G&C.

What we found

The increase in G&C funding since 2016 and moving from a small to a large-scale program delivery department has strained existing resources, infrastructure, and operational processes.

The structural and strategic foundations needed to support the program delivery model — such as governance, processes, systems, compliance framework, training, and capacity-building — have been developed and evolved organically and did not adapt in a manner that effectively supports the scale and complexity of the current number of programs being delivered and the variety of recipients that use the funding.

The current landscape reveals a decentralized approach to governance and program delivery across branches and programs, decentralized information technology and information systems to administer G&C funding, and inconsistent financial management approaches that do not fully support diverse recipient needs and efficient program delivery.

Opportunities for improvement have been identified and are presented throughout this report on governance, G&C recipient-focused delivery, coordination and training, financial management, controls and reporting, and the information systems and information management mechanisms to manage G&C. The interconnectivity of each element impacts the way the entire program delivery ecosystem is shaped, and improvements in one area affect all others.

The review conducted by the ad hoc DG Committee led to efforts and several good practices that were implemented to improve the G&C processes. We found that work to implement the 17 recommendations remains relevant, and these measures need to be reassessed, along with the other findings highlighted in this report, in the context of a broader departmental approach. A unified vision, concerted efforts, and a strategic departmental approach to G&C administration and program delivery that includes the implementation of an enterprise G&C management solution that links to the financial system are necessary to drive improvements and enable the Department to make necessary progress in this regard.

Recommendations

Five (5) recommendations were developed to address the opportunities for improvement identified in this report. Given the shared responsibilities and accountabilities for G&C administration at ECCC and the level of effort required for implementation, the recommendations are addressed to the Department, or to the Assistant Deputy Minister and Chief Financial Officer, Corporate Services and Finance Branch (CSFB), as appropriate:

1. The Department should define, communicate, and implement a common enterprise vision and strategy to managing G&C and review its current G&C delivery model to improve the overall effectiveness of its G&C programs.

2. The Assistant Deputy Minister and Chief Financial Officer, CSFB, in collaboration with program branches, should review, update as required, and communicate the departmental governance and oversight functions, accountabilities, roles, and responsibilities that enable an effective enterprise approach to G&C program delivery.

3. The Department should review and address its Information Management and Information Technology (IM/IT) requirements in line with a common vision to support an enterprise approach to the effective delivery of G&C focused on recipients. This includes:

- In the short term, develop and implement an enterprise G&C management solution that includes the capacity to manage the full program lifecycle, and includes integration with the financial system, as well as with customer relationship management functionalities. Consideration should be given to a resourcing strategy that supports the management of the enterprise solution throughout its life cycle.

- Develop and implement a plan to mitigate information management risks associated with the Shared Drive and G&C Database, including developing guidance on document retention, and a strategy to monitor implementation.

4. In the context of a broader strategic approach based on a common vision and strategy, the Department should review and standardize processes, tools, guidance, and training required to support the delivery of G&Cs across their entire lifecycle, by adopting enterprise principles to support efficiency and consistency, and enable a more recipient focused delivery. This includes:

- Strengthening processes surrounding the development and administration of G&Cs, using a risk-based approach, with emphasis on the core values of accountability, transparency, sound financial management and stewardship of public funds (including value for money), and incorporating the department's commitment to reconciliation with our Indigenous partners.

- Strengthening the current departmental training approach to support the various stakeholders in the delivery of the G&Cs. Determine whether a strategic departmental approach should be taken that includes mandatory training elements.

5. The Assistant Deputy Minister and Chief Financial Officer, CSFB, in collaboration with program branches, should review and update the internal controls that support the mitigation of program delivery risks and reflect the scope and scale of the current G&C environment by:

- Strengthening financial practices and processes around cashflow processes, the claim review process, and the use of advances and PAYEs.

- Strengthening departmental conflict-of-interest controls that support G&C program delivery, to mitigate the risk of fraud.

- Reviewing and updating the recipient audit framework to outline roles and responsibilities related to dispute mechanisms and recovery processes.

Background

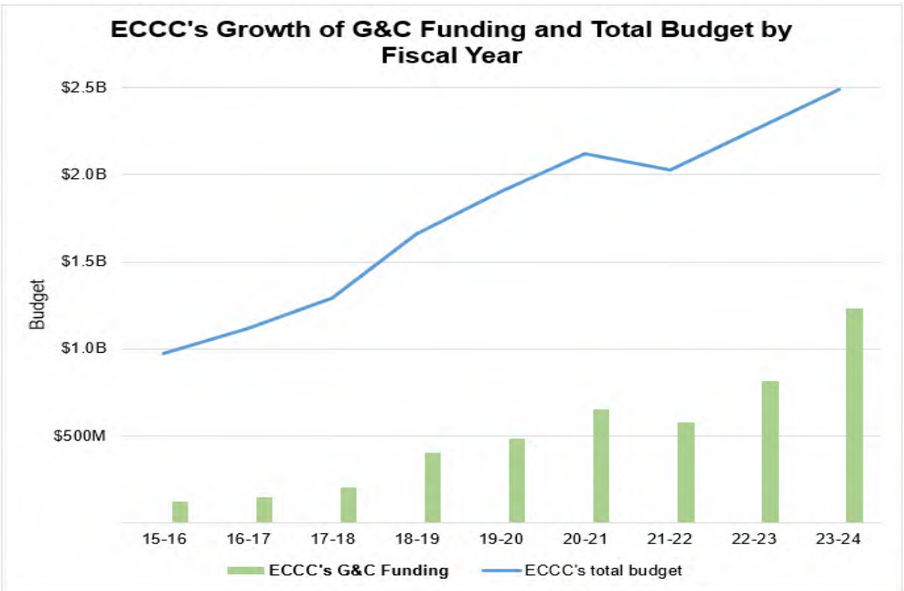
Grants and Contributions (G&Cs) are transfer payments, which are transfers of money from the federal government to "recipients" (individuals, organizations, Indigenous groups, or other levels of government) who undertake specific projects or initiatives as part of programs that align with ECCC's mandate and priorities. ECCC's funding "enables" the recipients to carryout their own objectives, to engage their partners and communities, and to achieve results that promote their organizations, while simultaneously allowing ECCC to leverage the capacity, knowledge, experiences, strengths, and connections of these organizations.

Administration of Grants and Contributions at ECCC

At Environment and Climate Change Canada (ECCC), there are 14 G&C programs linked to the four core areas of responsibility as per the Departmental Results Framework. There are more than 68 G&C initiatives administered by approximately 200 employees across eight program branches.

From fiscal year 2016-17 to 2022-23, the Department's G&C budget increased by $652M, which represents a significant shift in resource allocation across the Department.

Graphic 1 – Growth of G&C funding over the years



As such, the department has had to adapt and add program delivery capacity. In this regard, the Pan-Canadian Framework Implementation Office was created following Budget 2017. This office has since become the Climate Change Branch. In 2022-23, program officials administered more than 1,700 active individual G&C agreements.

ECCC has authority for the following types of transfer payment mechanisms:

- **Core-design funding programs –** Several funding programs (e.g., EcoAction, Habitat Stewardship Program, Canada Nature Fund, Low Carbon Economy Fund (LCEF)), were established for the purpose of providing G&C funding, which allows the Department to achieve specific objectives and priorities. These programs have a "core-design" which specifies the types of recipients and projects that are eligible for funding, and specific conditions or requirements recipients must meet when they receive project funding.

- **Directed contributions –** Several directed contributions are funded each year. These projects do not necessarily fall under one funding program and are often identified because of interactions with potential partners. These projects have the potential to support the achievement of the Department's mandate and priorities and the greater community.

- **Assessed contributions –** These transfer payments fund Canada's share of the costs of operations of international organizations as mandated by an Act of Parliament, Cabinet decision, Order in Council, or International Treaty. This includes, for example, elements of Canada's participation in the World Meteorological Organization, the Convention on International Trade in Endangered Species of Wild Fauna and Flora, and the Convention on Wetlands of International Importance.

- **Grants –** The Department administers a small number of grants. These include, but are not limited to: Montreal Protocol, LCEF, and Innovative Solutions Canada. Recipients are not subject to reporting on the use of the funds. However, they may be required to report on results achieved.

- **Proceeds and statutory funds –** The Department has special separate authorities and separate programs to enter into funding agreements using proceeds received from Court Awards, or other statutory funds, to fund priority projects that will benefit Canada's natural environment. The Environmental Damages Fund is one example of this type of program – using Court Awards, it funds contributions that achieve restoration of damage to the natural environment and wildlife conservation. Carbon Pollution Pricing Proceeds programming is another – these programs return funds resulting from regulatory requirements of the Greenhouse Gas Pricing Pollution Act by province to consumers to reduce energy use, cost, and greenhouse gas emissions, and to industrial emitters to support greenhouse gas emissions reductions through long-term decarbonization and clean growth.

The administration of G&C at large is a shared responsibility between program branches and multiple teams within the CSFB which carry out various support functions that enable the delivery of G&C. The Chief Financial Officer is the main official responsible for the system of internal control over financial management and financial reporting, which includes G&C.

This work is supported by two committees, the Assistant Deputy Minister Resources and Corporate Operations Committee (ADM-Ops) and the Director General level Grants and Contributions Management Committee (GCMC).

In the summer of 2020, officials launched a review of G&C administration to better understand how

the Department responded to the significant increase in funds and where improvements were still needed. The review was completed in November 2021, and led to recommendations to be implemented in three phases. The GCMC is the governance body that is monitoring implementation progress. The three phases are:

1: Survey the number of programs to establish the baseline
2: Review management models and good practices in other departments
3: Develop options and recommendations for management and administration

As part of this audit, we asked departmental officials about the progress that has been made in implementing the recommendations. We expected to see evidence that the recommendations had been implemented in support of a broader transformation effort to position the Department for success in managing the largest growth in program funding in the Department's history.

We found that progress has been made, and there is still work to do to accomplish the intent and intended outcomes associated with most of the recommendations. While still relevant and important, their implementation should be reassessed, along with the findings and recommendations from this audit, in the context of a broader departmental strategic approach to G&C.

Objective, scope, and methodology

Objective

The overall audit objective was to assess the operational effectiveness of the governance, risk management, and internal controls in place to administer departmental G&C programs, and to assess progress made in implementing the GCMC review recommendations.

Scope

The scope included elements of the administration of the Department's G&C portfolio, including award-based funding programs administered by regional and National Capital Region staff.

The lines of enquiry and criteria are provided in Appendix A. The criteria were developed based on the results of a risk assessment conducted during the planning phase of the audit.

In addition to the audit report, we also produced another audit observation report that focused specifically on the implementation of the GCMC recommendations, and which provides additional insights and observations related to opportunities for improvement in the overall departmental results framework with respect to G&C.

Methodology

The audit methodology included:

- Reviewing over three hundred (300) relevant documents, including policies, guidelines, and

procedures.

- Conduct eighty-one interviews with key CSFB and branch officials who administer G&C funding. This included a mix of program and administrative staff, responsible managers (section 34 delegated authority), and executives from the Director to Assistant Deputy Minister (ADM) level.
- Mapping the G&C information technology and information management systems across the Department.
- Reviewing a sample of one hundred (100) G&C agreements.[1] This included analyzing and testing over 1,000 documents related to expenditures that occurred in these agreements in fiscal-year 2022-23. See Appendix B for the sampling methodology employed.
- Participating in the administration of a questionnaire to over 200 departmental employees who are on the G&C Community of Practice mailing list. The questionnaire was conducted by CSFB G&C Centre of Expertise and had a 28 percent response rate (56 respondents).

Statement of Conformance

The audit conforms to the International Standards for the Professional Practice of Internal Auditing, as supported by the results of the quality assurance and improvement program.

Findings, recommendations, and management responses

1 G&C Vision and Strategy

Findings: While changes have been occurring in departmental governance, program delivery, and internal control processes, there are areas for improvement across each of these elements, impacted by a defragmented and uncoordinated approach to program delivery across branches and programs, decentralized information management tools and systems to administer and manage G&Cs, and processes that are not standardized or that have not been updated in a risk-based manner to fully enable a recipient focused G&C delivery in line with the complexity and different types of recipients that the department is now managing.

There are also opportunities to review broader elements such as program authorities, terms and conditions, the program architecture, and the departmental results framework, in the context of G&C delivery and alignment with the Department's mandate and priorities.

The overall G&C delivery processes have not been fully adapted to meet the challenges of the evolving G&C portfolio. There is an opportunity for the Department to develop a unified approach

[1] A funding or contribution agreement is the legally binding document that establishes the conditions under which ECCC will provide the recipient funding. A project is the initiative being undertaken by a recipient that will be supported by ECCC's funding. ECCC must first approve a project before an agreement can be negotiated and approved.

The testing of 100 agreements also included a review of project related documentation that accompanied the agreement. Therefore, the terms 'agreement' and 'project' are used interchangeably in the report when we refer to the sample of 100, depending on which phase of the G&C life cycle we refer to.

based documented and communicated accountabilities, roles and responsibilities that will strengthen the program administration framework applied across the department.

What we examined

The success of a G&C delivery model relies on a system of foundational and structural elements, such as an effective governance and leadership structure that provides a decision-making framework and documented and clearly understood responsibilities, integrated information management systems, standardized processes and procedures, capacity development and training, comprehensive compliance and risk management mechanisms, and a sound system of internal controls.

We assessed the extent to which ECCC has the processes in place to adapt to meet the challenges of ECCC's evolving G&C portfolio and to deliver on departmental results to address climate change and key environmental priorities.

What we found

G&C administration at ECCC - A timeline perspective

The evolution and modernization of G&C administration at ECCC and the associated governance structures over the past decade were shaped by several improvement initiatives. These were driven by various fiscal and policy contexts, such as the 2007 Independent Blue Ribbon Panel on G&Cs; departmental reviews and internal audits of G&C processes, the introduction of the Treasury Board Policy on Results and associated requirements, and the significant increase in G&C funding since Budget 2016. The following represents some of the key actions in the timeline:

- In 2012, an ADM G&C committee was established to provide the Deputy Minister and Executive Management Committee with advice, recommendations, and decision support (on horizontal issues) to strengthen G&C management. Specific responsibilities included making decisions and / or providing recommendations over G&C allocation processes and the annual Departmental G&C Strategy, continuous improvement in G&C management processes, and G&C modernization.

- The ADM G&C Committee was absorbed in 2017 into the newly created ADM Corporate Operations Committee (ADM Ops), whose mandate was to provide the DM and EMC with recommendations and decision support to strengthen overall corporate operations in the Department in several areas, including G&C. Specific ADM Ops responsibilities with respect to G&C included continuous improvement in G&C, and G&C allocation process and the annual Departmental G&C Strategy (priorities, strategy for departmental pressures, improvements to approval processes).

- The next major exercise was conducted during 2017-18, when the department launched, under the lead of ADM Ops committee, the ECCC G&C Strategy to enhance the alignment of departmental G&C activities with the Departmental Results Framework (DRF) and departmental priorities in accordance with TB Policy on Results requirements. The strategy

aimed to streamline application-based programs and enhance reporting on G&C results, introducing single ADM leads for G&C Core Responsibilities.

- The most recent efforts to review and improve G&C processes were driven by the significant increase in G&C funds over the past few years. In the summer of 2020, an ad-hoc G&C DG level committee was struck to launch a review of G&C administration to better understand how the Department responded to the significant increase and where improvements were still needed. The review was completed in November 2021, and led to recommendations to be implemented in three phases.

- The ADM Ops Terms of Reference were updated in May 2022. While the mandate of the committee with respect to G&C remained the same, specific responsibilities related to G&C are no longer clearly outlined in the Terms of Reference. The ADM Ops committee is supported by a DG level G&C Management Committee (GCMC), mandated to provide advice to program delivery DGs, the CFO and the ADM Ops on the effective and efficient delivery of G&C programming within ECCC, including endorsement of the allocation and use of G&C resources. The GCMC report's directly to ADM Ops, and at the time of the audit, was responsible for monitoring implementation progress of the recommendations issued from the 2020-21 G&C review.

We note that throughout the past decade, notwithstanding the evolution of the G&C processes and changes in the Department's context, the delivery model remained largely based on the same model. A decentralized delivery model with shared responsibility between program branches and multiple teams within the CSFB that carry out various support functions that enable G&C delivery.

Current G&C landscape

While continuous improvement efforts have taken place over the past decade, there are areas for improvement across each of the G&C administration ecosystem elements. They are interconnected, and improvements in one area affect the whole program delivery ecosystem. These are outlined in more detail in the subsequent sections of this report and while separate recommendations are issued for each, addressing them cannot occur in isolation.

The increase in G&C funding since 2016 and moving from a small-scale to a large-scale G&C program delivery department has strained existing resources, infrastructure, and operational processes. The current landscape reveals a defragmented and uncoordinated approach to program delivery across branches and programs, diverse processes, tools and ways of managing G&Cs that vary among branches, decentralized information management tools and systems to administer and manage G&Cs that are not integrated, and processes that are not standardized or that have not been updated in a risk-based manner to fully enable a recipient focused G&C delivery in line with the complexity and different types of recipients that the department is now managing, and aligned with our Department commitment's towards reconciliation with Indigenous peoples.

Forward considerations – G&C vision and strategy

Notwithstanding the above-mentioned initiatives to improve G&C, we note that limited efforts have been undertaken from a departmental strategic perspective to formally integrate practices typically associated with significant organizational changes, that could be related to some extent to the transition that the Department went through over the past few years with its increased focus on providing funding through G&C to support results achievement.

Examples of good practices conducive to the success of large organizational changes include assessing the current organizational state (in this context, of the G&C delivery model), and based on this assessment: defining clear objectives and strategy for G&C delivery aligned with the Department's mandate and priorities, reviewing the governance and oversight structure, establishing a change management framework and strategy, technology and process alignment, and capacity building, among other considerations.

We also noted during the audit there are large, structural elements in the Department's approach to G&C administration that must evolve for program officials to fully embrace a recipient-focused delivery model, particularly with respect to relationships with Indigenous recipients. These relate to program authorities, terms and conditions, the program architecture, and the departmental results framework among others (which are outlined in more detail in the complementary report that accompanies this audit report). These elements need to be revisited to ensure alignment with the Department's mandate and priorities in the context of program delivery and G&C administration.

Together, these observations suggest that overall program delivery processes need to evolve to meet the opportunities of a growing and diverse portfolio in line with the department's mandate. A unified vision along with clearly documented and understood accountabilities, roles and responsibilities are necessary to drive the improvements needed to strengthen the administration of G&C across the department.

Recommendation 1

The Department should define, communicate, and implement a common enterprise vision and strategy to managing G&Cs and review its current G&C delivery model to improve the overall effectiveness of its G&C programs.

Management response

Management agrees that there is a need to define, communicate and implement a common corporate vision and strategy for G&C management, and that there is a need to review the current G&C delivery model to improve the overall effectiveness of G&C programs. The

The Assistant Deputy Minister and Chief Financial Officer, CSFB, in collaboration with program ADMs and Regional Directors General, will undertake a review of ECCC G&C program objectives for the purpose of defining an enterprise-wide vision and strategy for G&C programming informed by an understanding of how ECCC engages through G&C and informed by its mandate and Government of Canada priorities, such as reconciliation.

2 Governance and roles and responsibilities

Findings: A departmental governance framework is in place to oversee and manage G&C that is based on a shared administration approach. There are opportunities to strengthen program administration, oversight, and challenge functions by reviewing, documenting, and effectively communicating roles, responsibilities, and authorities.

What we examined

We assessed whether ECCC has a system of governance and oversight, and clear roles and responsibilities in place to enable the effective administration of G&C as the portfolio continues to evolve to address climate change and key environmental priorities.

What we found

Governance bodies

As mentioned in the previous section, oversight over G&C is provided by the ADM-Ops committee, which is chaired by the Assistant Deputy Minister and Chief Financial Officer, CSFB, and co-chaired by the ADM, Canadian Wildlife Service. Its mandate with respect to G&C is to provide the Deputy Ministers and the Executive Management Committee (EMC) with advice, support, and recommendations.

The ADM Ops Committee is supported by a series of sub-committees, including the DG G&C Management Committee (GCMC). GCMC reports directly to ADM-Ops and is jointly chaired by the Deputy Chief Financial Officer and a program Director General. Its mandate includes:

- providing advice to the program delivery DGs, the Chief Financial Officer and ADM-Ops Committee on the efficient and effective delivery of G&C, including allocation and use of G&C resources
- making decisions on delegated technical, administrative, and procedural aspects of G&C programming that, in consultation with the CFO, would not benefit from ADM Ops review
- undertake a challenge function to support the decision-making process on higher-risk project proposals
- helping ensure departmental G&C resources are well managed, programming is harmonized, processes are streamlined, and risk-based decisions are informed in a manner that takes into consideration efficient implementation, the achievement of results, as well as applicant and recipient perspectives in accordance with both the Policy on Transfer Payments and the Directive on Transfer Payments
- The GCMC expanded its role in 2023 to add an investment oversight function for project proposals deemed to be higher risk. As such, the committee evaluates proposals deemed to be medium to high-risk that exceed $100K as part of the project selection process

We note that within current G&C delivery structure, ADM Ops and GCMC's mandates and responsibilities have been defined in a way that collectively should enable departmental wide coordination of G&C, and there are opportunities for improvement that may affect the ability of these committees to carry out their mandates effectively:

ADM Ops

- While the previous 2017 version of the Adm Ops TOR and the TOR of the 2012 rescinded ADM committee on G&C clearly outlined the responsibilities of the committee in support of achieving its mandate with respect to G&Cs, the most recent version of the ADM Ops TOR no longer explicitly outlines the committee's responsibilities. It is implicit that for achieving its mandate with respect to providing advice and support for decision making on G&C to the DM and EMC, the ADM Ops relies on its supporting sub-committees, particularly GCMC.

- A review of ADM Ops meetings minutes showed that presentations to ADM Ops, outside of the quarterly budget exercise, were limited during the scope of the audit. The most recent, in April 2023, focused on a proposed investment strategy for a G&C information management solution, and the project application approval process.

- While there are no expectations in terms of the frequency and level of activity required related to GCMC updates, given the unique positioning of this oversight body as the main mechanism for senior management and the horizontal challenges faced by the Department in all aspects of G&C administration, there is an opportunity to explore whether this main oversight body is used effectively and at its full potential, or whether it is the most appropriate in line with the Department's vision and strategy for G&C. This is important given the action plan that was developed in response to the ad-hoc committee's recommendations and having an overall departmental approach to implementing and monitoring actions in response to the recommendations.

GCMC

- We reviewed the GCMC Terms of Reference and minutes from all twenty (20) meetings held between February 2022 and November 2023. We found the committee operated within its defined scope, discussed various topics such as changes to Terms and Conditions, G&C process changes, managing financial pressures at key points in the fiscal year, and implementing GCMC review recommendations. We noted, however, that implementation of committee advice and decisions are not collated and as a result there is no central documentation of program improvements and how these could be leveraged across relevant programs.

- We also noted that not all branches have representation on this committee. These branches administered $62.8M or 13.6% of departmental G&C expenditures in 2022-23. And one of these branches identified potential benefits of being on the committee beyond program administration from their perspective as a key departmental enabler.

- Given the interdependency between ADM Ops and GCMC in terms of providing oversight and advice on the efficient and effective G&C administration across the Department, it is important for the department to review membership on this DG level committee to support a consistent awareness of decisions and developments made around G&C. Several interviewees identified opportunities for improvement over G&C governance.

Roles and responsibilities

Program branches and several teams within CSFB share responsibility for administering G&C. The Legal Services Unit provides advice to officials throughout the project lifecycle. A brief description of roles and responsibilities is provided below.

Assistant Deputy Ministers

Responsible for approving and managing G&C agreements within their branch and liaising with the appropriate directorates within CSFB for day-to-day operations.

One ADM is assigned to each core responsibility. The four ADM core responsibility leads make recommendations to the Deputy Ministers and Minister on the overall G&C strategy for their respective core responsibility. The ADM, in collaboration with other branch heads, is responsible to assess the fairness and completeness of G&C and ensure coherence to priority setting and performance measurement for programs under their core responsibility.

Program Branches

Branch program managers have an important role in G&C administration and are responsible for day-to-day administration, given each program branch administers its own programs. Also responsible for program development and design, including the identification of intended program outcomes.

Corporate Services and Finance Branch

G&C Centre of Expertise

The CoE coordinates annual departmental G&C planning processes. The CoE also carries out in-year monitoring and resource reallocations, manages G&C systems, reviews project proposals and funding agreements, provides oversight, guidance, and direction, develops training, tools, and templates, liaises with the Legal Services Unit, other Departments, and central agencies. CoE staff also coordinates the dissemination of information to senior management and are responsible for recipient audits.

Financial management advisors

The FMAs liaise with program managers on all financial matters, including for G&C. FMAs provide advice to departmental senior management as they carry out their delegated authorities – including for G&C spending.

Corporate and Operational Accounting Division

As part of the G&C claims process, division staff perform payment authorization duties (Section 33 of the Financial Administration Act) and validate payment processing requests made by recipients after program managers perform their initial claims review and approval.

Financial Policy and Systems Controls Division

Responsible for performing reviews of the financial controls over G&C programs, which supports the published financial statements on an annual basis.

We observed that overall, though the Department has defined roles and responsibilities with respect to G&C, there are opportunities to strengthen accountabilities, to better clarify and communicate roles and responsibilities and expectations among key stakeholders and ensure consistent applications of approaches and decisions across the department.

G&C Centre of Expertise. The G&C CoE responsibilities include process and guidance development, day-to-day G&C financial management, reviews of project proposals over $100K, recipient audit oversight, and maintenance of the G&C project database of approved projects and the Grants and Contributions Enterprise Management System (GCEMS).

The G&C CoE has 15 employees and experienced staff turnover and several reorganizations during the audit. As such, they have had corporate knowledge retention and capacity challenges. Interviewees noted that the G&C CoE has not grown at the same pace as program funding and there does not appear to be a strategy in place to review whether the unit has adequate resources to support program delivery.

Two program branches established a specific capacity (i.e. branch specific centres of excellence) to enable the management of G&C. The resources allocated to these functions are greater than the Departmental G&C CoE resource profile. Branches have created shadow systems, tools, and processes to mirror some existing tools and templates created by the CSFB CoE. We were informed that these have been developed and implemented to fill the gaps and needs of the specific branch and their priorities in the absence of desired support mechanisms from CSFB, and they offer an additional layer of assurance to ADMs. For example, we found duplicate activities related to the expenditure initiation process for G&Cs agreements through the use of separate Ecollab sites, branch specific G&C trackers, G&C training (organized by branches and delivered by individual FMAs), and guidance on a range of G&Cs topics from Appendix K flexibilities to financial management.

These supporting units often report directly to the ADM or ADMO and even have a role to play in prioritizing G&Cs proposals before ADM approval (i.e. which projects the branch will fund that year). Later in the fiscal year, these groups also play an important role in the reallocation of funding within a branch – if there are forecasted lapses or if new funding becomes available, they lead the process to decide which projects to fund. Whether at the beginning or end of a fiscal year, the selection of projects is occurring entirely within a branch, and there is limited visibility across branches into how or why certain projects are selected, and even why they might be funded at a certain level. This is an obstacle to the consistent management of G&C across the Department – there is no validation on duplicating recipients or funding one priority for a branch, which may in fact, from the overall G&C portfolio perspective, be less important than an activity elsewhere in the Department.

Several interviewees mentioned a need to clarify the G&C CoE's role. They noted that program officials expect the CoE to have a leadership, oversight, and challenge function role. This differs from how G&C CoE staff perceive their role, which they see as providing guidance and supporting program manager decision-making. Program officials noted that the G&C CoE’s focus on preparing project proposal dockets for senior management review was redundant and did not provide meaningful input in the process.

The GCMC review identified the need to review the role of the G&C CoE and issued a recommendation to address it. The Department reported that it plans to conduct a benchmarking exercise, followed by internal consultations and implementation. This work should inform the appropriate roles, responsibilities, and resource levels. Thought should also be given to whether the Department should have one centre of expertise or continue operating with several centres of expertise or excellence.

Program Managers and Branches. Branch program managers have an important role in G&C administration and are responsible for day-to-day administration. Program Branches are also responsible for program development and design, including the identification of intended program outcomes.

Each program resources this activity differently – in some established application-based programs, teams work full-time managing G&C, from the intake of applications through the management of

agreements. In other types of programs, program managers might manage only one or two individual agreements, as supplementary to their core work in another area of the Department's mandate (i.e. to support scientific research). As a result, the expertise and experience of project managers can vary, as can their need for support from the various enabling functions in CSFB.

Financial Management Advisors. FMAs liaise with program managers on financial matters, including for G&C. They provide advice to program officials in carrying out their delegated authorities. Their responsibilities include:

- Advising on financial management, budget reconciliations and reallocations, strategic and operational planning.
- Monitoring G&C free balances, including quarterly and year-end forecasts to help identify potential lapses.
- Exercising a challenge function on project proposals.
- Providing basic policy interpretations and referring complex issues to the G&C CoE.

The dual role that FMAs have – being the CFOs representative that works with branch officials and having the challenge role when reviewing projects - was unclear to several interviewees. There were also different views on the role FMAs have in providing policy interpretations. Some program managers did not think they could contact the G&C CoE directly and met with their assigned FMAs only, while others mentioned they worked closely with G&C CoE staff. In general, there was a lack of clarity with respect to how the FMA role differed from that of the G&C CoE.

Documenting other key stakeholder roles and responsibilities. G&C roles and responsibilities are captured in a departmental 'Roles and Responsibilities' document, which is maintained by the CoE in a central location and available to anyone working on G&C. There is an opportunity to review and update this document to identify the role of other key stakeholders in the process – including the Corporate and Operational Accounting Division, the Financial Policy, Systems and Controls Division, and the Legal Services Unit.

The Legal Services Unit supports agreement negotiations, particularly with provincial, territorial, and international organization recipients. This unit supports program officials in using the appropriate templates and modifying clauses and requirements. Defining the Legal Services Unit role was a GCMC review recommendation and work is still being done to implement this action item.

Subject matter expert proposal review roles. Typically, the Department receives more proposals than available funding. As such, program officials review proposals based on established criteria. Once project proposals have been assessed and ranked, the next phase includes a technical review normally conducted by a panel of subject-matter experts. These individuals can be experts working within ECCC or from other departments and agencies depending on the area of expertise required.

Opportunity for consideration. The process in place to identify the appropriate subject matter experts is neither formalized nor documented. There is an opportunity to establish a documented process that includes the development and dissemination of a list of potential subject matter experts. This could support a more efficient identification of potential individuals to sit on these panels, which could lead to a decrease in the time required to review proposals.

Recommendation 2
The Assistant Deputy Minister, Corporate Services and Finance Branch and Chief Financial Officer, in collaboration with program branches, should review, update as required, and communicate the departmental governance and oversight functions accountabilities, roles, and responsibilities that enable an effective enterprise approach to G&C program delivery.
Management response
Management agrees that the departmental governance and oversight functions, accountabilities, roles, and responsibilities should be reviewed, updated, and communicated. The ADM for Corporate Services and Finance Branch and Chief Financial Officer in collaboration with Program ADMs and Regional Directors General, upon completion of Recommendation #1, develop a departmental G&C management framework to formalize the departmental governance, processes, and tools for the sound management of G&C.

This work should address the findings related to the ADM Ops and the Director General G&C Management Committee, and the roles and responsibilities of enabling functions such as the G&C Centre of Expertise and the Financial Management Advisors.

3 G&C Information systems

Findings: The information management and information technology systems in place to administer and manage G&C are not centrally managed and do not allow for accurate, accessible, and timely information to support decision-making, monitoring, and reporting on financial expenditures and results for all agreement lifecycle phases. Opportunities for improvement were identified related to overall information technology and information management systems capacity to meet the needs of a large, modern, program delivery department.

What we examined

The audit assessed the extent to which the information technology systems and information management practices in place to administer and manage G&C allow for accurate, accessible, and timely information to support reporting and decision-making across the lifecycle of G&C projects, programs, and across the Department's program portfolio.

What we found

At the time of the audit, the Department had two different G&C administration system solutions in place to process the intake phase of application-based initiatives. Program officials relied on

many information management repositories to manually store and consolidate G&C information throughout an agreement lifecycle, as follows:



We observed significant issues and opportunities for improvement with respect to the systems in place that support G&C administration. The systems and practices in place do not allow for accurate, accessible, and timely information to support decision-making, monitoring, and reporting on results across the lifecycle of G&C projects and programs. This may result in a multitude of impacts, including inefficient operations and reduced coordination, increased administrative burden, reduced transparency, and challenges in demonstrating program effectiveness, misinformed decision-making, potential legal and reputational damage, inability to provide a

recipient-focused user experience, and ultimately the ability of the Department to effectively fulfill its mandate.

GCEMS and PIMS. There is no central system in place to support the administration of the full lifecycle of all G&C funding. The two main systems - GCEMS and PIMS – function independently. Each system has different processes, collects different data, and associated standards. We were told that neither system is fully meeting program official needs, and the systems do not support the administration of directed and assessed contributions. All interviewees also recognized there are potential challenges in moving to a single solution – including the resources required to undertake such a move, and the time it would take to implement.

During the audit, departmental officials recognized a need to establish a roadmap to improve G&C administration. It was recognized that this will require a rescoping of business requirements, harmonizing data collection and business processes, and having a process in place to identify potential solutions. It was noted that this work will take time.

In the spring 2023, the ADM-Ops committee approved a path forward to addressing some of these challenges. This included a short-term need to re-platform GCEMS to a cloud version, adding a new capacity to manage collaboration with applicants, and a capacity to generate agreements. Furthermore, it included a medium-term plan to add capacity to receive progress reports and claims – though not to process the latter through any sort of integration with the financial system. The project has now been funded and work on Phase 2 is underway.

However, work on GCEMS may be insufficient to meet the challenges the Department is facing – the GCEMS solution remains limited only to a small number of application-based programs and will continue to lack integration with SAP or a Client Relationship Management solution. An enterprise G&C management solution that includes the capacity to manage the full program lifecycle, which includes integration with the financial system and customer relationship management functionalities is critically important to enhancing G&C administration across the Department. It will require a roadmap with dedicated funding and a detailed project plan to support the achievement of key milestones and objectives.

Shared drive and the G&C Database. We found that the shared drive and G&C Database were unreliable sources of information. As part of our review of 100 agreement files, we noted several data errors and inconsistencies. These included outdated or incorrect information on current projects, responsible managers, fund codes, program codes, and transfer payment categories. We also noted erroneous information on the level of expenditure initiation approval authority, incorrect Terms of Conditions, inconsistencies in use of Appendix K, recipient names, recipient types, project duplication, and actual cashflow amounts for a given fiscal year. There was also missing information on some agreements that used Appendix K.

Similarly, we observed issues with the storage of information on the central share drive for G&C. This information includes documentation such as signed contribution agreements, risk assessments, amendments, and monitoring and results reports. We found that 14 agreement files we reviewed did not have all the required documentation stored in the shared drive, and more than a dozen project files were missing entirely. We were informed that some project files had been

accidentally removed from the shared drive and other files had been nested inside other project files. Finally, we observed there are no shared drive content controls. Essentially, anyone staff member that is granted access - including hundreds of programs and responsible managers – can make changes in the drive. This includes the ability to alter data and delete project files.

These issues related to the 100 agreement files we reviewed. It is reasonable to expect that these issues may also be relevant to the files that were not reviewed. This presents a significant risk to the Department's ability to meet its information retention obligations and for officials to be able to have a complete picture of G&C spending and results achieved across the Department that is supported by accurate, timely, relevant, and reliable data and information.

Recommendation 3

The Department should review and address its Information Management and Information Technology (IM/IT) requirements in line with a common vision to support an enterprise approach to the effective delivery of G&C focused on recipients. This includes:

- In the short term, develop and implement an enterprise G&C management solution that includes the capacity to manage the full program lifecycle, and includes integration with the financial system, as well as with customer relationship management functionalities. Consideration should be given to a resourcing strategy that supports the management of the enterprise solution throughout its life cycle.
- Develop and implement a plan to mitigate information management risks associated with the Shared Drive and G&C Database, including developing guidance on document retention, and a strategy to monitor implementation.

Management response

Management agrees that a review of the departmental IM/IT requirements should be performed, and enhancements implemented, consistent with the departmental G&C vision and strategy. The ADM for Corporate Services and Finance Branch and Chief Financial Officer, in collaboration with the ADM Digital Services Branch and Chief Service and Digital Officer, Program ADMs, and Regional Directors General, will develop a G&C IT modernization roadmap and related deliverables.

4 Recipient focused G&C delivery

Findings: Efforts are being made across the Department to improve coordination, collaboration and sharing of G&C best practices through the G&C Community of Practice.

Opportunities for improvement exist to take a more recipient focused approach in G&C delivery by standardizing processes, enhancing service standards, reviewing certain processes to find timeliness efficiencies, and improving approaches for administering G&C with Indigenous recipients. There is also a need to have a mechanism in place that supports a strategic assessment of the overall departmental G&C portfolio to ensure that programs and expenditures are aligned to priorities.

What we examined

The audit assessed whether ECCC has effective tools and practices in place in supporting a recipient-focused delivery of G&C. We looked at the timeliness of G&C processes, including reporting against service standards, and whether mechanisms are in place to foster collaboration among branches in managing the G&C portfolio.

What we found

As ECCC expands its G&C portfolio to achieve results, the Department's success increasingly relies on establishing successful relationships with recipients. These partnerships, inherent in nature, must be mutually beneficial. Furthermore, G&C serve as one of the most important mechanisms which enable both the Department and the broader Government of Canada to advance reconciliation efforts with Indigenous peoples.

The processes and tools supporting G&C delivery under a recipient-focused model should generally be tailored to accommodate the volume, types, and the specific needs of recipients, should aim to reduce administrative and reporting burden on recipients, while they should also foster a streamlined process to allow for consistent application across branches, which may manage the same recipients for different activities. These should also prioritize equitable treatment of recipients through service standards and should be thought through wholistically from a departmental perspective, from program design and delivery and beyond, in consideration for the long-term relationships that are developed with recipients, partners and stakeholders beyond the lifespan of individual programs or initiatives.

We found that in general, processes related to G&C reflect the highly decentralized governance structure and delivery model. There are critical processes along the G&C lifecycle which are decentralized or vary in practice, which limits the Department's ability to offer a consistent experience to recipients.

The Department has made progress as part of widespread efforts to simplify, innovate, and collaborate, by improving collaboration and engagement across programs and branches through a G&C Community of Practice. There have also been significant efforts to improve the timeliness of the process, by making changes to the application and approval processes. However, much of the effort to simplify and innovate remains siloed in programs and branches, and the success of individual initiatives – whether to improve timeliness for recipients, or to more effectively tailor programming to meet their need, are not leveraged towards a more strategic, departmental approach in managing the entire G&C portfolio.

Collaboration and Engagement

Efforts to enhance collaboration for the administration of G&C led to the creation of a departmental G&C Community of Practice in September 2022. The G&C CoE established the community. The purpose is to provide a forum for information sharing to support the development of guidance, advice, and tools. The G&C Community of Practice meets monthly and all staff that administer G&C can participate. On average, between 70 and 80 individuals attend these meetings.

The G&C Community of Practice has helped support collaboration and information sharing across branches. Several interviewees mentioned there may be opportunities to increase awareness of this group and review whether it is achieving its intended purpose.

An opportunity was also identified to have a mechanism or forum for senior level program officials to have more strategic discussions on setting G&C program objectives and how funding could have a greater impact across all program areas. While GCMC endorses budget allocations and reallocations in response to potential lapses and pressures, there are opportunities for a broader, more strategic discussion forum that could better align program funding to departmental priorities.

Beyond our department, we also note that there is no Government of Canada-wide investment oversight function to align G&C spending that might target the same recipients, or to share information about those recipients across departments. Collaboration across departments, if any does occur, is done on an ad hoc basis by program managers. One example of this type of collaboration the audit team found was in relation to climate change adaptation and Greenhouse Gas emission reductions, where a working group had been developed which included discussion of G&C and included several departments and agencies.

Service Standards

ECCC has three public-facing G&C service standards that inform potential applicants of the level of performance they can reasonably expect. These standards do not apply to all types of departmental transfer payments. We observed that these service standards did not apply to 14 of the 100 agreements we reviewed – specifically, selected grants, assessed contributions, agreements using statutory funds, and interdepartmental transfers.

The Department reports publicly, on performance against these standards. The last report was published for fiscal year 2022-23. Program managers are responsible for collecting and recording data used to report on performance.

Based on our document review and interviews with program officials, we observed service standards are not always met, and that performance is impacted by the complexity of processes throughout an agreement lifecycle (see Table 1 below).

Table 1 – Performance against service standards (sample review results)

Service Standard	Performance
#1. For ECCC's application-based funding programs, ECCC will acknowledge the receipt of a completed and signed application package within five (5) working days of the application deadline.	This standard was consistently met for those applications that are processed via the two IT systems in place to manage intake. This was due to the automated process for acknowledging application receipt. We were unable to validate the service standard for the paper-based process and noted that this

Service Standard	Performance
	process operates differently. Program officials may work with applicants during the process to support them in developing an application that meets the program requirements.
#2. ECCC will send a letter to successful funding recipients within ten (10) working days of ECCC's making the final funding decision.	Based on our review of 86 projects, we found that 28 agreements had met this service standard and 41 had not. Moreover, there was no information available for the remaining 17 projects.
#3. ECCC will provide the funding recipients with the final contribution agreement for the recipient's signature within fifteen working days of successful negotiation of the contribution agreement.	Based on our review of 86 projects, 43 agreements met this service standard, 30 did not, and information was not available for the remaining 13.

Opportunities to enhance timeliness

As per the Department's Guide to Grants and Contributions, the G&C lifecycle includes five phases with associated milestone deliverables. Please see Appendix C for details.

1. Receive expenditures initiation / approval of project
2. Negotiate and draft agreement
3. Approve and sign agreement
4. Manage the agreement
5. Finalize agreement

The overall timing of decisions in the G&C lifecycle is an important success factor. Many projects involve fieldwork that must be completed in warmer weather, usually during the summer. When proposal reviews are done during the summer months after the start of the fiscal year, and the process to select and approve projects and negotiate the agreement document takes additional time, recipients may face very limited time to meet their objectives.

The GCMC review recommended that the Department explores opportunities for delivery approaches to address capacity issues, such as the possibility of creating surge teams and inventory of groups and classification of positions involved in the delivery of G&C to develop options for standardization. Progress reported to date included collecting data from four participating branches and analysis, concluding that no surge periods were identified, and workloads were reported as consistently high over the course of the year. GCMC Committee

members concluded there is a need for more training on grant and contribution administration and better systems and tools, which may help address capacity issues.

Based on our review of 100 agreements and interviews, we observed there are several administrative opportunities for improvement at different phases of the project lifecycle. These are described below.

Delegated authorities and expenditure initiation. A delegation of authority instrument is in place that outlines G&C decision-making levels. Once a proposal has been received and selected, program officials must exercise appropriate approval through delegated authorities. This must be done within certain timelines to ensure recipients are notified and the agreement negotiation process can start.

Over 40 interviewees mentioned that the expenditure initiation process is complex and time consuming. ; This results in an uncoordinated approach to exercising delegated authorities and the use of additional sub-processes to support the expenditure initiation decision. This impacts timelines and program official ability to provide accurate information to applicants on the status of their applications, which may affect relationships with potential recipients.

In our review of 100 proposed projects, we found that the expenditure initiation process took an average of 36.4 working days from first signature on a Consultation Form to a signed letter of notification, which starts the agreement negotiation process with recipients. The expenditure initiation process was the lengthiest for approvals delegated at the Deputy Minister and Minister levels – with an average of 44.3 and 48.6 days respectively (see Table 2 below)

Table 2 – Average length of expenditure initiation process (sample review results)

Level of Delegated Authority	Average length of expenditure initiation process by Delegated Authority Level in working days	Total number of Agreements*
Director General	16.9	8
Assistant Deputy Minister	24.7	33
Deputy Minister	44.3	4
Minister	48.6	42
	36.4	**87**

Fifty-two of the agreements we reviewed were approved in 2022-23 and we found that delegated authorities were not exercised at the lowest possible levels in some cases:

- Ten (10) of 18 project proposals that could have been approved by a Director General were approved by an Assistant Deputy Minister.

- Three (3) of 11 project proposals that could have been approved by an Assistant Deputy Minister were approved by the Minister.

Based on the average length of expenditure initiation decisions, which appears to increase at the most senior levels, there may be opportunities to fully apply the delegated authority instrument and seek time-saving opportunities in the process.

Core Responsibility (CR) ADM signature. Based on our file review of 100 agreements, we observed that CR ADM approval took on average 7 working days. CR ADMs informed us that this time was required for them to undertake due diligence reviews prior to exercising their delegated authorities. We were informed of instances where program officials or FMAs sought quick sign offs (sometimes within a single business day) so that funds could be allocated prior to fiscal year end. We were also informed that the CR ADM signature process was being reviewed as part of continuous improvement efforts.

Project approvals. For project proposals that require Deputy Minister or Minister approval, the G&C CoE prepares a memorandum and docket that is sent up for decision. Individual proposals are batched and as a result there may be a time lag from when a specific proposal is recommended for approval and when it is approved. This is one factor that affects the time it takes to obtain Deputy Minister and Minister approvals.

Negotiation processes. The agreement negotiation process starts after recipients are notified that their project was selected for funding. Negotiations can be complex and sometimes require advice from Legal Services Unit officials. We observed that while templates and guidance documents are available for standard agreements, they may not be applicable to all programs. Specifically, the lack of tools and guidance for certain agreement types such as grants and assessed contributions agreements can cause delays in the negotiation process. Moreover, the development of one-off agreements requires additional resources and support from multiple areas including the G&C CoE and Legal Services Unit.

Amendments. Signed agreements may be amended at any point prior to termination. Amendments occur for several reasons and are often performed to address unforeseen changes during an agreement lifecycle. The two types are technical amendments and expenditure initiation amendments. All amendments must be approved by the appropriate delegated authority. The G&C CoE developed several tools and supplementary guidance on amendments.

We observed that information management practices related to existing agreement and amendments are not integrated. This means that program officials and those working on agreements must often search multiple locations for current agreement clauses, stipulations, and amendments throughout an agreement's lifecycle – particularly when multiple amendments have been approved.

Indigenous Recipients

The Department's relationship with Indigenous recipients is unique, particularly as it relates to engagement with Indigenous partners and communities as part of the program or regulatory

development process. G&C funding is often provided to Indigenous partners and communities to build capacity and enable participation in the process. These funding engagement activities are a departmental priority and a key component of making progress on truth and reconciliation commitments. In 2022-23, Indigenous recipients represented approximately $96.7M or 20.9% of departmental G&C expenditures.[2]

We were informed that using G&C funding to support engagement activities with Indigenous partners and communities may not be the most efficient mechanism for either party. Based on discussions with program officials, it was highlighted that G&C funding requirements may be restrictive, burdensome, not timely, and costly for Indigenous recipients. This is even more so for those Indigenous recipients that may have limited capacity or who have multiple agreements in place to fund their activities.

We observed that practices varied across the Department and in other government departments. We were informed that flexibilities offered to the same recipient differed across departments and that several other science-based government departments had defined a risk-based approach to administering program funding with Indigenous recipients. This has supported relationship and capacity building with Indigenous partners and communities. Examples provided include flexible approaches to timelines, reporting requirements, or the use of advances as per Appendix K.

The GCMC review also highlighted the need for examining flexibilities for Indigenous recipients and issued two recommendations. We were informed work is in progress to pilot the use of a single consolidated agreement with an Indigenous recipient who would otherwise negotiate and sign multiple unique agreements; and use it to inform future agreements with Indigenous and non-Indigenous recipients. The Department also plans to establish a pathfinder service focused on assisting Indigenous partners to increase and enhance their engagement in our G&C programs, but at the time of the audit this work had not started.

The audit also noted positive steps the Department had taken in recent months, including the amendment of several Terms and Conditions to add additional flexibilities for Indigenous recipients, as well as the development of a $1M pressure fund to support Indigenous recipients across the Department's programs where needed. These efforts are commendable and need to continue in alignment with the broader context of the United Nations Declaration on the Rights of Indigenous Peoples Act implementation at ECCC.

Risk assessments of proposals from Indigenous applicants. The project level risk assessment template is a key element in the risk-based approach to G&C administration and is used to determine agreement financial and reporting requirements. A standard risk assessment template was designed for all G&C agreement types and is used to assess proposed projects against 10 risk elements such as management capacity, financial capacity, project management capacity, project timeframe, ability to measure results, and recipient's prior history of implementing projects.

[2] Where this language is used, it explicitly excludes statutory funding, like the Environmental Damages Fund.

Having one template for all assessments may not be appropriate for all agreement types and may be having an impact on Indigenous applicants.

Our review of agreements funded in 2022-23 found a disproportionate determination of higher risk for projects associated with Indigenous applicants. Almost half (48%) of proposals from Indigenous applicants that related to Appendix K were rated as medium risk. The relatively higher risk rating automatically translates into increased reporting and oversight requirements in final agreements and leads to additional administrative costs for recipients that may not have the capacity to support these requirements. There is an opportunity to review the application of the risk template as it relates to agreements with Indigenous partners and communities.

Use of Appendix K. The Policy on Transfer Payments Appendix K provides financial flexibilities for Indigenous recipients. As such, program managers have the discretion to consider three additional contribution funding approaches for transfers to Indigenous recipients. These include fixed contributions, flexible contributions, and block transfer funding. Currently, the Department uses the fixed and flexible contribution approaches.

We observed that the use of Appendix K flexibilities has increased over time. It is used by many branches as the default when preparing agreements with Indigenous recipients. The G&C CoE drafted supporting guidance on the use of Appendix K, however, the document was repealed. As such, there is currently no central guidance on this subject in place. As a result, some branches are in the process of developing their own reference document. Therefore, at the time of the audit, the use of Appendix K varied across ECCC, which may lead to different clauses applications of the flexibilities provided. It also presents an uneven environment for Indigenous recipients who are seeking funds from ECCC and other government departments to progress their climate change and environmental initiatives. The consistent application of Appendix K across the Department is an important key success factor in engaging with Indigenous partners and communities.

Recommendation 4

In the context of a broader strategic approach based on a common vision and strategy, the Department should review and standardize processes, tools, guidance, and training required to support the delivery of G&Cs across their entire lifecycle, by adopting enterprise principles to support efficiency and consistency, and enable a more recipient focused delivery. This includes:

- Strengthen processes surrounding the development and administration of G&Cs, using a risk-based approach, with emphasis on the core values of accountability, transparency, sound financial management and stewardship of public funds (including value for money), and incorporating the department's commitment to reconciliation with our Indigenous partners.
- Strengthening the current departmental training approach to support the various stakeholders in the delivery of the G&Cs. Determine whether a strategic departmental approach should be taken that includes mandatory training elements.

Management response

Management agrees that a review and standardization of processes, tools, guidance, and training is required to enable an effective and coherent risk-based enterprise approach for the delivery of a recipient focused G&C approach, based on enterprise principles and core values. The Assistant Deputy Minister and Chief Financial Officer, CSFB, in collaboration with program ADMs and Regional Directors General, will develop standardized processes, tools, and guidance to support an enterprise approach to managing G&C.

Actions should reflect the Department's commitment to truth and reconciliation with Indigenous peoples throughout the review and development of processes, tools, and guidance to support alignment with implementation of the United National Declaration Act.

5 Financial Management and Internal Controls

Findings: Program branches have been adapting financial management tools and processes to their operational requirements and seeking to make their processes simpler to use for recipients. As a result, there were inconsistencies in stewardship and financial management practices across the Department. There is an opportunity to undertake a departmental level assessment of G&C financial management practices to ensure these are risk-based and adapted to the scale and complexity of the current G&C portfolio.

The Department established a system of internal controls over financial reporting that include controls over G&C administration. The audit found occurrences where the G&C related controls did not operate as intended. Opportunities for improvement exist to test the current G&C controls in place and revisit the control narrative to ensure that it reflects current processes and controls. There is also an opportunity to strengthen key controls that help mitigate potential fraud risks such as the recipient audit framework and implementing a conflict-of-interest assessment process specifically for G&C administrators.

What we examined

The audit assessed whether a comprehensive system of financial management for G&C is in place, which includes a risk-based approach to financial management at the outset of agreements, and controls across the lifecycle of the agreement that are operating effectively to ensure the stewardship of G&C funds.

What we found

The financial management of G&C is a shared responsibility between program branches and several teams within the Corporate Services and Finance Branch. The Chief Financial Officer is responsible for ensuring that a risk-based departmental system of internal control over financial management is established, monitored, and maintained, which includes G&C. The significant growth in departmental G&C funding has put pressure on the Department's financial management approach to program funding, which may have been well-suited to smaller scale program delivery. The volume of new program funding that has occurred and the speed at which the funds needed to be allocated increased the challenges in managing the scale and complexity of new funding received.

Agreements are signed with Indigenous or non-Indigenous recipients, with an individual, with a small entity, with a province or territory, or even with a large international organization. These types of recipients all have different needs, resources, administrative and project management capacity, etc. We found that the tuning of processes and tools to manage agreements has not followed the pace of the expansion of the G&C portfolio, the diversity of types of recipients, and the scale and complexity of the different types of agreements. While tools and guidance exist, they are not built in a way that supports a risk-based approach to financial management over the G&C agreement lifecycle.

In this context, program branches have been adapting financial management tools and processes to their operational requirements and seeking to make their processes simpler to use for recipients. As a result, there are inconsistencies in financial management practices across the Department.

We also note instances where existing financial controls were not operating as intended, and a comprehensive review of the system of internal controls over G&C has not been completed since 2016. As such, more work needs to be done in this area to strengthen stewardship and financial management practices and controls.

This section provides observations on the inconsistencies in stewardship and financial management practices and the underlying risks to the Department if these are not properly mitigated. Given the level of risk, it is important that measures be taken to have a departmental, strategic assessment on risk tolerance levels and based on the results, update financial management tools and internal controls that support program delivery.

Financial management tools and processes

Project risk assessment. Conducting risks assessments for proposed projects is a key component of the G&C lifecycle, which determines the level of financial controls to be applied in an agreement, such as financial requirements and reporting requirements. The risk assessment is a mandatory step to be completed by project managers when assessing project proposals.

The G&C CoE developed a risk assessment template, which is the single standard departmental template to be completed by all program managers for all types of projects, recipients, and funding authorities. It includes ten (10) risk areas and pre-determined risk weightings that project proposals are assessed against and rated. The information required to complete the template relates to an understanding of the prospective recipient's financial and management capacity, as well as reliable information from within the Department. Agreement reporting and financial requirements (i.e., payment request advance limits) are based on the overall project proposal risk rating.

We were informed that the information required to complete the risk template is often demanding to obtain, and several project managers noted that they had not received sufficient guidance and training on how to complete the template. Moreover, some interviewees noted that they did not know whether risk assessments are mandatory for certain international recipients, grants, and assessed contributions. As such, the overall risk rating that is considered in the development of an agreement is influenced by a project manager's knowledge on how to use the template and the

information available to support them in their work. This may lead to inconsistencies, inaccuracies, and inequities in determining the level of controls required in an agreement.

Program managers expressed concerns about the impact that higher risk ratings could have on recipients – particularly Indigenous recipients. They noted that for proposals deemed higher risk, the reporting requirements may impact recipients' ability to deliver on their commitments due to capacity constraints.

As such, there is a risk that program managers may not be applying the correct risk level in their assessments. Therefore, if risk results are too low, when they should not be, may increase the risk of inappropriate stewardship of funds.

This is particularly important for proposals that are considered low risk and under $100,000 because there is no process in place to review or challenge the risk assessment results. Given the findings related to risk levels associated with proposals from Indigenous recipients and the potentially inconsistent approach across the Department, there is a need to review whether all program manager completed risk assessment templates should undergo a second level of review.

Ninety-four (94) of the 100 agreement files we reviewed had completed risk assessment templates. None of the proposals were deemed high risk and most of the completed templates did not have any documentation to support the risk rating.

The GCMC expanded its role in the summer 2023 to include an investment oversight function for higher-risk projects. In this regard, the committee reviews proposals greater than $100K that were deemed medium to high risk as part of the project selection decision-making process. This is a good internal control practice that has been put in place. However, for this committee to fully exercise its role, the processes that go into the completion of the template need to be improved so that the risks are appropriately assessed in a consistent manner across the Department.

Cashflows. Program managers are expected to work with recipients during the agreement negotiation phase to prepare a project cashflow that includes funding from all sources and how these funds will be allocated – including a detailed breakdown on the use of ECCC program funding. Program managers must monitor a recipient's cashflow throughout the agreement lifecycle.

We found that cashflows had been prepared and monitored for all 100 agreement files we reviewed. We observed that there is no standard approach that is used across the Department and no challenge or oversight function in place to oversee this part of the process. Program managers informed us that they rely on experience and advice FMAs provide with respect to how certain types of costs should be categorized. One risk associated with this situation is that overhead costs may be inconsistently allocated in cashflow documents and financial reporting documents across programs.

We observed an opportunity to develop and implement guidance and criteria related to benchmark amounts and types of expenses for each cost category by types of projects and recipients, and thresholds beyond which additional approvals should be required.

Claim review process. Recipients submit claims to program managers by using request for payment forms to request reimbursement of eligible expenditures or to request an advance.

Responsible managers, with the appropriate delegated authority (section 34), review recipient claims to ensure payment conditions are met prior to authorizing payment. This review may be supported by an initial review by a project manager who has knowledge of the agreement terms and conditions, but this is not a requirement of the process. Once payment is authorized, the Accounts Payable team in CSFB follow a documented process to make the payment in accordance with section 33 of the Financial Administration Act. Recently, amendments were made to the system to allow responsible managers to approve the claims (section 34) directly in the financial system.

Our review of 100 agreement files led to the following observations as it relates to the claim review process:

- All claims had been verified by a responsible manager (section 34). However, the claim verification process differed significantly across the Department. In some cases, program managers asked for extensive documentation to support claim reviews (i.e., receipts or evidence of produced materials). In other cases, costs were only assessed against expected cashflows – in terms of expenditure categories and amounts. The methods used were inconsistent and not risk-based, and there is an opportunity to assess whether a consistent approach could be taken across the Department – to potentially lower the administrative burden for both program managers and recipients.

- All payments for claims reviewed by the audit team were authorized by Accounts Payable financial officers (section 33), based on the documented procedure for verifying payment requests provided by Accounts Payable. The audit team found two (2) instances of claims where required supporting documentation was not available. We also observed several other minor administrative errors in claims that were paid, including things like the numbering of claims, and identifying financial details.

- Some program managers informed us that to provide better service to recipients (i.e., for those with less administrative and reporting capacity) they assist them by pre-populating claim forms prior to obtaining their signatures. This is normally done by reflecting data as per cashflow statements and not by verifying expenditure documentation. While this may be helpful for the recipients, it presents a risk for the Department in terms of supporting payment for claims that are not verified.

Based on these observations, there is an opportunity to strengthen the claims review and payment process and update the associated internal controls to support the effective operation of the system of financial controls over program funding.

Ongoing Monitoring and Reporting of Agreements. Once an agreement is in place, project managers and responsible managers must monitor the agreement on an ongoing basis throughout the life of the agreement. This is a key internal control in support of stewardship and financial management.

Program managers determine recipient reporting requirements based on risk assessment results. The risk assessments determine the number of and timing of reports the recipient will be required to submit, and the number of times during the year the project manager will need to initiate contact with the recipient to determine the progress of the project. The timing of reporting varies from quarterly check-ins to annual or Final Project Reports. Recipients must provide the Final Project Report within 30 days of the end of the agreement. Final payments to recipients can only be released after a Final Project Report is received.

The expectations for how ongoing monitoring should happen, outside of the final report, are not well-defined or documented, each program branch is handling the process differently, and expectations may vary depending on the type of agreement. Based on interviews with program managers and review of sample documentation, quarterly reports and check-ins are inconsistently conducted during the first year of an agreement, especially when an agreement is signed around or after the deadline for a quarterly report. Program branches are exercising discretion at the responsible or project manager level in determining when to apply these ongoing monitoring and reporting controls.

Our file review of 100 agreements uncovered several inconsistencies in the internal controls related to ongoing monitoring:

- Ongoing monitoring requirements were being met in seventy-two (72) agreements we reviewed.
- For 10 agreements – mostly related to grants and some international agreements – there was no evidence available related to ongoing monitoring.
- For 3 agreements, the final payment date was before the date on the Final Project Report in the file.
- For 27 agreements, no evidence was available to demonstrate that a review was done on annual and Final Project Reports.
- Not all agreements included legal provisions that stipulate final payment will only be made after the Final Project Report is received.
- None of the files had evidence that a Final Project Report was reviewed by the responsible manager (Section 34). However, there was evidence that project managers had reviewed the reports. This points to a need to either better communicate and train responsible managers on their responsibilities or amend the internal control to delegate the review of the final report to program managers.

The inconsistencies observed point to a need to review the implementation of ongoing monitoring expectations and related internal controls to enable the system of financial controls to operate as intended.

Internal Controls

Internal Controls over Financial Reporting and Management (ICFR/ICFM). In compliance with Treasury Board Policy on Financial Management requirements, the Department has a system of internal controls over financial reporting (ICFR). The ICFR is comprised of a set of measures and activities that allow senior managers and financial statement users to have reasonable assurance on their accuracy and completeness. The Financial Policy, Systems and Controls Division within CSFB is responsible for maintaining and monitoring the ICFR system.

The ICFR includes more than a dozen business processes – one of the largest is for G&C administration. In 2016, departmental officials mapped G&C business processes and designed, implemented, and tested the operating effectiveness of thirty-two (32) major general G&C controls. The G&C controls range from granular, transaction level controls such as compliance with Financial Administration Act Sections 32, 33, 34 to broad controls related to the establishment of training, policies, and a recipient audit program.

The ICFR has an ongoing monitoring program that includes detailed risk assessments of internal controls that must be conducted every three to five years, as well as annual environmental scans. The assessments are designed to gauge the likelihood of risks materializing and how they may affect financial management and reporting. Ongoing monitoring is essential to continually assess the effectiveness of the controls in place across key business lines. The last full departmental internal control risk assessment was performed in 2019-20. We observed that the G&C process narrative and internal controls have not underwent a full review and assessment by the ICFR function since 2016 and the next planned assessment is in 2025-26. We noted, however, that the ICFR function was informed of updates to process workflows related to G&C, and they plan to review them as part of the next assessment exercise. This work is important to ensuring that the controls continue to reflect the range of G&C programs operated by the Department and will be essential moving forward as the variety of program types continues to grow.

As part of the audit, we reperformed testing of select G&C process narrative controls, based on the most recent version (May 2016) of the process map and control matrix. We identified several instances where controls did not operate as intended. This included areas such as the use of PAYEs, claim processing, and ongoing monitoring. It should be noted that the controls tested included some based-on Treasury Board directives that are no longer in effect, a recipient audit program that has not been fully implemented, and planning processes and delegated authorities that have changed substantially since 2016.

Based on these findings, there are opportunities to review and update the G&C process control narrative to ensure it reflects current processes and controls. There are also opportunities to review the frequency of ongoing monitoring protocols for G&C internal controls.

Funding advances. Recipients may request one or several advances up to a prescribed limit during a fiscal year. Funding agreements make provision for advances as a percentage (usually 80 to 90 percent) of the total amount intended for that fiscal year. Treasury Board guidance stipulates that advances should be offered on an exceptional basis and that the rationale should

be well documented. Departmental guidance states that the advances must be based on need and be supported by a cashflow statement. ECCC G&C related guidance does not provide clear expectations for the need to document the rationale.

Forty-four (44) of the files we reviewed had advance claims approved in 2022-23. None of the files had a documented rationale. We were informed that some branches have been using this financial mechanism to alleviate funding lapses at the end of a fiscal year. This increases the risk that advances are inappropriately presented as an expenditure. There is an opportunity to review and clarify expectations when using this financial mechanism to ensure departmental practices and financial controls are in line with Treasury Board policy and guidance.

Year-End Financial Management (PAYEs). A PAYE is a financial instrument used to ensure that liabilities existing at fiscal year-end for work performed, goods received, and services rendered, transfer payment and other items are recorded in the accounts and financial statements of the Government of Canada in the correct fiscal year. To recognize a PAYE, departments are required to follow the Treasury Board Directive on Accounting Standards – GC 5100 Payables at Year-End.

Many contributions agreements are scheduled to end by March 31 of a given fiscal year. There may be instances where project activities have ended on schedule, but the required financial reporting and related final invoice will not be received before the end of the fiscal year. PAYEs are then set up to set aside the funds from the appropriate fiscal year to make the payment once the invoices are submitted. A PAYE value must be equal to the outstanding eligible costs incurred in the appropriate fiscal year. PAYEs can be carried forward from fiscal year to fiscal year until they cease to exist. If funds are not spent in PAYEs, they are released to the Consolidated Revenue Fund and lapsed.

The audit found that PAYEs are one of the main mechanisms to manage G&C funding at fiscal year end, which had not been spent in accordance with anticipated cashflows. GC 5100 requires that when this is the case, the decision to use a PAYE is determined by reference to a payment claim or based on an estimate with supporting documentation submitted by the recipient. At the time of the audit, no formal departmental guidance was in place to define parameters around supporting documentation in the context of G&C. Interviewees told us that program branches use PAYEs based on their interpretations of when this mechanism is most appropriate to manage funds. They also noted that no specific guidance is in place for program managers on what course of action to take at year end to address unspent funding.

Fifty-four (54) PAYEs were created in 100 agreement files we reviewed. We observed the following:

- The rationale for PAYE use was limited, in most cases, to a responsible manager's attestation without supporting documentation.
- Some agreements are signed close to the year end, which leaves little time for recipients to deliver expected results, submit claims, and expect payment of these claims. We found five (5) agreements that were signed in March at the end of the fiscal year, and which had

PAYEs accounting for the entire years' worth of funding. One of the five was a single-year project, and the PAYE represented the entire value of the funding agreement.

- Once funds are in a PAYE, they generally cannot be reprofiled to another fiscal year. However, if a recipient spends less than the amount committed in the PAYE, the excess funds may be repurposed to address budgetary pressures and prevent lapses within the same program and fiscal year. We observed four (4) instances in the sample where this occurred.

- Eleven (11) PAYEs were still outstanding at the time of the audit, part of the $22M in G&C funding the Department had in PAYEs, excluding LCEF, as of September 2023. LCEF, counted separately, had over $190 million in PAYE or 10% of the total program value.

The use of PAYEs is an important financial instrument that supports effective G&C financial management. However, their use can also lead to lapses well after the end of a fiscal year that are released to the Consolidated Revenue Fund. Thus, presenting lost opportunities to flow funding to a recipient. In addition, if the amount identified on the PAYE is greater than or less than the actual amount spent, it may potentially misrepresent the Department's liabilities for that fiscal year.

Controls related to mitigating potential fraud risks

A robust fraud risk management framework is important to support sound G&C financial management. Program branches and several teams within the Corporate Services and Finance Branch have important roles to play with respect to fraud risk mitigation.

Conflict of Interest. Disclosure of potential conflicts of interest – real or perceived - is a key control related to mitigating potential fraud risks. While the Department has a requirement for employees to document potential conflicts of interest through the values and ethics program, there is no standard process in place with respect to G&C administration to ensure that potential conflicts of interest are reviewed prior to assigning projects to a project manager or a responsible manager. Given, some project managers administer greater than 50 individual agreements, this is an important control that helps minimize the potential for fraud risks. This risk is heightened in directed contributions, where there is no formal technical or administrative review process of proposals by a committee. As a result, there is an opportunity to formalize the conflict-of-interest processes at the onset of agreements and when project or responsible managers are assigned to projects.

The GCMC review also identified the need to explore the implementation of a conflict-of-interest attestation process for all staff involved in the review of G&C. The Department plans to undertake a benchmarking exercise to inform its integration as part of the G&C process. This was reported as in progress at the time of the audit. Consideration should be given to implement the attestation process both at the onset of an agreement, and when a project manager is reassigned to an ongoing agreement.

Recipient audit framework. Recipient audits are an important control in the management of agreements and are a tool to assess and reconcile expenditure and claim information that may lead to the identification of fraud red flags. The conduct of recipient audits is identified as a major

general control in the Department's internal controls over financial reporting as it relates to G&C administration.

To date, one program branch has conducted recipient audits based on its own framework that included thresholds and processes. This was done prior to the development of the departmental Recipient Audit Framework.

The Department has implemented a Recipient Audit Framework. The G&C CoE is responsible for the framework and overseeing recipient audits. Recipient audits in accordance with the framework have only recently been undertaken. As part of the framework, samples of a small selection of projects are identified annually. As discussed previously, reliance on risk template results may not be a proper foundation to select these samples from.

Furthermore, the Recipient Audit Framework does not include guidance on risk tolerance and the Department's approach if errors occur or wrongdoing is founded. It also imposes significant responsibility on branches to recover funds if errors occur or wrongdoing is founded. The Framework does not include any provisions to support branches to perform this work, which adds pressure on program officials that are often administering multiple agreements.

Recommendation 5

The Assistant Deputy Minister and Chief Financial Officer, CSFB, in collaboration with program branches, should review and update the internal controls that support the mitigation of program delivery risks and reflect the scope and scale of the current G&C environment by:

- Strengthening financial practices and processes around cashflow processes, the claim review process, and the use of advances and PAYEs
- Strengthening departmental conflict-of-interest controls that support G&C program delivery, to mitigate the risk of fraud
- Reviewing and updating the recipient audit framework to outline roles and responsibilities related to dispute mechanisms and recovery processes.

Management response

Management agrees that the strengthening of internal controls as well as financial practices and processes relating to G&C is required to support an effective risk-based approach in the delivery of G&C programs. The Assistant Deputy Minister and Chief Financial Officer, CSFB, in collaboration with Program ADMs and Regional Directors General, will perform a review of G&C financial business practices and related internal controls to assess their adequacy and rigor in ensuring the sound financial management and stewardship of public funds.

6 Training

Findings: Various channels exist in the Department to train staff involved in the administration of G&Cs, but training is not mandatory, nor following a centralized, coordinated approach. There is an opportunity to review the overall approach to training delivery from a broader, departmental

perspective, including the need for broader training strategy that reflects the needs and inputs of all stakeholders.

What we examined

The audit assessed whether training on G&C is available to support ECCC staff in carrying out their roles and responsibilities.

What we found

The administration of G&C funding is complex, and training is essential to support program officials in carrying out their roles and responsibilities across the entire lifecycle of G&C. The G&C CoE is responsible for developing and delivering G&C training for all staff. At the time of the audit, G&C training was not mandatory and not managed in a centralized, coordinated manner. Various methods were used to support staff training on G&C administration.

- In 2022, the G&C CoE introduced an introductory training program that provides a high-level overview of information management systems, tools and templates, and the agreement lifecycle. This training is voluntary and not mandatory.

- The Canada School of Public Service's (CSPS) offers an online course on Transfer Payment Basics (COR217), which is a higher-level overview of the Government of Canada's use of G&C.

- FMAs offer some training sessions to branch officials on their roles and responsibilities.

- Program branches have put in place many formal and informal mentorship programs and on-the-job training packages to support new staff training.

We found gaps in the training available on specific topics such as Terms and Conditions, authorities, expenditure initiation, service standards, and agreement specifications and requirements.

Generally, from interviews across the spectrum of G&C administrators, the need for more comprehensive training and guidance to effectively carry out their roles and responsibilities came out as an emerging theme.

The decentralized and uncoordinated approach to the development and dissemination of G&C training is partially reflected by the lack of standardized processes and tools, as detailed in the previous sections. Furthermore, the departmental approach to training on G&C administration is not supported by an overall strategy that reflects all stakeholder needs and inputs, and there are no mandatory training requirements for individuals that administer transfer payments.

There are opportunities to review current training available for staff that administer G&C to determine whether a strategic departmental approach should be taken that includes mandatory training elements, to mitigate the risks of inconsistent G&C administration processes and approaches that could affect all aspects of the agreement lifecycle.

Conclusion

The increase in G&C funding since 2016 and moving from a small to a large-scale program delivery department has strained existing resources, infrastructure, and operational processes.

The structural and strategic foundations needed to support the program delivery model—such as governance, processes, systems, compliance framework, training, and capacity-building —have been developed and evolved organically and did not adapt in a manner that can effectively support the scale and complexity of the current number of programs being delivered and variety of recipients that use the funding.

The current landscape reveals a decentralized approach to governance and program delivery across branches and programs, decentralized information technology and information systems to administer G&C funding, various training methods, and inconsistent financial management approaches that do not fully support diverse recipient needs and efficient program delivery.

Opportunities for improvement for each of these areas have been identified and are presented throughout this report. The interconnectivity of each element impacts the way the entire program delivery ecosystem is shaped, and improvements in one area affect all others. A unified vision, concerted efforts, and a strategic departmental approach to G&C administration and program delivery that includes the implementation of an enterprise G&C management solution that links to the financial system are necessary to drive improvements and enable the Department to make necessary progress in this regard.

Appendix A: Lines of enquiry and criteria

The following criteria were developed to address the objective of the audit.

To ensure an appropriate level of assurance in meeting the audit objective a risk assessment was carried out and the following criteria were developed.

Audit Criteria
ECCC has a system of governance and oversight in place to enable the effective administration of G&C as the G&C portfolio continues to evolve to meet the challenges of a changing climate.
1.1 The Department has defined, documented, and clearly communicated roles, responsibilities, and authorities of departmental stakeholders in the administration of G&C, including the G&C CoE, ICFR, and Accounts Payable within CFSB, program branches, and the GCMC.
1.2 The Department has the processes in place to adapt to meet the challenges of ECCC's evolving G&C portfolio and deliver on departmental results.
ECCC has effective tools and practices in place to support the delivery of G&C.
2.1 ECCC identifies, assesses, responds to, and communicates key risks for G&C projects and programs to support decision-making and the stewardship of public funds.
2.2 Engagement mechanisms are in place to enable collaboration among branches and programs within ECCC in support of G&C administration.
2.3 IT systems and information management practices in place allow for accurate, accessible, and timely information to support reporting and decision-making across the lifecycle of G&C projects, programs, and across the ECCC G&C portfolio.
A system of internal controls is in place, including financial and fraud controls, that are operating effectively to ensure the stewardship of G&C funds.
3.1 The system of financial controls within the Department is operating effectively, and with appropriate review and oversight, to ensure the stewardship of G&C funds in compliance with the Financial Administration Act and related Treasury Board policies.

Appendix B: Audit sampling methodology

As part of the audit, the audit team selected and examined a sample of 100 G&C agreements that had spent money in fiscal year 2022-23. The sample was chosen based on the Centre of Expertise's G&C Database for fiscal year 2022-23 and represented a point in time scenario of the Department's G&C agreements.

At the time of the sample selection, the audit team removed G&C agreements from the total population that were spent under the Canadian Water Agency fund code due to uncertainties surrounding the program funding. As a result, the population of G&C agreements for which the sample the audit team chose was 1708.

The sample was selected using a combination of judgmental and random sampling. To review multiple projects for each of the eight program branches that had G&C agreements during fiscal year 2022-23, the population data was stratified across all the program branches.

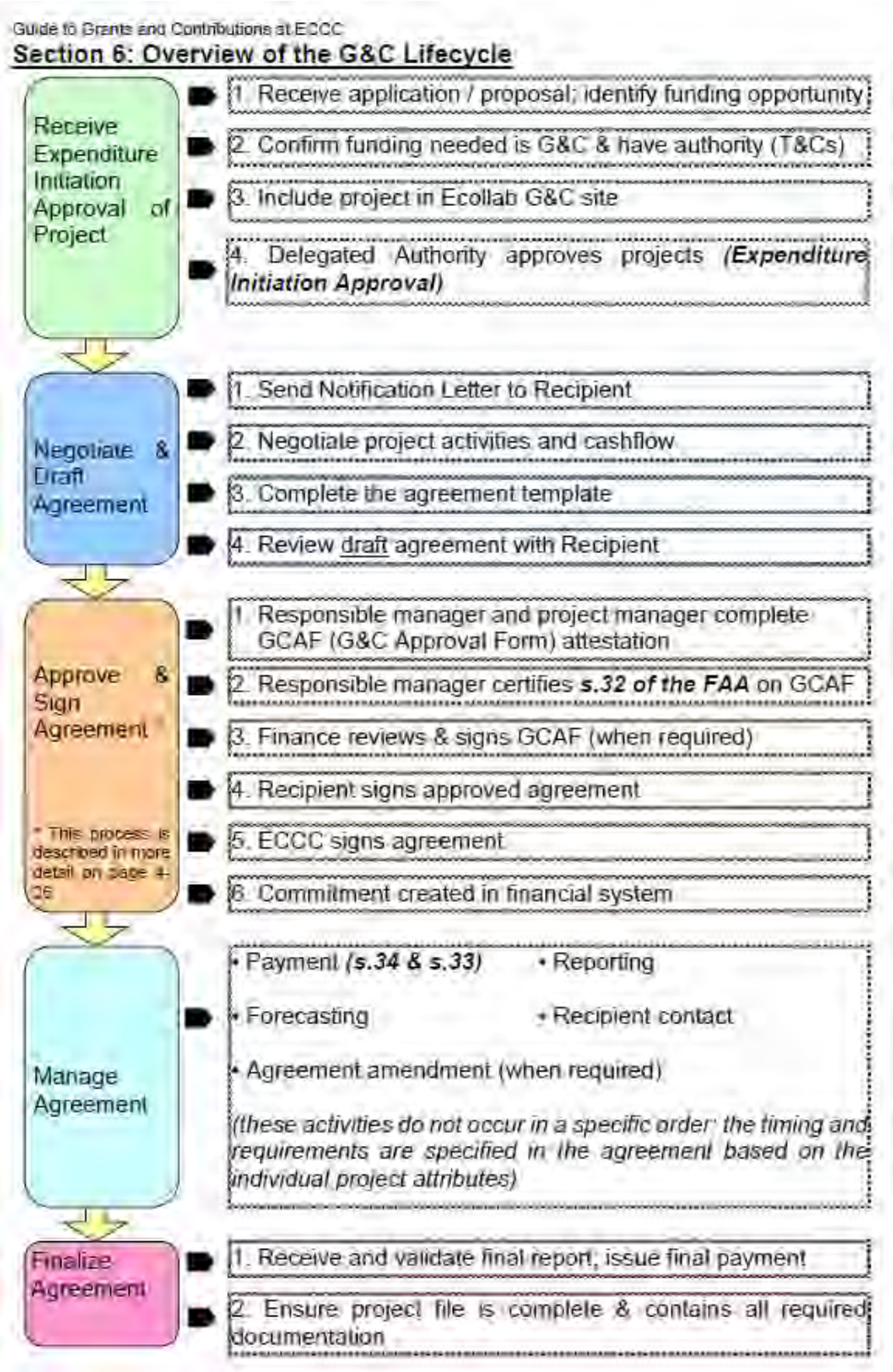
The random sampling technique involved assigning every G&C agreement in the population a random number and selecting projects with the lowest numerical value. The audit team supplemented the random selection by including judgmental sampling techniques to capture a sample that was representative of the Department's entire G&C portfolio.

This included G&C agreements selected for testing based on the Department's regions, transfer payment types, funding programs, small-medium-large dollar value amounts, recipient types and use of Appendix K flexibilities. The table below includes the numbers of agreements selected by branch, and materiality against branch G&C funding in FY 2022-23.

Branch	Number of agreements by branch	Number of agreements tested	Branch G&C funding in FY 2022-23*	Materiality of agreements tested (against branch G&C funding in FY 2022-23*)
Climate Change Branch	56	15	$ 23.8 million	47.9%
Canadian Wildlife Service	1037	30	$318.3 million	14.2%
Environmental Protection Branch	67	10	$10.0 million	20.0%
International Affairs Branch	28	5	$51.6 million	14.9%
Meteorological Service of Canada	47	5	$4.4 million	27.3%
Public Affairs and Communications Branch	7	2	$1.3 million	76.9%
Strategic Policy Branch**	408	18	$60.9 million	5.9%
Science and Technology Branch**	158	15	$28.3 million	26.1%
Total	**1808**	**100**	**498.6**	**15.9%**

*Excludes agreements that did not expend G&C funding during FY 2022-23 and G&C funding under the Canadian Water Agency / **includes the Environmental Damages Fund agreements

Appendix C: Overview of the G&C Lifecycle



Environment and Climate Change Canada | Environnement et Changement climatique Canada

Audit of the administration of grants and contributions at ECCC

Progress made on the 2021 Grants and Contributions Management Committee review and other insights

Report II

June 2024



Canada

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Introduction

Context

As part of the conduct of the audit of the administration of grants and contributions we identified other areas that fell outside the audit scope, which offer additional insights into the G&C delivery structure that could be considered to support departmental grant and contribution (G&C) administration continuous improvement efforts.

Since 2016, Environment and Climate Change Canada (ECCC)'s mandate has expanded with an increased focus on providing funding through grants and contributions to support the achievement of results. This has been supported by an unprecedented growth in the funds provided to the department to address climate change and environmental priorities. From 2016-17 to 2022-23, the department's G&C budget increased by $652M. As of March 31, 2023, the department funded over 1,700 active individual projects. The administration of grants and contributions funding is a key departmental priority. Given the growth in funding, this area has been identified as a risk in multiple corporate risk documents.

In the summer of 2020, officials launched a review of G&C administration to better understand how the department responded to the significant increase in funds and where improvements were still needed. The review was completed in November 2021, and led to recommendations to be implemented in three phases. The GCMC is the governance body that is monitoring implementation progress. The three phases are:

1: Survey the number of programs to establish the baseline
2: Review management models and good practices in other departments
3: Develop options and recommendations for management and administration

Focus of the report

This report has two purposes. The first is to report on the progress made in implementing the recommendations of the November 2021 G&C review. The second is to offer additional insights into other aspects of the G&C delivery structure that were outside the scope of the internal audit, which should be considered as part of a broader, strategic approach to inform the overall G&C delivery model.

What we learned

We found that some progress has been made in implementing the recommendations of the November 2021 review and that there is still work that must take place to achieve the intended outcomes. We found that work to implement the 17 recommendations remains relevant. They should be assessed, in line with the similar themes and findings highlighted during the audit and implemented as part of a broader departmental approach to strengthen the foundation of program administration across the department.

Beyond the governance, program administration, and internal control environment of G&C, we also noted there are larger, structural elements in the Department's approach to G&C administration that must evolve for program officials to fully embrace a recipient-focused delivery model, particularly with respect to relationships with Indigenous recipients. These relate to program authorities, terms and conditions, the program architecture, and the departmental results framework among others. These elements should be revisited to ensure alignment with the Department's mandate and priorities in the context of program delivery and G&C administration.

Assessing current departmental authorities could be an area to look at from a broader G&C perspective, to determine the best mix to support program delivery, and to realign departmental authorities as required. Another area that should be considered is the departmental results framework, to assess whether it still reflects the roles and responsibilities of the department in line with its mandate and priorities in the context of G&C programming and whether it supports program delivery, monitoring, and meaningful results reporting.

Resourcing strategies and the impacts of sunsetting programs in the context of employee resourcing, their expertise, and corporate knowledge, are areas for consideration given their impact across all program areas.

Finally, given the department's focus on implementing the United Nations Declaration on the Rights of Indigenous Peoples Act and overall efforts to support truth and reconciliation, consideration should be given to reviewing and updating as required the program funding available to support meaningful engagement with Indigenous partners and communities.

Progress made on the November 2021 G&C review

Context

In the summer of 2020, officials launched a review of G&C administration to better understand how the department responded to the significant increase in funds and where improvements were still needed. The review was completed in November 2021, and led to 17 recommendations to be implemented in three phases. The GCMC is the governance body that is monitoring implementation progress. The three phases are:

1: Survey the number of programs to establish the baseline
2: Review management models and good practices in other departments
3: Develop options and recommendations for management and administration

We asked departmental officials about progress made in implementing the 17 recommendations.

Progress to date

The Centre of Expertise, CSFB reports that six (6) of the 17 action plan items have been completed, eight are in-progress, and three have not yet started. Our analysis found that while progress has been made, there is still work to be done to complete all actions.

Full implementation of the recommendations in that report remains relevant. Given the additional findings highlighted during the audit that touch upon several of these areas, these should be all assessed and implemented in the context of a broader, strategic approach to inform the overall G&C delivery model. Table 1 provides a high-level overview of our assessment of the progress made for each recommendation.

Table 1 – Progress in implementing the recommendations of the November 2021 G&C review report

Recommendation	Estimated timeline	Reported status	Assessment
Re-invigorate the Director General Grant and Contribution Committee	Winter 2021	**Completed**.	**Completed**. An opportunity for improvement was identified during the audit with respect to the membership of the committee. Details are presented in the main audit report.
Develop guidance materials to enable programs to maximize	Spring 2022	**Completed**. Documentation is available on the grant and contribution Ecollab site. The Centre of Expertise is working	**In progress.** The documents were developed at the end of 2021-22 and made available to programs. Shortly afterwards,

Recommendation	Estimated timeline	Reported status	Assessment
the use of Appendix K flexibilities		on an improved version and may issue new guidance soon.	the documents were retracted due to several questions that were raised. At present, there is no guidance available on the appropriate use of Appendix K. As a result, we were informed that there is a misunderstanding across the department on the consistent use of Appendix K and the benefits it could have for Indigenous partners and communities.
Adjust the A-Base budget allocation process to facilitate greater use of multi-year agreements	Spring 2022	**Completed**: Multi-year budgets were communicated via the 2022-23 Notional Budget Allocation and budget fully allocated.	**In progress.** Gaps remain in the use of multi-year agreements, particularly in the areas of regulatory development and consultation. Current changes to the regulatory development process have led to a need for programs to carry out more engagement and consultations, particularly with Indigenous partners and communities. Absent other appropriate, stable funding mechanisms, officials are using grant and contribution resources for these purposes. This places significant demands on the financial reserves and engagement partners.
Establish a grants and contributions Community of Practice as a forum for discussion of issues of common concern and sharing of best practices.	Fall 2022	**Completed**: A community of practice was established and meets monthly.	**Completed.** The Community of Practice meets monthly and serves as a forum for discussion of issues of common concern and sharing of best practices.
Update to the Risk Management Framework and development of the	Fall 2022	**Completed**. Approved at the Assistant Deputy Minister, Operations Committee. The Centre of Expertise Recipient	**In progress**. Both frameworks have been developed and are at different stages of implementation. Recipient Audit

Recommendation	Estimated timeline	Reported status	Assessment
Recipient Audit Framework.		Audit and Quality Assurance team is working on the procurement process and expects to start project audits in September 2023.	Framework. While developed, no recipient audits have been completed. A key risk remains related to the lack of inclusion of considerations regarding how errors would be addressed, and how fraud red flags would be investigated. Risk Assessment Framework. It is not based on risk tolerance levels and program sizes. Moreover, it does not address specific risks related to subjects such as authorities for grants or assessed contributions.
Pilot use of a single consolidated agreement with an Indigenous recipient who would otherwise negotiate and sign multiple unique agreements. Based on that experience, roll out to other Indigenous and non-Indigenous recipients in future years.	Winter 2023	**In progress**. This work is being led by a GCMC member. The project is underway in collaboration with the Centre of Expertise and the Indigenous and Intergovernmental Affairs Directorate (IIAD-SPB).	**In progress.**
Establish a Director General level Investment Oversight Committee (IOC) to provide a challenge function on higher risk proposals before they are approved.	Spring 2023	**Completed**. Information on the committee is available on the grants and contributions Ecollab site. This was completed in June 2023.	**Completed**. An opportunity for improvement was identified during the audit with respect to the effectiveness of the committee. Details are presented in the main audit report.
Ensuring periodic reviews of directed contributions to assess continued appropriateness and relevance.	Fall 2023	**In progress**. This is being led by a GCMC member. A working group has been gathering and assessing data. The results were to be presented in the summer 2023.	**In progress.**

Recommendation	Estimated timeline	Reported status	Assessment
Establish mechanisms to ensure transparency with respect to recipients receiving funds for different projects in the same Branch or across Branches.	Winter 2023	**In progress**. This is being led by a GCMC member with support from the Centre of Expertise. Currently, assessing potential mechanisms including changes to processes.	**In progress.**
Develop recommendations on performance measures and indicators to demonstrate achievement of intended outcomes and results.	Winter 2023	**In progress**. Leadership is being provided by the Corporate Management Directorate (Planning) that is exploring potential performance measures and indicators to apply in funding programs.	**In progress.**
Examine opportunities on delivery approaches to address capacity issues, where identified, for example identify pockets where surge teams could be leveraged to support the delivery of G&C programming during high-volume periods (e.g., application and assessment periods).	Spring 2024	**In progress**. This is being led by a GCMC member. Data has been collected from four participating branches (SPB; CCB; CSFB; and CWS). It was noted that no surge periods were identified, and workloads were reported as consistently high over the course of the year. Committee members concluded there is a need for more training on grant and contribution administration and better systems and tools, which may help address capacity issues.	**In progress.**
Undertake an examination of the groups and classification of positions that are presently used in the development and delivery of each of ECCC's G&C programs and develop options and recommendations	To be determined.	**Not started**.	**Not started.**

Recommendation	Estimated timeline	Reported status	Assessment
regarding standardization.			
Review the role of the CSFB Centre of Expertise to determine where new responsibilities and capacity could be added to increase the expertise and knowledge needed to support all G&C programs.	Spring 2024	**In progress**. Findings from a benchmarking exercise will be used as reference for internal consultations and implementation. It is expected that the work will be done by March 31, 2024.	**In progress.**
Implement standard processes, where required (application submission, evaluation, approval, etc) to be used by all programs	Spring 2024	**In progress**. The Centre of Expertise has started work on a standard application form that would be mandatory for most programs. Standardization for various aspects of the process is also being explored.	**In progress.**
In conjunction with Legal Services, articulate the role of Legal Services in our G&C programs.	To be determined	**Not started**.	**Not started.**
Explore implementing the use of a Conflict-of-Interest attestation process for all staff involved in the review of G&Cs	Spring 2024	**In progress**. The Centre of Expertise has initiated a benchmarking exercise to use as reference to adopt best practices and establish a new Conflict of Interest attestation as part of the process.	**In progress.**
Establish a pathfinder service focused on assisting Indigenous partners to increase and enhance their engagement in our G&C programs	To be determined	**Not started**.	**Not started.**

Other insights

As observed during the audit, the increase in G&C funding since 2016 and moving from a small-scale to a large-scale G&C program delivery department has strained existing resources, infrastructure, and operational processes.

The current landscape reveals a decentralized approach to program delivery across branches and programs, decentralized information technology and information systems to administer G&C funding, different training methods, and financial management approaches that do not fully support diverse recipient needs and the complexity of new funding. There is an interconnectedness of these G&C administration elements and improvements in one area affect the whole program delivery ecosystem.

In addition to changes that have been occurring in departmental governance, program delivery, and internal control processes, we observed opportunities for further changes to support the provision of better services to recipients and Indigenous partners and communities. These are presented as insights for senior management's consideration in the context of a broader strategic approach to the G&C delivery model. They relate to program authorities, terms and conditions, resource management, program renewal processes, and resource capacity – for program officials, recipients, and Indigenous partners and communities.

Authorities and Terms and Conditions

There are five different types of G&C funding used by departments: contributions, assessed contributions, grants, up-front multi-year funding, and repayable contributions. Departments are not automatically granted the authority to issue each of these types of G&Cs. Authority is granted with the approval of "Terms and Conditions". The Terms and Conditions, in the context of transfer payments, refers to a document, approved by Treasury Board or a Minister, that sets out the parameters under which transfer payments may be made for a given program. Approved Terms and Conditions are normally a precondition for making a transfer payment and specify which one of the five G&C types the department will be issuing, along with the objectives, eligibility requirements, and conditions that will apply to the funding.

Since 2017, as program funding has increased, the department has developed more than 23 separate sets of Terms and Conditions that govern agreement structures. The types of Terms and Conditions vary, but all provide one or more of these three types of funding authorities: grants, contributions and assessed contributions. The types of Terms and Conditions include:

- Four umbrella Terms and Conditions provide grant or contribution funding authorities. These are generic authorities that cover a broad range of project activities aligned to the four departmental Core Responsibilities (i.e., Conserving Nature contribution programming). Rather than having to approve new T&Cs for each new project, program, or initiative, ECCC has the option of using the umbrella T&Cs. Several programs provide contribution funding under these Terms and Conditions, for example EcoAction, Ecosystem Initiatives and Circular Plastics Economy.

- Several individual Terms and Conditions provide contribution funding authorities (such as the Canada Nature Fund) or both grant and contribution funding authorities (Low Carbon Economy Fund).

- Several individual Terms and Conditions provide assessed contribution funding authorities. These contributions are provided to fund Canada's share of the operating cost of international organizations as mandated by an Act of Parliament, Cabinet decision, Order in Council, or International Treaty. For example, the contribution provided to the World Meteorological Organization.

- Several individual Terms and Conditions that provide grant authorities (i.e., Innovative Solutions Canada).

There are areas for consideration that could enhance the ability of officials to fund projects using other types of authorities. For example, the department does not have any authorities for repayable contributions, and the authorities for grants are generally limited to a maximum of $50,000.

We were informed that these limitations have constrained officials in using different approaches to support the achievement of the department's mandate and priorities. One example was how this relates to supporting consultations with Indigenous partners and communities. Specifically, the low dollar value of grant authorities ($50,000) is not viewed as sufficient to support the necessary level of engagement with Indigenous partners as part of policy, program, or regulatory development. As a result, branch officials mentioned having to use other funding – including from contribution programs - to enable Indigenous participation in engagement activities. Interviewees highlighted that the use of funding other than grants leads to an increase in reporting burden – for both Indigenous partners and departmental officials – that is impacts relationship building and partner capacity.

In addition, based on our assessment, and what we heard from interviewees, there is a risk that the department may have too many sets of Terms and Conditions to manage. We observe that many established Terms and Conditions share similarities in the core elements of eligibility and financial controls. Each time an amendment needs to be made, such as the recent changes to the four umbrella authorities to include honoraria as an eligible expenditure category, there is a process that must be followed for each of the 23 Terms and Conditions.

The process to request and receive Treasury Board approval of proposed amendments is complex, time-consuming, and demands resources from key stakeholders including program branches and the CSFB Centre of Expertise.

Assessing current departmental authorities could be an area to look at from a broader G&C perspective, to determine the best mix to support program delivery, and to realign departmental authorities as required.

Given the department's focus on implementing the United Nations Declaration on the Rights of Indigenous Peoples Act and overall efforts to support truth and reconciliation, consideration should be given to reviewing and updating as required the program funding available to support meaningful engagement with Indigenous partners and communities.

Program architecture design

The Treasury Board Policy on Results came into effect July 2016 and required the development of a Departmental Results Framework. The department finalized its results framework in November 2017 and identified four core responsibilities as per our mandate.

- Taking Action on Clean Growth and Climate Change
- Preventing and Managing Pollution
- Conserving Nature
- Predicting Weather and Environmental Conditions

The items listed under each core responsibility, performance indicators, and the programs that support each core responsibility, were originally based on ministerial mandate commitments, the Speech from the Throne, and Budget 2016. Beginning in the Fall of 2021, the Department conducted a strategic review of the results framework, the first substantive exercise since its introduction in 2018. The purpose of the strategic review, led by the Corporate Services and Finance Branch, was to ensure the results framework remained consistent with the Department's evolving mandate, and that it continued to serve as a relevant and useful basis for planning and resource allocation. The strategic review included consultations across a series of working groups, but specific consideration of G&C was limited. The strategic review led to minor amendments to descriptions of the core responsibilities and some of the results indicators, which were implemented in Q1 of FY 2022-23. There were no substantive changes made to the design of the Department's program inventory, which has in fact changed dramatically since the creation of the Departmental Results Framework, with the introduction of dozens of new funding programs.

There is a risk that the current program inventory, which forms the basis for achieving the Department's core responsibilities, does not align with the way programs are in fact organized and operate within the Department. Reviewing the current departmental results framework could be an area to look at from a broader G&C delivery perspective, to ensure that it still reflects the roles and responsibilities of the department in line with its mandate and priorities and that it supports effective program delivery, monitoring, and meaningful results reporting.

Program outcomes and reporting

Based on interviews with several departmental officials – from the project officer to the Assistant Deputy Minister level – a few concerns were raised related to the departmental results framework structure alignment with program administration and delivery. These are described below.

Performance Information Profiles. The Treasury Board Policy on Results calls for the development of Performance Information Profiles as part of the department's results framework. Profiles should be designed to organize and coordinate the collection and use of performance information and include a program description, logic model, performance indicators, results metrics, and planned evaluations. As a result, the profiles are an important part of how programs are designed and delivered.

G&C funding supports departments in achieving their mandate, objectives, and priorities. The audit team noted program funding is not included as an output in the department's Performance Information

Profiles for all sixteen programs. With the growth in mandate and program funding, the existing profiles may not sufficiently consider program funding as part of the overall results chain. Specifically, there are five profiles that do not capture program funding as part of outputs even though this type of funding supports the achievement of expected results. This situation may create a deficiency in reporting on activities that support the achievement of departmental outputs and outcomes.

Core responsibility results indicators. There are a limited number of results indicators associated with each of the four core responsibilities. As identified in the November 2021 G&C review, these indicators are often not suitable to report on project results. One interviewee referred to a community garden project that was funded by the department and reported on in terms of reduction in greenhouse gas emissions due to its alignment in the departmental results framework. We were also informed of potential gaps where program funding is used to support the regulatory development process by providing resources to partners and stakeholders through these mechanisms. As such, there is a need for the department to reflect on the types of indicators being used to measure and report on progress of the use of program funding.

Common understanding on the use of program inventory across the department. Based on the interviews conducted and documents reviewed there is an inconsistent understanding of the use of program inventory across the department as it relates to the number of programs and initiatives, which may be impacting results reporting.

Our document review noted that departmental officials often refer to 68 programs and not the official 16 programs during presentations and when discussing program funding. The number 68 refers to individual grants and contribution initiatives undertaken under the 16 programs. There was a demonstrated lack of common understanding of the differences between a program and an initiative, and the expected outcomes and results associated with each. We were informed that Corporate Management Directorate officials are working on addressing this situation as part of a review of the department's program inventory. This process will be complex and may take time to finish, and it is important that the work be completed to ensure that the department has an agreed-on program inventory to support assessing and reporting on progress in a meaningful, transparent manner.

Reporting on results across multiple performance information profiles. Program funding may be provided to recipients whose work links to other departmental program goals. However, based on the current structure, the results achieved may only be linked with one set of indicators. This situation may not support the accurate reporting of results achieved across multiple metrics. Interviewees noted that given the diverse nature of program funding agreements, the current reporting mechanisms may create an inefficient approach to reporting on agreement results.

The department has several agreements in place to deliver results that link with other initiatives, and we were informed that because agreements are associated to a program level indicator, the results as they relate to other indicators may not be reported on. We observed, through our document review and interviews, that agreement results are, in some cases, rolled up into branch level results trackers. However, this does not replace the need to link results and benefits to other program performance indicators. Therefore, the department may not be accurately reporting on program results.

The fundamental challenge of much of this work is that biological timeframes are too large to measure in the context of funding programs that might only exist for a few years at a time, which may be affected by the lack of continuity inherent to temporary funding.

Impact assessment measurement. Impact assessments identify both positive and negative environmental, economic, social, and health impacts of work that has been or may be undertaken. These assessments are essential to understanding the combined impact of regulations, program spending, and other activities the department undertakes, as it affects a specific area, habitat, or species.

The capacity of the department to undertake these assessments in-house has been affected by the steady, and significant, increases in program funding, as it led to the re-allocation of resources from program, policy, scientific, and regulatory work to administering G&C programs. Consequently, many departmental experts, including scientists, biologists, and specialized personnel are required—whether full-time or part-time—to manage programs alongside their primary responsibilities. The impact assessment work has been increasingly outsourced.

Sunsetting programs

Since 2016, the federal government has put in place a series of important programs and initiatives to support Canada's efforts to mitigate the effects of climate change and protect the environment. As a result, the departmental mandate has grown significantly working in a very complex environment that includes other federal government departments and agencies, provincial, territorial, and municipal governments, as well as non-governmental organizations and Indigenous partners and communities.

This shift has brought challenges and opportunities as it relates to the capacity to continue delivering traditional regulatory, policy, scientific, and enforcement activities while becoming one of the largest program delivery departments. As program funding has increased, it has shifted the way in which the department seeks to achieve its mandate and priorities.

Many of the programs that have been put in place have a defined period to achieve their objectives. When programs have a defined end date, it is considered a sunsetting program. The audit team met with representatives of several programs scheduled to sunset over the next year or two.

Long-term relationships with stakeholders and partners to achieve results

We were informed that more than $500M in program funding will sunset between 2022-23 to 2025-26. As program funding ends, the department faces uncertainty regarding strategic decisions that must be made related to the proposed renewal of existing programs and the creation and implementation of new programs. An important consideration in seeking program renewal decisions is the relationships that are developed with recipients, partners, and stakeholders in support of delivering on the department's mandate and priorities.

During interviews, managers of sunsetting programs identified that this potential reduction in funding level could also have an impact on resources tied to specific sunsetting initiatives. As a result, the department faces a risk if these programs are not renewed, in terms of the potential reduced resource

capacity to deliver on its mandate and achieve results. With the potential departures on the horizon, consideration must be given towards strengthening information management, maintenance of corporate knowledge, and documentation of decisions and monitoring activities.

Resourcing strategies and the impacts of sunsetting programs in the context of employee resourcing, their expertise, and corporate knowledge, should be considered from a broader G&C delivery perspective, given its impact across all program areas, and in consideration for the nature of G&C funding, which is mostly supported by temporary program funding (B-based).

Conclusion

This report presents insights that were gathered during the conduct of the internal audit of the administration of grants and contributions, as well as information on the progress made by the department in implementing the recommendations of the November 2021 G&C review. It brings together information on a diverse range of subjects related to program administration and delivery.

With the increase in G&C funding since 2016, officials identified a need to review processes and procedures in 2020, which culminated in a report that was approved in November 2021. The report included 17 recommendations.

We found that some progress has been made in implementing the recommendations of the November 2021 review and that there is still work that must take place to achieve the intended outcomes. We found that work to implement the 17 recommendations remains relevant. They should be assessed, in line with the similar themes and findings highlighted during the audit and implemented as part of a broader departmental approach to strengthen the foundation of program administration across the department.

In addition to the progress that is being made, the audit provided an opportunity for officials to reflect on the state of administration and identify other areas where improvements may be required. These relate to program authorities, terms and conditions, resource management, program renewal processes, and resource capacity –for program officials, applicants, and Indigenous partners and communities. These elements should be revisited to ensure alignment with the Department’s mandate and priorities in the context of program delivery and G&C administration.

CSFB G&C Centre of Expertise (CSFB-CoE)

Summary

Supports the entire department with Gs&Cs ensuring departmental controls are consistently implemented across all Gs&Cs programs, addressing both **policy/program** development as well as the **operationalization** of programs. This is achieved through the development and maintenance of directives, guidelines, processes, tools, templates, systems, and training to support a *whole of department* approach to delivering Gs&Cs.

Governance

- Ensure all Gs&Cs programs and projects adhere to applicable legislation (e.g. *Financial Administration Act*), Policies (e.g. Treasury Board Policy on Transfer Payments), and Directives (e.g. Treasury Board Directive on Transfer Payments).
- Liaises with the Legal Services Unit, other Departments, and central agencies for guidance and/or instruction as appropriate.
- Acts as the GCMC Secretariat.
- Acts as the departmental level coordinator for the Gs&Cs portfolio.
- Support the DCFO and CFO in decision making related to the management of Gs&Cs for the department.

Financial Management:

- Manage, update, and provide guidance on the financial delegation for Gs&Cs across the department.
- Develop and maintain guidance on departmental financial reporting.
- Consolidate, review, and prepare financial reports for forecasting purposes.

Recipient and Program Compliance

- Plan and conduct recipient audits, and support both internal and external stakeholders in participation and facilitation of the audit function through tools, templates, and guidance.
- Develop and maintain standards for project documentation.
- Ensure compliance with departmental controls through quality assurance.
- Prepare departmental DP and DRR TPP financial information.

Information Management and Sharing

- Manage, maintain, and support application development of the G&C Enterprise Management System (GCEMS)
- Maintain G&C documents website and Departmental G&C database.
- Advise and provide guidance to program staff on documentation requirements for project files.
- Retrieve, analyze, and report data from the overall Gs&Cs project database as requested by senior management, branches, other enablers.
- (Currently) Respond to QP, ATIP, and other stakeholder questions regarding Gs&Cs.

Develops, implements, and maintains departmental level policy, guidelines, directives, and tools to ensure consistency across the department, ensure alignment with legal and policy requirements for Gs&Cs, departmental priorities are met, and to minimize overall risk to the department:

(a) To support Gs&Cs Policy & Program Development

- Develop tools for creating new or requesting amendments to program Ts&Cs.
- Develop tools to support the development of Gs&Cs programs (new and existing).

(b) To support operational delivery of Gs&Cs programs:

- Provide operational directives to program delivery staff & managers to undertake a project across its lifecycle from identification to closure.
- Provide tools/templates to assist programs with the design of competitive processes, including applications forms (GCEMS and offline), assessment criteria, and scoring grids.

- Develop tools/templates to support project approval process across the department.
- Engage with departmental expertise of Indigenous matters (i.e. Reconciliation, Implementation of UNDA etc.) to advance those tenets within Gs&Cs via the development of new tools, processes etc. on an ongoing basis.
- Develop and maintain the project risk framework and mitigation strategies for use across the department to minimize and mitigate departmental risk arising from Gs&Cs transfer payments.
- Develop tools/template for written communication with Recipients of Gs&Cs project funding.

Directly Support Gs&Cs Policy & Operational Functions

(a) Support Gs&Cs policy and program development:

- Serve as the departmental Gs&Cs enabler within the policy development process (i.e. reviewing TB Submissions, Memorandums to Cabinet, and potentially other Parliamentary documents).
- Review new and amended Ts&Cs for Gs&Cs programs and provide guidance in addressing TB requirements for these authorities.
- Advise and provide guidance on the design of Gs&Cs programs.
- Manage agreement templates, including requests for changes to standard templates and provide departmental level feedback on program specific templates currently in use.
- Support program officers in special circumstances related to funding agreements such as agreements subject to Quebec's M-30 legislation, provincial/territorial agreements, and international financial arrangements.

(b) Support operational delivery of Gs&Cs programs:

- Support project approvals that exceed the delegation of Program ADMs.
- Respond to internal client inquiries on all aspects of Gs&Cs.

Training & Continuous Learning

- Develop/update and provide new training to various stakeholders.
- Develop targeted tools such as videos, tutorials, etc.
- Onboarding new staff to the CoE.
- Organize and facilitate the Gs&Cs Community of Practice.

ECCC GRANTS AND CONTRIBUTIONS - RECIPIENT PROFILE

2023-24 RECIPIENT CATEGORIES AND EXPENDITURES

In 2023-24, **close to 60%** of our funding was distributed to the following **low-risk** recipient categories:

- Municipal, Provincial and Territorial Government
- Very stable organizations under Not-for-profit organizations and charities
- International recipients
- Academia and public institutions

Recipient Categories	2023-2024* Expenditures	Expenditures by Recipient Category
Aboriginal recipients (incorporates all Indigenous recipients)	174,471,534	18.75%
Academia and public institutions	24,730,842	2.66%
For-profit organizations	78,671,403	8.46%
Individual or sole proprietorships	116,150	0.01%
International **	54,285,647	5.84%
Not-for-profit organizations and charities ***	273,833,545	29.43%
Municipal/Provincial/Territorial Government	324,207,601	34.85%
Grand Total	930,316,722	

* The expenditures include Statutory funding (Output-Based Pricing System)

** Out of this total, 59% of the expenditures are from 5 Recipients (United Nations Environment Programme, United Nations Development Programme, Organisation for Economic Co-operation and Development.)

*** Out of this total, 44% of the expenditures are from 8 Recipients (BC Parks Foundation, Birds Canada, Ducks Unlimited Canada, Manitoba Habitat Heritage Corporation, Nature Conservancy of Canada, Nature-Action Quebec, Nature Trust of BC and Wildlife Habitat Canada)

2023-24 RECIPIENT CATEGORIES AND EXPENDITURES BY PROGRAM

LOW CARBON ECONOMY FUND

Recipient Categories	2023-2024 Expenditures	Percentage of Expenditures by Recipient Category
Aboriginal recipients (incorporates all Indigenous recipients)	8,001,496	3.37%
Academia and public institutions	6,154,984	2.60%
For-profit organizations	53,702,333	22.64%
Not-for-profit organizations and charities	962,100	0.41%
Municipal/Provincial/Territorial Government	168,347,075	70.98%
Grand Total	237,167,988	

CANADA NATURE FUND

Recipient Categories	2023-2024 Expenditures	Percentage of Expenditures by Recipient Category
Aboriginal recipients (incorporates all Indigenous recipients)	99,601,760	33.41%
Academia and public institutions	3,865,363	1.30%
For-profit organizations	793,057	0.27%
Individual or sole proprietorships	25,000	0.01%
International	148,000	0.05%
Not-for-profit organizations and charities	96,235,572	32.28%
Municipal/Provincial/Territorial Government	97,486,918	32.70%
Grand Total	298,155,670	

NATURE SMART CLIMATE SOLUTIONS FUND

Recipient Categories	2023-2024 Expenditures	Percentage of Expenditures by Recipient Category
Aboriginal recipients (incorporates all Indigenous recipients)	29,042,650	22.58%
Academia and public institutions	2,956,053	2.30%
Not-for-profit organizations and charities	91,540,777	71.17%
Municipal/Provincial/Territorial Government	5,083,612	3.95%
Grand Total	128,623,092	

INTERNATIONAL CLIMATE FINANCE

Recipient Categories	2023-2024 Expenditures	Percentage of Expenditures by Recipient Category
International	37,272,579	73.16%
Not-for-profit organizations and charities	13,677,264	26.84%
Grand Total	50,949,843	

OUTPUT-BASED PRICING SYSTEM

Recipient Categories	2023-2024 Expenditures	Percentage of Expenditures by Recipient Category
Academia and public institutions	1,648,077	2.17%
For-profit organizations	22,019,478	29.04%
Municipal/Provincial/Territorial Government	52,157,585	68.79%
Grand Total	75,825,140	

1. GRANTS AND CONTRIBUTIONS TRENDS

ECCC delivers close to 70 initiatives/programs in Grants & Contributions as part of its core mandate. These programs achieve results in ECCC's four Core Responsibilities:

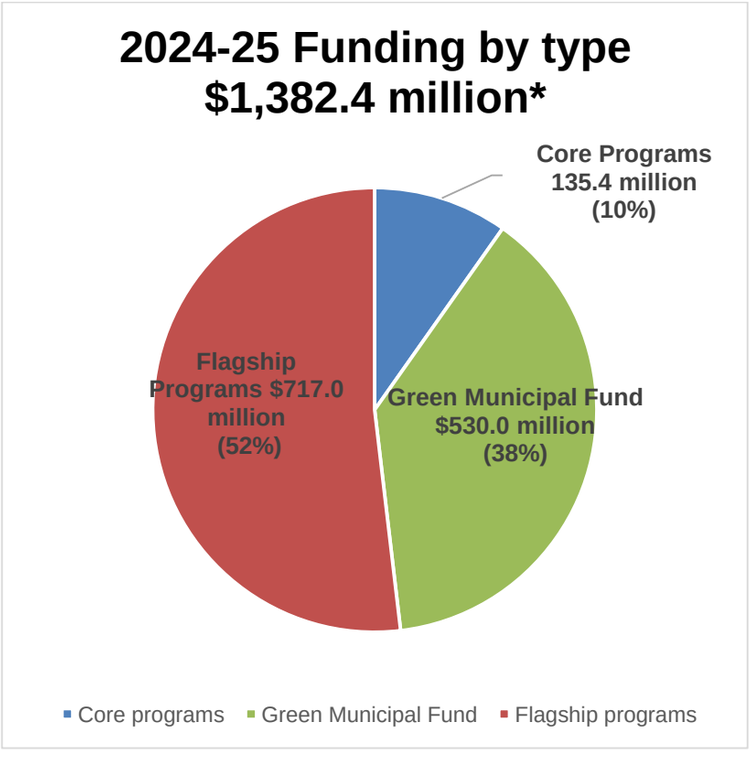
- Conserving Nature
- Predicting Weather and Environmental Conditions
- Preventing and Managing Pollution
- Taking Action on Clean Growth and Climate Change

The department's flagship programs are as follows:

- Low Carbon Economy Fund (LCEF)
- Canada Nature Fund (CNF)
- Nature Smart Climate Solutions Fund (NSCSF)
- International Climate Finance (ICF)

- One-time up-front multi-year funding
  - Green Municipal Fund (GMF)

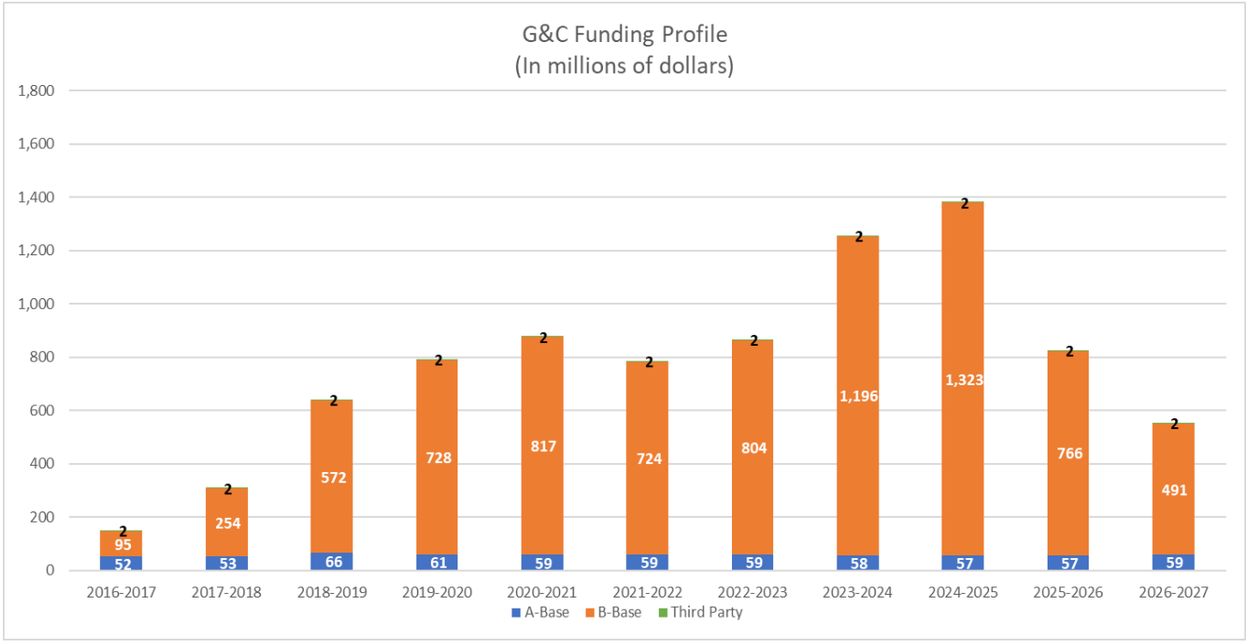
ECCC Grants and contributions are mostly composed on contributions representing 99% of its voted G&Cs envelope. Grants are very minimal.



2. GRANTS AND CONTRIBUTIONS – FUNDING PROFILE

ECCC's G&C budget has increased significantly in recent years from $150M in 2016-17 to $1,382M in 2024-25 resulting from the introduction of new Climate and Nature programs. These flagship programs are the primary G&C vehicle through which Canada has sought to achieve its climate and nature goals.

Although not considered G&C funding, the Environmental Damages Fund allows ECCC to direct funds from fines and court orders to projects that will benefit the natural environment. The fund has experienced significant budgetary increases resulting from the escalating size and frequency of fines and court awards.



Note: 2016-17 to 2023-24 are based on Public Account authorities, 2024-25 to 2026-27 are based on 2024-25 Main Estimates Reference levels.
Fiscal year 2024-2025 B-Base includes $530M for the Green Municipal fund, which is an up-front multi-year agreement.
Statutory funding, Environmental Damages Fund and frozen allotments are excluded

3. GRANTS AND CONTRIBUTIONS – RECIPIENT PROFILE (CONT'D)

Each year, ECCC supports a wide range of projects undertaken by many different organizations representing various sectors of society; our Recipients include :

- Local community groups,
- Aboriginal organizations,
- conservation groups,
- universities and research institutions,
- international organizations
- other orders of government, and the
- private sector.

In 2023-24, the spending on projects was divided by recipient categories as follows:

- **35%** of our projects have been with **Municipal, Provincial and Territorial Government.**
- **13%** of our projects have been with 8 Recipients who are stable organizations under **Not-for-profit organizations and charities** (out of 29% for Not-for profit) with whom we have been collaborating with for many years.
- **6%** with international recipients.
- **3**% with academia and public institutions.

These makes up to **close to 60%** of our funding being distributed to low-risk recipient categories.

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GRANTS AND CONTRIBUTIONS – RECIPIENT PROFILE (CONT'D)

Total ECCC Expenditures for 2023-24
(Low Carbon Economy Fund)

Recipient Categories	2023-2024 Expenditures	Percentage of Expenditures by Recipient Category
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Academia and public institutions	6,154,984	2.60%
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Total ECCC Expenditures for 2023-24
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International	148,000	0.05%
Not-for-profit organizations and charities	96,235,572	32.28%
Municipal/Provincial/Territorial Government	97,486,918	32.70%
Grand Total	298,155,670	

Total ECCC Expenditures for 2023-24
(Nature Smart Climate Solutions Fund)

Recipient Categories	2023-2024 Expenditures	Percentage of Expenditures by Recipient Category
Aboriginal recipients (incorporates all Indigenous recipients)	29,042,650	22.58%
Academia and public institutions	2,956,053	2.30%
Not-for-profit organizations and charities	91,540,777	71.17%
Municipal/Provincial/Territorial Government	5,083,612	3.95%
Grand Total	128,623,092	

GRANTS AND CONTRIBUTIONS – RECIPIENT PROFILE (CONT'D)

Total ECCC Expenditures for 2023-24
(International Climate Finance)

Recipient Categories	2023-2024 Expenditures	Percentage of Expenditures by Recipient Category
International	37,272,579	73.16%
Not-for-profit organizations and charities	13,677,264	26.84%
Grand Total	50,949,843	

Total ECCC Expenditures for 2023-24
(Output-Based Pricing System)

Recipient Categories	2023-2024 Expenditures	Percentage of Expenditures by Recipient Category
Academia and public institutions	1,648,077	2.17%
For-profit organizations	22,019,478	29.04%
Municipal/Provincial/Territorial Government	52,157,585	68.79%
Grand Total	75,825,140	

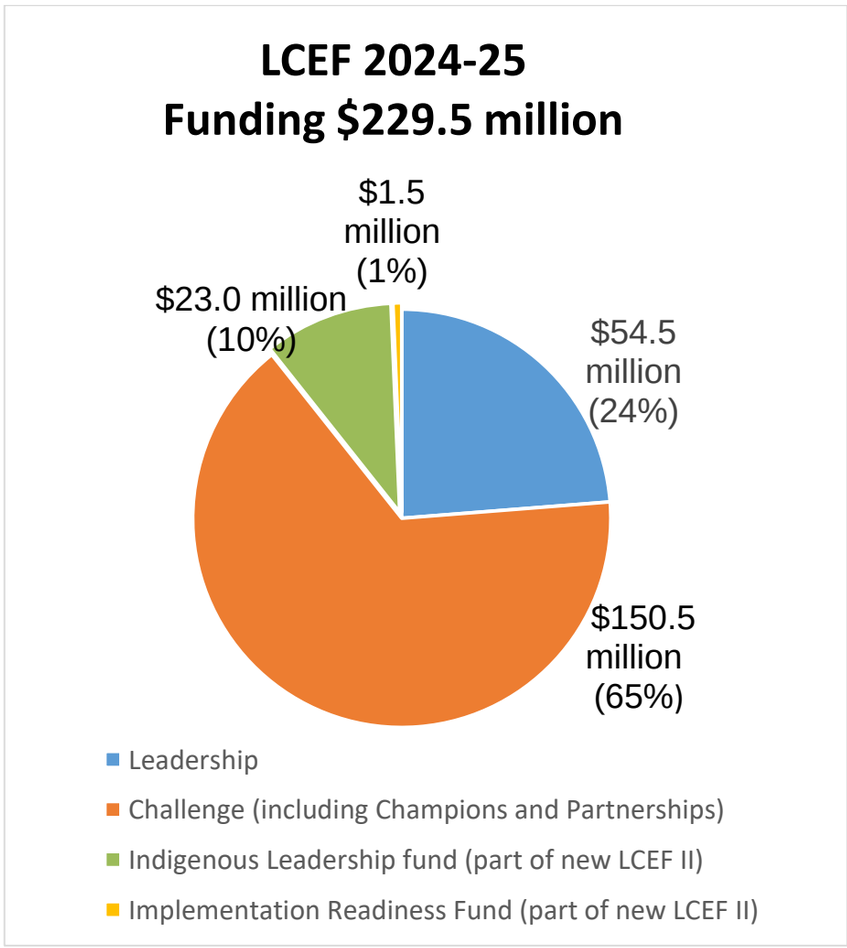
Statutory program: Not part of the Voted G&C envelope.

4. LOW CARBON ECONOMY FUND

The Low Carbon Economy Fund (LCEF) is an important part of the Pan-Canadian Framework. The LCEF leverages investments in projects that generate clean growth and reduce greenhouse gas emissions. LCEF II renewal was approved in 2022-23 for $2.13 billion over 7 years which has been reduced to $853M following several budget reductions due to refocusing and realignment efforts.

LCEF is delivered in 4 parts (2 were added with LCEF II recapitalization):

- Low Carbon Economy Leadership Fund
  - Provinces
- Low Carbon Economy Challenge
  - Champions
  - Partnerships
- Low Carbon Economy Indigenous Leadership Fund (new LCEF II)
  - Indigenous communities
- Implementation Readiness Fund (new LCEF II)
  - GHG emissions reduction projects



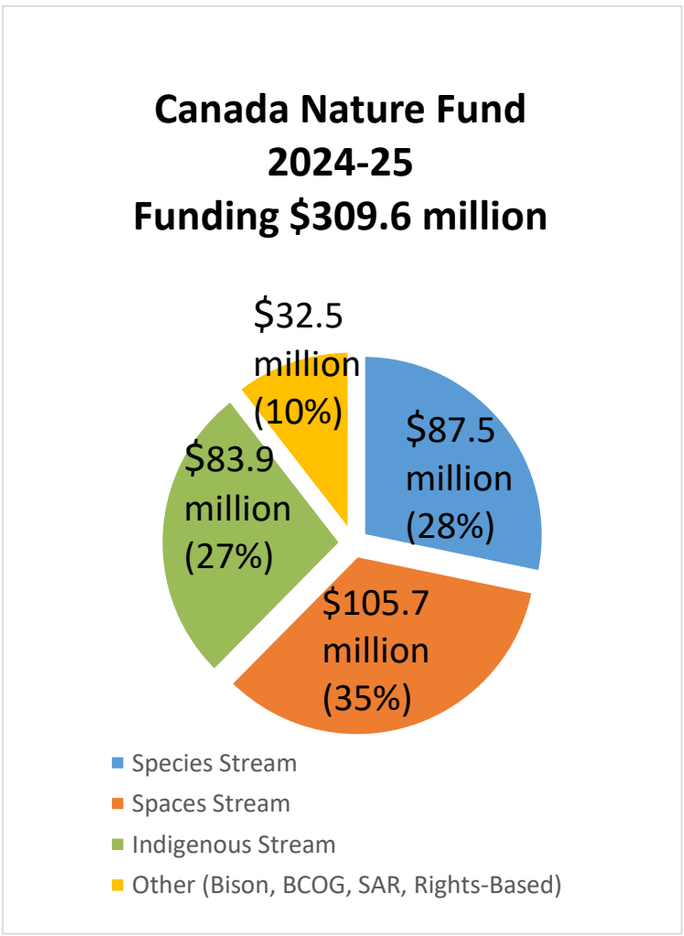
5. CANADA NATURE FUND / ENHANCED NATURE LEGACY

Announced in Budget 2018, as part of Canada's Nature Legacy, the Canada Nature Fund supports the protection of Canada's ecosystems, landscapes, and biodiversity. As part of Budget 2021, ECCC received an additional $1.03 billion in G&Cs over 5 years to expand and enhance the program (Enhanced Nature Legacy).

The Canada Nature Fund is divided into 7 streams of programming:

- Enhanced Nature Legacy - Spaces Stream
- Enhanced Nature Legacy - Species Stream
- Enhanced Nature Legacy - Indigenous Stream
- Wood Bison
- BC Old Growth (BCOG)
- Rights-Based Agreements

- Species at Risk Renewal (SAR)



6. NATURE SMART CLIMATE SOLUTIONS FUND

- The Nature Smart Climate Solutions Fund (NSCSF) was approved in 2021 and is a $508 million,10-year program, to support projects that restore and enhance wetlands, peatlands, and grasslands to store and capture carbon.

- Budget 2022 announced a further $780 million for ECCC to expand the existing NSCSF to deliver 3 megatonnes of GHG reductions annually by 2030 and create green jobs.

- NSCSF activities focuses on three main program objectives to effectively sequester carbon: restoring degraded ecosystems; improving land management practices, especially in agriculture, forestry, and urban development sectors; and conserving carbon-rich ecosystems at high risk of conversion to other uses that would release their stored carbon. Funds will also support monitoring and reporting of greenhouse gas emission reductions.

- Funding for 2024-25 is $132.4 million.

7. INTERNATIONAL CLIMATE FINANCE

- As part of Canada's $5.3 billion International Climate Finance (ICF) commitments, ECCC is responsible for delivering $160 million between 2021-22 to 2025-26. The funding will deliver initiatives that reinforce Canada's position as a global leader on climate action. This commitment builds on the strengths of Canada's 2015 $2.65 billion commitment, where ECCC delivered $57.5 million in programming that has yielded transformational impacts in developing countries.

- ICF activities will focus on four main program areas: Clean energy transition and coal phase-out; Nature-based solutions and biodiversity; Climate governance; and the Emerging priorities fund.

- Funding for 2024-25 is $45.5 million.

8. OUTPUT-BASED PRICING SYSTEM (OBPS) PROCEEDS FUND

- The OBPS Proceeds Fund is a program funded from the proceeds of the federal Output-Based Pricing System. Provinces and territories that have voluntarily adopted the OBPS can opt for a direct transfer of proceeds collected. Proceeds collected in other backstop jurisdictions (current or past) will be returned through the two program streams (Decarbonization Incentive Program and Future Electricity Fund) of the OBPS Proceeds Fund.

- Beginning in 2022-23, Small and Medium-sized Enterprises (SMEs) in emissions intensive and trade exposed sectors in involuntary backstop jurisdictions will receive, via direct payments, an estimated $2.5 billion in fuel charge proceeds. The proceeds are from the 2020-21, 2021-22, and 2022-23 collection years, and include a remaining $122.1 million of 2019-20 proceeds not returned through Climate Action Incentive Fund. As part of Budget 2024, the Fuel Charge Proceeds program was transferred to CRA.

- These are statutory funds and do not have an impact on the Department’s reference levels. A spending forecast for the year will be included in 2024-25 Supplementary estimates C. As of September 24, department incurred $75M in actual expenditures.

9. ENVIRONMENTAL DAMAGES FUND

- The EDF is used to direct funds received from fines, court orders, and voluntary payments to projects that will benefit Canada's natural environment.

- Funded projects must be aligned with the use restrictions specified in the relevant legislation under which the fine/court award was issued. The projects should fall into one of the four categories defined by the EDF program terms and conditions:
    - Restoration
    - Environmental quality improvement
    - Research and development
    - Education and awareness

- Funding for the EDF program has increased in recent years including two notable large-value fines:
    - In January 2020, Volkswagen AG was ordered to pay a $196.5 million fine for contravening the Canadian Environmental Protection Act.
    - In March 2021, Teck Coal Limited was ordered to pay a total of $58 million in fines and monetary court orders for contravening the Fisheries Act.

INVENTORY OF G&C PROGRAMS FLAGSHIP AND CORE

Flagship Programs		Core Programs									
Program	$2024-25	Program	$2024-25	Program	$2024-25	Program	$2024-25	Program	$2024-25	Program	$2024-25
Green Municipal Fund	**530,000,000**	Canada Water Agency and Freshwater Action Plan	18,277,600	United Nations Environment Program (UNEP)	3,100,000	Montreal Biosphere	1,500,000	Inuit Impact and Benefit Agreement	793,673	Enhanced Vehicle Verification	250,000
Enhanced Nature Legacy (ENL)/ Canada Nature Fund (CNF)	**277,129,919**	Youth Employment and Skills Strategy (YESS)	18,071,803	National Conservation Plan	2,900,000	Circular Plastics Economy	1,447,636	International Obligations	736,235	Convention on International Trade in Endangered Species (CITES) (Assessed)	245,000
Wood Bison (CNF)	**7,238,500**	Trans Mountain Expansion (TMX)	6,439,342	Ocean Protection Plan	2,856,500	Ecosystem Initiatives	1,420,164	Species at Risk Nature reserve	600,000	Fur Institute of Canada	241,946
BC Old Growth (CNF)	**25,000,000**	PCF Expert Panel - Canadian Climate Institute (CCI)	6,000,000	Aboriginal Funds for Species at Risk	2,772,099	Environmental Protection for a Healthier Canada (CEPA)	1,315,000	Preventing and Managing Pollution	557,197	Climate Change Core	236,000
Species at Risk (CNF)	**160,000**	Habitat Stewardship Program	5,636,729	World Meteorological Organization (WMO) (Assessed)	2,567,785	Communication & Engagement	1,200,000	Powering Past Coal Alliance	500,000	Whales	213,900
Rights-Based Agreements (CNF)	**80,000**	Experimental Lakes Area (ELA)	5,000,000	Great Lakes Areas of Concern	2,441,216	Air pollution	1,170,000	Reinvestment in Canada's Hydro-Meteorological Services	460,000	RAMSAR convention (Assessed)	206,140
Low Carbon Economy Fund (LCEF)	**229,493,665**	Conserving Nature	4,571,928	North American Waterfowl Management Plan	2,414,993	Areas of Prime Concern	1,100,000	Community Interaction Program	435,942	Carbon Pricing	200,000
Nature Smart Climate Solutions Fund (NSCSF)	**132,422,297**	EcoAction	3,830,717	Wildlife Habitat Canada	2,200,000	Atlantic Ecosystem Initiative (AEI)	1,039,778	Powley (Métis Rights)	400,000	MINAMATA convention on Mercury (Assessed)	200,000
International Climate Finance (ICF)	**45,460,000**	Montreal Protocol	3,740,000	Weather & Environment Services	2,025,753	Climate Change Communications, Public Education and Advertising (Climate Literacy)	1,030,000	Canadian Council of Ministers of the Environment (CCME)	375,251	Organization for Economic Co-operation and Development (OECD) (Assessed)	121,214
Output Based Pricing System (Statutory)*	**818,892,402**	Canadian Centre Climate Services (CCCS)	3,625,000	Community Monitoring - Joint Oil Sands Monitoring (JOSM)	2,000,000	Flood Plain Mapping	1,000,000	Canadian Wildlife Health Cooperative	359,038	Environmental Law Enforcement	100,000
Fuel Charge Proceeds (Statutory)*	*Transferred to CRA*	Commission for Environmental Cooperation (CEC) (Assessed)	3,460,777	Marine Conservation Targets	1,677,101	Reducing Greenhouse Gasses	900,000	Water Resources	335,000	Other small programs (5 programs)	248,000
Environmental Damages Fund (SPA)*	**123,567,921**	Cumulative Effects	3,350,400	Net Zero Challenge	1,550,000	Clean Growth and Climate Change	846,176	National Adaptation Strategy	300,000		

Amounts above (Excluding Statutory/EDF funding) are as per 2024-25 Main Estimates less departmental reserve

OBPS Statutory funding equals total collections minus expenditures to date (from 2022-23 to present)

EDF funding equals the remaining funding available for new/amended projects, reflecting commitments for all agreements signed up to September 2024.

DISTRIBUTION OF G&C PROGRAMS BY BRANCH

CCB	CWA*	CWS		EPB		IAB	MSC	SPB	STB	
LCEF	Great Lakes Areas of Concern	ENL (lead)	Wood Bison	ICF (IAB-led)	Clean Growth and Climate Change	ICF (lead)	ICF (IAB-led)	Clean Growth Climate Change	Clean Growth and Climate Change	Water Resources
OBPS	EcoAction	NSCSF (lead)	Cumulative Effects (lead)	Minamata (Assessed)	Carbon Pricing	CEC (assessed)	Oceans Protection Plan	CCME	Air pollution (Lead)	Conserving Nature
Green Municipal Fund	Ecosystems Initiatives	RAMSAR (assessed)	North American Waterfowl Management Plan	Cumulative Effects (CWS-led)		International Network for Bamboo and Rattan (Assessed)	Weather & Environmental Services	Canadian Environmental Sustainability Indicators	Environmental Protection for a Healthier Canada (CEPA)	Weather & Environmental Services
Communication & Engagement (Indigenous)	Areas of Prime Concern	CITES (assessed)	National Conservation Plan	Environmental Law Enforcement		China Council for Int'l Cooperation on Env. & Dev.(CCICED)	Flood Plain Mapping		Atmospheric and Meteorological Graduate/undergraduate Supplements program	Preventing and Managing Pollution
Net Zero Challenge	Atlantic Ecosystem Initiative (AEI)	Powley (Metis Rights)	Marine Conservation Target	Enhanced Vehicle Verification		Powering Past Coal Alliance	WMO (assessed)		OECD (assessed)	Circular Plastics Economy (EPB-led)
Canadian Climate Institute	Community Interaction Program	Canadian Wildlife Health Cooperative	Ocean Protection plan (Nature)	Montreal Protocol		UNEP membership	Hydro-Meteorological reinvestment		Cumulative effects (CWS-led)	Reducing Greenhouse Gasses (EPB-led)
CCCS	Canada's Water Agency and Freshwater Action Plan (lead)	Conserving Nature	Habitat Stewardship Program	ISC Canadian Plastics Innovation		International Obligations (Indigenous)	Revitalize Canada's Hydrological Service		JOSM Community Monitoring	CCCS
National Adaptation Strategy		Fur Institute of Canada	BC Old Growth	Environmental Protection for a Healthier Canada (CEPA)					Ocean Protection Plan	Climate Change Core
		Aboriginal Funds for Species at Risk	Rigts-Based Agreements	Circular Plastics Economy (lead)					Experimental Lakes Area (ELA)	International Obligations
		Wildlife Habitat Canada	Species at Risk	Reducing Greenhouse Gasses					NSCSF (CWS-led)	Freshwater Action Plan (CWA Lead)
		Inuit Impact & Benefit Agreement		Clean Fuels Standards					YESS	Whales

PACB	RDG East	RDG West
Climate Literacy	Montreal Biosphere	TMX
	EDF	

* With the creation of CWA, those programs listed above will transfer to the new agency.

Environment and Climate Change Canada - Description of G&C Programs

Program	$ 2024-25	Program Description	Streams	Funding type (Temporary/ Permanent)	Fiscal years (temporary funding)
Flagship Programs					
Low Carbon Economy Fund (LCEF)	**229,493,665**	The LCEF is an important part of Canada's clean growth and climate action plan, the Pan-Canadian Framework. The LCEF leverages investments in projects that generate clean growth and reduce greenhouse gas emissions.	**Leadership fund (LCEF I & II)** provides funding directly to provinces and territories to help them reduce carbon pollution, meet Canada's 2030 climage target and support goal of net-zero emissions by 2050. **Challenge fund (LCEF I & II)** leverages Canadian ingenuity to reduce greenhouse gas (GHG) emissions and generate clean growth. It supports a wide range of Canadian recipients to implement projects that deploy proven, low-carbon technologies resulting in GHG emissions reductions. **Indigenous Leadership Fund (LCEF II)** supports climate action by Indigenous peoples. The program funds Indigenous-owned and led renewable energy, energy efficiency, and low-carbon heating projects. **Implementation and Readiness Fund (LCEF II)** provides funding for activities and investments that increase the readiness to deploy GHG emissions reduction projects and remove barriers to low-carbon technology adoption and 2030 climate mitigation action.	Temporary	LCEF I - 2017-18 to 2024-25 LCEF II - 2022-23 to 2028-29
Enhanced Nature Legacy (ENL)/ Canada Nature Fund (CNF)	**277,129,919**	The Enhanced Nature Legacy Initiative builds on and extends selected element of the 2018 Nature Legacy initiative, and deliver on the Governments nature agenda as set out in the 2020 and 2021 Speech from the Throne to conserve 25% of our country's land and 25% of our country's oceans by 2025 and work toward 30% of each by 2030. The objectives of the Enhanced Nature Legacy initiative are that: 1) Canada's species at risk are recovered and 2) Canada's ecosystems, landscapes and biodiversity are protected. Work to meet these objectives will be conducted in ways that a) also advance reconciliation through support for Indigenous leadership and engagement in nature conservation, wildlife management and sustainable resource practices; and b) enhance the well-being of Canadians through employment, natural infrastructure and increased access to nature.	**Species at Risk** - This initiative will advance the protection and recovery of up to 350 terrestrial and aquatic species at risk through addressing key priority species, protecting critical habitat, including priority places, and through supporting Indigenous partnerships. **Spaces -** To expand Canada's network of protected and conserved areas, including Indigenous protected and conserved areas to contribute to Canada Target 1 of conserving 25% of Canada's terrestrial and inland water areas by 2025. **Indigenous** - To support First Nations, Inuit, and Métis leadership in species at risk conservation in the implementation of the Pan-Canadian Approach and SARA as a means to advance reconciliation; and to support conservation planning and action led by Indigenous peoples' that reflects their unique priorities, needs, and rights related to lands and wildlife.	Temporary	2021-22 to 2025-26
Wood Bison (CNF)	**7,238,500**	This fund is under the Priority Species Stream 1 and Stream 2 initiative. This funding will flow to partners to support urgent conservation action to address imminent threats to the Ronald Lake and Wabasca wood bison herds in Northeastern Alberta.		Temporary	2021-22 to 2025-26
BC Old Growth (CNF)	**25,000,000**	The initiative will advance shared objectives with the Province of British Colombia for urgent protection of vital ecosystems, wildlife habitats and species at risk in these prime threatened lands and protects carbon stores in Old Growth forests.		Temporary	2022-23 to 2024-25
Nature Smart Climate Solutions Fund (NSCSF)	**132,422,297**	The ECCC administered Nature Smart Climate Solutions Fund (NSCSF) is a ten-year fund meant to reduce 2-4 megatons of greenhouse gas (GHG) emissions annually. The fund will achieve this by supporting projects that conserve, restore and enhance wetlands, peatlands, and grasslands to store and capture carbon. Projects will focus on conserving, restoring and enhancing the management of important habitat for migratory birds, species at risk and other species of cultural and/or socio-economic importance to local communities.		Temporary	2021-22 to 2030-31
International Climate Finance (ICF)	**45,460,000**	Canada's international climate finance commitment of $5.3 billion over five years to support developing countries to combat climate change, while striving to address biodiversity loss around the world. ECCC's funding will deliver initiatives that reinforce Canada's position as a global leader on climate action. This commitment builds on the strengths of Canada's 2015 $2.65 billion commitment, where ECCC delivered $57.5 million in programming that has yielded transformational impacts in developing countries. ICF activities will focus on four main program areas: Clean energy transition and coal phase-out; Nature-based solutions and biodiversity; Climate governance; and the Emerging priorities fund.		Temporary	2021-22 to 2025-26
Output-Based Pricing System (OBPS) - Statutory	**818,892,402**	The OBPS Proceeds Fund is a program funded from the proceeds of the federal Output-Based Pricing System. Provinces and territories that have voluntarily adopted the OBPS can opt for a direct transfer of proceeds collected. Proceeds collected in other backstop jurisdictions (current or past) will be returned through the two program streams (Decarbonization Incentive Program and Future Electricity Fund) of the OBPS Proceeds Fund. Proceeds collected in other backstop jurisdictions (current or past) will be returned through the two program streams (Decarbonization Incentive Program and Future Electricity Fund) of the OBPS Proceeds Fund.	The Decarbonization Incentive Program (DIP) is a merit-based program designed to incentivize long-term decarbonization of Canada's industrial sectors by supporting clean technology projects to reduce greenhouse gas emissions. Proceeds collected from most OBPS facilities will be returned via the DIP to non-voluntary jurisdictions where the federal carbon pollution pricing system currently applies or applied in the past. The Future Electricity Fund (FEF) is designed to support electricity grid greening projects and/or programs. Proceeds collected from OBPS-covered electricity generating facilities (such as utilities) are expected to be returned through funding agreements with governments of non-voluntary jurisdictions where the federal carbon pollution pricing system currently applies or applied in the past.	Statutory	2022-23 to 2030-31
Canada Water Agency and Freshwater Action Plan	**18,277,600**	To improve freshwater management in Canada by providing leadership, effective collaboration federally, and improved coordination and collaboration with provinces, territories, and Indigenous Peoples to proactively address national and regional transboundary freshwater challenges and opportunities.		Temporary	2023-24 to 2032-33
Environmental Damages Fund (EDF) - SPA	**123,567,921**	The EDF is used to direct funds received from fines, court orders, and voluntary payments to projects that will benefit Canada's natural environment. Funded projects must be aligned with the use restrictions specified in the relevant legislation under which the fine/court award was issued. The projects should fall into one of the four categories defined by the EDF program terms and conditions; Restoration, Environmental quality improvement, Research and development and Education and awareness.		SPA	NA
Core Programs					

Environment and Climate Change Canada - Description of G&C Programs

Program	$ 2024-25	Program Description	Streams	Funding type (Temporary/ Permanent)	Fiscal years (temporary funding)
Youth Employment and Skills Strategy (YESS)	**18,071,803**	The Science Horizons Youth Internship Program provides wage subsidies to eligible employers across Canada to hire post-secondary graduates for internships in the environmental science, technology, engineering, and mathematics (STEM) fields.		Permanent **($3.1M/Yr)**	NA
				Temporary	2021-22 to 2024-25
Trans Mountain Expansion (TMX)	**6,439,342**	Accommodations measure for Transmountain Pipeline Expansion (TMX) and NOVA Gas Transmission Line (NGTL) intended to respond to concerns raised during consultations around Indigenous capacity to engage on Cumulative Effects interests. The TCEI provides funding to eligible communities for capacity building and projects relevant to terrestrial and freshwater cumulative effects interests.		Temporary	2020-21 to 2024-25
Experimental Lakes Area (ELA)	**5,000,000**	The funding supports new and ongoing freshwater science, domestic and international collaborations, and several projects designed to improve research capacity and knowledge exchange. Outcomes of this investment would inform freshwater management and protection and strengthen science on freshwater resources, both in Canada and internationally, and aligning with the Freshwater Action Plan and broader federal freshwater agenda.		Temporary	2022-23 to 2026-27
Habitat Stewardship Program	**5,636,729**	Supports the recovery objectives and population goals of species at risk listed on Schedule 1 of SARA and prevent others from becoming a conservation concern.		Permanent	NA
Conserving Nature	**4,571,928**	Generic Conserving Nature funding to support various contributions that advance conservation of biodversity and sustainable development by supporting projects that enable conservation, protection and recover Canada's wildlife. These contributions will also support Canada's biodiversity strategy and related domestic and international partnership interests, including the establishment and management of protected areas, Indigenous protected and conserved areas and Indigenous people's capacity and participation in conservation.		Permanent	NA
Eco Action	**3,830,717**	Provides financial support to non-profit and non-government organizations for Canadian communities to take on local action-based projects that produce measurable, positive effects on the environment and to build the capacity of communities to sustain these activities in the future.		Permanent	NA
Commission for Environmental Cooperation (CEC) (Assessed)	**3,460,777**	Assessed funding to enable Canada's obligation to cost share, alongside the US and Mexico, the core/projected expenses of the Commission for Environmental Cooperation (CEC).		Permanent	NA
Cumulative Effects	**3,350,400**	To enhanced capacity and engage Indigenous communities to advance the use and integration of Indigenous Knowledge and participation in Regional Assessments and continuing to support clear and transparent evidence-based decision making in the impact Assessment process by developing Open Data tools to effectively manage and enhance access to user-friendly biodiversity information.		Permanent **(Starting FY 28/29)**	NA
				Temporary	2023-24 to 2027-28
United Nations Environment Program (UNEP)	**3,100,000**	UNEP is the global authority that sets the environmental agenda, promotes coherent implementation of the environmental dimension of SDGs and support developing countries in implementing MEA obligations, inter alia through UNEP Environment Fund.		Permanent	NA
Montreal Protocol	**3,740,000**	Under the rules of the Montreal Protocol, Canada has the option of directing up to 20% of its annual contribution to the Multilateral Fund for the Implementation of the Montreal Protocol (MFMP) towards support for bilateral or regional projects in developing countries, which helps them reduce their consumption or production of ozone-depleting substances (ODS).		Permanent **($2.8M/Yr)**	NA
				Temporary	2021-22 to 2025-26
National Conservation Plan	**2,900,000**	Supports projects that increase agriculture sector engagement in protection of species at risk and/or critical habitat on agricultural land. SARPAL focuses on the protection and recovery of Greater Sage Grouse and its critical habitat as well as other species at risk on agricultural lands.		Permanent	NA
Aboriginal Funds for Species at Risk	**2,772,099**	Supports the development of Indigenous capacity to participate in the implementation of the Species at Risk Act. AFSAR also supports and promotes the conservation, protection and recovery of target species and their habitats on Indigenous lands or territories.		Permanent	NA
Great Lakes Areas of Concern	**2,441,216**	Through the Great Lakes Protection Initiative, the Government of Canada takes action to address environmental challenges affecting Great Lakes water quality and ecosystem health by delivering on Canada's commitments under the Canada-United States Great Lakes Water Quality Agreement. To assist in achieve its goal, the Initiative funds action by others to restore water quality and ecosystem health in Great Lakes Areas of Concern.		Permanent	NA
North American Waterfowl Management Plan (NAWMP)	**2,414,993**	NAWMP-Habitat: Conserve and restore wetlands, associated uplands and other key habitats for waterfowl and other wildlife populations through the Habitat Joint Ventures partnerships. NAWMP-Species: Focus on critical science needs in the three species joint ventures in Canada (Black Duck Arctic Goose, and Sea Duck) to inform the management of over 20 species (50+ populations) and their related habitats. Additionally, research directed through the species joint ventures addresses questions for other bird species that share the habitats.		Permanent	NA
Ocean Protection Plan		Through Budget 2022, the Government has committed to providing $2.0 billion over nine years, starting in 2022-23 to renew and expand the Oceans Protection Plan. Work will position Canada's marine safety system and ecosystem protections to better mitigate threats to Canada's oceans and its users from the impacts of marine traffic, enable supply		Permanent **($150K/yr)**	NA

Environment and Climate Change Canada - Description of G&C Programs

Program	$ 2024-25	Program Description	Streams	Funding type (Temporary/ Permanent)	Fiscal years (temporary funding)
(OPP)	**2,856,500**	chain resilience, and support Canada's economic growth. G&C funding for this initiative will support Indigenous engagement in science and research contributions to academics for the purposes of creating new regionally-specific scientific data and research on oil fate.		Temporary (OPP II)	2022-23 to 2030-2031
Weather & Environment Services	**2,025,753**	Generic Predicting Weather and Environmental Conditions contributions which encourages and supports international capacity building activities to enable access, understanding and use information on changing weather, water, air quality and climate conditions.		Permanent	NA
Wildlife Habitat Canada	**2,200,000**	To support wildlife and habitat conservation projects across Canada, especially migratory birds through revenue generated from the sale of Canadian Wildlife Habitat Conservation (CWHC) Stamps affixed to Migratory Game Bird (MGBH) Permits.		Third Party	NA
World Meteorological Organization (WMO) (Assessed)	**2,567,785**	Agreement with the WMO for Canada's Assessed contribution to the WMO; which is based on the assessment of proportional contribution of members. Canada is an active participant in the generation and exchange of information of weather, water and climate according to internationally agreed to standards.		Permanent	NA
Canadian Centre Climate Services	**3,625,000**	Provide climate information, data, products, training and support to help Canadians consider climate change in their decisions. The CCCS' G&Cs are used to enhance the delivery of regional climate services (i.e. building and coordinating regional capacity for climate services; and, providing enhanced climate information for Canadians).		Temporary	2018-19 to 2027-28
Community Monitoring - Joint Oil Sands Monitoring (JOSM)	**2,000,000**	The Fund supports the development of capacity for community-based environmental monitoring in the oil sands region that is designed and led by Indigenous communities. This funding opportunity will build capacity and provide an opportunity for community leadership in environmental monitoring design and implementation.		Permanent	NA
Net Zero Challenge	**1,550,000**	The Net-Zero Challenge is a voluntary initiative to encourage businesses, especially large industrial emitters, to develop and implement plans to transition their operations to net-zero emissions by 2050. The goals of the Net-Zero Challenge are to: 1) normalize the net-zero planning concept so that it becomes the default business practice; 2) build momentum for net zero planning so that companies begin developing credible plans; and 3) reduce GHG emissions through companies' implementation of their net-zero plans.		Temporary	2021-22 to 2026-27
Montreal Biosphere	**1,500,000**	ECCC is providing its share of tripartite funding to support the Biosphere programming and operations under the City of Montreal service Espace pour la vie. ECCC, the government of Quebec and the City of Montreal will each provide $15 M (6.5M reference levels + 8.5M pressure) over 5 years to support the Biosphere while long-term financial support is sought after.		Temporary	2021-22 to 2025-26
Circular Plastics Economy	**1,447,636**	Funding contributes to keeping plastics in the economy and out of the environment, landfills and incinerators. To expand science and data on plastics, develop and implement management measures, support innovation and market transformation, prevent and reduce plastic pollution, and reduce waste from federal operations.		Temporary	2022-23 to 2026-27
Ecosystem Initiatives	**1,420,164**	Through the Great Lakes Protection Initiative, the Government of Canada takes action to address environmental challenges affecting Great Lakes water quality and ecosystem health by delivering on Canada's commitments under the Canada-United States Great Lakes Water Quality Agreement. To assist in achieve its goal, the Initiative funds action by others to make progress in priority areas.		Permanent	NA
Air pollution	**1,170,000**	Generate new knowledge to understand the changing chemistry of the atmosphere. Advance the understanding of how changes in emissions (both anthropogenic and natural), transport, transformation and deposition are impacting human health and the environment . Determine the status and trends of priority air pollutants and understand domestic, transboundary and global loadings Develop/improve air quality prediction systems to inform the current and future states of air quality.		Permanent	NA
Communication & Engagement	**1,200,000**	To support Indigenous peoples' capacity to engage in climate change.		Permanent	NA
Marine Conservation Targets	**1,677,101**	Contribute to the Canada marine targets (25 per cent of Canada's oceans conserved by 2025, working towards 30 per cent by 2030) with five new marine National Wildlife Areas (NWAs) by 2026.		Temporary	2021-22 to 2025-26
Areas of Prime Concern	**1,100,000**	Intended exclusively for the ZIP committees and Stratégies Saint-Laurent, the program provides financial support to encourage the concerted action of stakeholders working along the St. Lawrence River in order to further their commitment to improving the quality of their environment.		Permanent	NA
Atlantic Ecosystem Initiative (AEI)	**1,039,778**	AEI provides funding for projects that improve the health, productivity and long-term sustainability of priority ecosystems in Atlantic Canada. The program funds projects that address integrated ecosystem planning and decision-making, coordinated science, and action initiatives.		Permanent	NA
Reducing Greenhouse Gasses	**900,000**	Funds research projects to address gaps in technologies to measure landfill methane emissions and/or mitigate methane emissions at landfills, for research projects and industry solutions to support greater resource and energy recovery from waste, regional and local events on waste to resource topics, demonstration projects, networks to connect researchers and stakeholders to facilitate information exchange; existing research mechanisms and industry networks will be used to seek proposals.		Temporary	2021-22 to 2025-26

Environment and Climate Change Canada - Description of G&C Programs

Program	$ 2024-25	Program Description	Streams	Funding type (Temporary/ Permanent)	Fiscal years (temporary funding)
Climate Change	**846,176**	Generic Taking Action on Clean Growth and Climate Change contributions that support engagement with municipalities, provinces, territories, Indigenous Peoples and other stakeholders to support actions that reduce Canadian greenhouse gas (GHG) emissions; develop regulatory instruments; support businesses and Canadians to adapt and become more resilient to climate change; increase awareness as well as youth, student and Indigenous participation in climate change initiatives; and contribute to international climate change actions to increase global benefits.		Permanent	NA
International Obligations	**736,235**	Paris Outcomes initiatives are projects aiming at supporting the implementation of the Paris Agreement. In 21-22 these included, a workshop for women negotiators in support of the UNFCCC gender action plan, support for C2ES to organize workshops on key negotiation issues, support to IISD for their Earth National Bulletin to provide free media coverage of COP26 and a contribution to the OECD to support two key climate finance initiatives. Portion of the funding is for Canada's annual contribution to the core budget of the Intergovernmental Panel on Climate Change, assesses the scientific, technical and socio-economic information relevant for understanding the risk of climate change and options for addressing it. The funds will be used to support travel of representatives from developing and economy-in-transition countries to IPCC meetings (when safe), outreach, communications and other costs associated with the day-to-day operations of the IPCC.		Permanent	NA
Water Resources	**335,000**	Generic funding for Water Resources Program in support of Preventing and Managing Pollution Core Responsibility.		Permanent	NA
Powering Past Coal Alliance	**500,000**	Canada provides support for the external secretariat of the Powering Past Coal Alliance (PPCA), given our role as co-founders and co-leads of the initiative. The PPCA is the world's leading coalition of national and sub-national governments, businesses and organisations working to advance the transition away from unabated coal power.		Temporary	2021-22 to 2025-26
Preventing and Managing Pollution	**557,197**	Generic Preventing and Managing Pollution funding that supports the collaboration with provinces, territories, Indigenous peoples and others to develop and administer environmental standards, guidelines, regulations and other risk management instruments to reduce releases and monitor levels of contaminants in air, water and soil; promote and enforce compliance with environmental laws and regulations; and administer on the ground projects that have positive impact on the environment.		Permanent	NA
Community Interaction Program (CIP)	**435,942**	CIP supports the implementation of community-led projects aimed at conserving biodiversity, ensuring sustainable use, and improving the water quality and ecosystem of the St. Lawrence. There are two calls for proposals per year (October 15th and March 1st).		Permanent	NA
Powley	**400,000**	To build expertise and capacity in Métis governments and organizations to cooperatively conserve and manage migratory birds, including gathering information on their migratory bird harvest.		Permanent	NA
Canadian Council of Ministers of the Environment (CCME)	**375,251**	The Canadian Council of Ministers of the Environment (CCME) is the primary intergovernmental forum in Canada for Ministerial discussion and joint action on environmental issues of national and international concern. Membership on the Council of Ministers is comprised of the federal, provincial, and territorial Ministers responsible for the Environment.		Permanent	NA
Canadian Wildlife Health Cooperative	**359,038**	To provide country-wide surveillance and support in relation to wildlife health including health and threat monitoring (e.g., parasites, pathogens, and diseases) to support assessment of information these wildlife health issues and knowledge mobilization.		Permanent	NA
Enhanced Vehicle Verification	**250,000**	Projects (Thermal Management Strategy; Fleet Outreach on telematics; Smart Freight Centre; and development of new testing methods) are to be funded by these contributions agreements and intended to contribute to the Horizontal Framework for Addressing Air Pollution.		Permanent	NA
Fur Institute of Canada	**241,946**	To implement the Agreement on International Humane Trapping Standards, and the support of continued compliance to the Agreement between the EU, Canada, and the Russian Federation.		Permanent	NA
Climate Change Core	**236,000**	Program works to: generate new knowledge on the past and present states of the climate system, understand the changing composition of the atmosphere, understand how the climate system functions, predict the future state of the climate and provide tools and knowledge to enable the development of resilience and mitigation strategies.		Permanent	NA
Convention on International Trade in Endangered Species (CITES) (Assessed)	**245,000**	Assessed - Payment of our annual contribution as a Party to CITES, meeting our Party obligations.		Permanent	NA
RAMSAR convention (Assessed)	**206,140**	Assessed - Payment of our annual contribution as a Party to Ramsar Convention, meeting our Party obligations.		Permanent	NA
MINAMATA convention on Mercury (Assessed)	**200,000**	Canada is a Party to the Minamata Convention on Mercury (the Convention). The Convention is a multilateral treaty to protect human health and the environment from the adverse effects of mercury. The payment is made to the Convention’s Secretariat under the auspices of the United Nations Environment Programme (UNEP).		Permanent	NA
Organization for Economic Co-operation and Development (OECD) (Assessed)	**121,214**	As a Member of the OECD, Canada is required to make an annual assessed contribution. This contribution allows the OECD to develop technical tools and methodologies for the assessment and management of chemicals (with special regard to environmental chemicals) to be adopted by all OECD countries, leading to international harmonization and mutual acceptance of data. This contributes to advance Canada’s management of chemicals through strengthened knowledge networks, improved efficiency by avoiding duplicative work and cost savings through leveraging policy, scientific and technical expertise of other developed nations in areas of mutual interest.		Permanent	NA

Environment and Climate Change Canada - Description of G&C Programs

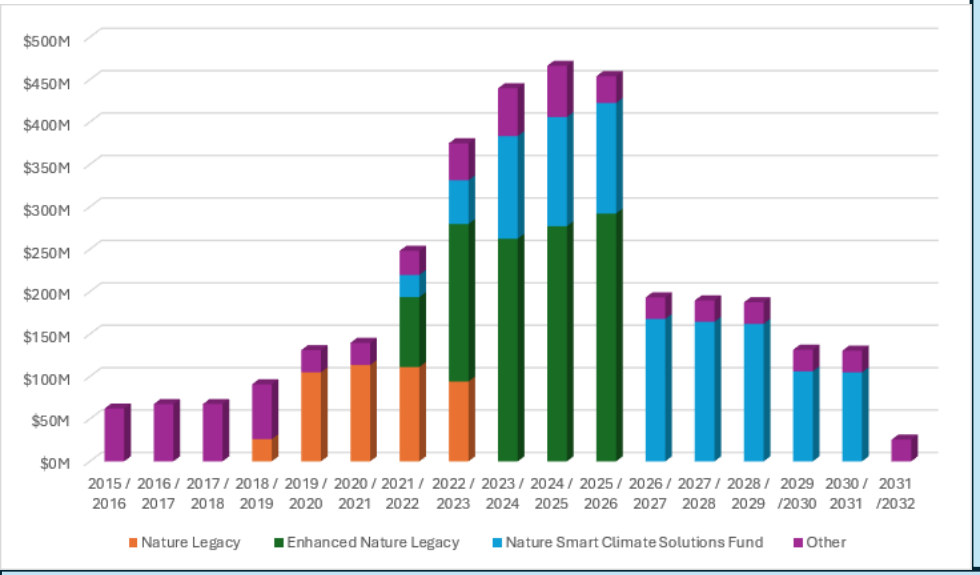
Program	$ 2024-25	Program Description	Streams	Funding type (Temporary/ Permanent)	Fiscal years (temporary funding)
International Network for Bamboo and Rattan (INBAR) (Assessed)	**38,000**	Assessed - The International Bamboo and Rattan Organisation (INBAR) is an intergovernmental development organisation that promotes environmentally sustainable development using bamboo and rattan. INBAR's work is focused on five main areas: climate change, environmental sustainability, poverty alleviation, sustainable construction, and trade development.		Permanent	NA
Programs below were grouped on deck and listed as 'Other small programs'					
Environmental Law Enforcement	**100,000**	The purpose of this project is to enable the education of judges and court practitioners about key environmental law concepts while addressing some of the unique challenges associated with the prosecution of environmental offences.		Permanent	NA
Clean Fuels Standard	**50,000**	Funding to support research projects relating to life cycle assessments of all the crude and natural gas pipelines in Canada; the development of econometric models to assess the impact of energy efficient technology penetration on Canada's energy intensive sectors; and the assessment and penetration of newer oil sands extraction technologies.		Temporary	2022-23 to 2026-27
Innovative Solutions Canada (ISC) Plastics Challenge	**50,000**	The Canadian Plastics Innovation Challenges (CPIC) is part of Canada's comprehensive approach to addressing plastic waste and pollution. This program provides funding to small and medium-sized enterprises to incentivize the development of technology to address plastic waste. Through the CPIC, the government is investing nearly $19 million to support Canadian innovators and small and medium-sized businesses to develop solutions for plastics challenges, by providing winners with up to $150,000 to develop a proof of concept and subsequently up to $1,000,000 to develop a prototype if selected.		Permanent	NA
Revitalize Canada's Hydrological Service	**80,000**	To provide water quantity forecasts in addition to monitoring information in support of environmental sustainability, public safety, economic development and adaptation measures in response to climate change.		Permanent	NA
Environmental Indicators	**30,000**	The Canadian Environmental Sustainability Indicators (CESI) program provides data and information to track Canada's performance on key environmental sustainability issues including climate change and air quality, water quality and availability, and protecting nature. The focus of the G&C associated with this program is to enable work to advance on the development of CESI indicators.		Permanent	NA
Canada's National Adaptation Strategy	**300,000**	To support the successful long-term implementation of the National Adaptation Strategy and respond to urgent climate risks. This includes authorities for an amended agreement between Canada and the Federation of Canadian Municipalities for the Green Municipal Fund to enable a one-time, up-front, multi-year transfer to the Federation of Canadian Municipalties.	National Adaptation Strategy Implementation	Temporary	2023-24 to 2027-28
	530,000,000		Green Municipal Fund	Temporary	2024-25
	1,000,000	ECCC will enter into contribution agreements to support research in the fields of technical hydrological, hydraulic, and climate considerations for floodplain mapping, including integration of the effects of climate change and uncertainty. This will include developing a methodology that combines historical reanalysis data and climate-based scenarios to support engineering guidance that can be integrated into future floodplain mapping products. Developing an approach to account for uncertainty in future climate projections related to key hydrological parameters required for floodplain mapping is a key component of this program, as climate change is projected to increase the risk of flooding in many regions.	Flood Hazard Identification and Mapping Program	Temporary	2024-25 to 2027-28
Canadian Climate Institute (CCI)	**6,000,000**	To support CCI's research which informs decision-making by all levels of government in Canada ensuring evidence-based climate change and clean growth policies.		Temporary	2023-24 to 2027-28
Carbon Pricing	**200,000**	Funding to implement key climate mitigation initiatives outlined in Canada's 2030 Emissiions Reduction Plan. Funding will be directed towards the ongoing development, implementation, and administration of carbon pricing and of the *Clean Fuel Regulations* .		Permanent Temporary	 2023-24 to 2027-28 becomes permanent
Climate Change Communications, Public Education and Advertising	**1,030,000**	Funding to implement new approaches to climate change communications and engagement from 2023-24 to 2024-25 as part of a coordinated Government of Canada startegy to inform and mobilize Canadians in support of climate action.		Temporary	2023-24 to 2024-25
Inuit Impact and Benefit Agreement	**793,673**	Funding to support Inuit parties in meeting obligations under the IIBA.		Temporary	2023-24 to 2024-25
Reinvestment in Canada's Hydro-Meteorological Services	**460,000**	Funding for Reinvestment in Canada's Hydro-Meteorological Services, shich includes the monitoring, modelling, and prediction services required to provide Canadians with life-saving information on weather, water quantity, climate, ice, and air quality conditions across Canada on a 24/7 basis.		Permanent Temporary	 2023-24 to 2032-33 becomes permanent
Species at Risk Renewal (CNF)	**160,000**	Funding to support engagement with international partners to undertake activities for priority migratory birds. The funds to undertake activities in the Caribbean, Mexico and Central and South America where threats to migratory birds pose greater risks to their recovery than threats within their Canadian range. Long-term expected results are: recovery of migratory bird species at risk is enhanced across the full annual life cycle.		Temporary	2024-25 to 2025-26
Rights-Based Agreements (CNF)	**80,000**	To implement the Musqueam Recognition Agreement with Musqueam Indian Band (Musqueam), and the Burrard Inlet Environmental Science and Stewardship Agreement with Tsleil-Waututh Nation (TWN); and provide increased participation and policy support at Treaty and reconciliation negotiations across Canada		Permanent	2024-25 to 2034-35 & Ongoing

Environment and Climate Change Canada - Description of G&C Programs

Program	$ 2024-25	Program Description	Streams	Funding type (Temporary/ Permanent)	Fiscal years (temporary funding)
Species at Risk (Nature)	**600,000**	Funding to support efforts to continue to monitor, protect and promote the recovery of species at risk (SAR). Long-term expected results are: protection and recovery of terrestrial and aquatic SAR are enhanced and Indigenous Peoples are engaged in species protection and recovery.		Temporary	2023-24 to 2025-26
Whales	**213,900**	Funding to renew science and technology investments and to renew whale programming, including the coordination, implementation and enforcement of management interventions to ensure evidence-based decision-making.		Temporary	2023-24 to 2025-26
Strengthening Environmental Protection for a Healthier Canada (CEPA)	**1,315,000**	Funding to support amendments to the Canadian *Environmental Protection Act* , 1999 (CEPA) as per Bill S-5. Funding will enable ECCC to modernize the framework for Canada's chemicals management regime.		Temporary	2023-24 to 2026-27

Moving Forward on Nature Grants and Contributions Funding

CWS Grants and Contribution Evolution



Background

- Since 2018, the government made historic investments in nature conservation. Contribution funding became a key vehicle to roll out investments.
- The large investments have helped engage society, build partnerships and momentum to protect nature, which will help Canada achieve its conservation objectives.
- Prior to 2017, ECCC did not manage large funding initiatives. Departmental tools and structures were not adapted to a large-scale and rapid growth

Quick Facts

- 3 sets of Terms and Conditions
- 31 different programs/initiatives
- 513% increase in funding since 2018
- 583 unique recipients delivering 914 projects
- Significant increase from 554 projects in 2018-19 to 1214 projects in 2024-25 (as of August 27, 2024)
- CWS' top 5 recipients over 7 years include:
    - Nature Conservancy of Canada ($251M)
    - Province of British Columbia ($85M)
    - Ducks Unlimited Canada ($58.6M)
    - Birds Canada ($11.8M)
    - Manitoba Habitat Heritage Corporation ($8.9M)

Challenges/Opportunities

- Nature conservation projects require planning and partnerships, it takes time before they lead to reportable results; the investments made since 2018 have set a strong foundation to support Canada's goals in the coming years.
- The multiplication of G&C initiatives/tools for nature conservation has created complexity for partners/stakeholders.
- Existing funding programs are relevant, but realignment needed to focus on attaining greater results and implementing the Global Biodiversity Framework.
- There are limits to what can be achieved through funding programs, but they remain an important tool to engage PTs, Indigenous peoples and civil society who are essential partners in achieving conservation objectives.

Moving Forward

- Consolidating funding authorities, enhancing program governance and streamlining administrative processes would lead to efficiencies, increase transparency and reduce administrative burden on recipients.
- Renewal of sunset conservation programs is an opportunity to restructure ECCC's G&C programs to shift the focus on results and build in the flexibility to support larger-scale strategic approaches.
- To support a successful implementation of Canada's Nature Strategy, a wide range of partners must be engaged and supported in a way that aligns with their unique circumstances:
    - PTs: predictable and stable funding for nature agreements, built on a government-to-government approach to support joint priorities
    - Indigenous: one-window distinction-based approach to nature conservation funding, building on the success of the Guardians Program
    - ENGOs and others: transparent and user-friendly application processes that can support projects and large-scale regional approaches, develop options for long-term sustainable funding

Moving Forward on Nature Grants and Contributions Funding

CWS Initiatives
Biodiversity Policy and Partnerships Program
Domestic Biodiversity
International Conventions
National Indigenous Organizations
Negotiate and Implement Rights-Based Agreements
Clean Growth and Climate Change Mitigation Program
Nature Smart Climate Solutions Fund – Science & Data
Environmental Assessment
Cumulative Effects
Habitat Conservation and Protection Program
Indigenous Guardians
Indigenous Distinctions-based Nature Tables
Indigenous Protected and Conserved Areas and other PCAs
Inuit Impact and Benefit Agreement
National Heritage Conservation Program
Nature Smart Climate Solutions Fund - Indigenous-led Natural Climate Solutions
Nature Smart Climate Solutions Fund - Emissions Reduction Activities
North American Waterfowl Management Plan – Habitat
Protected Areas and Other Effective Conservation Measures
Wildlife Habitat Canada
Migratory Birds and Other Wildlife Program (MBOW)
Bird Monitoring and Conservation
North American Waterfowl Management Plan – Species
Ocean Protection Plan – Advancing Evidence-Based Decisions
Ocean Protection Plan – Community-Based Partnerships
Powley (Metis – Migratory Bird harvest)
Wildlife Health
Species at Risk Program
Indigenous Partnerships for Species at Risk
Habitat Stewardship Program
Indigenous Partnerships (IPI)
International Threats
NatureServe
Priority Places – Pan Canadian Approach **(P/Ts)**
Priority Places – Priority Places (Community nominated)

Land Securement

Nature Smart Climate Solution ($1.2 billion)

- NSCS has unique terms and conditions due to its main objective of reducing greenhouse gas emissions. The program also has unique application processes and governance.
- Program funded until 2031

National Heritage Conservation Program ($140 million)

- Program delivered through 4 qualified partners (NCC, Ducks Unlimited, ACTL, WHC) supporting the acquisition of private lands.
- The program has been effective in securing the protection of lands of high biodiversity value but has limited impact on Canada's terrestrial conservation objectives (focus is on private land and only 11% of Canada's lands are private)

Species at Risk

Pan-Canadian Approach to Species at Risk *(Priority Species, Priority Places, Priority Sectors)* ($390.9 million)

- Significant investments made to P/T for Priority Species conservation actions (eg boreal caribou)
- Investments made toward 11 Priority Places identified by Provinces and Territories as areas of focus for Species at Risk Conservation
- Investments made toward 18 Community Nominated Priority Places as areas of focus for Species at Risk Conservation

Nature Agreements (base funding of $200 million)

- The amount of funding available through Enhanced Nature Legacy did not allow for engaging in agreements with all provinces and territories; negotiations proceeded with willing jurisdictions as they were ready to go did not allow to build strategic partnerships with all PTs.
- Agreements have been signed with Yukon, British Columbia, Nova Scotia. Active negotiations with Northwest Territories and Manitoba.

Indigenous Funding Programs *(Indigenous-Led Area-Based Conservation, Indigenous Partnerships Initiative, Indigenous Guardians)* ($312.4 million)

- Funding program supporting planning and establishment of protected areas.
- ECCC administers 3 conservation programs targeted to Indigenous peoples that have similar objectives but different application and administration processes. The Indigenous Guardians program has set a model for distinction-based programming approach to support Indigenous peoples advance their environmental priorities.

Other Funding Programs

- A number of CWS funding programs support the implementation of treaty or legal obligations. A-Base programs provide support to a range of small-scale applicants and projects (e.g. local conservation organizations, citizen-based conservation initiatives) that can have significant impacts nature conservation objectives and connecting Canadians to nature.



The Environmental Damages Fund –

Communications Guide for Federal Partners

The Environmental Damages Fund (EDF) helps ensure that environmental good follows harm. It does this by using fines from environmental violations to support projects that restore the natural environment and conserve wildlife. The money from these penalties, including administrative monetary penalties, court orders, and settlements is directly invested in research and development, and projects related to environmental education and awareness.

This guide provides approved boilerplate text that can be used by all federal departments whose enforcement actions direct funds to the Environmental Damages Fund.

DID YOU KNOW?

The *Environmental Enforcement Act* initially came into force on December 10, 2010, strengthening several existing environmental laws by establishing minimum fines, increasing maximum fines, and directing fines to the Government of Canada's Environmental Damages Fund (rather than to the Receiver General for Canada). Environment and Climate Change Canada administers the Environmental Damages Fund on behalf of the Government of Canada.

Federal legislation and statutes that direct fines to the Environmental Damages Fund

There are 14 federal statutes that are enforced by Environment and Climate Change Canada, Fisheries and Oceans Canada, and Parks Canada that automatically direct penalties to the Environmental Damages Fund, and five federal statutes that are enforced by Canada Energy Regulator, Transport Canada, and Fisheries and Oceans Canada with discretionary clauses that provide authority to direct penalties to the Environmental Damages Fund.

Legislation that directs fines or monetary penalties to the Environmental Damages Fund

Antarctic Environmental Protection Act, 68.1(1)	*Canada Wildlife Act*, 13.13(1)
Canadian Environmental Protection Act, 1999, 294.1(1)	*Greenhouse Gas Pollution Pricing Act*, 251(1), 249(1)(d), 251(2)
International River Improvements Act, 44(1)	*Migratory Birds Convention Act, 1994*, 13.2(1)
Fisheries Act, 40(6)	*Oceans Act*, 39.66(1)
Canada National Parks Act, 29.1(1)	*Rouge National Urban Park Act*, 45(1)
Saguenay-St. Lawrence Marine Park Act, 21.2(1)	*Canada National Marine Conservation Areas Act*, 26.1(1)
Wild Animal and Plant Protection and Regulation of International and Interprovincial Trade Act, 22.11(1)	
Environmental Violations Administrative Monetary Penalties Act	

Federal statutes that include discretionary clauses allowing penalties to be directed to the Environmental Damages Fund

Canadian Energy Regulator Act, 175(1)(f)	*Canada Oil and Gas Operations Act*, 65(1)(f)	*Fisheries Act*, *79.2(f)*
Canada-Nova Scotia Offshore Petroleum Resources Accord Implementation Act, 201(1)(g)		
Canada-Newfoundland and Labrador Atlantic Accord Implementation Act, 196(1)(g)		

For general enquiries about the Environmental Damages Fund, please contact the National Environmental Damages Fund Office: edf-fde2@ec.gc.ca

Communicating about the Environmental Damages Fund

If you are publishing a news release or enforcement notification in which monies are being directed to the Environmental Damages Fund, we encourage you to include reference to it in the quick facts, if applicable.

Examples of in-text reference

- The fine will be directed to the Government of Canada's Environmental Damages Fund and used to support projects that have a positive impact on the environment.
- The fine will be paid to the Government of Canada's Environmental Damages Fund and will support projects that fall within the four funding categories:
    - Environmental restoration
    - Environmental quality improvement
    - Research and development
    - Education and awareness
- [Fill in the blank with the dollar amount] will be directed to the Government of Canada's Environmental Damages Fund.

Boilerplate messaging for news releases (quick facts)

Created in 1995, the Environmental Damages Fund is a Government of Canada program administered by Environment and Climate Change Canada. The Fund directs monies received from fines, penalties, court orders, and voluntary payments to priority projects that will benefit Canada's natural environment. The Fund aims to invest in areas where the environmental damage occurred.

Environmental Damages Fund overarching key messages

- The Environmental Damages Fund helps ensure that environmental good follows harm. It does this by using fines from environmental violations to support projects that restore the natural environment and conserve wildlife.
- The Environmental Damages Fund invests in projects that restore the environment, improve environmental quality, and support research and development, as well as projects related to environmental education and awareness.
- The Environmental Damages Fund supports projects that help restore natural resources that are similar to those damaged by the original incident and are located at or near the location where environmental damage occurred.

Social media

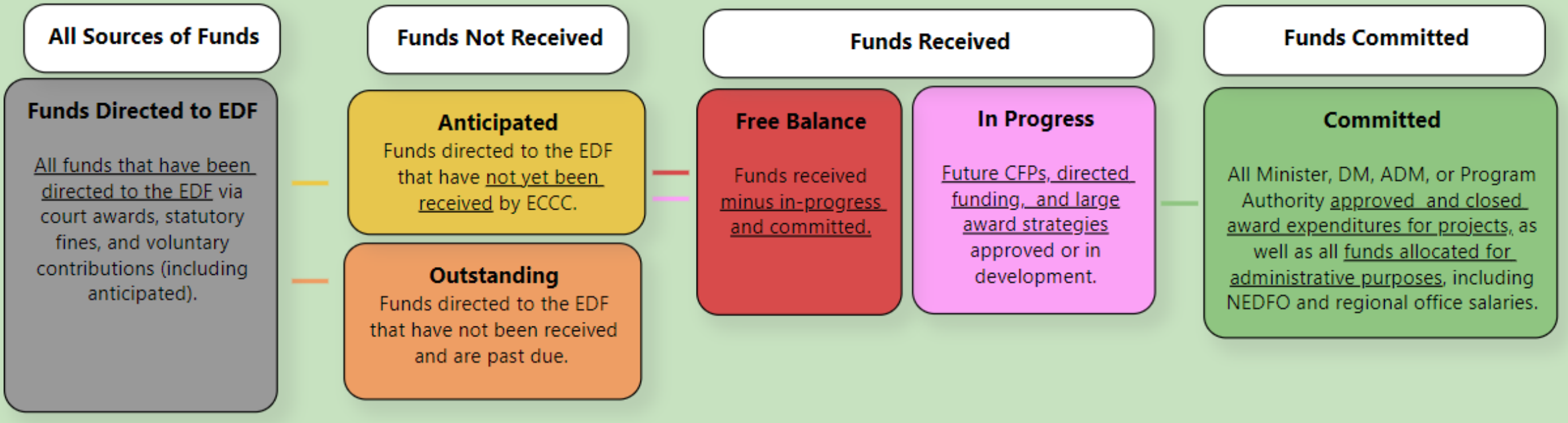
Key hashtags
English - #EnvironmentalDamagesFund
French - #FondsPourDommagesÀLEnvironnement

When using Environmental Damages Fund messaging in communications products, please send a heads-up email to: fdecommunication-edfcommunications@ec.gc.ca

Further information can be found on the Environmental Damages Fund page.

Environmental Damages Fund

Financial Update 2024.09.26



Region

Select all | East and Central | West and North

Environmental Damages Fund

Since 2014, does not include AMPs

Funds Directed to EDF

$359.35M

Funds Committed

$236.28M

In Progress

$93.98M

Outstanding Funds

$2.40M

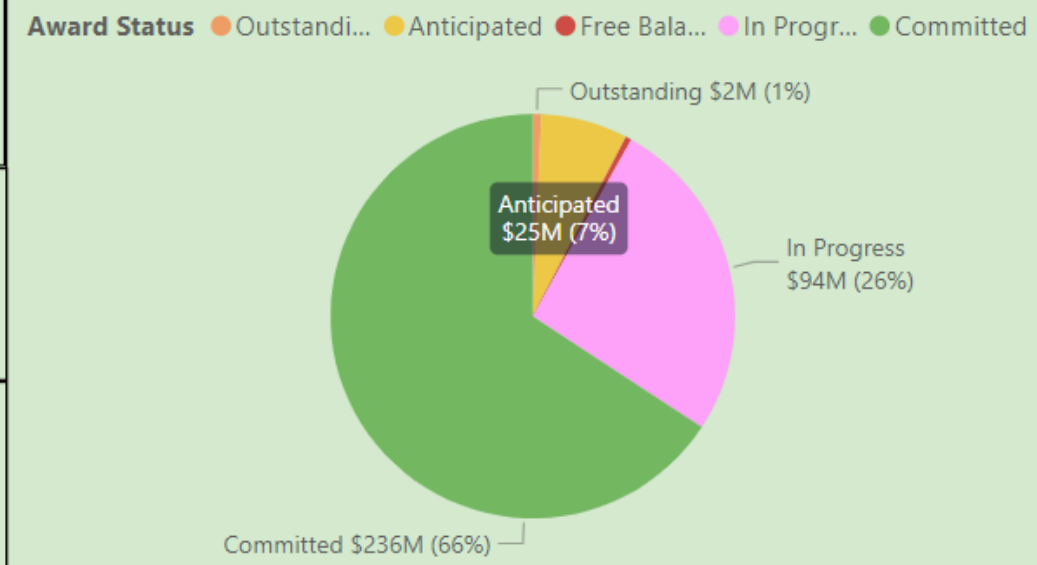
Anticipated Funds

$25.02M

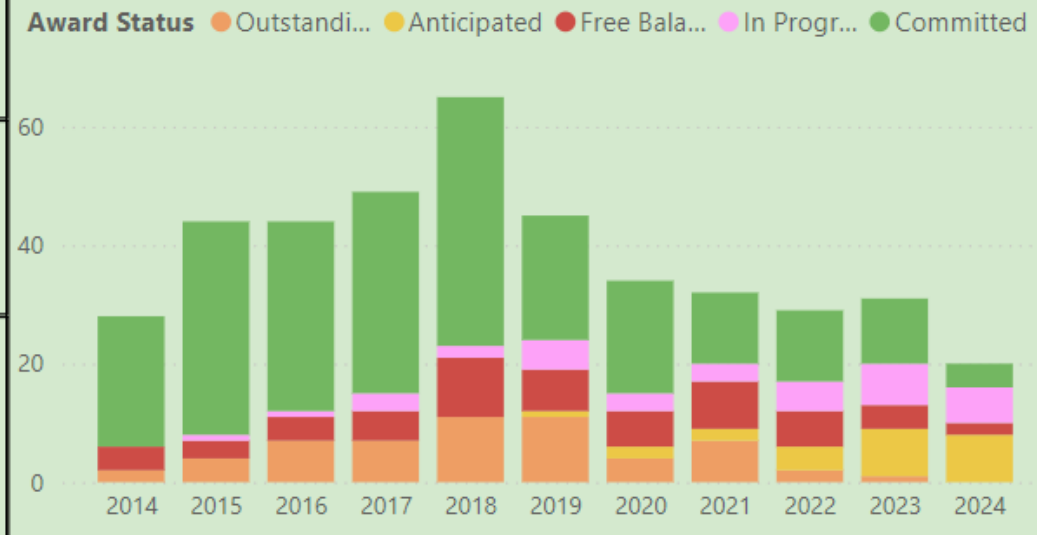
Total Free Balance

$1.66M

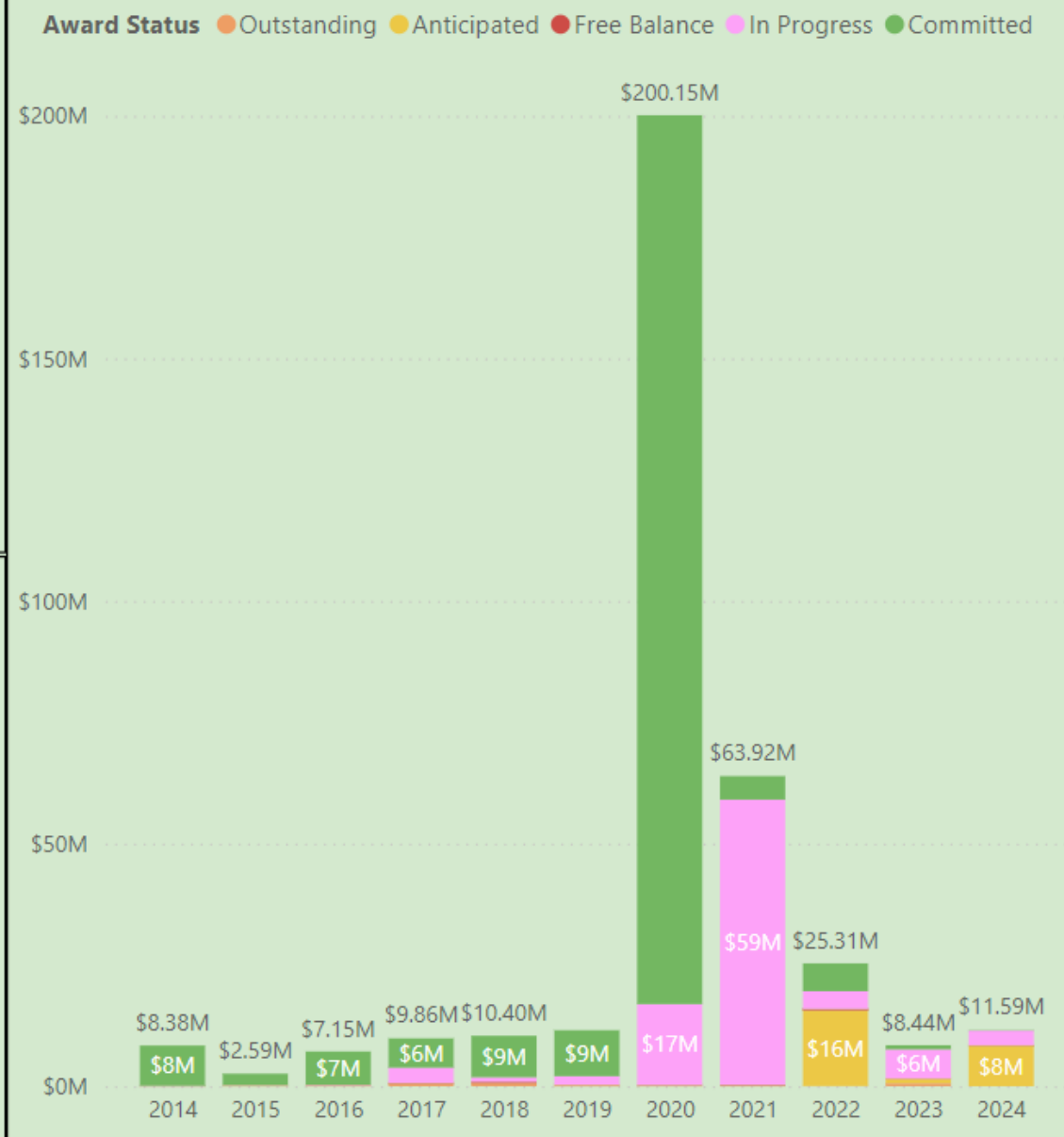
Value of Awards by Status



Number of Awards by Status and Year



Value of Awards by Status and Year



Anticipated Funds

$25.02M

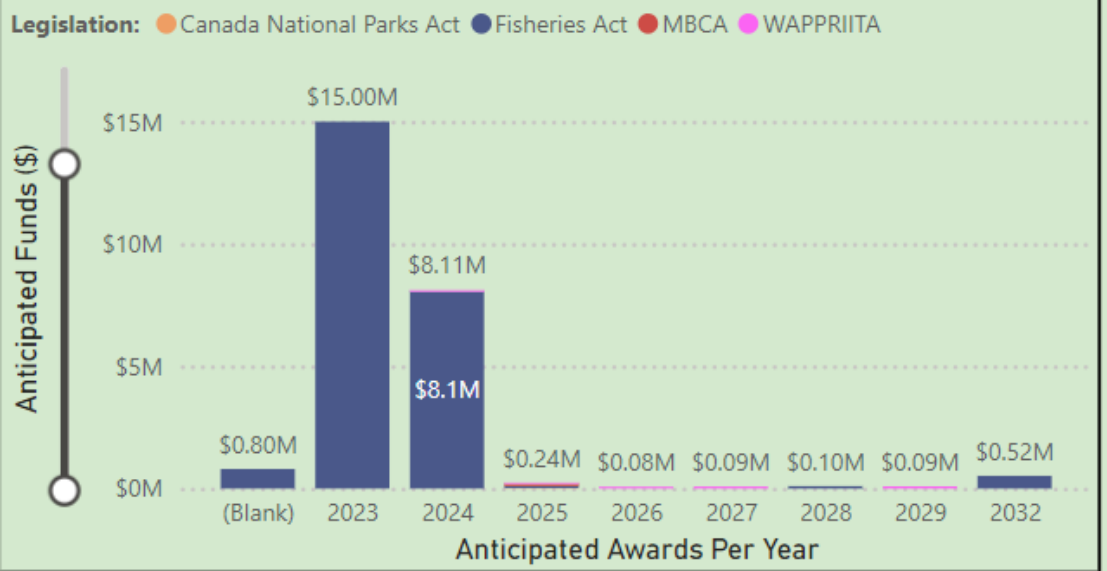
Anticipated Funds

25

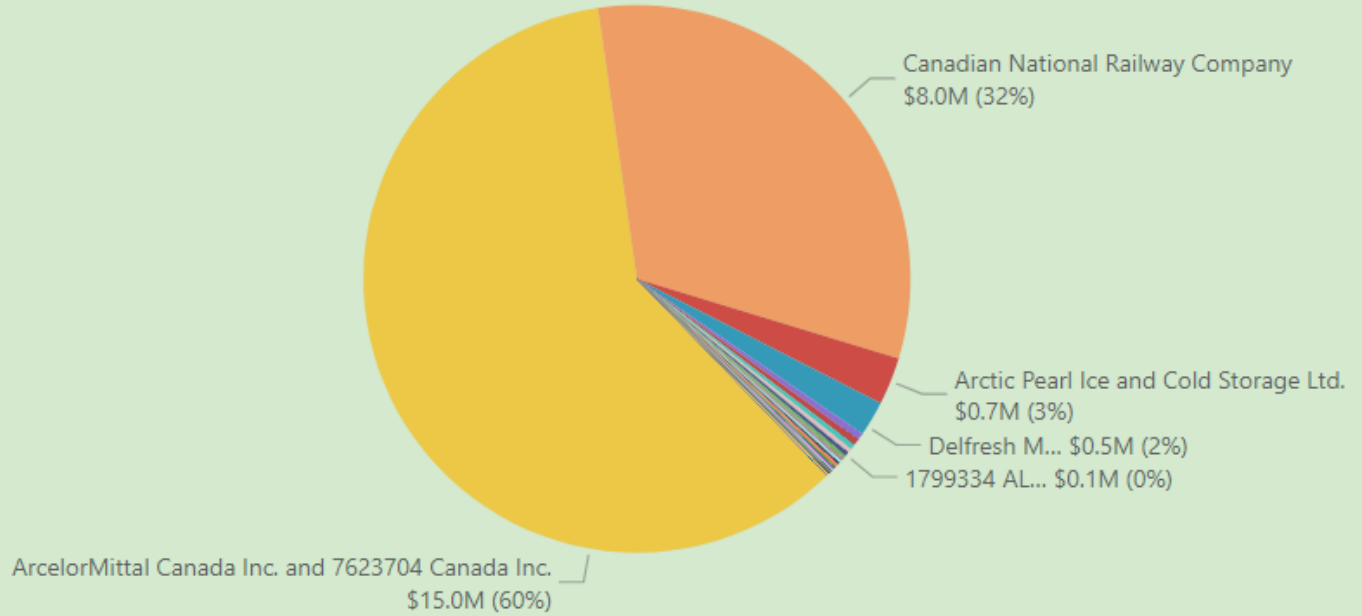
Anticipated Awards

NOTE: Awards that show as "(Blank)" do not currently have a known payment due date. This is because court documents have not yet been received - due dates will be updated as documents are received by EDF.

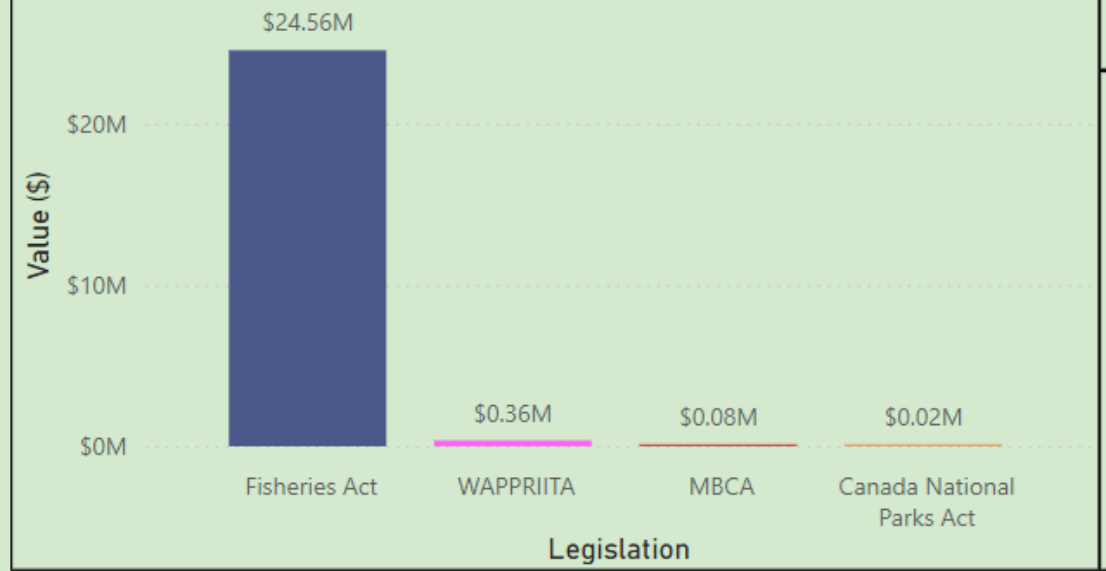
Anticipated Awards: Forecasted Payment Date



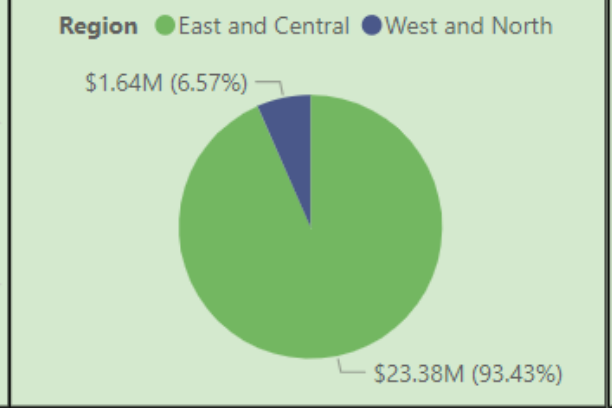
Anticipated Awards ($) by Province/Territory (hover for details)



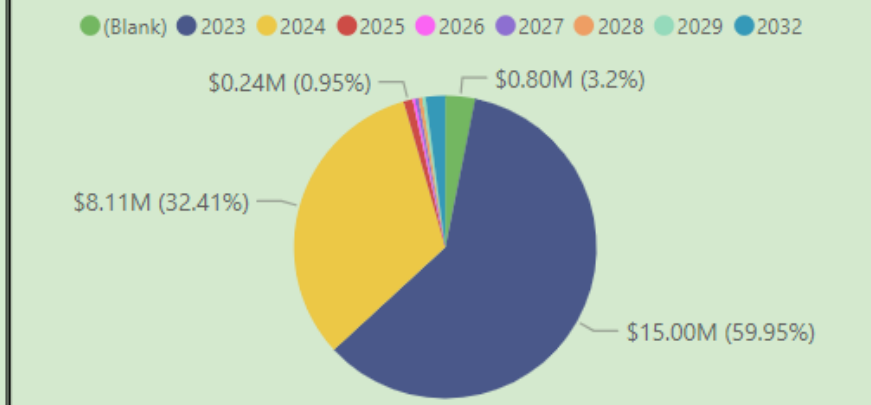
Anticipated Awards by Legislation



Total Anticipated Award Value per Region



Anticipated Value per Year



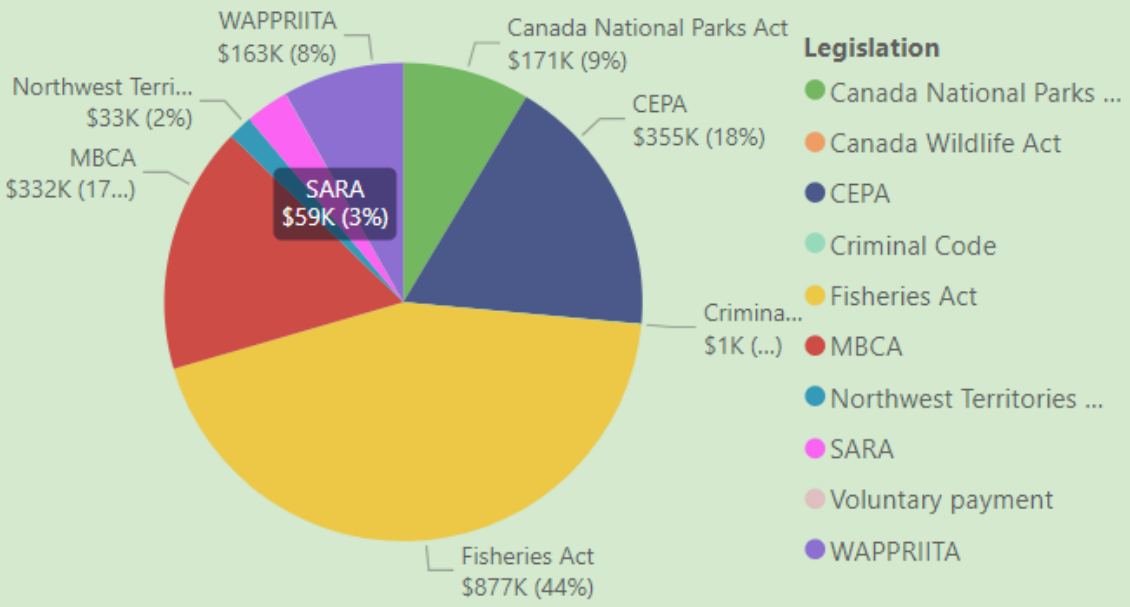
Region

Select all | East and Central | West and North

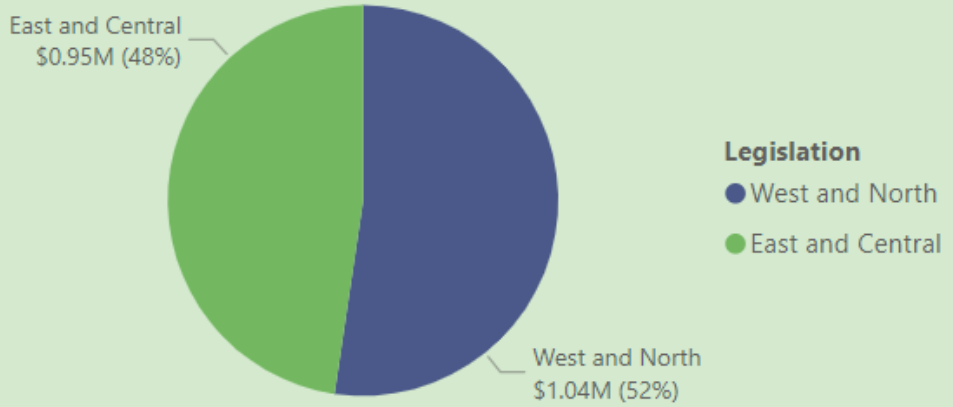
Free Balance Awards

Most free balance awards are installment payments

Value of Free Balance Awards by Legislation



Value of Free Balance Awards by Region



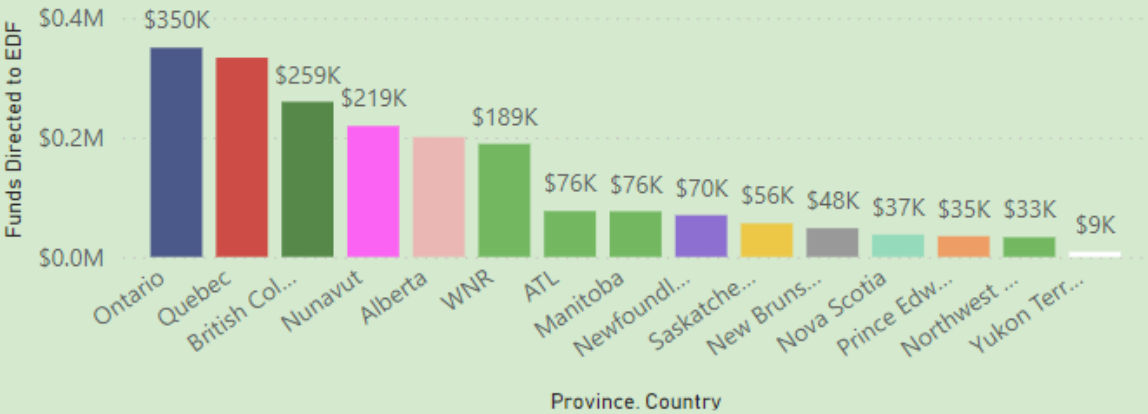
Number of Free Balance Awards

80

Value of Free Balance Funds

$1.99M

Value of Awards by PT



Top 10 Free Balance Awards

Funds Directed to EDF	Offender	Regulation and Sentencing Clause
$161,954.70	Canadian National Parks Act - W&N	Canada National Parks Act
$139,655.00	GFL Environmental Inc.	CEPA
$130,000.00	Delfresh Mushroom Farm Ltd. / H.Q. Mushroom Farm Ltd.	Fisheries Act
$100,000.00	2253457 Ontario Inc. / Dixie Mart	Fisheries Act
$100,000.00	Government of Nunavut	CEPA
$99,800.00	Ellisdon Constrution Services Inc.	MBCA
$99,000.00	Executive Flight Centre Fuel Services Ltd	Fisheries Act
$82,164.00	Bloom Lake General Partner Ltd.	Fisheries Act
$76,100.00	CaNickel Mining Ltd.	Fisheries Act
$76,100.00	Lupin Mines	Fisheries Act

Climate Change Programming

Programs Directorate, Climate Change Branch, Environment and Climate Change Canada (ECCC)

Last updated – September 2024

Low Carbon Economy Fund (LCEF)

- Initially funded through Budget 2017, the Low Carbon Economy Fund (LCEF) supports implementation of Canada's climate plan by leveraging investments to reduce greenhouse gas (GHG) emissions in 2030.
- In 2022, the LCEF was recapitalized over seven years from 2022-2029 to leverage further climate actions to reduce domestic GHG emissions and support Canada's net-zero emissions by 2050 goals.
- Included two streams--Leadership Fund and Challenge Fund--until the Fund was recapitalized. At that time, Indigenous Leadership Fund and Implementation Readiness Fund were added.

- Purpose is to advance domestic climate change mitigation actions, to support Canada's transition to a low-carbon economy, and to work towards meeting commitments under the Paris Agreement.
- Active projects are projected to achieve annual GHG reductions of approximately 3.2 megatonnes (Mt) of carbon dioxide equivalent (CO2e) by 2030; completed projects have realized annual GHG reductions of about 735,000 tonnes (t) of CO2e by 2030.

Leadership Fund

Provides support to stimulate provincial and territorial climate action, with a focus on deploying proven low-carbon technologies that will result in GHG emissions reductions in 2030 and align with Canada's net-zero by 2050 goals.

Implementation timeframe: 2017-2029

Recipients: provinces and territories

# of active or completed projects to date: 66

$ allocated to date: $1.1 billion

Remaining $ to be allocated: $346.8 million

Challenge Fund

A merit-based program that supports the deployment of proven, low-carbon technologies that will result in GHG emissions reductions in 2030 and align with Canada's net-zero by 2050 goals.

Implementation timeframe: 2018-2028

Recipients: provinces and territories, public sector bodies, for-profit and not-for-profit organizations, and Indigenous communities and organizations

# of active or completed projects to date: 104

$ allocated to date: $285.3 million

Remaining $ to be allocated: $98.5 million

Indigenous Leadership Fund

Supports clean energy and energy efficiency projects led by First Nations, Inuit and Métis governments, communities and organizations.

Implementation timeframe: 2022-2029

Recipients: First Nations, Inuit, and Métis governments, communities and organizations

# of active or completed projects to date: 12

$ allocated to date: $49.4 million

Remaining $ to be allocated: $130.6 million

Implementation Readiness Fund

Provides funding for activities and investments that remove barriers to adoption of technology to deploy GHG.

Implementation timeframe: 2023-2028

Recipients: entities and organizations that would benefit from support to get projects ready to get "off the ground"

# of active or completed projects to date: 12

$ allocated to date: $9.8 million

Remaining $ to be allocated: $0



Climate Change Programming

Programs Directorate, Climate Change Branch, Environment and Climate Change Canada (ECCC)

Last updated – September 2024

Emissions Reduction Advancement Program (ERAP) (Clean Fuel Regulations)

- A compliance mechanism of the ***Clean Fuel Regulations*** *(CFR)* for primary suppliers of gasoline and diesel.
- Approved as an ECCC-managed emissions reduction funding program under the CFR.
- While certain non-federal entities may register their own funding programs under the CFR (e.g., provincial governments, non-profit corporations), the ERAP provides a federal option to guarantee that this compliance mechanism is consistently available
- Budget 2024 announced the Government will use up to $500 million per year from the *Clean Fuel Regulations* compliance payment revenues to support biofuels
- ECCC is working with NRCan to develop a mechanism to implement the B2024 decision.
- **Anticipated launch:** Following the receipt of program authorities from the Treasury Board (winter-spring 2025)

ERAP

A compliance mechanism of the ***Clean Fuel Regulations*** that allows primary suppliers of gasoline and diesel to create compliance credits for up to 10% of their annual reduction requirement by contributing to a registered emission-reduction funding program.

Implementation timeframe: 2024-2029

Recipients: Biofuel projects that would achieve greenhouse gas emissions emission reductions over the short-term.

# of active or completed projects to date: 0

$ allocated to date: $0

Remaining $ to be allocated: TBD

Output-Based Pricing System (OBPS) Proceeds Fund

- Supports the Government of Canada's obligation to return carbon pricing proceeds collected under the federal OBPS system, as identified in the *Greenhouse Gas Pollution Pricing Act*.
- Returns proceeds to support decarbonization and clean energy projects via two programming streams: the **Decarbonization Incentive Program** (DIP), and the **Future Electricity Fund** (FEF).
- Jurisdictions that have requested the application of the federal OBPS (currently Yukon, Nunavut and Prince Edward Island) will see OBPS proceeds returned via a direct transfer.
- The OBPS Proceed Fund has collected $923M from 2019-2022. The amount for the 2023 OBPS compliance year will be available in early 2025.

Decarbonization Incentive Program (DIP)

A merit-based program that facilitates the return of OBPS proceeds to jurisdictions of origin and leads to GHG emissions reductions by supporting low-carbon technology projects and clean energy initiatives within sectors regulated by the federal OBPS.

Implementation timeframe: 2022 - 2028

Recipients: For-profit, universities and hospitals and public sector bodies/board, and not-for-profit who own/operate an OBPS covered facility in Manitoba, Saskatchewan, Ontario and New Brunswick

# of active or completed projects to date: 67

$ allocated to date: approx. $284.5 million

Remaining $ to be allocated: following the DIP 2.0 intake, any remaining proceeds under DIP will be returned through the Future Electricity Fund.

Future Electricity Fund (FEF)

An allocation-based program that returns OBPS proceeds for grid-greening activities and clean energy projects – e.g., clean electricity production, demand-side management; energy storage; transmission upgrades; building heating retrofits

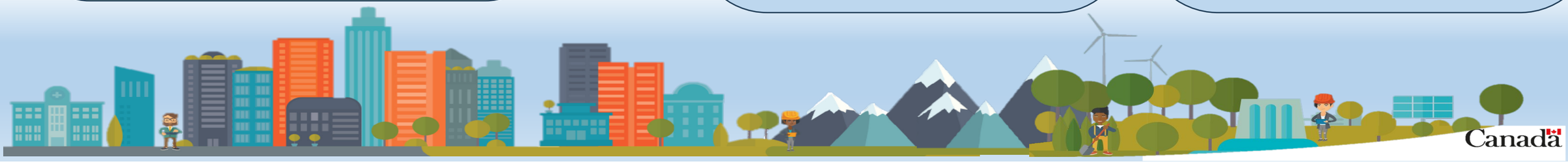
Implementation timeframe: 2022 - 2030

Recipients: OBPS backstop jurisdictions of Manitoba, Saskatchewan, Ontario, New Brunswick

# of active or completed projects to date: 8 in Saskatchewan, 1 in New Brunswick

$ allocated to date: approx. $516 million

Remaining $ to be allocated: approx. $57 million



Canada

Evolution of Global Climate Finance Commitments and Canada's Response (2010-26)

2009 — COP15 COPENHAGEN

2010 — Canada's Fast Start Climate Finance $1.2 billion over 3 years

2015 — PARIS CLIMATE AGREEMENT

2015-2021 — Canada's $2.65 billion climate finance commitment

2021 — COP26 THE GLASGOW CLIMATE PACT

2021-2026 — Canada doubles to $5.3 billion in climate finance

2024 — New collective climate finance goal

2025 — Potential announcement of Canada's new climate/nature finance commitment

Canada's Current Climate Finance Commitment

Canada's $5.3 Billion International Climate Finance (2021-26)

- 40% of the funding in grants, including $315 million Partnering for Climate
- 60% in unconditional repayable contributions

Expected Results and Policy Impacts (by 2050)

- **Mitigation**: Reducing Greenhouse Gas (GHG) Emissions by 300 megatons
- 10 million people in developing countries benefitting from **adaptation** finance
- $0.75 **in private finance** mobilized from every $1 of public funds invested

Targets

- **40%** towards adaptation
- **80%** of projects integrate gender equality
- **20%** for nature-based solutions and biodiversity co-benefits

Themes

- Clean Energy Transition and Coal Phase-Out
- Climate-smart Agriculture and Food Systems
- Nature-based Solutions and Biodiversity
- Climate Governance

Progress on program targets

- **Surpassed** nature-based solutions & biodiversity target
- **Surpassed** gender equality target
- **On our way** to meet the 40% adaptation target (36%)

ECCC Climate Finance Programming

Canada's International Climate Finance Program (2021-26)

- **$160M in grants and contributions** initially allocated to ECCC to fund across 3 thematic priority areas plus the Emerging Priorities Fund ($5M):
  - clean energy transition and coal phase-out ($50M)
  - nature-based solutions and biodiversity ($15M)
  - climate governance ($90M)
- **$21M in additional contributions transferred** from GAC based on ECCC expertise and relationships with implementers

Examples of ECCC Funded Projects

- **Climate Finance Access Network(CFAN):** A 2-year, $5.25M project with the Rocky Mountain Institute to help vulnerable developing countries, especially Pacific and Caribbean SIDS, secure climate finance for mitigation and adaptation. It focuses on building capacity to access public and private climate investments.
- **Climate Risk Early Warning Systems (CREWS):** A 4-year, $10M project with the World Meteorological Organization to improve early warning systems in LDCs and SIDS, protecting vulnerable populations from extreme weather events. Canada's support strengthens resilience by closing the early warning capacity gap in high-risk regions.
- **South-East Asia Energy Transition Partnership (SEA ETP):** A 3-year, $5M project with the UN to support clean energy transition and coal phase-out in Vietnam, Indonesia, and the Philippines. Canada helps these countries achieve their Net Zero targets by providing strategic technical assistance and capacity-building.

Government of Canada / Gouvernement du Canada

INQUIRY OF MINISTRY
DEMANDE DE RENSEIGNEMENT AU GOUVERNEMENT

PREPARE IN ENGLISH AND FRENCH MARKING "ORIGINAL TEXT" OR "TRANSLATION"
PRÉPARER EN ANGLAIS ET EN FRANÇAIS EN INDIQUANT "TEXTE ORIGINAL" OU "TRADUCTION"

QUESTION NO./Nº DE LA QUESTION	BY / DE	DATE
Q-486	Ms. Collins (Victoria)	April 6, 2022

Reply by the Minister of Environment and Climate Change
Réponse du ministre de l'Environnement et du Changement climatique

The Honourable Steven Guilbeault

PRINT NAME OF SIGNATORY
INSCRIRE LE NOM DU SIGNATAIRE

SIGNATURE
MINISTER OR PARLIAMENTARY SECRETARY
MINISTRE OU SECRÉTAIRE PARLEMENTAIRE

QUESTION

With regard to federal transfers through the Low Carbon Economy Fund from April 1, 2021, to March 31, 2022: (a) how much funding has been allocated, broken down by (i) grants and contributions, (ii) province and territory; (b) how much has actually been transferred since April 1, 2021, broken down by (i) grants and contributions, (ii) province and territory; and (c) for each transfer payment identified in (b), what is the potential to reduce greenhouse gas emissions?

REPLY / RÉPONSE

ORIGINAL TEXT / TEXTE ORIGINAL [X] TRANSLATION / TRADUCTION [ ]

Between April 1, 2021, and March 31, 2022, Environment and Climate Change Canada (ECCC) entered into funding agreements to contribute towards 23 new projects under the Low Carbon Economy Fund (LCEF). Approximately $124.1 million was allocated to fund six provincial programs under the LCEF Leadership stream and approximately $49.3 million was allocated to fund 17 projects under LCEF Challenge stream.

(a) These projects represent total contributions of up to $173.4 million from the LCEF.
   i. The entire $173.4 million amount was contributions.
   ii. See the attached data sheet for the breakdown of the agreements by province (the “date of execution” corresponds to the date the funding agreement was signed by representatives from both Canada and the recipient).

(b) With respect to the funding agreements of the 23 projects associated with the funding in section (a), ECCC has transferred $550,499 to the recipients.
   i. The entire $550,499 amount was contributions.
   ii. See the attached data sheet for the breakdown of the transferred funds by province.

(c) Estimates for greenhouse gas emissions reductions associated with LCEF funding agreement projects are assessed and validated for the projects as a whole. See the attached data sheet for the breakdown of estimated greenhouse gas emissions reductions by project.

Q-486

Q-486 — April 6, 2022 — Ms. Collins (Victoria) — With regard to federal transfers through the Low Carbon Economy Fund from April 1, 2021, to March 31, 2022: (a) how much funding has been allocated, broken down by (i) grants and contributions, (ii) province and territory; (b) how much has actually been transferred since April 1, 2021, broken down by (i) grants and contributions, (ii) province and territory; and (c) for each transfer payment identified in (b), what is the potential to reduce greenhouse gas emissions?

NAME OF ORGANIZATION: ENVIRONMENT AND CLIMATE CHANGE CANADA

Project ID	Stream	Province and Territory (Jurisdiction)	Grants and Contributions	Date of Execution	Funds allocated (Federal Contribution)	Cumulative reductions of greenhouse gas emissions(tonnes) to 2030 (Leadership only)	Cumulative reductions of greenhouse gas emissions(tonnes) over the lifetime of the project (Challenge only)	Funds Transferred (Paid Amount)
AB13	01 - Leadership	Alberta	Contributions	28/03/2022	$ 25,000,000	1,273,752	Not applicable	$ -
AB14	01 - Leadership	Alberta	Contributions	28/03/2022	$ 25,000,000	1,109,455	Not applicable	$ -
AB16	01 - Leadership	Alberta	Contributions	28/03/2022	$ 16,799,782	1,740,402	Not applicable	$ -
AB17	01 - Leadership	Alberta	Contributions	28/03/2022	$ 25,000,000	1,306,396	Not applicable	$ -
MB06	01 - Leadership	Manitoba	Contributions	17/03/2022	$ 13,627,023	330,106	Not applicable	$ -
MB07	01 - Leadership	Manitoba	Contributions	17/03/2022	$ 18,672,186	157,643	Not applicable	$ -
C267B	02 - Champions	Alberta	Contributions	16/06/2021	$ 7,558,472	Not applicable	1,924,701	$ -
C334	02 - Champions	Saskatchewan	Contributions	16/06/2021	$ 28,917,000	Not applicable	1,110,001	$ -
C649	02 - Champions	British Columbia	Contributions	18/06/2021	$ 9,217,121	Not applicable	710,362	$ -
P1228	03 - Partnerships 1	Newfoundland and Labrador	Contributions	25/06/2021	$ 112,650	Not applicable	210	$ -
P1326	03 - Partnerships 1	Manitoba	Contributions	29/04/2021	$ 1,812,700	Not applicable	26,615	$ 248,784
P1334	03 - Partnerships 1	Alberta	Contributions	06/04/2021	$ 220,059	Not applicable	68,983	$ -
P2029	04 - Partnerships 2	Manitoba	Contributions	07/07/2021	$ 41,062	Not applicable	2,227	$ -
P2085A	04 - Partnerships 2	Alberta	Contributions	29/04/2021	$ 102,025	Not applicable	9,102	$ -
P2085B	04 - Partnerships 2	British Columbia	Contributions	13/05/2021	$ 147,975	Not applicable	1,735	$ 96,650
P2103	04 - Partnerships 2	Ontario	Contributions	29/05/2021	$ 112,548	Not applicable	183	$ 22,510

NAME OF ORGANIZATION: ENVIRONMENT AND CLIMATE CHANGE CANADA

Project ID	Stream	Province and Territory (Jurisdiction)	Grants and Contributions	Date of Execution	Funds allocated (Federal Contribution)	Cumulative reductions of greenhouse gas emissions(tonnes) to 2030 (Leadership only)	Cumulative reductions of greenhouse gas emissions(tonnes) over the lifetime of the project (Challenge only)	Funds Transferred (Paid Amount)
P2133	04 - Partnerships 2	British Columbia	Contributions	28/06/2021	$ 219,125	Not applicable	7,144	$ 3,632
P2137	04 - Partnerships 2	Prince Edward Island	Contributions	19/08/2021	$ 125,230	Not applicable	1,723	$ -
P2164	04 - Partnerships 2	Ontario	Contributions	10/08/2021	$ 45,624	Not applicable	79	$ 6,846
P2170	04 - Partnerships 2	Ontario	Contributions	14/05/2021	$ 178,681	Not applicable	264	$ 134,011
P2174	04 - Partnerships 2	Ontario	Contributions	14/05/2021	$ 190,334	Not applicable	281	$ 38,066
P2175	04 - Partnerships 2	Ontario	Contributions	14/05/2021	$ 249,376	Not applicable	368	$ -
P2193	04 - Partnerships 2	Prince Edward Island	Contributions	27/08/2021	$ 48,510	Not applicable	476	$ -
Total					**$ 173,397,483**	**$ 5,917,754.00**	**$ 3,864,454.00**	**$ 550,499**

Government of Canada / Gouvernement du Canada

INQUIRY OF MINISTRY
DEMANDE DE RENSEIGNEMENT AU GOUVERNEMENT

PREPARE IN ENGLISH AND FRENCH MARKING "ORIGINAL TEXT" OR "TRANSLATION"
PRÉPARER EN ANGLAIS ET EN FRANÇAIS EN INDIQUANT "TEXTE ORIGINAL" OU "TRADUCTION"

QUESTION NO./Nº DE LA QUESTION	BY / DE	DATE
Q-486	Mme Collins (Victoria)	Le 6 avril 2022

Reply by the Minister of Environment and Climate Change
Réponse du ministre de l'Environnement et du Changement climatique

L'honorable Steven Guilbeault

PRINT NAME OF SIGNATORY
INSCRIRE LE NOM DU SIGNATAIRE

SIGNATURE
MINISTER OR PARLIAMENTARY SECRETARY
MINISTRE OU SECRÉTAIRE PARLEMENTAIRE

QUESTION

En ce qui concerne les transferts fédéraux au titre du Fonds pour une économie à faibles émissions de carbone qui ont eu lieu du 1er avril 2021 au 31 mars 2022 : a) combien d'argent a été alloué, ventilé par (i) subventions et contributions, (ii) province et territoire; b) combien d'argent a réellement été transféré depuis le 1er avril 2021, ventilé par (i) subventions et contributions, (ii) province et territoire; c) pour chacun des transferts désignés en b), quel est l'effet attendu sur les émissions de gaz à effet de serre?

REPLY / RÉPONSE

ORIGINAL TEXT / TEXTE ORIGINAL [ ] TRANSLATION / TRADUCTION [X]

Entre le 1er avril 2021 et le 31 mars 2022, Environnement et Changement climatique Canada (ECCC) a conclu des ententes de financement pour 23 nouveaux projets dans le cadre du Fonds pour une économie à faibles émissions de carbone (FEFEC). Environ 124,1 millions de dollars ont été alloués pour financer six programmes provinciaux dans le cadre du volet Leadership du FEFEC et environ 49,3 millions de dollars ont été alloués pour financer 17 projets dans le cadre du volet Défi du FEFEC.

(a) Ces projets représentent une contribution totale pouvant atteindre 173,4 millions de dollars du FEFEC.
- i. La somme totale de 173,4 millions de dollars était constituée de contributions.
- ii. Voir la feuille de données ci-jointe pour la répartition des ententes par province (la « date de signature » correspond à la date de signature de l'entente de financement par le Canada et le bénéficiaire).

(b) En ce qui concerne les ententes de financement des 23 projets associés au financement de la section, (a) ECCC a transféré 550 499 $ aux bénéficiaires.
- i. La somme totale de 550 499 $ était constituée de contributions.
- ii. Voir la feuille de données ci-jointe pour la répartition des fonds transférés par province.

(c) Les estimations des réductions d'émissions de gaz à effet de serre associées aux projets des ententes de financement du FEFEC sont évaluées et validées pour l'ensemble des projets. Voir la feuille de données ci-jointe pour la ventilation des réductions d'émissions de gaz à effet de serre estimées par projet.

Q-486

Q-486 — 6 avril 2022 — Ms. Collins (Victoria) — En ce qui concerne les transferts fédéraux au titre du Fonds pour une économie à faibles émissions de carbone qui ont eu lieu du 1er avril 2021 au 31 mars 2022 : a) combien d'argent a été alloué, ventilé par (i) subventions et contributions, (ii) province et territoire; b) combien d'argent a réellement été transféré depuis le 1er avril 2021, ventilé par (i) subventions et contributions, (ii) province et territoire; c) pour chacun des transferts désignés en b), quel est l'effet attendu sur les émissions de gaz à effet de serre?

NOM DE L'ORGANISATION : ENVIRONNEMENT ET CHANGEMENT CLIMATIQUE CANADA

Project ID	Nom du Program	Province et territoire (Jurisdiction)	Subventions et contributions	Date de l'exécution	Financement alloué (Contribution fédérale)	Réductions cummulatives de gaz à effet de serre(tonnes) d'ici 2030 (Leadership seulement)	Réductions cumulatives de gaz à effet de serre(tonnes) sur la durée de vie du projet (Challenge seulement)	Fonds transférés (Montant payé)
AB13	01 - Leadership	Alberta	Contributions	28/03/2022	25 000 000,00 $	1,273,752	N'est pas applicable	- $
AB14	01 - Leadership	Alberta	Contributions	28/03/2022	25 000 000,00 $	1,109,455	N'est pas applicable	- $
AB16	01 - Leadership	Alberta	Contributions	28/03/2022	16 799 782,00 $	1,740,402	N'est pas applicable	- $
AB17	01 - Leadership	Alberta	Contributions	28/03/2022	25 000 000,00 $	1,306,396	N'est pas applicable	- $
MB06	01 - Leadership	Manitoba	Contributions	17/03/2022	13 627 023,00 $	330,106	N'est pas applicable	- $
MB07	01 - Leadership	Manitoba	Contributions	17/03/2022	18 672 186,00 $	157,643	N'est pas applicable	- $
C267B	02 - Champions	Alberta	Contributions	16/06/2021	7 558 472,00 $	N'est pas applicable	1,924,701	- $
C334	02 - Champions	Saskatchewan	Contributions	16/06/2021	28 917 000,00 $	N'est pas applicable	1,110,001	- $
C649	02 - Champions	Colombie Britannique	Contributions	18/06/2021	9 217 121,00 $	N'est pas applicable	710,362	- $
P1228	03 - Partenariats 1	Terre-Neuve-et-Labrador	Contributions	25/06/2021	112 650,00 $	N'est pas applicable	210	- $
P1326	03 - Partenariats 1	Manitoba	Contributions	29/04/2021	1 812 700,00 $	N'est pas applicable	26,615	248 784 $
P1334	03 - Partenariats 1	Alberta	Contributions	06/04/2021	220 059,00 $	N'est pas applicable	68,983	- $
P2029	04 - Partenariats 2	Manitoba	Contributions	07/07/2021	41 062,00 $	N'est pas applicable	2,227	- $
P2085A	04 - Partenariats 2	Alberta	Contributions	29/04/2021	102 025,00 $	N'est pas applicable	9,102	- $
P2085B	04 - Partenariats 2	Colombie Britannique	Contributions	13/05/2021	147 975,00 $	N'est pas applicable	1,735	96 650 $

NOM DE L'ORGANISATION : ENVIRONNEMENT ET CHANGEMENT CLIMATIQUE CANADA

Project ID	Nom du Program	Province et territoire (Jurisdiction)	Subventions et contributions	Date de l'exécution	Financement alloué (Contribution fédérale)	Réductions cummulatives de gaz à effet de serre(tonnes) d'ici 2030 (Leadership seulement)	Réductions cumulatives de gaz à effet de serre(tonnes) sur la durée de vie du projet (Challenge seulement)	Fonds transférés (Montant payé)
P2103	04 - Partenariats 2	Ontario	Contributions	29/05/2021	112 548,00 $	N'est pas applicable	183	22 510 $
P2133	04 - Partenariats 2	Colombie Britannique	Contributions	28/06/2021	219 125,00 $	N'est pas applicable	7,144	3 632 $
P2137	04 - Partenariats 2	Île-du-Prince-Édouard	Contributions	19/08/2021	125 230,00 $	N'est pas applicable	1,723	- $
P2164	04 - Partenariats 2	Ontario	Contributions	10/08/2021	45 624,00 $	N'est pas applicable	79	6 846 $
P2170	04 - Partenariats 2	Ontario	Contributions	14/05/2021	178 681,00 $	N'est pas applicable	264	134 011 $
P2174	04 - Partenariats 2	Ontario	Contributions	14/05/2021	190 334,00 $	N'est pas applicable	281	38 066 $
P2175	04 - Partenariats 2	Ontario	Contributions	14/05/2021	249 376,00 $	N'est pas applicable	368	- $
P2193	04 - Partenariats 2	Île-du-Prince-Édouard	Contributions	27/08/2021	48 510,00 $	N'est pas applicable	476	- $
Total					**173 397 483,00 $**	**5 917,754 $**	**3 864,454 $**	**550 499,00 $**

Government of Canada / Gouvernement du Canada

INQUIRY OF MINISTRY
DEMANDE DE RENSEIGNEMENT AU GOUVERNEMENT

PREPARE IN ENGLISH AND FRENCH MARKING "ORIGINAL TEXT" OR "TRANSLATION"
PRÉPARER EN ANGLAIS ET EN FRANÇAIS EN INDIQUANT "TEXTE ORIGINAL" OU "TRADUCTION"

QUESTION NO./Nº DE LA QUESTION	BY / DE	DATE
Q-1030	Mrs. Thomas (Lethbridge)	November 25, 2022

Reply by the Minister of Environment and Climate Change
Réponse du ministre de l'Environnement et du Changement climatique

The Honourable Steven Guilbeault

PRINT NAME OF SIGNATORY
INSCRIRE LE NOM DU SIGNATAIRE

SIGNATURE
MINISTER OR PARLIAMENTARY SECRETARY
MINISTRE OU SECRÉTAIRE PARLEMENTAIRE

QUESTION

With regard to repayable grants and contributions provided by the government where the recipient of the grant failed to repay the government as per the terms of the agreement, since 2017, broken down by year and by funding program: (a) for how many grant and contribution agreements has there been a failure to repay; (b) what is the total value of such grants and contributions; and (c) what are the details of the top 10 highest valued grant and contribution agreements for each program where the recipient failed to repay the government, broken down by year, including, for each, the (i) recipient, (ii) amount of grant or contribution, (iii) reason why the recipient did not live up to the terms of the agreement, if known?

REPLY / RÉPONSE

ORIGINAL TEXT / TEXTE ORIGINAL [x]
TRANSLATION / TRADUCTION [ ]

ENVIRONMENT AND CLIMATE CHANGE CANADA (ECCC)

ECCC did not make repayable grants or contributions related to Q-1030.

IMPACT ASSESSMENT AGENCY OF CANADA

The Agency did not make repayable grants or contributions related to Q-1030.

PARKS CANADA

Parks Canada did not make repayable grants or contributions related to Q-1030.

Government of Canada / Gouvernement du Canada

INQUIRY OF MINISTRY
DEMANDE DE RENSEIGNEMENT AU GOUVERNEMENT

PREPARE IN ENGLISH AND FRENCH MARKING "ORIGINAL TEXT" OR "TRANSLATION"
PRÉPARER EN ANGLAIS ET EN FRANÇAIS EN INDIQUANT "TEXTE ORIGINAL" OU "TRADUCTION"

QUESTION NO./Nº DE LA QUESTION	BY / DE	DATE
Q-1030	Mme Thomas (Lethbridge)	Le 25 novembre 2022

Reply by the Minister of Environment and Climate Change
Réponse du ministre de l'Environnement et du Changement climatique

L'honorable Steven Guilbeault

PRINT NAME OF SIGNATORY
INSCRIRE LE NOM DU SIGNATAIRE

SIGNATURE
MINISTER OR PARLIAMENTARY SECRETARY
MINISTRE OU SECRÉTAIRE PARLEMENTAIRE

QUESTION

En ce qui concerne les subventions et contributions remboursables versées par le gouvernement à des bénéficiaires de subvention qui n'ont pas remboursé le gouvernement selon les termes de leur accord, depuis 2017, ventilés par année et par programme de financement : a) pour combien d'accords de subvention et de contribution y a-t-il eu défaut de remboursement; b) quelle est la valeur totale de ces subventions et contributions; c) quels sont les détails des 10 accords de subvention et de contribution les plus élevés conclus avec des bénéficiaires qui n'ont pas remboursé le gouvernement, ventilés par année, y compris, pour chacun, (i) le bénéficiaire, (ii) le montant de la subvention ou de la contribution, (iii) la raison pour laquelle le bénéficiaire n'a pas respecté les termes de l'accord, si elle est connue?

REPLY / RÉPONSE

ORIGINAL TEXT / TEXTE ORIGINAL [ ]
TRANSLATION / TRADUCTION [x]

ENVIRONNEMENT ET CHANGEMENT CLIMATIQUE CANADA (ECCC)

ECCC n'a pas fourni de subventions ou de contributions remboursables en lien avec Q-1030.

AGENCE D'ÉVALUATION D'IMPACT DU CANADA

L'Agence n'a pas fourni de subventions ou de contributions remboursables en lien avec Q-1030.

PARCS CANADA

Parcs Canada n'a pas fourni de subventions ou de contributions remboursables en lien avec Q-1030.

Government of Canada / Gouvernement du Canada

INQUIRY OF MINISTRY
DEMANDE DE RENSEIGNEMENT AU GOUVERNEMENT

PREPARE IN ENGLISH AND FRENCH MARKING "ORIGINAL TEXT" OR "TRANSLATION"
PRÉPARER EN ANGLAIS ET EN FRANÇAIS EN INDIQUANT "TEXTE ORIGINAL" OU "TRADUCTION"

QUESTION NO./Nº DE LA QUESTION	BY / DE	DATE
Q-1164	Mr. Morantz (Charleswood-St. James-Assiniboia-Headingley)	January 30, 2023

Reply by the Minister of Environment and Climate Change
Réponse du ministre de l'Environnement et du Changement climatique

The Honourable Steven Guilbeault

PRINT NAME OF SIGNATORY
INSCRIRE LE NOM DU SIGNATAIRE

SIGNATURE
MINISTER OR PARLIAMENTARY SECRETARY
MINISTRE OU SECRÉTAIRE PARLEMENTAIRE

QUESTION

With regard to expenditures on consulting services by the government in the 2021 and 2022 calendar years, broken down by year and by department, agency or other government entity: (a) what was the total amount spent on (i) training consultants (code 0446), (ii) information technology and telecommunications consultants (code 0473), (iii) management consulting (code 0491), (iv) other types of consultants or consulting, broken down by type and object code; and (b) for each response in (a), what is the total value of the expenditures that were (i) awarded competitively, (ii) sole-sourced?

REPLY / RÉPONSE

ORIGINAL TEXT / TEXTE ORIGINAL [x] TRANSLATION / TRADUCTION [ ]

ENVIRONMENT AND CLIMATE CHANGE CANADA

Please refer to the attached document for details.

IMPACT ASSESSMENT AGENCY OF CANADA

Please refer to the attached document for details.

PARKS CANADA

Please refer to the attached document for details.

Q-1164

Q-1164[2] — January 30, 2023 — Mr. Morantz (Charleswood—St. James—Assiniboia—Headingley) — With regard to expenditures on consulting by the government in the 2021 and 2022 calendar years, broken down by year and by department, agency or other government entity: (a) what was the total amount spent on (i) training consultants (code 0446), (ii) information technology and telecommunications consultants (code 0473), (iii) management consulting (code 0491), (iv) other types of consultants or consulting, broken down by type and object code; and (b) for each response in (a), what is the total value of the expenditures that were (i) awarded competitively, (ii) sole-sourced?

NAME OF ORGANIZATION: Environment and Climate Change Canada

Year	(a) what was the total amount spent on			(b) for each response in (a), what is the total value of the expenditures that were awarded *					
				training consultants (code 0446)		information technology and telecommunications consultants (code 0473)		management consulting (code 0491)	
	(i) training consultants (code 0446)	(ii) information technology and tele-communications consultants (code 0473)	(iii) management consulting (code 0491)	(i) competitively	(ii) sole-sourced	(i) competitively	(ii) sole-sourced	(i) competitively	(ii) sole-sourced
2021	$582,707.03	$11,594,871.53	$8,128,750.54	$209,154.10	$271,045.37	$11,250,557.03	$226,067.12	$2,851,649.85	$1,606,780.80
2022	$793,653.90	$15,978,118.94	$10,734,710.63	$264,260.25	$391,531.95	$14,676,747.58	$1,141,810.50	$5,396,879.41	$1,258,904.10

* Total amount excludes interdepartmental settlements, acquisition card payments, internal adjustments and payables at year end which cannot be attributed to any of these categories. ECCC concluded that producing and validating a comprehensive response to this question would require a manual collection of information that is not possible in the time allotted.

Q-1164

Q-1164[2] — January 30, 2023 — Mr. Morantz (Charleswood—St. James—Assiniboia—Headingley) — With regard to expenditures on consulting by the government in the 2021 and 2022 calendar years, broken down by year and by department, agency or other government entity: (a) what was the total amount spent on (i) training consultants (code 0446), (ii) information technology and telecommunications consultants (code 0473), (iii) management consulting (code 0491), (iv) other types of consultants or consulting, broken down by type and object code; and (b) for each response in (a), what is the total value of the expenditures that were (i) awarded competitively, (ii) sole-sourced?

NAME OF ORGANIZATION: Environment and Climate Change Canada

Year	**(a) what was the total amount spent on**			**(b) for each response in (a), what is the total value of the expenditures that were awarded ***	
	(iv) other types of consultants or consulting, broken down by type and object code			**other types of consultants or consulting,**	
	Type	**object code**	**amount**	**(i) competitively**	**(ii) sole-sourced**
2021	Engineering consultants - Construction	422	$32,281,362.92	$1,991,135.02	$380,089.43
	Engineering consultants - Other	423	$24,398,269.23	$23,712,478.16	$321,745.15
	Scientific consultants	431	$9,722,203.51	$4,297,178.91	$4,871,416.26
2022	Engineering consultants - Construction	422	$25,719,321.79	$1,456,225.96	$654,731.89
	Engineering consultants - Other	423	$17,408,017.74	$16,959,508.72	$258,362.75
	Scientific consultants	431	$9,818,295.94	$3,998,651.66	$4,925,826.56

* Total amount excludes interdepartmental settlements, acquisition card payments, internal adjustments and payables at year end which cannot be attributed to any category. ECCC concluded that producing and validating a comprehensive response to this question would require a manual collection of information that is not possible in the time allotted.

Q-1164

Q-1164[2] — January 30, 2023 — Mr. Morantz (Charleswood—St. James—Assiniboia—Headingley) — With regard to expenditures on consulting by the government in the 2021 and 2022 calendar years, broken down by year and by department, agency or other government entity: (a) what was the total amount spent on (i) training consultants (code 0446), (ii) information technology and telecommunications consultants (code 0473), (iii) management consulting (code 0491), (iv) other types of consultants or consulting, broken down by type and object code; and (b) for each response in (a), what is the total value of the expenditures that were (i) awarded competitively, (ii) sole-sourced?

NAME OF ORGANIZATION: Impact Assessment Agency of Canada

Year	(a) what was the total amount spent on			(b) for each response in (a), what is the total value of the expenditures that were awarded					
				training consultants (code 0446)		information technology and telecommunications consultants (code 0473)		management consulting (code 0491)	
	(i) training consultants (code 0446)	(ii) information technology and telecommunications consultants (code 0473)	(iii) management consulting (code 0491)	(i) competitively	(ii) sole-sourced	(i) competitively	(ii) sole-sourced	(i) competitively	(ii) sole-sourced
2021	$171,813.76	$564,080.87	$694,533.90	$51,588.00	$120,225.76	$475,390.42	$88,690.45	$228,047.33	$466,486.57
2022	$147,038.41	$232,098.67	$431,667.83	$73,212.00	$73,826.41	$213,339.21	$18,759.46	$209,053.46	$222,614.37

Q-1164

Q-1164[2] — January 30, 2023 — Mr. Morantz (Charleswood—St. James—Assiniboia—Headingley) — With regard to expenditures on consulting by the government in the 2021 and 2022 calendar years, broken down by year and by department, agency or other government entity: (a) what was the total amount spent on (i) training consultants (code 0446), (ii) information technology and telecommunications consultants (code 0473), (iii) management consulting (code 0491), (iv) other types of consultants or consulting, broken down by type and object code; and (b) for each response in (a), what is the total value of the expenditures that were (i) awarded competitively, (ii) sole-sourced?

NAME OF ORGANIZATION: Impact Assessment Agency of Canada

Year	(a) what was the total amount spent on			(b) for each response in (a), what is the total value of the expenditures that were awarded	
	(iv) other types of consultants or consulting, broken down by type and object code			other types of consultants or consulting,	
	Type	object code	amount	(i) competitively	(ii) sole-sourced
2021	*	*	*	*	*
2022	*	*	*	*	*
* No other expenses linked to object codes related to consulting services were found in the Agency's financial system.					

Q-1164

Q-1164[2] — January 30, 2023 — Mr. Morantz (Charleswood—St. James—Assiniboia—Headingley) — With regard to expenditures on consulting by the government in the 2021 and 2022 calendar years, broken down by year and by department, agency or other government entity: (a) what was the total amount spent on (i) training consultants (code 0446), (ii) information technology and telecommunications consultants (code 0473), (iii) management consulting (code 0491), (iv) other types of consultants or consulting, broken down by type and object code; and (b) for each response in (a), what is the total value of the expenditures that were (i) awarded competitively, (ii) sole-sourced?

NAME OF ORGANIZATION: Parks Canada

Year	(a) what was the total amount spent on			* (b) for each response in (a), what is the total value of the expenditures that were awarded*					
				training consultants (code 0446)		information technology and telecommunications consultants (code 0473)		management consulting (code 0491)	
	(i) training consultants (code 0446)	(ii) information technology and telecommunications consultants (code 0473)	(iii) management consulting (code 0491)	(i) competitively	(ii) sole-sourced	(i) competitively	(ii) sole-sourced	(i) competitively	(ii) sole-sourced
2021	$313,312.92	$3,481,600.59	$997,998.76	$90,159.98	$138,500.57	$3,409,547.64	$57,934.65	$873,410.49	$16,344.50
2022	$598,443.48	$8,050,608.30	$2,198,728.75	$205,241.38	$250,232.61	$3,850,348.72	$376,978.70	$1,897,221.63	$120,820.00

* The amounts reflected under part (b) may differ from the total amount spent in (a) given that some transactions are accounted for through journal vouchers (manual correction of the coding) and that for those, the requested information is not available in our Departmental Financial System. A manual search would need to be performed to see if the journal voucher transactions could be linked to a contract and gathering this information is not possible within the prescribed timelines. The journal vouchers can either increase or decrease the amounts reflected under part (a).

Q-1164

Q-1164[2] — January 30, 2023 — Mr. Morantz (Charleswood—St. James—Assiniboia—Headingley) — With regard to expenditures on consulting by the government in the 2021 and 2022 calendar years, broken down by year and by department, agency or other government entity: (a) what was the total amount spent on (i) training consultants (code 0446), (ii) information technology and telecommunications consultants (code 0473), (iii) management consulting (code 0491), (iv) other types of consultants or consulting, broken down by type and object code; and (b) for each response in (a), what is the total value of the expenditures that were (i) awarded competitively, (ii) sole-sourced?

NAME OF ORGANIZATION: Parks Canada

Year	* (a) what was the total amount spent on			** (b) for each response in (a), what is the total value of the expenditures that were awarded	
	(iv) other types of consultants or consulting, broken down by type and object code**			other types of consultants or consulting,	
	Type	object code	amount	(i) competitively	(ii) sole-sourced
2021	Engineering consultants - other	0423	$23,415,014.74	$23,714,210.20	$281,550.12
2022	Engineering consultants - other	0423	$19,062,801.88	$19,044,711.89	$261,426.82
2021	Scientific consultants	0431	$780,812.44	$253,805.83	$448,685.84
2022	Scientific consultants	0431	$1,203,103.32	$413,442.00	$690,850.64

* The information is limited to transactions coded to Engineering and Scientific consulting expenses. Providing other types of consulting expenses would require a manual search and gathering this information is not possible within the prescribed timelines.

** The amounts reflected under part (b) may differ from the total amount spent in (a) given that some transactions are accounted for through journal vouchers (manual correction of the coding) and that for those, the requested information is not available in our Departmental Financial System. A manual search would need to be performed to see if the journal voucher transactions could be linked to a contract and gathering this information is not possible within the prescribed timelines. The journal vouchers can either increase or decrease the amounts reflected under part (a).

Government of Canada / Gouvernement du Canada

INQUIRY OF MINISTRY
DEMANDE DE RENSEIGNEMENT AU GOUVERNEMENT

PREPARE IN ENGLISH AND FRENCH MARKING "ORIGINAL TEXT" OR "TRANSLATION"
PRÉPARER EN ANGLAIS ET EN FRANÇAIS EN INDIQUANT "TEXTE ORIGINAL" OU "TRADUCTION"

QUESTION NO./Nº DE LA QUESTION	BY / DE	DATE
Q-1164	M. Morantz (Charleswood-St. James-Assiniboia-Headingley)	Le 30 janvier 2023

Reply by the Minister of Environment and Climate Change
Réponse du ministre de l'Environnement et du Changement climatique

L'honorable Steven Guilbeault

PRINT NAME OF SIGNATORY
INSCRIRE LE NOM DU SIGNATAIRE

SIGNATURE
MINISTER OR PARLIAMENTARY SECRETARY
MINISTRE OU SECRÉTAIRE PARLEMENTAIRE

QUESTION

En ce qui concerne les dépenses de services-conseils du gouvernement pour les années civiles 2021 et 2022, ventilées par année et par ministère, organisme ou autre entité gouvernementale : a) quel a été montant total dépensé pour (i) des conseillers en formation (code 0446), (ii) des consultants en technologie de l'information et en télécommunications (code 0473), (iii) des services de conseillers en gestion (code 0491), (iv) d'autres catégories de consultants ou de services-conseils, ventilées par catégorie et par code d'article; b) pour chaque réponse en a), quelle est la valeur totale des services acquis dans le cadre d'un (i) processus concurrentiel, (ii) contrat à fournisseur unique?

REPLY / RÉPONSE

ORIGINAL TEXT / TEXTE ORIGINAL [ ]
TRANSLATION / TRADUCTION [x]

ENVIRONNEMENT ET CHANGEMENT CLIMATIQUE CANADA

Veuillez-vous référer au document ci-joint pour plus de détails.

AGENCE D'ÉVALUATION D'IMPACT DU CANADA

Veuillez-vous référer au document ci-joint pour plus de détails.

PARCS CANADA

Veuillez-vous référer au document ci-joint pour plus de détails.

Q-1164

Q-1164[2] — 30 janvier 2023 — M. Morantz (Charleswood—St. James—Assiniboia—Headingley) — En ce qui concerne les dépenses de services-conseils du gouvernement pour les années civiles 2021 et 2022, ventilées par année et par ministère, organisme ou autre entité gouvernementale : a) quel a été montant total dépensé pour (i) des conseillers en formation (code 0446), (ii) des consultants en technologie de l'information et en télécommunications (code 0473), (iii) des services de conseillers en gestion (code 0491), (iv) d'autres catégories de consultants ou de services-conseils, ventilées par catégorie et par code d'article; b) pour chaque réponse en a), quelle est la valeur totale des services acquis dans le cadre d'un (i) processus concurrentiel, (ii) contrat à fournisseur unique?

NOM DE L'ORGANIZATION : Environnement et Changement climatique Canada

année	a) quel est le montant total dépensé pour			b) pour chaque réponse fournie en a), quelle est la valeur totale des services acquis dans le cadre *					
	(i) des conseillers en formation (code 0446)	(ii) des consultants en TI et en télé-communications (code 0473)	(iii) des services de conseillers en gestion (code 0491)	des conseillers en formation (code 0446)		des consultants en TI et en télécommunications (code 0473)		des services de conseillers en gestion (code 0491)	
				(i) d'un processus concurrentiel	(ii) d'un contrat à fournisseur unique	(i) d'un processus concurrentiel	(ii) d'un contrat à fournisseur unique	(i) d'un processus concurrentiel	(ii) d'un contrat à fournisseur unique
2021	582 707,03 $	11 594 871,53 $	8 128 750,54 $	209 154,10 $	271 045,37 $	11 250 557,03 $	226 067,12 $	2 851 649,85 $	1 606 780,80 $
2022	793 653,90 $	15 978 118,94 $	10 734 710,63 $	264 260,25 $	391 531,95 $	14 676 747,58 $	1 141 810,50 $	5 396 879,41 $	1 258 904,10 $

* Le montant total exclut des règlements interministériels, des paiements effectués avec la carte d'acquisition, des ajustements internes et des créditeurs à la fin d'exercice qui ne peuvent être attribués à aucune catégorie. ECCC a conclu que la production et la validation d'une réponse approfondie à cette question exigeraient une collecte manuelle de renseignements qui n'est pas possible dans les délais fournis.

Q-1164

Q-1164[2] — 30 janvier 2023 — M. Morantz (Charleswood—St. James—Assiniboia—Headingley) — En ce qui concerne les dépenses de services-conseils du gouvernement pour les années civiles 2021 et 2022, ventilées par année et par ministère, organisme ou autre entité gouvernementale : a) quel a été montant total dépensé pour (i) des conseillers en formation (code 0446), (ii) des consultants en technologie de l'information et en télécommunications (code 0473), (iii) des services de conseillers en gestion (code 0491), (iv) d'autres catégories de consultants ou de services-conseils, ventilées par catégorie et par code d'article; b) pour chaque réponse en a), quelle est la valeur totale des services acquis dans le cadre d'un (i) processus concurrentiel, (ii) contrat à fournisseur unique?

NOM DE L'ORGANIZATION : Environnement et Changement climatique Canada

année	a) quel est le montant total dépensé pour			b) pour chaque réponse fournie en a), quelle est la valeur totale des services acquis dans le cadre *	
	(iv) d'autres catégories de consultants ou de services-conseils, par catégorie et par code d'article			d'autres catégories de consultants ou de services-conseils	
	catégorie	code d'article	montant	(i) d'un processus concurrentiel	(ii) d'un contrat à fournisseur unique
2021	Conseillers techniques - construction	422	32 281 362,92 $	1 991 135,02 $	380 089,43 $
	Conseillers techniques - autres	423	24 398 269,23 $	23 712 478,16 $	321 745,15 $
	Experts - conseils scientifiques	431	9 722 203,51 $	4 297 178,91 $	4 871 416,26 $
2022	Conseillers techniques - construction	422	25 719 321,79 $	1 456 225,96 $	654 731,89 $
	Conseillers techniques - autres	423	17 408 017,74 $	16 959 508,72 $	258 362,75 $
	Experts - conseils scientifiques	431	9 818 295,94 $	3 998 651,66 $	4 925 826,56 $

* Le montant total exclut des règlements interministériels, des paiements effectués avec la carte d'acquisition, des ajustements internes et des créditeurs à la fin d'exercice qui ne peuvent être attribués à aucune catégorie. ECCC a conclu que la production et la validation d'une réponse approfondie à cette question exigeraient une collecte manuelle de renseignements qui n'est pas possible dans les délais fournis.

Q-1164

Q-1164[2] — 30 janvier 2023 — M. Morantz (Charleswood—St. James—Assiniboia—Headingley) — En ce qui concerne les dépenses de services-conseils du gouvernement pour les années civiles 2021 et 2022, ventilées par année et par ministère, organisme ou autre entité gouvernementale : a) quel a été montant total dépensé pour (i) des conseillers en formation (code 0446), (ii) des consultants en technologie de l'information et en télécommunications (code 0473), (iii) des services de conseillers en gestion (code 0491), (iv) d'autres catégories de consultants ou de services-conseils, ventilées par catégorie et par code d'article; b) pour chaque réponse en a), quelle est la valeur totale des services acquis dans le cadre d'un (i) processus concurrentiel, (ii) contrat à fournisseur unique?

NOM DE L'ORGANIZATION : L' Agence d'évaluation d'impact du Canada

année	a) quel est le montant total dépensé pour			b) pour chaque réponse fournie en a), quelle est la valeur totale des services acquis dans le cadre					
	(i) des conseillers en formation (code 0446)	(ii) des consultants en TI et en télécommunications (code 0473)	(iii) des services de conseillers en gestion (code 0491)	des conseillers en formation (code 0446)		des consultants en TI et en télécommunications (code 0473)		des services de conseillers en gestion (code 0491)	
				(i) d'un processus concurrentiel	(ii) d'un contrat à fournisseur unique	(i) d'un processus concurrentiel	(ii) d'un contrat à fournisseur unique	(i) d'un processus concurrentiel	(ii) d'un contrat à fournisseur unique
2021	171 813,76 $	564 080,87 $	694 533,90 $	51 588,00 $	120 225,76 $	475 390,42 $	88 690,45 $	228 047,33 $	466 486,57 $
2022	147 038,41 $	232 098,67 $	431 667,83 $	73 212,00 $	73 826,41 $	213 339,21 $	18 759,46 $	209 053,46 $	222 614,37 $

Q-1164

Q-1164[2] — 30 janvier 2023 — M. Morantz (Charleswood—St. James—Assiniboia—Headingley) — En ce qui concerne les dépenses de services-conseils du gouvernement pour les années civiles 2021 et 2022, ventilées par année et par ministère, organisme ou autre entité gouvernementale : a) quel a été montant total dépensé pour (i) des conseillers en formation (code 0446), (ii) des consultants en technologie de l'information et en télécommunications (code 0473), (iii) des services de conseillers en gestion (code 0491), (iv) d'autres catégories de consultants ou de services-conseils, ventilées par catégorie et par code d'article; b) pour chaque réponse en a), quelle est la valeur totale des services acquis dans le cadre d'un (i) processus concurrentiel, (ii) contrat à fournisseur unique?

NOM DE L'ORGANIZATION : L' Agence d'évaluation d'impact du Canada

année	a) quel est le montant total dépensé pour			b) pour chaque réponse fournie en a), quelle est la valeur totale des services acquis dans le cadre	
	(iv) d'autres catégories de consultants ou de services-conseils, par catégorie et par code d'article			d'autres catégories de consultants ou de services-conseils	
	catégorie	code d'article	montant	(i) d'un processus concurrentiel	(ii) d'un contrat à fournisseur unique
2021	*	*	*	*	*
2022	*	*	*	*	*
* Aucune autre dépense liée aux codes d'objet liés aux services de conseil n'a été trouvée dans le système financier de l'Agence.					

Q-1164

Q-1164[2] — 30 janvier 2023 — M. Morantz (Charleswood—St. James—Assiniboia—Headingley) — En ce qui concerne les dépenses de services-conseils du gouvernement pour les années civiles 2021 et 2022, ventilées par année et par ministère, organisme ou autre entité gouvernementale : a) quel a été montant total dépensé pour (i) des conseillers en formation (code 0446), (ii) des consultants en technologie de l'information et en télécommunications (code 0473), (iii) des services de conseillers en gestion (code 0491), (iv) d'autres catégories de consultants ou de services-conseils, ventilées par catégorie et par code d'article; b) pour chaque réponse en a), quelle est la valeur totale des services acquis dans le cadre d'un (i) processus concurrentiel, (ii) contrat à fournisseur unique?

NOM DE L'ORGANIZATION : Parcs Canada

année	a) quel est le montant total dépensé pour			* b) pour chaque réponse fournie en a), quelle est la valeur totale des services acquis dans le cadre					
				des conseillers en formation (code 0446)		des consultants en TI et en télécommunications (code 0473)		des services de conseillers en gestion (code 0491)	
	(i) des conseillers en formation (code 0446)	(ii) des consultants en TI et en télécommunications (code 0473)	(iii) des services de conseillers en gestion (code 0491)	(i) d'un processus concurrentiel	(ii) d'un contrat à fournisseur unique	(i) d'un processus concurrentiel	(ii) d'un contrat à fournisseur unique	(i) d'un processus concurrentiel	(ii) d'un contrat à fournisseur unique
2021	313 312,92 $	3 481 600,59 $	997 998,76 $	90 159,98 $	138 500,57 $	3 409 547,64 $	57 934,65 $	873 410,49 $	16 344,50 $
2022	598 443,48 $	8 050 608,30 $	2 198 728,75 $	205 241,38 $	250 232,61 $	3 850 348,72 $	376 978,70 $	1 897 221,63 $	120 820,00 $

* Les montants indiqués à la partie (b) peuvent différer du montant total dépensé à la partie (a) étant donné que certaines transactions sont comptabilisées au moyen de pièces de journal (correction manuelle du codage financier) et que, pour celles-ci, l'information demandée n'est pas disponible dans notre système financier ministériel. Une recherche manuelle devrait être effectuée pour voir si les transactions des pièces de journal peuvent être liées à un contrat et la collecte de cette information n'est pas possible dans les délais prescrits. Les pièces de journal peuvent augmenter ou diminuer les montants indiqués dans la partie (a).

Q-1164

Q-1164[2] — 30 janvier 2023 — M. Morantz (Charleswood—St. James—Assiniboia—Headingley) — En ce qui concerne les dépenses de services-conseils du gouvernement pour les années civiles 2021 et 2022, ventilées par année et par ministère, organisme ou autre entité gouvernementale : a) quel a été montant total dépensé pour (i) des conseillers en formation (code 0446), (ii) des consultants en technologie de l'information et en télécommunications (code 0473), (iii) des services de conseillers en gestion (code 0491), (iv) d'autres catégories de consultants ou de services-conseils, ventilées par catégorie et par code d'article; b) pour chaque réponse en a), quelle est la valeur totale des services acquis dans le cadre d'un (i) processus concurrentiel, (ii) contrat à fournisseur unique?

NOM DE L'ORGANIZATION : Parcs Canada

année	* a) quel est le montant total dépensé pour			** b) pour chaque réponse fournie en a), quelle est la valeur totale des services acquis dans le cadre	
	(iv) d'autres catégories de consultants ou de services-conseils, par catégorie et par code d'article			d'autres catégories de consultants ou de services-conseils	
	catégorie	code d'article	montant	(i) d'un processus concurrentiel	(ii) d'un contrat à fournisseur unique
2021	Conseillers techniques - autres	0423	23 415 014,74 $	23 714 210,20 $	281 550,12 $
2022	Conseillers techniques - autres	0423	19 062 801,88 $	19 044 711,89 $	261 426,82 $
2021	Experts - conseils scientifiques	0431	780 812,44 $	253 805,83 $	448 685,84 $
2022	Experts - conseils scientifiques	0431	1 203 103,32 $	413 442,00 $	690 850,64 $

* L'information fournie est limitée aux transactions codées sous les catégories de consultants pour les conseils techniques et scientifiques. Fournir d'autres types de frais de services-conseils nécessiterait une recherche manuelle et la collecte de ces informations n'est pas possible dans les délais prescrits.
** Les montants indiqués à la partie (b) peuvent différer du montant total dépensé à la partie (a) étant donné que certaines transactions sont comptabilisées au moyen de pièces de journal (correction manuelle du codage financier) et que, pour celles-ci, l'information demandée n'est pas disponible dans notre système financier ministériel. Une recherche manuelle devrait être effectuée pour voir si les transactions des pièces de journal peuvent être liées à un contrat et la collecte de cette information n'est pas possible dans les délais prescrits. Les pièces de journal peuvent augmenter ou diminuer les montants indiqués dans la partie (a).

Government of Canada / Gouvernement du Canada

INQUIRY OF MINISTRY
DEMANDE DE RENSEIGNEMENT AU GOUVERNEMENT

PREPARE IN ENGLISH AND FRENCH MARKING "ORIGINAL TEXT" OR "TRANSLATION"
PRÉPARER EN ANGLAIS ET EN FRANÇAIS EN INDIQUANT "TEXTE ORIGINAL" OU "TRADUCTION"

QUESTION NO./Nº DE LA QUESTION	BY / DE	DATE
Q-1444	Mr. Lake (Edmonton-Wetaskiwin)	April 24, 2023

Reply by the Minister of Environment and Climate Change
Réponse du ministre de l'Environnement et du Changement climatique

The Honourable Steven Guilbeault

PRINT NAME OF SIGNATORY
INSCRIRE LE NOM DU SIGNATAIRE

SIGNATURE
MINISTER OR PARLIAMENTARY SECRETARY
MINISTRE OU SECRÉTAIRE PARLEMENTAIRE

QUESTION

With regard to government funding of non-governmental organizations or groups, since November 4, 2015: (a) how much money has the government allocated to (i) Environmental Defense Canada, (ii) Climate Action Network Canada, (iii) Oil Change International, (iv) Canadian Climate Institute, (v) LeadNow Society, (vi) Centre for International Environmental Law, (vii) Climate Emergency Institute, (viii) International Institute for Sustainable Development, (ix) Canadian Institute for Climate Choices, (x) Canadian Labour Congress, (xi) Trottier Energy Institute, (xii) Friends of the Earth U.S.; (b) for each entity in (a), what are the details, including the (i) department, agency or other government entity, (ii) date of the funding, (iii) amount and deliverables expected; (c) of the allocations in (a), which ones were (i) sole-sourced, (ii) awarded through a competitive bidding process; (d) of the allocations in (c)(ii), what was the (i) duration of the competition, (ii) number of organizations that submitted bids for the required deliverables; and (e) what programs from each organization listed in (a) received government funding, broken down by year and deliverables expected?

REPLY / RÉPONSE

ORIGINAL TEXT / TEXTE ORIGINAL [X] TRANSLATION / TRADUCTION [ ]

ENVIRONMENT AND CLIMATE CHANGE CANADA

Please refer to the attached template for details.

IMPACT ASSESSMENT AGENCY OF CANADA

Please refer to the attached template for details.

PARKS CANADA

Parks Canada has not allocated funding related to Q-1444.

Q-1444

Q-1444[2] — April 24, 2023 — Mr. Lake (Edmonton—Wetaskiwin) — With regard to government funding of non-governmental organizations or groups, from November 4, 2015, to present: (a) how much money has the government allocated to (i) Environmental Defense Canada, (ii) Climate Action Network Canada, (iii) Oil Change International, (iv) Canadian Climate Institute, (v) LeadNow Society, (vi) Centre for International Environmental Law, (vii) Climate Emergency Institute, (viii) International Institute for Sustainable Development, (ix) Canadian Institute for Climate Choices, (x) Canadian labour Congress, (xi) Trottier Energy Institute, (xii) Friends of the Earth U.S.; (b) for each entity in (a), what are the details, including, the (i) department, agency or other government entity, (ii) date of the funding, (iii) amount and deliverables expected; (c) of the allocations in (a), which ones were (i) sole-sourced, (ii) awarded through a competitive bidding process; (d) of the allocations in (c)(ii), what was the (i) duration of the competition, (ii) number of organizations that submitted bids for the required deliverables; and (e) what programs from each organization listed in (a) received government funding, broken down by year and deliverables expected?

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(viii) International Institute for Sustainable Development	$ 24,999.00	26-May-17	$24,999 - Analysis and summary report of comments received on the Clean Fuel Standard Discussion Paper.	x	N / A	N / A	N / A
(viii) International Institute for Sustainable Development	$ 21,000.00	19-Jan-18	$21,000 - Best practices in presenting environmental indicator information report.	x	N / A	N / A	N / A
(viii) International Institute for Sustainable Development	$ 16,950.00	01-Feb-18	$16,950 - Phosphorus Recovery and Reuse in the Lake Erie Basin report: Technologies, Policies, Programs and Trends.	x	N / A	N / A	N / A
(viii) International Institute for Sustainable Development	$ 885.94	11-Feb-19	$885.94 - Ice Survey at Lake 239.	x	N / A	N / A	N / A
(viii) International Institute for Sustainable Development	$ 85,000.00	29-Jan-19	$85,000 - Pan-Canadian Study of Carbon Offset Potential by Project Type to identify existing and emerging carbon.	N / A	x	20 business days	1

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(viii) International Institute for Sustainable Development	$ 1,048.80	06-Feb-20	$1,048.80 - Ice Survey on Lake 239.	x	N / A	N / A	N / A
(iv) Canadian Climate Institute	$ 39,550.00	06-Nov-20	$39,550 - Independent assessment of carbon pricing systems across Canada.	x	N / A	N / A	N / A
(viii) International Institute for Sustainable Development	$ 17,203.20	10-Nov-20	$17,203.20 - Design and Delivery of Canada Vanguard Country Event, Global Commission on Adaptation’s Nature-based Solutions (NbS) Action Track.	x	N / A	N / A	N / A
(viii) International Institute for Sustainable Development	$ 3,329.05	03-Nov-21	$3,329.05 - Ice Survey on Lake 239.	x	N / A	N / A	N / A
(viii) International Institute for Sustainable Development	$ 39,720.00	27-Jan-22	$39,720 - National Adaptation Strategy Governance report.	x	N / A	N / A	N / A
(iv) Canadian Climate Institute	$ 39,324.00	23-Aug-22	$39,324 - Canadian Climate Institute-CE Net Zero - Scoping paper to explore the potential contributions of advancing circular economy approaches in Canada in support of achieving net-zero emissions by 2050.	x	N / A	N / A	N / A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(viii) International Institute for Sustainable Development	$ 25,000.00	09-Nov-22	$25,000 - Research and report assessing the current evolution of sustainable development issues particular to the Canadian context. The scope of the work should reflect the debates and issues that are related to the basic principles of the *Federal Sustainable Development Act* (FSDA).	x	N / A	N / A	N / A
(iv) Canadian Climate Institute	$ 1,278,323.00	21-May-19	$1,278,323 - Establish a not-for-profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(iv) Canadian Climate Institute	$ 761,450.54	10-Dec-19	$761,450.54 - Establish a not-for-profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(iv) Canadian Climate Institute	$ 372,881.91	24-Mar-20	$372,881.91 - Establish a not-for-profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(iv) Canadian Climate Institute	$ 1,076,098.00	08-Apr-20	$1,076,098 - Sustain the operations of a not-for profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(iv) Canadian Climate Institute	$ 1,425,309.00	14-Jul-20	$1,425,309 - Sustain the operations of a not for profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(iv) Canadian Climate Institute	$ 1,100,000.00	19-Nov-20	$1,100,000 - Sustain the operations of a not for profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(iv) Canadian Climate Institute	$ 1,138,593.00	22-Jan-21	$1,138,593 - Sustain the operations of a not for profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(iv) Canadian Climate Institute	$ 1,228,652.00	07-Apr-21	$1,228,652 - Sustain the operations of a not for profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(iv) Canadian Climate Institute	$ 975,351.00	09-Jul-21	$975,351 - Sustain the operations of a not for profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(iv) Canadian Climate Institute	$ 1,326,976.00	25-Oct-21	$1,326,976 - Sustain the operations of a not for profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(iv) Canadian Climate Institute	$ 1,109,021.00	14-Feb-22	$1,109,021 - Sustain the operations of a not for profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(iv) Canadian Climate Institute	$ 1,077,974.00	13-Apr-22	$1,077,974 - Sustain the operations of a not for profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(iv) Canadian Climate Institute	$ 1,095,868.00	21-Jul-22	$1,095,868 - Sustain the operations of a not for profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(iv) Canadian Climate Institute	$ 1,638,728.00	17-Oct-22	$1,638,728 - Sustain the operations of a not for profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(iv) Canadian Climate Institute	$ 1,227,430.00	17-Feb-23	$1,227,430 - Sustain the operations of a not for profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.	N/A	N/A	N/A	N/A
(iv) Canadian Climate Institute	$ 215,000.00	14-Dec-22	$215,000 - Analyze environmental and socioeconomic impacts of inactive oil and gas wells and to engage with Indigenous, Municipal, and Landowner communities to solicit views and concerns with a special emphasis on climate impacts.	N/A	N/A	N/A	N/A
(iv) Canadian Climate Institute	$ 235,000.00	21-Mar-23	$235,000 - Analyze environmental and socioeconomic impacts of inactive oil and gas wells and to engage with Indigenous, Municipal, and Landowner communities to solicit views and concerns with a special emphasis on climate impacts.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(viii) International Institute for Sustainable Development	$ 8,750.00	18-May-16	$8,750 - Cattail and novel biomass: nutrient capture and reclamation turning a waste/pollution stream into an input for a sustainable Manitoba bioeconomy.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 33,333.00	15-May-17	$33,333 - Demonstrate and communicate the environmental advantages of using bioenergy from ecological biomass to larger coal users in Manitoba.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 3,333.00	30-Jan-19	$3,333 - Demonstrate and communicate the environmental advantages of using bioenergy from ecological biomass to larger coal users in Manitoba.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 67,500.00	22-Feb-17	$67,500 - Support the organization of a workshop on the environmental integrity in global carbon markets to be organized by the International Institute for Sustainable Development (IISD) to further develop standards and guidelines on environmental integrity, which could lead to providing guiding principles under Article 6 of the Paris Agreement. The project will include the organization of the workshop, moderating it, transportation cost for developing countries to participate and the submission of a summary paper.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(viii) International Institute for Sustainable Development	$ 7,500.00	27-Apr-17	$7,500 - Support the organization of a workshop on the environmental integrity in global carbon markets to be organized by the IISD to further develop standards and guidelines on environmental integrity, which could lead to providing guiding principles under Article 6 of the Paris Agreement. The project will include the organization of the workshop, moderating it, transportation cost for developing countries to participate and the submission of a summary paper.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 6,421.00	31-Mar-17	$6,421 - Solidify the national network of sustainability and environmental indicator practitioners as a forum to share expertise, explore opportunities for collaboration and ecourage standards and best practices.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 3,578.59	30-Jan-19	$3,578.59 - Solidify the national network of sustainability and environmental indicator practitioners as a forum to share expertise, explore opportunities for collaboration and ecourage standards and best practices.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(viii) International Institute for Sustainable Development	$ 224,859.00	31-Oct-17	$224,859 - Assist developing countries to develop and implement climate change adaptation actions. The Network will support capacity building for developing countries through training, peer support and technical assistance to create home-grown solutions to adapt to the effects of climate change. Further, supporting the National Adaptation Plan (NAP) Global Network shall advance Canada's environmental interests and priorities and promote the effective implementation of the Paris Agreement.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 380,800.00	25-Jan-18	$380,800 - Assist developing countries to develop and implement climate change adaptation actions. The Network will support capacity building for developing countries through training, peer support and technical assistance to create home-grown solutions to adapt to the effects of climate change. Further, supporting the NAP Global Network shall advance Canada's environmental interests and priorities and promote the effective implementation of the Paris Agreement.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(viii) International Institute for Sustainable Development	$ 305,239.00	15-Mar-18	$305,239 - Assist developing countries to develop and implement climate change adaptation actions. The Network will support capacity building for developing countries through training, peer support and technical assistance to create home-grown solutions to adapt to the effects of climate change. Further, supporting the NAP Global Network shall advance Canada's environmental interests and priorities and promote the effective implementation of the Paris Agreement.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 981,866.00	08-Aug-18	$981,866 - Assist developing countries to develop and implement climate change adaptation actions. The Network will support capacity building for developing countries through training, peer support and technical assistance to create home-grown solutions to adapt to the effects of climate change. Further, supporting the NAP Global Network shall advance Canada's environmental interests and priorities and promote the effective implementation of the Paris Agreement.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(viii) International Institute for Sustainable Development	$ 35,806.00	01-Nov-17	$35,806 - Explore policy options for Internationally Transferred Mitigation Outcomes that will facilitate discussions in the context of the Paris agreement, using Chile as a pilot.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 3,978.00	18-Jun-18	$3,978 - Explore policy options for Internationally Transferred Mitigation Outcomes that will facilitate discussions in the context of the Paris agreement, using Chile as a pilot.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 45,000.00	07-Nov-17	$45,000 - Implement a pilot demonstration of innovative harvest management of rural ditches for biomass for the Lake Winnipeg Watershed.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 50,000.00	13-Jun-18	$50,000 - Implement a pilot demonstration of innovative harvest management of rural ditches for biomass for the Lake Winnipeg Watershed.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 100,000.00	14-Mar-19	$100,000 - Raising Small and Medium-sized Enterprises (SME) Awareness and Action in Manitoba on Climate Change.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 25,000.00	10-Aug-20	$25,000 - Raising SME Awareness and Action in Manitoba on Climate Change.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(viii) International Institute for Sustainable Development	$ 90,000.00	28-Sep-18	$90,000 - Enhance and manage existing poorly functioning water retention sites in the Rat-River watershed.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 10,000.00	17-May-19	$10,000 - Enhance and manage existing poorly functioning water retention sites in the Rat-River watershed.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 45,000.00	17-May-19	$45,000 - Enhance and manage existing poorly functioning water retention sites in the Rat-River watershed.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 5,000.00	27-Aug-20	$5,000 - Enhance and manage existing poorly functioning water retention sites in the Rat-River watershed.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 45,000.00	31-Aug-20	$45,000 - Enhance and manage existing poorly functioning water retention sites in the Rat-River watershed.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 5,000.00	24-Jun-21	$5,000 - Enhance and manage existing poorly functioning water retention sites in the Rat-River watershed.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 30,000.00	29-Mar-19	$30,000 - Undertake activities to improve (1) the exchange of information, experience and expert knowledge, (2) opportunities to collaborate, and (3) opportunities to encourage standards and best practices.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(viii) International Institute for Sustainable Development	$ 100,000.00	23-Oct-18	$100,000 - Train its staff to deploy and manage containment booms. IISD will arrange to purchase, deploy and maintain containment booming and other control measures, such as dams, to meet the project requirements as approved by the Ministry of Environment, Ontario.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 592,443.62	23-Aug-19	$592,443.62 - Support the creation and operation of the Prairie Climate Service Network, a climate services consortium intended to serve the pressing and growing need for rigorous, responsive, and strategic climate services to support adaptation across the Canadian Prairies.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 650,000.00	29-Jul-21	$650,000 - Support the creation and operation of the Prairie Climate Service Network, a climate services consortium intended to serve the pressing and growing need for rigorous, responsive, and strategic climate services to support adaptation across the Canadian Prairies.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 701,354.70	23-Aug-19	$701,354.70 - Serve as the Canadian Executing Agency for the Government of Canada's contribution to the China Council Phase VI.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(viii) International Institute for Sustainable Development	$ 600,868.00	28-May-19	$600,868 - Serve as the Canadian Executing Agency for the Government of Canada's contribution to the China Council Phase VI.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 600,868.00	27-May-20	$600,868 - Serve as the Canadian Executing Agency for the Government of Canada's contribution to the China Council Phase VI.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 400,744.00	11-Jan-21	$400,744 - Serve as the Canadian Executing Agency for the Government of Canada's contribution to the China Council Phase VI.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 600,868.00	23-Mar-21	$600,868 - Serve as the Canadian Executing Agency for the Government of Canada's contribution to the China Council Phase VI.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 600,868.00	14-Jun-21	$600,868 - Serve as the Canadian Executing Agency for the Government of Canada's contribution to the China Council Phase VI.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 245,234.98	13-Mar-20	$245,234.98 - Serve as the Canadian Executing Agency for the Government of Canada's contribution to the China Council Phase VI.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(viii) International Institute for Sustainable Development	$ 600,868.00	03-Dec-21	$600,868 - Serve as the Canadian Executing Agency for the Government of Canada's contribution to the China Council Phase VI.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 287,333.32	16-May-22	$287,333.32 - Serve as the Canadian Executing Agency for the Government of Canada's contribution to the China Council Phase VI.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 36,000.00	27-Aug-19	$36,000 - Learn how Traditional Knowledge, local knowledge, values based data and Western Knowledge can be used together to inform water management practices in the Lower Winnipeg River Basin in Manitoba.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 40,500.00	16-Jun-20	$40,500 - Learn how Traditional Knowledge, local knowledge, values based data and Western Knowledge can be used together to inform water management practices in the Lower Winnipeg River Basin in Manitoba.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 4,000.00	17-Jun-20	$4,000 - Learn how Traditional Knowledge, local knowledge, values based data and Western Knowledge can be used together to inform water management practices in the Lower Winnipeg River Basin in Manitoba.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(viii) International Institute for Sustainable Development	$ 4,500.00	31-Mar-21	$4,500 - Learn how Traditional Knowledge, local knowledge, values based data and Western Knowledge can be used together to inform water management practices in the Lower Winnipeg River Basin in Manitoba.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 20,000.00	31-Mar-20	$20,000 - Bringing together Social, Economic and Environmental Aspects of Sustainable Development in the Federal Sustainable Development Strategy.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 54,000.00	23-Dec-20	$54,000 - Identify additional applications for using floating treatment wetlands and duckweed to reduce nutrient loading to surface water bodies by researching the capability of floating treatment wetlands, in conjunction with duckweed biomass harvesting, to remove phosphorus from storm water ponds and livestock wastewater ponds.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(viii) International Institute for Sustainable Development	$ 6,000.00	24-Jun-21	$6,000 - Identify additional applications for using floating treatment wetlands and duckweed to reduce nutrient loading to surface water bodies by researching the capability of floating treatment wetlands, in conjunction with duckweed biomass harvesting, to remove phosphorus from storm water ponds and livestock wastewater ponds.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 36,000.00	24-Jun-21	$36,000 - Identify additional applications for using floating treatment wetlands and duckweed to reduce nutrient loading to surface water bodies by researching the capability of floating treatment wetlands, in conjunction with duckweed biomass harvesting, to remove phosphorus from storm water ponds and livestock wastewater ponds.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 11,350.00	14-Jun-22	$11,350 - Identify additional applications for using floating treatment wetlands and duckweed to reduce nutrient loading to surface water bodies by researching the capability of floating treatment wetlands, in conjunction with duckweed biomass harvesting, to remove phosphorus from storm water ponds and livestock wastewater ponds.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(viii) International Institute for Sustainable Development	$ 40,000.00	11-Mar-22	$40,000 - Provide free media coverage at major United Nations Framework Convention on Climate Change meetings including at Conference of the Parties (COP26) taking place from October 31st to November 12, 2021 in Glasgow, UK. It would allow them to produce expert, non partisant reporting that supports policymakers, negotiators, and other stakeholders during and after the negotiations.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 196,929.00	07-Dec-22	$196,929 - Support generation and publication of the Earth Negotiations Bulleting by the International Institute for Sustainable Development before, during, and after the 15th Convention on Biological Diversity Conference of the Parties. The project will support IISD in providing vital support to delegations and civil society travelling to Montreal from December 7-19 by providing daily reports and a summary of analysis of the conference proceedings.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 600,868.00	14-Jun-22	$600,868 - Serve as the Canadian Executing Agency for the Government of Canada’s contribution to the China Council Phase VII.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(viii) International Institute for Sustainable Development	$ 561,089.66	01-Feb-23	$561,089.66 - Serve as the Canadian Executing Agency for the Government of Canada's contribution to the China Council Phase VII.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 440,522.34	08-Feb-23	$440,522.34 - Serve as the Canadian Executing Agency for the Government of Canada's contribution to the China Council Phase VII.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 40,500.00	31-Mar-23	$40,500 - Produce and distribute a summary and analysis of deliberations at the 58th session of the Intergovernmental Panel on Climate Change. It would empower delegates to engage more fully in negotiations, while enabling those who are following proceedings remotely to understand the trajectory of discussions and outcomes through neutral and detailed accounts of proceedings.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(viii) International Institute for Sustainable Development	$ 4,500.00	10-May-23	$4,500 - Produce and distribute a summary and analysis of deliberations at the 58th session of the Intergovernmental Panel on Climate Change. It would empower delegates to engage more fully in negotiations, while enabling those who are following proceedings remotely to understand the trajectory of discussions and outcomes through neutral and detailed accounts of proceedings.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 17,100.00	31-Oct-22	$17,100 - Develop and refine guidance on knowledge mobilization and collaboration with Indigenous communities, including the braiding of Traditional Knowledge with western science, which can be used for watershed planning and by various resource sectors.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 22,500.00	15-Nov-22	$22,500 - Monitor, evaluate and enhance management of water retentions site, guided by models, to validate and maximize benefits, including reductions in downstream Phosphorus loading to Lake Winnipeg.	N/A	N/A	N/A	N/A

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
(viii) International Institute for Sustainable Development	$ 27,000.00	15-Nov-22	$27,000 - Further assess and demonstrate the effectiveness of using floating treatment wetlands, in conjunction with duckweed biomass harvesting, to remove phosphorus from storm water ponds and livestock wastewater ponds, reducing phosphorus loading into nearby waterways and Lake Winnipeg.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 27,000.00	28-Mar-23	$27,000 - Further assess and demonstrate the effectiveness of using floating treatment wetlands, in conjunction with duckweed biomass harvesting, to remove phosphorus from storm water ponds and livestock wastewater ponds, reducing phosphorus loading into nearby waterways and Lake Winnipeg.	N/A	N/A	N/A	N/A
(viii) International Institute for Sustainable Development	$ 2,955,302.66	31-Mar-23	$2,955,302.66 - Support new and ongoing freshwater science, domestic and international collaborations, and several projects designed to improve research capacity and knowledge exchange.	N/A	N/A	N/A	N/A

Q-1444

Q-1444[2] — April 24, 2023 — Mr. Lake (Edmonton—Wetaskiwin) — With regard to government funding of non-governmental organizations or groups, from November 4, 2015, to present: (a) how much money has the government allocated to (i) Environmental Defense Canada, (ii) Climate Action Network Canada, (iii) Oil Change International, (iv) Canadian Climate Institute, (v) LeadNow Society, (vi) Centre for International Environmental Law, (vii) Climate Emergency Institute, (viii) International Institute for Sustainable Development, (ix) Canadian Institute for Climate Choices, (x) Canadian labour Congress, (xi) Trottier Energy Institute, (xii) Friends of the Earth U.S.; (b) for each entity in (a), what are the details, including, the (i) department, agency or other government entity, (ii) date of the funding, (iii) amount and deliverables expected; (c) of the allocations in (a), which ones were (i) sole-sourced, (ii) awarded through a competitive bidding process; (d) of the allocations in (c)(ii), what was the (i) duration of the competition, (ii) number of organizations that submitted bids for the required deliverables; and (e) what programs from each organization listed in (a) received government funding, broken down by year and deliverables expected?

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(e) what programs from each organization listed in (a) received government funding		
	program	broken down by year	deliverables expected
(iv) Canadian Climate Institute	Low Carbon Economy Fund	$2,039,773.54 in 2019	Establish a not-for-profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.
(iv) Canadian Climate Institute	Low Carbon Economy Fund	$3,974,288.91 in 2020	Sustain the operations of a a not-for-profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(e) what programs from each organization listed in (a) received government funding		
	program	broken down by year	deliverables expected
(iv) Canadian Climate Institute	Low Carbon Economy Fund	$4,669,572 in 2021	Sustain the operations of a a not-for-profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.
(iv) Canadian Climate Institute	Low Carbon Economy Fund	$4,921,591 in 2022	Sustain the operations of a a not-for-profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.
(iv) Canadian Climate Institute	Low Carbon Economy Fund	$1,227,430 in 2023	Sustain the operations of a not-for profit organization that will generate, communicate, and mobilize independent and trusted information, policy advice, and best practices to Canadians, governments, and stakeholders across key areas related to clean growth and climate change (including mitigation, adaptation, and clean growth), based on highly credible and inclusive research, analysis and engagement with leaders, experts and practitioners across Canada. This is a multi-year funding agreement, ending in 2023-2024.
(iv) Canadian Climate Institute	Climate Change and Clean Air	$215,000 in 2022	Analyze environmental and socioeconomic impacts of inactive oil and gas wells and to engage with Indigenous, Municipal, and Landowner communities to solicit views and concerns with a special emphasis on climate impacts.

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(e) what programs from each organization listed in (a) received government funding		
	program	**broken down by year**	**deliverables expected**
(iv) Canadian Climate Institute	Climate Change and Clean Air	$235,000 in 2023	Analyze environmental and socioeconomic impacts of inactive oil and gas wells and to engage with Indigenous, Municipal, and Landowner communities to solicit views and concerns with a special emphasis on climate impacts.
(viii) International Institute for Sustainable Development	Canadian Centre for Climate Services	$592,443.62 in 2019	Support the creation and operation of the Prairie Climate Service Network, a climate services consortium intended to serve the pressing and growing need for rigorous, responsive, and strategic climate services to support adaptation across the Canadian Prairies.
(viii) International Institute for Sustainable Development	Canadian Centre for Climate Services	$650,000 in 2021	Support the creation and operation of the Prairie Climate Service Network, a climate services consortium intended to serve the pressing and growing need for rigorous, responsive, and strategic climate services to support adaptation across the Canadian Prairies.
(viii) International Institute for Sustainable Development	Climate Action Fund	$100,000 in 2019	Raising Small and Medium-size Enterprises (SME) Awareness and Action in Manitoba on Climate Change
(viii) International Institute for Sustainable Development	Climate Action Fund	$25,000 in 2020	Raising SME Awareness and Action in Manitoba on Climate Change
(viii) International Institute for Sustainable Development	Climate Change and Clean Air	$75,000 in 2017	Support the organization of a workshop on the environmental integrity in global carbon markets to be organized by the International Institute for Sustainable Development (IISD) to further develop standards and guidelines on environmental integrity, which could lead to providing guiding principles under Article 6 of the Paris Agreement. The project will include the organization of the workshop, moderating it, transportation cost for developing countries to participate and the submission of a summary paper.
(viii) International Institute for Sustainable Development	Climate Change and Clean Air	$701,354.7 in 2017	Serve as the Canadian Executing Agency for the Government of Canada’s contribution to the China Council Phase VI.

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(e) what programs from each organization listed in (a) received government funding		
	program	**broken down by year**	**deliverables expected**
(viii) International Institute for Sustainable Development	Climate Change and Clean Air	$600,868 in 2019	Serve as the Canadian Executing Agency for the Government of Canada's contribution to the China Council Phase VI.
(viii) International Institute for Sustainable Development	Climate Change and Clean Air	$846,102.98 in 2020	Serve as the Canadian Executing Agency for the Government of Canada's contribution to the China Council Phase VI.
(viii) International Institute for Sustainable Development	Climate Change and Clean Air	$2,203,348 in 2021	Serve as the Canadian Executing Agency for the Government of Canada's contribution to the China Council Phase VI.
(viii) International Institute for Sustainable Development	Climate Change and Clean Air	$287,333.32 in 2022	Serve as the Canadian Executing Agency for the Government of Canada's contribution to the China Council Phase VI.
(viii) International Institute for Sustainable Development	Climate Change and Clean Air	$600,868 in 2022	Serve as the Canadian Executing Agency for the Government of Canada's contribution to the China Council Phase VII.
(viii) International Institute for Sustainable Development	Climate Change and Clean Air	$1,001,612 in 2023	Serve as the Canadian Executing Agency for the Government of Canada's contribution to the China Council Phase VII.
(viii) International Institute for Sustainable Development	EcoAction Community Funding Program	$33,333 in 2017	Demonstrate and communicate the environmental advantages of using bioenergy from ecological biomass to larger coal users in Manitoba.
(viii) International Institute for Sustainable Development	EcoAction Community Funding Program	$3,333 in 2019	Demonstrate and communicate the environmental advantages of using bioenergy from ecological biomass to larger coal users in Manitoba.
(viii) International Institute for Sustainable Development	EcoAction Community Funding Program	$45,000 in 2017	Implement a pilot demonstration of innovative harvest management of rural ditches for biomass for the Lake Winnipeg Watershed
(viii) International Institute for Sustainable Development	EcoAction Community Funding Program	$50,000 in 2018	Implement a pilot demonstration of innovative harvest management of rural ditches for biomass for the Lake Winnipeg Watershed
(viii) International Institute for Sustainable Development	Environmental Indicators	$6,421 in 2017	Solidify the national network of sustainability and environmental indicator practitioners as a forum to share expertise, explore opportunities for collaboration and ecourage standards and best practices.

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(e) what programs from each organization listed in (a) received government funding		
	program	broken down by year	deliverables expected
(viii) International Institute for Sustainable Development	Environmental Indicators	$3,578.59 in 2019	Solidify the national network of sustainability and environmental indicator practitioners as a forum to share expertise, explore opportunities for collaboration and ecourage standards and best practices.
(viii) International Institute for Sustainable Development	Environmental Indicators	$30,000 in 2019	Undertake activities to improve (1) the exchange of information, experience and expert knowledge, (2) opportunities to collaborate, and (3) opportunities to encourage standards and best practices.
(viii) International Institute for Sustainable Development	Environmental Indicators	$20,000 in 2020	Bringing together Social, Economic and Environmental Aspects of Sustainable Development in the Federal Sustainable Development Strategy
(viii) International Institute for Sustainable Development	Freshwater - Great Lakes and Lake Winnipeg	$2,955,302.66 in 2023	Support new and ongoing freshwater science, domestic and international collaborations, and several projects designed to improve research capacity and knowledge exchange.
(viii) International Institute for Sustainable Development	International Climate Finance	$224,859 in 2017	Assist developing countries to develop and implement climate change adaptation actions. The Network will support capacity building for developing countries through training, peer support and technical assistance to create home-grown solutions to adapt to the effects of climate change. Further, supporting the National Adaptation Plan (NAP) Global Network shall advance Canada’s environmental interests and priorities and promote the effective implementation of the Paris Agreement.
(viii) International Institute for Sustainable Development	International Climate Finance	$1,667,905 in 2018	Assist developing countries to develop and implement climate change adaptation actions. The Network will support capacity building for developing countries through training, peer support and technical assistance to create home-grown solutions to adapt to the effects of climate change. Further, supporting the NAP Global Network shall advance Canada’s environmental interests and priorities and promote the effective implementation of the Paris Agreement.

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(e) what programs from each organization listed in (a) received government funding		
	program	broken down by year	deliverables expected
(viii) International Institute for Sustainable Development	International Obligations	$35,806 in 2017	Explore policy options for Internationally Transferred Mitigation Outcomes that will facilitate discussions in the context of the Paris agreement, using Chile as a pilot.
(viii) International Institute for Sustainable Development	International Obligations	$3,978 in 2018	Explore policy options for Internationally Transferred Mitigation Outcomes that will facilitate discussions in the context of the Paris agreement, using Chile as a pilot.
(viii) International Institute for Sustainable Development	International Obligations	$40,000 in 2022	Provide free media coverage at major United Nations Framework Convention on Climate Change meetings including at Conference of the Parties (COP26) taking place from October 31 to November 12, 2021, in Glasgow, UK. It would allow them to produce expert, non partisant reporting that supports policymakers, negotiators, and other stakeholders during and after the negotiations.
(viii) International Institute for Sustainable Development	International Obligations	$45,000 in 2023	Produce and distribute a summary and analysis of deliberations at the 58th session of the Intergovernmental Panel on Climate Change. It would empower delegates to engage more fully in negotiations, while enabling those who are following proceedings remotely to understand the trajectory of discussions and outcomes through neutral and detailed accounts of proceedings.
(viii) International Institute for Sustainable Development	Lake Winnipeg	$8,750 in 2016	Cattail and novel biomass: nutrient capture and reclamation turning a waste/pollution stream into an input for a sustainable Manitoba bioeconomy
(viii) International Institute for Sustainable Development	Lake Winnipeg	$90,000 in 2018	Enhance and manage existing poorly functioning water retention sites in the Rat-River watershed.
(viii) International Institute for Sustainable Development	Lake Winnipeg	$55,000 in 2019	Enhance and manage existing poorly functioning water retention sites in the Rat-River watershed.
(viii) International Institute for Sustainable Development	Lake Winnipeg	$50,000 in 2020	Enhance and manage existing poorly functioning water retention sites in the Rat-River watershed.

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(e) what programs from each organization listed in (a) received government funding		
	program	broken down by year	deliverables expected
(viii) International Institute for Sustainable Development	Lake Winnipeg	$5,000 in 2021	Enhance and manage existing poorly functioning water retention sites in the Rat-River watershed.
(viii) International Institute for Sustainable Development	Lake Winnipeg	$36,000 in 2019	Learn how Traditional Knowledge, local knowledge, values based data and Western Knowledge can be used together to inform water management practices in the Lower Winnipeg River Basin in Manitoba.
(viii) International Institute for Sustainable Development	Lake Winnipeg	$44,500 in 2020	Learn how Traditional Knowledge, local knowledge, values based data and Western Knowledge can be used together to inform water management practices in the Lower Winnipeg River Basin in Manitoba.
(viii) International Institute for Sustainable Development	Lake Winnipeg	$4,500 in 2021	Learn how Traditional Knowledge, local knowledge, values based data and Western Knowledge can be used together to inform water management practices in the Lower Winnipeg River Basin in Manitoba.
(viii) International Institute for Sustainable Development	Lake Winnipeg	$54,000 in 2020	Identify additional applications for using floating treatment wetlands and duckweed to reduce nutrient loading to surface water bodies by researching the capability of floating treatment wetlands, in conjunction with duckweed biomass harvesting, to remove phosphorus from storm water ponds and livestock wastewater ponds.
(viii) International Institute for Sustainable Development	Lake Winnipeg	$42,000 in 2021	Identify additional applications for using floating treatment wetlands and duckweed to reduce nutrient loading to surface water bodies by researching the capability of floating treatment wetlands, in conjunction with duckweed biomass harvesting, to remove phosphorus from storm water ponds and livestock wastewater ponds.

b) i) NAME OF ORGANIZATION: Environment and Climate Change Canada

non-governmental organizations or groups (i) to (xii)	(e) what programs from each organization listed in (a) received government funding		
	program	broken down by year	deliverables expected
(viii) International Institute for Sustainable Development	Lake Winnipeg	$11,350 in 2022	Identify additional applications for using floating treatment wetlands and duckweed to reduce nutrient loading to surface water bodies by researching the capability of floating treatment wetlands, in conjunction with duckweed biomass harvesting, to remove phosphorus from storm water ponds and livestock wastewater ponds.
(viii) International Institute for Sustainable Development	Substances and Waste Management	$100,000 in 2018	Train its staff to deploy and manage containment booms. IISD will arrange to purchase, deploy and maintain containment booming and other control measures, such as dams, to meet the project requirements as approved by the Ministry of Environment, Ontario.
(viii) International Institute for Sustainable Development	UN Biodiversity Convention COP15	$196,929 in 2022	Support generation and publication of the Earth Negotiations Bulleting by the International Institute for Sustainable Development (IISD) before, during, and after the 15th Convention on Biological Diversity Conference of the Parties. The project will support IISD in providing vital support to delegations and civil society travelling to Montreal from December 7-19 by providing daily reports and a summary of analysis of the conference proceedings.
(viii) International Institute for Sustainable Development	Water Resources	$17,100 in 2022	Develop and refine guidance on knowledge mobilization and collaboration with Indigenous communities, including the braiding of Traditional Knowledge with western science, which can be used for watershed planning and by various resource sectors.
(viii) International Institute for Sustainable Development	Water Resources	$22,500 in 2022	Monitor, evaluate and enhance management of water retentions site, guided by models, to validate and maximize benefits, including reductions in downstream P loading to Lake Winnipeg.
(viii) International Institute for Sustainable Development	Water Resources	$54,000 in 2022	Further assess and demonstrate the effectiveness of using floating treatment wetlands, in conjunction with duckweed biomass harvesting, to remove phosphorus from storm water ponds and livestock wastewater ponds, reducing phosphorus loading into nearby waterways and Lake Winnipeg.

Q-1444

Q-1444[2] — April 24, 2023 — Mr. Lake (Edmonton—Wetaskiwin) — With regard to government funding of non-governmental organizations or groups, from November 4, 2015, to present: (a) how much money has the government allocated to (i) Environmental Defense Canada, (ii) Climate Action Network Canada, (iii) Oil Change International, (iv) Canadian Climate Institute, (v) LeadNow Society, (vi) Centre for International Environmental Law, (vii) Climate Emergency Institute, (viii) International Institute for Sustainable Development, (ix) Canadian Institute for Climate Choices, (x) Canadian labour Congress, (xi) Trottier Energy Institute, (xii) Friends of the Earth U.S.; (b) for each entity in (a), what are the details, including, the (i) department, agency or other government entity, (ii) date of the funding, (iii) amount and deliverables expected; (c) of the allocations in (a), which ones were (i) sole-sourced, (ii) awarded through a competitive bidding process; (d) of the allocations in (c)(ii), what was the (i) duration of the competition, (ii) number of organizations that submitted bids for the required deliverables; and (e) what programs from each organization listed in (a) received government funding, broken down by year and deliverables expected?

b) i) NAME OF ORGANIZATION: Impact Assessment Agency of Canada

non-governmental organizations or groups (i) to (xii)	(a) how much money has the government allocated	(b) for each entity in (a), what are the details, including, the		(c) of the allocations in (a), which ones were		(d) of the allocations in (c)(ii), what was the	
		(ii) date of the funding	(iii) amount and deliverables expected	(i) sole-sourced	(ii) competitive bidding process	(i) duration of the competition	(ii) number of organizations that submitted bids for the required deliverables
Environmental Defense Canada	1) $20,800 2) $3,000	1) Aug 2020 2) Feb 2022	1) Participate in the impact assessment phase of the project 2) Participate in the planning phase of the project	N/A	N/A	N/A	N/A
Note: Allocations were part of a contribution/grant agreement.							

Q-1444

Q-1444[2] — April 24, 2023 — Mr. Lake (Edmonton—Wetaskiwin) — With regard to government funding of non-governmental organizations or groups, from November 4, 2015, to present: (a) how much money has the government allocated to (i) Environmental Defense Canada, (ii) Climate Action Network Canada, (iii) Oil Change International, (iv) Canadian Climate Institute, (v) LeadNow Society, (vi) Centre for International Environmental Law, (vii) Climate Emergency Institute, (viii) International Institute for Sustainable Development, (ix) Canadian Institute for Climate Choices, (x) Canadian labour Congress, (xi) Trottier Energy Institute, (xii) Friends of the Earth U.S.; (b) for each entity in (a), what are the details, including, the (i) department, agency or other government entity, (ii) date of the funding, (iii) amount and deliverables expected; (c) of the allocations in (a), which ones were (i) sole-sourced, (ii) awarded through a competitive bidding process; (d) of the allocations in (c)(ii), what was the (i) duration of the competition, (ii) number of organizations that submitted bids for the required deliverables; and (e) what programs from each organization listed in (a) received government funding, broken down by year and deliverables expected?

b) i) NAME OF ORGANIZATION: Impact Assessment Agency of Canada

non-governmental organizations or groups (i) to (xii)	(e) what programs from each organization listed in (a) received government funding		
	program	broken down by year	deliverables expected
Environmental Defense Canada	1) and 2) Participant Funding Proram	1) 2020 2) 2022	1) Participate in the impact assessment phase of the project 2) Participate in the planning phase of the project

Government of Canada / Gouvernement du Canada

INQUIRY OF MINISTRY
DEMANDE DE RENSEIGNEMENT AU GOUVERNEMENT

PREPARE IN ENGLISH AND FRENCH MARKING "ORIGINAL TEXT" OR "TRANSLATION"
PRÉPARER EN ANGLAIS ET EN FRANÇAIS EN INDIQUANT "TEXTE ORIGINAL" OU "TRADUCTION"

QUESTION NO./Nº DE LA QUESTION	BY / DE	DATE
Q-1444	M. Lake (Edmonton-Wetaskiwin)	Le 24 avril 2023

Reply by the Minister of Environment and Climate Change
Réponse du ministre de l'Environnement et du Changement climatique

L'honorable Steven Guilbeault

PRINT NAME OF SIGNATORY
INSCRIRE LE NOM DU SIGNATAIRE

SIGNATURE
MINISTER OR PARLIAMENTARY SECRETARY
MINISTRE OU SECRÉTAIRE PARLEMENTAIRE

QUESTION

En ce qui concerne le financement accordé par le gouvernement à des organismes ou groupes non gouvernementaux, depuis le 4 novembre 2015 : a) quel montant le gouvernement a-t-il alloué (i) à Environmental Defense Canada, (ii) au Réseau Action Climat Canada, (iii) à Oil Change International, (iv) à l'Institut climatique du Canada, (v) à LeadNow Society, (vi) au Centre pour le développement du droit international de l'environnement, (vii) au Climate Emergency Institute, (viii) à l'Institut international du développement durable, (ix) à l'Institut climatique du Canada, (x) au Congrès du travail du Canada, (xi) à l'Institut de l'énergie Trottier, (xii) aux Friends of the Earth U.S.; b) pour chacune des entités en a), quels sont les détails, y compris (i) le ministère, l'organisme ou toute autre entité gouvernementale, (ii) la date du financement, (iii) le montant et les produits livrables attendus; c) des sommes en a), lesquelles ont été (i) octroyées à un fournisseur unique, (ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel; d) pour ce qui est des affectations visées en c)(ii), (i) quelle a été la durée de l'appel d'offres, (ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés; e) quels programmes de chacun des organismes énumérés en a) ont reçu un financement du gouvernement, ventilés par année et par produit livrable attendu?

REPLY / RÉPONSE

ORIGINAL TEXT / TEXTE ORIGINAL [ ]
TRANSLATION / TRADUCTION [X]

ENVIRONNEMENT ET CHANGEMENT CLIMATIQUE CANADA

Veuillez-vous référer au gabarit ci-joint pour les détails.

AGENCE D'ÉVALUATION D'IMPACT DU CANADA

Veuillez-vous référer au gabarit ci-joint pour les détails.

PARCS CANADA

Parcs Canada n'a pas accordé de financement lié à la Q-1444.

Q-1444

Q-1444[2] — 24 avril 2023 — M. Lake (Edmonton—Wetaskiwin) — En ce qui concerne le financement accordé par le gouvernement à des organismes ou groupes non gouvernementaux, du 4 novembre 2015 à aujourd'hui : a) quel montant le gouvernement a-t-il alloué (i) à Environmental Defense Canada, (ii) au Réseau Action Climat Canada, (iii) à Oil Change International, (iv) à l'Institut climatique du Canada, (v) à LeadNow Society, (vi) au Centre pour le développement du droit international de l'environnement, (vii) au Climate Emergency Institute, (viii) à l'Institut international du développement durable, (ix) à l'Institut climatique du Canada, (x) au Congrès du travail du Canada, (xi) à l'Institut de l'énergie Trottier, (xii) aux Friends of the Earth U.S.; b) pour chacune des entités en a), quels sont les détails, y compris (i) le ministère, l'organisme ou toute autre entité gouvernementale, (ii) la date du financement, (iii) le montant et les produits livrables attendus; c) des sommes en a), lesquelles ont été (i) octroyées à un fournisseur unique ou exclusif, (ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel; d) pour ce qui est des affectations visées au point c)(ii), (i) quelle a été la durée de l'appel d'offres, (ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés; e) quels programmes de chacun des organismes énumérés en a) ont reçu un financement du gouvernement, ventilés par année et par produit livrable attendu?

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) à l'Institut international du développement durable	24 999,00	26-mai-2017	24 999 $ - Analyse et rapport de synthèse des commentaires reçus sur le document de discussion relatif à la norme sur les carburants propres.	x	S.O.	S.O.	S.O.
(viii) à l'Institut international du développement durable	21 000,00	19-janv-2018	21 000 $ - Bonnes pratiques de présentation du rapport d'information sur les indicateurs environnementaux.	x	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) à l'Institut international du développement durable	16 950,00	01-fév-2018	16 950 $ - Rapport sur la récupération et la réutilisation du phosphore dans le bassin du lac Érié : technologies, politiques, programmes et tendances.	x	S.O.	S.O.	S.O.
(viii) à l'Institut international du développement durable	885,94	11-fév-2019	885,94 $ - Enquête sur la glace au lac 239.	x	S.O.	S.O.	S.O.
(viii) à l'Institut international du développement durable	85 000,00	29-janv-2019	85 000 $ - Étude pancanadienne du potentiel de compensation des émissions de carbone par type de projet afin d'identifier les projets de compensation des émissions de carbone existants et émergents.	S / O	x	20 jours ouvrables	1
(viii) à l'Institut international du développement durable	1 048,80	06-fév-2020	1 048,80 $ - Enquête sur la glace au lac 239.	x	S.O.	S.O.	S.O.
(iv) à l'Institut climatique du Canada	39 550,00	06-nov.-2020	39 550 $ - Évaluation indépendante des systèmes de tarification du carbone au Canada.	x	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) à l'Institut international du développement durable	17 203,20	10-nov.-2020	17 203,20 $ - Conception et prestation de l'événement Canada Vanguard Country Event, piste d'action des solutions fondées sur la nature (NbS) de la Commission mondiale sur l'adaptation.	x	S.O.	S.O.	S.O.
(viii) à l'Institut international du développement durable	3 329,05	03-nov.-2021	3 329,05 $ - Enquête sur la glace au lac 239.	x	S.O.	S.O.	S.O.
(viii) à l'Institut international du développement durable	39 720,00	27-janv-2022	39 720 $ - Rapport sur la gouvernance de la stratégie nationale d'adaptation.	x	S.O.	S.O.	S.O.
(iv) à l'Institut climatique du Canada	39 324,00	23-aou-2022	39 324 $ - l'Institut climatique du Canada-CE Net Zero - Document d'orientation pour explorer les contributions potentielles de l'avancement des approches de l'économie circulaire au Canada en vue d'atteindre des émissions nettes nulles d'ici 2050.	x	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) à l'Institut international du développement durable	25 000,00	09-nov.-2022	25 000 $ - Recherche et rapport évaluant l'évolution actuelle des questions de développement durable dans le contexte canadien. Le champ d'application du travail doit refléter les débats et les questions liés aux principes de base de la *Loi fédérale sur le développement durable* .	x	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(iv) L'Institut climatique du Canada	1 278 323,00	21-mai-19	1 278 323 $ - Établir un organisme à but non lucratif qui produira, communiquera et mobilisera de l'information, des conseils stratégiques et des pratiques exemplaires indépendants et fiables à l'intention des Canadiens, des gouvernements et des intervenants dans des domaines clés liés à la croissance propre et aux changements climatiques (y compris l'atténuation, l'adaptation et la croissance propre), en se fondant sur des recherches, des analyses et des consultations hautement crédibles et inclusives avec des dirigeants, des experts et des praticiens de partout au Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(iv) L'Institut climatique du Canada	761 450,54	10-déc-19	761 450,54 $ - Établir un organisme à but non lucratif qui produira, communiquera et mobilisera de l'information, des conseils stratégiques et des pratiques exemplaires indépendants et fiables à l'intention des Canadiens, des gouvernements et des intervenants dans des domaines clés liés à la croissance propre et aux changements climatiques (y compris l'atténuation, l'adaptation et la croissance propre), en se fondant sur des recherches, des analyses et des consultations hautement crédibles et inclusives avec des dirigeants, des experts et des praticiens de partout au Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(iv) L'Institut climatique du Canada	372 881,91	24-mars-20	372 881,91 $ - Établir un organisme à but non lucratif qui produira, communiquera et mobilisera de l'information, des conseils stratégiques et des pratiques exemplaires indépendants et fiables à l'intention des Canadiens, des gouvernements et des intervenants dans des domaines clés liés à la croissance propre et aux changements climatiques (y compris l'atténuation, l'adaptation et la croissance propre), en se fondant sur des recherches, des analyses et des consultations hautement crédibles et inclusives avec des dirigeants, des experts et des praticiens de partout au Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(iv) L'Institut climatique du Canada	1 076 098,00	8-avr-20	1 076 098 $ - Soutenir les activités d'une organisation à but non lucratif qui générera, communiquera et mobilisera de l'information, des conseils stratégiques et des pratiques exemplaires indépendants et fiables à l'intention des Canadiens, des gouvernements et des intervenants dans des domaines clés liés à la croissance propre et aux changements climatiques (y compris l'atténuation, l'adaptation et la croissance propre), en se fondant sur des recherches, des analyses et des consultations hautement crédibles et inclusives auprès des dirigeants; des experts et des praticiens de partout au Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(iv) L'Institut climatique du Canada	1 425 309,00	14-juil-20	1 425 309 $ - Soutenir les activités d'une organisation à but non lucratif qui générera, communiquera et mobilisera de l'information, des conseils stratégiques et des pratiques exemplaires indépendants et fiables à l'intention des Canadiens, des gouvernements et des intervenants dans des domaines clés liés à la croissance propre et aux changements climatiques (y compris l'atténuation, l'adaptation et la croissance propre), en se fondant sur des recherches, des analyses et des consultations hautement crédibles et inclusives auprès des dirigeants; des experts et des praticiens de partout au Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(iv) L'Institut climatique du Canada	1 100 000,00	19-nov-20	1 100 000 $ - Soutenir les activités d'une organisation à but non lucratif qui générera, communiquera et mobilisera de l'information, des conseils stratégiques et des pratiques exemplaires indépendants et fiables à l'intention des Canadiens, des gouvernements et des intervenants dans des domaines clés liés à la croissance propre et aux changements climatiques (y compris l'atténuation, l'adaptation et la croissance propre), en se fondant sur des recherches, des analyses et des consultations hautement crédibles et inclusives auprès des dirigeants; des experts et des praticiens de partout au Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(iv) L'Institut climatique du Canada	1 138 593,00	22-janv-21	1 138 593 $ - Soutenir les activités d'une organisation à but non lucratif qui générera, communiquera et mobilisera de l'information, des conseils stratégiques et des pratiques exemplaires indépendants et fiables à l'intention des Canadiens, des gouvernements et des intervenants dans des domaines clés liés à la croissance propre et aux changements climatiques (y compris l'atténuation, l'adaptation et la croissance propre), en se fondant sur des recherches, des analyses et des consultations hautement crédibles et inclusives auprès des dirigeants; des experts et des praticiens de partout au Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(iv) L'Institut climatique du Canada	1 228 652,00	07-avr-21	1 228 652 $ - Soutenir les activités d'une organisation à but non lucratif qui générera, communiquera et mobilisera de l'information, des conseils stratégiques et des pratiques exemplaires indépendants et fiables à l'intention des Canadiens, des gouvernements et des intervenants dans des domaines clés liés à la croissance propre et aux changements climatiques (y compris l'atténuation, l'adaptation et la croissance propre), en se fondant sur des recherches, des analyses et des consultations hautement crédibles et inclusives auprès des dirigeants; des experts et des praticiens de partout au Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(iv) L'Institut climatique du Canada	975 351,00	09-juil-21	975 351 $ - Soutenir les activités d'une organisation à but non lucratif qui générera, communiquera et mobilisera de l'information, des conseils stratégiques et des pratiques exemplaires indépendants et fiables à l'intention des Canadiens, des gouvernements et des intervenants dans des domaines clés liés à la croissance propre et aux changements climatiques (y compris l'atténuation, l'adaptation et la croissance propre), en se fondant sur des recherches, des analyses et des consultations hautement crédibles et inclusives auprès des dirigeants; des experts et des praticiens de partout au Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(iv) L'Institut climatique du Canada	1 326 976,00	25-oct-21	1 326 976 $ - Soutenir les activités d'une organisation à but non lucratif qui générera, communiquera et mobilisera de l'information, des conseils stratégiques et des pratiques exemplaires indépendants et fiables à l'intention des Canadiens, des gouvernements et des intervenants dans des domaines clés liés à la croissance propre et aux changements climatiques (y compris l'atténuation, l'adaptation et la croissance propre), en se fondant sur des recherches, des analyses et des consultations hautement crédibles et inclusives auprès des dirigeants; des experts et des praticiens de partout au Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(iv) L'Institut climatique du Canada	1 109 021,00	14-fév-22	1 109 021 $ - Soutenir les activités d'une organisation à but non lucratif qui générera, communiquera et mobilisera de l'information, des conseils stratégiques et des pratiques exemplaires indépendants et fiables à l'intention des Canadiens, des gouvernements et des intervenants dans des domaines clés liés à la croissance propre et aux changements climatiques (y compris l'atténuation, l'adaptation et la croissance propre), en se fondant sur des recherches, des analyses et des consultations hautement crédibles et inclusives auprès des dirigeants; des experts et des praticiens de partout au Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(iv) L'Institut climatique du Canada	1 077 974,00	13-avr-22	1 077 974 $ - Soutenir les activités d'une organisation à but non lucratif qui générera, communiquera et mobilisera de l'information, des conseils stratégiques et des pratiques exemplaires indépendants et fiables à l'intention des Canadiens, des gouvernements et des intervenants dans des domaines clés liés à la croissance propre et aux changements climatiques (y compris l'atténuation, l'adaptation et la croissance propre), en se fondant sur des recherches, des analyses et des consultations hautement crédibles et inclusives auprès des dirigeants; des experts et des praticiens de partout au Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(iv) L'Institut climatique du Canada	1 095 868,00	21-juil-22	1 095 868 $ - Soutenir les activités d'une organisation à but non lucratif qui générera, communiquera et mobilisera de l'information, des conseils stratégiques et des pratiques exemplaires indépendants et fiables à l'intention des Canadiens, des gouvernements et des intervenants dans des domaines clés liés à la croissance propre et aux changements climatiques (y compris l'atténuation, l'adaptation et la croissance propre), en se fondant sur des recherches, des analyses et des consultations hautement crédibles et inclusives auprès des dirigeants; des experts et des praticiens de partout au Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(iv) L'Institut climatique du Canada	1 638 728,00	17-oct-22	1 638 728 $ - Soutenir les activités d'une organisation à but non lucratif qui générera, communiquera et mobilisera de l'information, des conseils stratégiques et des pratiques exemplaires indépendants et fiables à l'intention des Canadiens, des gouvernements et des intervenants dans des domaines clés liés à la croissance propre et aux changements climatiques (y compris l'atténuation, l'adaptation et la croissance propre), en se fondant sur des recherches, des analyses et des consultations hautement crédibles et inclusives auprès des dirigeants; des experts et des praticiens de partout au Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(iv) L'Institut climatique du Canada	1 227 430,00	17-fév-23	1 227 430 $ - Soutenir les activités d'une organisation à but non lucratif qui générera, communiquera et mobilisera de l'information, des conseils stratégiques et des pratiques exemplaires indépendants et fiables à l'intention des Canadiens, des gouvernements et des intervenants dans des domaines clés liés à la croissance propre et aux changements climatiques (y compris l'atténuation, l'adaptation et la croissance propre), en se fondant sur des recherches, des analyses et des consultations hautement crédibles et inclusives auprès des dirigeants; des experts et des praticiens de partout au Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(iv) L'Institut climatique du Canada	215 000,00	14-déc-22	215 000 $ - Analyser les impacts environnementaux et socioéconomiques des puits de pétrole et de gaz inactifs et mobiliser les communautés autochtones, municipales et de propriétaires fonciers pour solliciter des points de vue et des préoccupations en mettant l'accent sur les impacts climatiques.	S.O.	S.O.	S.O.	S.O.
(iv) L'Institut climatique du Canada	235 000,00	21-mars-23	235 000 $ - Analyser les impacts environnementaux et socioéconomiques des puits de pétrole et de gaz inactifs et mobiliser les communautés autochtones, municipales et de propriétaires fonciers pour solliciter des points de vue et des préoccupations en mettant l'accent sur les impacts climatiques.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	8 750,00	18-mai-16	8 750 $ - Quenouilles et nouvelle biomasse : la capture et la récupération des éléments nutritifs qui transforment un déchet/pollution en un intrant pour une bioéconomie manitobaine durable.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	33 333,00	15-mai-17	33 333 $ - Démontrer et communiquer les avantages environnementaux de l'utilisation de la bioénergie provenant de la biomasse écologique aux grands utilisateurs de charbon au Manitoba.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	3 333,00	30-janv-19	3 333 $ - Démontrer et communiquer les avantages environnementaux de l'utilisation de la bioénergie provenant de la biomasse écologique aux grands utilisateurs de charbon au Manitoba.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	67 500,00	22-fév-17	67 500 $ - Appuyer l'organisation d'un atelier sur l'intégrité environnementale dans les marchés mondiaux du carbone qui sera organisé par l'Institut international du développement durable (IISD) afin d'élaborer davantage de normes et de lignes directrices sur l'intégrité environnementale, ce qui pourrait mener à la formulation de principes de base en vertu de l'article 6 de l'Accord de Paris. Le projet comprendra l'organisation de l'atelier, sa modération, les frais de transport pour la participation des pays en développement et la présentation d'un document de synthèse.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	7 500,00	27-avr-17	7 500 $ - Appuyer l'organisation d'un atelier sur l'intégrité environnementale dans les marchés mondiaux du carbone qui sera organisé par l'IISD afin d'élaborer davantage de normes et de lignes directrices sur l'intégrité environnementale, ce qui pourrait mener à la fourniture de principes de base en vertu de l'article 6 de l'Accord de Paris. Le projet comprendra l'organisation de l'atelier, sa modération, les frais de transport pour la participation des pays en développement et la présentation d'un document de synthèse.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	6 421,00	31-mars-17	6 421 $ - Solidifier le réseau national de praticiens de la durabilité et des indicateurs environnementaux en tant que forum pour partager l'expertise, explorer les possibilités de collaboration et encourager les normes et les pratiques exemplaires.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	3 578,59	30-janv-19	3 578,59 $ - Solidifier le réseau national de praticiens de la durabilité et des indicateurs environnementaux en tant que forum pour partager l'expertise, explorer les possibilités de collaboration et encourager les normes et les pratiques exemplaires.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	224 859,00	31-oct-17	224 859 $ - Aider les pays en développement à élaborer et à mettre en œuvre des mesures d'adaptation aux changements climatiques. Le Réseau appuiera le renforcement des capacités des pays en développement par le biais de la formation, du soutien par les pairs et de l'assistance technique afin de créer des solutions locales pour s'adapter aux effets du changement climatique. De plus, le soutien au Réseau mondial des Plan national d'adaptation (PNA) fera progresser les intérêts et les priorités du Canada en matière d'environnement et favorisera la mise en œuvre efficace de l'Accord de Paris.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	380 800,00	25-janv-18	380 800 $ - Aider les pays en développement à élaborer et à mettre en œuvre des mesures d'adaptation aux changements climatiques. Le Réseau appuiera le renforcement des capacités des pays en développement par le biais de la formation, du soutien par les pairs et de l'assistance technique afin de créer des solutions locales pour s'adapter aux effets du changement climatique. De plus, le soutien au Réseau mondial des PAN fera progresser les intérêts et les priorités du Canada en matière d'environnement et favorisera la mise en œuvre efficace de l'Accord de Paris.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	305 239,00	15-mars-18	305 239 $ - Aider les pays en développement à élaborer et à mettre en œuvre des mesures d'adaptation aux changements climatiques. Le Réseau appuiera le renforcement des capacités des pays en développement par le biais de la formation, du soutien par les pairs et de l'assistance technique afin de créer des solutions locales pour s'adapter aux effets du changement climatique. De plus, le soutien au Réseau mondial des PAN fera progresser les intérêts et les priorités du Canada en matière d'environnement et favorisera la mise en œuvre efficace de l'Accord de Paris.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	981 866,00	08-août-18	981 866 $ - Aider les pays en développement à élaborer et à mettre en œuvre des mesures d'adaptation aux changements climatiques. Le Réseau appuiera le renforcement des capacités des pays en développement par le biais de la formation, du soutien par les pairs et de l'assistance technique afin de créer des solutions locales pour s'adapter aux effets du changement climatique. De plus, le soutien au Réseau mondial des PAN fera progresser les intérêts et les priorités du Canada en matière d'environnement et favorisera la mise en œuvre efficace de l'Accord de Paris.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	35 806,00	01-nov-17	35 806 $ - Explorer des options stratégiques pour les résultats d'atténuation transférés à l'échelle internationale qui faciliteront les discussions dans le contexte de l'Accord de Paris, en utilisant le Chili comme projet pilote.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	3 978,00	18-juin-18	3 978 $ - Explorer des options stratégiques pour les résultats d'atténuation transférés à l'échelle internationale qui faciliteront les discussions dans le contexte de l'Accord de Paris, en utilisant le Chili comme projet pilote.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	45 000,00	07-nov-17	45 000 $ - Mettre en œuvre une démonstration pilote de gestion novatrice de la récolte de la biomasse dans les fossés ruraux pour le bassin versant du lac Winnipeg.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	50 000,00	13-juin-18	50 000 $ - Mettre en œuvre une démonstration pilote de gestion novatrice de la récolte de la biomasse sur les fossés ruraux pour le bassin versant du lac Winnipeg.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	100 000,00	14-mars-19	100 000 $ - Sensibilisation et action des Petites et Moyenne Entreprises (PME) au Manitoba en matière de changement climatique.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	25 000,00	10-août-20	25 000 $ - Sensibilisation et action des PME au Manitoba en matière de changement climatique.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	90 000,00	28-sept-18	90 000 $ - Améliorer et gérer les sites de rétention d'eau qui fonctionnent mal dans le bassin versant de la rivière aux Rats.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	10 000,00	17-mai-19	10 000 $ - Améliorer et gérer les sites de rétention d'eau qui fonctionnent mal dans le bassin versant de la rivière aux Rats.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	45 000,00	17-mai-19	45 000 $ - Améliorer et gérer les sites de rétention d'eau qui fonctionnent mal dans le bassin versant de la rivière aux Rats.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	5 000,00	27-août-20	5 000 $ - Améliorer et gérer les sites de rétention d'eau qui fonctionnent mal dans le bassin versant de la rivière aux Rats.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	45 000,00	31-août-20	45 000 $ - Améliorer et gérer les sites de rétention d'eau qui fonctionnent mal dans le bassin versant de la rivière aux Rats.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	5 000,00	24-juin-21	5 000 $ - Améliorer et gérer les sites de rétention d'eau qui fonctionnent mal dans le bassin versant de la rivière aux Rats.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	30 000,00	29-mars-19	30 000 $ - Entreprendre des activités visant à améliorer (1) l'échange d'information, d'expérience et de connaissances spécialisées, (2) les possibilités de collaboration et (3) les occasions d'encourager les normes et les pratiques exemplaires.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	100 000,00	23-oct-18	100 000 $ - Former son personnel au déploiement et à la gestion des barrages flottants de confinement. L'IISD prendra les dispositions nécessaires pour acheter, déployer et maintenir des rampes de confinement et d'autres mesures de contrôle, comme des barrages, afin de répondre aux exigences du projet approuvées par le ministère de l'Environnement de l'Ontario.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	592 443,62	23-août-19	592 443,62 $ - Appuyer la création et le fonctionnement du Réseau de services climatiques des Prairies, un consortium de services climatologiques visant à répondre au besoin pressant et croissant de services climatiques rigoureux, adaptés et stratégiques pour soutenir l'adaptation dans les Prairies canadiennes.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	650 000,00	29-juil-21	650 000 $ - Appuyer la création et le fonctionnement du Réseau de services climatiques des Prairies, un consortium de services climatologiques visant à répondre au besoin pressant et croissant de services climatiques rigoureux, adaptés et stratégiques pour soutenir l'adaptation dans les Prairies canadiennes.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	701 354,70	23-août-19	701 354,70 $ - Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VI du Conseil chinois.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	600 868,00	28-mai-19	600 868 $ - Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VI du Conseil chinois.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	600 868,00	27-mai-20	600 868 $ - Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VI du Conseil chinois.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	400 744,00	11-janv-21	400 744 $ - Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VI du Conseil chinois.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	600 868,00	23-mars-21	600 868 $ - Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VI du Conseil chinois.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	600 868,00	14-juin-21	600 868 $ - Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VI du Conseil chinois.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	245 234,98	13-mars-20	245 234,98 $ - Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VI du Conseil chinois.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	600 868,00	03-déc-21	600 868 $ - Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VI du Conseil chinois.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	287 333,32	16-mai-22	287 333,32 $ - Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VI du Conseil chinois.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	36 000,00	27-août-19	36 000 $ - Apprenez comment les connaissances traditionnelles, les connaissances locales, les données fondées sur les valeurs et les connaissances occidentales peuvent être utilisées ensemble pour éclairer les pratiques de gestion de l'eau dans le bassin inférieur de la rivière Winnipeg au Manitoba.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	40 500,00	16-juin-20	40 500 $ - Apprenez comment les connaissances traditionnelles, les connaissances locales, les données fondées sur les valeurs et les connaissances occidentales peuvent être utilisées ensemble pour éclairer les pratiques de gestion de l'eau dans le bassin inférieur de la rivière Winnipeg au Manitoba.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	4 000,00	17-juin-20	4 000 $ - Apprenez comment les connaissances traditionnelles, les connaissances locales, les données fondées sur les valeurs et les connaissances occidentales peuvent être utilisées ensemble pour éclairer les pratiques de gestion de l'eau dans le bassin inférieur de la rivière Winnipeg au Manitoba.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	4 500,00	31-mars-21	4 500 $ - Apprenez comment les connaissances traditionnelles, les connaissances locales, les données fondées sur les valeurs et les connaissances occidentales peuvent être utilisées ensemble pour éclairer les pratiques de gestion de l'eau dans le bassin inférieur de la rivière Winnipeg au Manitoba.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	20 000,00	31-mars-20	20 000 $ - Regrouper les aspects sociaux, économiques et environnementaux du développement durable dans la Stratégie fédérale du développement durable.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	54 000,00	23-déc-20	54 000 $ - Identifier d'autres applications pour l'utilisation des milieux humides de traitement flottants et des lentilles d'eau afin de réduire la charge en éléments nutritifs dans les plans d'eau de surface en étudiant la capacité des terres humides de traitement flottantes, en conjonction avec la récolte de biomasse de lentilles d'eau, pour éliminer le phosphore des bassins d'eaux pluviales et des étangs d'eaux usées pour le bétail.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	6 000,00	24-juin-21	6 000 $ - Identifier d'autres applications pour l'utilisation des milieux humides de traitement flottants et des lentilles d'eau afin de réduire la charge en éléments nutritifs dans les plans d'eau de surface en étudiant la capacité des terres humides de traitement flottantes, en conjonction avec la récolte de biomasse de lentilles d'eau, pour éliminer le phosphore des bassins d'eaux pluviales et des étangs d'eaux usées pour le bétail.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	36 000,00	24-juin-21	36 000 $ - Identifier d'autres applications pour l'utilisation des milieux humides de traitement flottants et des lentilles d'eau afin de réduire la charge en éléments nutritifs dans les plans d'eau de surface en étudiant la capacité des terres humides de traitement flottantes, en conjonction avec la récolte de biomasse de lentilles d'eau, pour éliminer le phosphore des bassins d'eaux pluviales et des étangs d'eaux usées pour le bétail.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	11 350,00	14-juin-22	11 350 $ - Identifier d'autres applications pour l'utilisation des milieux humides de traitement flottants et des lentilles d'eau afin de réduire la charge en éléments nutritifs dans les plans d'eau de surface en étudiant la capacité des terres humides de traitement flottantes, en conjonction avec la récolte de biomasse de lentilles d'eau, pour éliminer le phosphore des bassins d'eaux pluviales et des étangs d'eaux usées pour le bétail.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	40 000,00	11-mars-22	40 000 $ - Fournir une couverture médiatique gratuite lors des principales réunions de la "United Nations Framework Convention on Climate Change", y compris lors de la Conférence des Parties (COP26) qui se tiendra du 31 octobre au 12 novembre 2021 à Glasgow, au Royaume-Uni. Cela leur permettra de produire des rapports d'experts et non partisans qui soutiendront les décideurs, les négociateurs et les autres parties prenantes pendant et après les négociations.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	196 929,00	07-déc-22	196 929 $ - Soutenir la production et la publication du Bulletin des négociations de la Terre par l'Institut international du développement durable avant, pendant et après la 15e Conférence des Parties à la Convention sur la diversité biologique. Le projet aidera de l'IISD à fournir un soutien vital aux délégations et à la société civile qui se rendront à Montréal du 7 au 19 décembre en fournissant des rapports quotidiens et un résumé de l'analyse des actes de la conférence.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	600 868,00	14-juin-22	600 868 $ - Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VII du Conseil chinois.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	561 089,66	01-fév-23	561 089,66 $ - Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VII du Conseil chinois.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	440 522,34	08-fév-23	440 522,34 $ - Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VII du Conseil chinois.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	40 500,00	31-mars-23	40 500 $ - Produire et distribuer un résumé et une analyse des délibérations de la 58e session du Groupe d'experts intergouvernemental sur l'évolution du climat. Cela permettrait aux délégués de s'engager plus pleinement dans les négociations, tout en permettant à ceux qui suivent les travaux à distance de comprendre la trajectoire des discussions et les résultats grâce à des comptes rendus neutres et détaillés des débats.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	4 500,00	10-mai-23	4 500 $ - Produire et distribuer un résumé et une analyse des délibérations de la 58e session du Groupe d'experts intergouvernemental sur l'évolution du climat. Cela permettrait aux délégués de s'engager plus pleinement dans les négociations, tout en permettant à ceux qui suivent les travaux à distance de comprendre la trajectoire des discussions et les résultats grâce à des comptes rendus neutres et détaillés des débats.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	17 100,00	31-oct-22	17 100 $ - Élaborer et peaufiner des directives sur la mobilisation des connaissances et la collaboration avec les communautés autochtones, y compris le tressage des connaissances traditionnelles avec la science occidentale, qui peuvent être utilisées pour la planification des bassins hydrographiques et par divers secteurs des ressources.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	22 500,00	15-nov-22	22 500 $ - Surveiller, évaluer et améliorer la gestion du site de rétention d'eau, guidé par des modèles, afin de valider et de maximiser les avantages, y compris la réduction de la charge de phosphore en aval dans le lac Winnipeg.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	27 000,00	15-nov-22	27 000 $ - Évaluer et démontrer davantage l'efficacité de l'utilisation de terres humides de traitement flottantes, en conjonction avec la récolte de biomasse de lentilles d'eau, pour éliminer le phosphore des bassins d'eaux pluviales et des étangs d'eaux usées pour le bétail, réduisant ainsi la charge de phosphore dans les cours d'eau avoisinants et le lac Winnipeg.	S.O.	S.O.	S.O.	S.O.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	a) quel montant le gouvernement a-t-il alloué	b) pour chacune des entités en a), quels sont les détails, y compris		c) des sommes en a), lesquelles ont été		d) pour ce qui est des affectations visées au point c)(ii)	
		(ii) la date du financement	(iii) le montant et les produits livrables attendus	(i) octroyées à un fournisseur unique ou exclusif	(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel	(i) quelle a été la durée de l'appel d'offres	(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés
(viii) L'Institut international du développement durable	27 000,00	28-mars-23	27 000 $ - Évaluer et démontrer davantage l'efficacité de l'utilisation de terres humides de traitement flottantes, en conjonction avec la récolte de biomasse de lentilles d'eau, pour éliminer le phosphore des bassins d'eaux pluviales et des étangs d'eaux usées pour le bétail, réduisant ainsi la charge de phosphore dans les cours d'eau avoisinants et le lac Winnipeg.	S.O.	S.O.	S.O.	S.O.
(viii) L'Institut international du développement durable	2 955 302,66	31-mars-23	2 955 302,66 $ - Appuyer les nouvelles connaissances scientifiques nouvelles et en cours sur l'eau douce, les collaborations nationales et internationales et plusieurs projets conçus pour améliorer la capacité de recherche et l'échange de connaissances.	S.O.	S.O.	S.O.	S.O.

Q-1444

Q-1444[2] — 24 avril 2023 — M. Lake (Edmonton—Wetaskiwin) — En ce qui concerne le financement accordé par le gouvernement à des organismes ou groupes non gouvernementaux, du 4 novembre 2015 à aujourd'hui : a) quel montant le gouvernement a-t-il alloué (i) à Environmental Defense Canada, (ii) au Réseau Action Climat Canada, (iii) à Oil Change International, (iv) à l'Institut climatique du Canada, (v) à LeadNow Society, (vi) au Centre pour le développement du droit international de l'environnement, (vii) au Climate Emergency Institute, (viii) à l'Institut international du développement durable, (ix) à l'Institut climatique du Canada, (x) au Congrès du travail du Canada, (xi) à l'Institut de l'énergie Trottier, (xii) aux Friends of the Earth U.S.; b) pour chacune des entités en a), quels sont les détails, y compris (i) le ministère, l'organisme ou toute autre entité gouvernementale, (ii) la date du financement, (iii) le montant et les produits livrables attendus; c) des sommes en a), lesquelles ont été (i) octroyées à un fournisseur unique ou exclusif, (ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel; d) pour ce qui est des affectations visées au point c)(ii), (i) quelle a été la durée de l'appel d'offres, (ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés; e) quels programmes de chacun des organismes énumérés en a) ont reçu un financement du gouvernement, ventilés par année et par produit livrable attendu?

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	**e) quels programmes de chacun des organismes énumérés en a) ont reçu un financement du gouvernement**		
	programmes	**ventilés par année**	**produit livrable attendu**
(iv) L'Institut climatique du Canada	Fonds pour une économie à faibles émissions de carbone	2 039 773,54 $ en 2019	Établir une organisation à but non lucratif qui produira, communiquera et mobilisera des informations indépendantes et fiables, des conseils politiques et des meilleures pratiques pour les Canadiens, les gouvernements et les parties prenantes dans des domaines clés liés à la croissance propre et au changement climatique (y compris l'atténuation, l'adaptation et la croissance propre), sur la base d'une recherche, d'une analyse et d'un engagement hautement crédibles et inclusifs avec des dirigeants, des experts et des praticiens à travers le Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	e) quels programmes de chacun des organismes énumérés en a) ont reçu un financement du gouvernement		
	programmes	ventilés par année	produit livrable attendu
(iv) L'Institut climatique du Canada	Fonds pour une économie à faibles émissions de carbone	3 974 288,91 $ en 2020	Soutenir les activités d'une organisation à but non lucratif qui produira, communiquera et mobilisera des informations indépendantes et fiables, des conseils politiques et des meilleures pratiques pour les Canadiens, les gouvernements et les parties prenantes dans des domaines clés liés à la croissance propre et au changement climatique (y compris l'atténuation, l'adaptation et la croissance propre), sur la base d'une recherche, d'une analyse et d'un engagement hautement crédibles et inclusifs avec des dirigeants, des experts et des praticiens à travers le Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.
(iv) L'Institut climatique du Canada	Fonds pour une économie à faibles émissions de carbone	4 669 572 $ en 2021	Soutenir les activités d'une organisation à but non lucratif qui produira, communiquera et mobilisera des informations indépendantes et fiables, des conseils politiques et des meilleures pratiques pour les Canadiens, les gouvernements et les parties prenantes dans des domaines clés liés à la croissance propre et au changement climatique (y compris l'atténuation, l'adaptation et la croissance propre), sur la base d'une recherche, d'une analyse et d'un engagement hautement crédibles et inclusifs avec des dirigeants, des experts et des praticiens à travers le Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.
(iv) L'Institut climatique du Canada	Fonds pour une économie à faibles émissions de carbone	4 921 591 $ en 2022	Soutenir les activités d'une organisation à but non lucratif qui produira, communiquera et mobilisera des informations indépendantes et fiables, des conseils politiques et des meilleures pratiques pour les Canadiens, les gouvernements et les parties prenantes dans des domaines clés liés à la croissance propre et au changement climatique (y compris l'atténuation, l'adaptation et la croissance propre), sur la base d'une recherche, d'une analyse et d'un engagement hautement crédibles et inclusifs avec des dirigeants, des experts et des praticiens à travers le Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	e) quels programmes de chacun des organismes énumérés en a) ont reçu un financement du gouvernement		
	programmes	ventilés par année	produit livrable attendu
(iv) L'Institut climatique du Canada	Fonds pour une économie à faibles émissions de carbone	1 227 430 $ en 2023	Soutenir les activités d'une organisation à but non lucratif qui produira, communiquera et mobilisera des informations indépendantes et fiables, des conseils politiques et des meilleures pratiques pour les Canadiens, les gouvernements et les parties prenantes dans des domaines clés liés à la croissance propre et au changement climatique (y compris l'atténuation, l'adaptation et la croissance propre), sur la base d'une recherche, d'une analyse et d'un engagement hautement crédibles et inclusifs avec des dirigeants, des experts et des praticiens à travers le Canada. Il s'agit d'une convention de financement pluriannuelle, qui prendra fin en 2023-2024.
(iv) L'Institut climatique du Canada	Changement climatique et qualité de l'air	215 000 $ en 2022	Analyser les incidences environnementales et socio-économiques des puits de pétrole et de gaz inactifs et s'engager auprès des communautés autochtones, municipales et des propriétaires fonciers afin de recueillir leurs avis et leurs préoccupations, en mettant particulièrement l'accent sur les incidences climatiques.
(iv) L'Institut climatique du Canada	Changement climatique et qualité de l'air	235 000 $ en 2023	Analyser les incidences environnementales et socio-économiques des puits de pétrole et de gaz inactifs et s'engager auprès des communautés autochtones, municipales et des propriétaires fonciers afin de recueillir leurs avis et leurs préoccupations, en mettant particulièrement l'accent sur les incidences climatiques.
(viii) L'Institut international du développement durable	Centre canadien des services climatologiques	592 443,62 $ en 2019	Appuyer la création et le fonctionnement du Réseau de services climatiques des Prairies, un consortium de services climatologiques visant à répondre au besoin pressant et croissant de services climatiques rigoureux, adaptés et stratégiques pour soutenir l'adaptation dans les Prairies canadiennes.
(viii) L'Institut international du développement durable	Centre canadien des services climatologiques	650 000 $ en 2021	Appuyer la création et le fonctionnement du Réseau de services climatiques des Prairies, un consortium de services climatologiques visant à répondre au besoin pressant et croissant de services climatiques rigoureux, adaptés et stratégiques pour soutenir l'adaptation dans les Prairies canadiennes.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	e) quels programmes de chacun des organismes énumérés en a) ont reçu un financement du gouvernement		
	programmes	ventilés par année	produit livrable attendu
(viii) L'Institut international du développement durable	Fonds d'action pour le climat	100 000 $ en 2019	Accroître la sensibilisation et l'action des Petites et Moyennes Entreprises (PME) au Manitoba en matière de changement climatique.
(viii) L'Institut international du développement durable	Fonds d'action pour le climat	25 000 $ en 2020	Accroître la sensibilisation et l'action des PME au Manitoba en matière de changement climatique.
(viii) L'Institut international du développement durable	Changement climatique et qualité de l'air	75 000 $ en 2017	Appuyer l'organisation d'un atelier sur l'intégrité environnementale dans les marchés mondiaux du carbone qui sera organisé par l'Institut international du développement durable (IISD) afin d'élaborer davantage de normes et de lignes directrices sur l'intégrité environnementale, ce qui pourrait mener à la formulation de principes de base en vertu de l'article 6 de l'Accord de Paris. Le projet comprendra l'organisation de l'atelier, sa modération, les frais de transport pour la participation des pays en développement et la présentation d'un document de synthèse.
(viii) L'Institut international du développement durable	Changement climatique et qualité de l'air	701 354,70 $ en 2017	Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VI du Conseil chinois.
(viii) L'Institut international du développement durable	Changement climatique et qualité de l'air	600 868 $ en 2019	Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VI du Conseil chinois.
(viii) L'Institut international du développement durable	Changement climatique et qualité de l'air	846 102,98 $ en 2020	Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VI du Conseil chinois.
(viii) L'Institut international du développement durable	Changement climatique et qualité de l'air	2 203 348 $ en 2021	Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VI du Conseil chinois.
(viii) L'Institut international du développement durable	Changement climatique et qualité de l'air	287 333,32 $ en 2022	Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VI du Conseil chinois.
(viii) L'Institut international du développement durable	Changement climatique et qualité de l'air	600 868 $ en 2022	Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VII du Conseil chinois.
(viii) L'Institut international du développement durable	Changement climatique et qualité de l'air	1 001 612 $ en 2023	Agir en tant qu'agence d'exécution canadienne pour la contribution du gouvernement du Canada à la phase VII du Conseil chinois.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	e) quels programmes de chacun des organismes énumérés en a) ont reçu un financement du gouvernement		
	programmes	ventilés par année	produit livrable attendu
(viii) L'Institut international du développement durable	Programme de financement communautaire ÉcoAction	33 333 $ en 2017	Démontrer et communiquer les avantages environnementaux de l'utilisation de la bioénergie provenant de la biomasse écologique aux grands utilisateurs de charbon au Manitoba.
(viii) L'Institut international du développement durable	Programme de financement communautaire ÉcoAction	3 333 $ en 2019	Démontrer et communiquer les avantages environnementaux de l'utilisation de la bioénergie provenant de la biomasse écologique aux grands utilisateurs de charbon au Manitoba.
(viii) L'Institut international du développement durable	Programme de financement communautaire ÉcoAction	45 000 $ en 2017	Mettre en œuvre une démonstration pilote de gestion novatrice de la récolte de la biomasse sur les fossés ruraux pour le bassin versant du lac Winnipeg.
(viii) L'Institut international du développement durable	Programme de financement communautaire ÉcoAction	50 000 $ en 2018	Mettre en œuvre une démonstration pilote de gestion novatrice de la récolte de la biomasse sur les fossés ruraux pour le bassin versant du lac Winnipeg.
(viii) L'Institut international du développement durable	Indicateurs environnementaux	6 421 $ en 2017	Solidifier le réseau national de praticiens de la durabilité et des indicateurs environnementaux en tant que forum pour partager l'expertise, explorer les possibilités de collaboration et encourager les normes et les pratiques exemplaires.
(viii) L'Institut international du développement durable	Indicateurs environnementaux	3 578,59 $ en 2019	Solidifier le réseau national de praticiens de la durabilité et des indicateurs environnementaux en tant que forum pour partager l'expertise, explorer les possibilités de collaboration et encourager les normes et les pratiques exemplaires.
(viii) L'Institut international du développement durable	Indicateurs environnementaux	30 000 $ en 2019	Entreprendre des activités visant à améliorer (1) l'échange d'informations, d'expériences et de connaissances spécialisées, (2) les possibilités de collaboration et (3) les occasions d'encourager les normes et les meilleures pratiques.
(viii) L'Institut international du développement durable	Indicateurs environnementaux	20 000 $ en 2020	Regrouper les aspects sociaux, économiques et environnementaux du développement durable dans la Stratégie fédérale du développement durable.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	e) quels programmes de chacun des organismes énumérés en a) ont reçu un financement du gouvernement		
	programmes	ventilés par année	produit livrable attendu
(viii) L'Institut international du développement durable	Eau douce - Grands Lacs et lac Winnipeg	2 955 302,66 $ en 2023	Appuyer les nouvelles connaissances scientifiques et en cours sur l'eau douce, les collaborations nationales et internationales et plusieurs projets conçus pour améliorer la capacité de recherche et l'échange de connaissances.
(viii) L'Institut international du développement durable	Financement international du climat	224 859 $ en 2017	Aider les pays en développement à élaborer et à mettre en œuvre des mesures d'adaptation aux changements climatiques. Le Réseau appuiera le renforcement des capacités des pays en développement par le biais de la formation, du soutien par les pairs et de l'assistance technique afin de créer des solutions locales pour s'adapter aux effets du changement climatique. De plus, le soutien au Réseau mondial des Plan national d'adaptation (PNA) fera progresser les intérêts et les priorités du Canada en matière d'environnement et favorisera la mise en œuvre efficace de l'Accord de Paris.
(viii) L'Institut international du développement durable	Financement international du climat	1 667 905 $ en 2018	Aider les pays en développement à élaborer et à mettre en œuvre des mesures d'adaptation aux changements climatiques. Le Réseau appuiera le renforcement des capacités des pays en développement par le biais de la formation, du soutien par les pairs et de l'assistance technique afin de créer des solutions locales pour s'adapter aux effets du changement climatique. De plus, le soutien au Réseau mondial des PNA fera progresser les intérêts et les priorités du Canada en matière d'environnement et favorisera la mise en œuvre efficace de l'Accord de Paris.
(viii) L'Institut international du développement durable	Obligations internationales	35 806 $ en 2017	Explorer les options de politiques pour les résultats d'atténuation transférés à l'échelle internationale qui faciliteront les discussions dans le contexte de l'accord de Paris, en utilisant le Chili comme projet pilote.
(viii) L'Institut international du développement durable	Obligations internationales	3 978 $ en 2018	Explorer les options de politiques pour les résultats d'atténuation transférés à l'échelle internationale qui faciliteront les discussions dans le contexte de l'accord de Paris, en utilisant le Chili comme projet pilote.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	e) quels programmes de chacun des organismes énumérés en a) ont reçu un financement du gouvernement		
	programmes	ventilés par année	produit livrable attendu
(viii) L'Institut international du développement durable	Obligations internationales	40 000 $ en 2022	Fournir une couverture médiatique gratuite lors des principales réunions de la "United Nations Framework Convention on Climate Change", y compris lors de la Conférence des Parties (COP26) qui se tiendra du 31 octobre au 12 novembre 2021 à Glasgow, au Royaume-Uni. Cela leur permettra de produire des rapports d'experts et non partisans qui soutiendront les décideurs, les négociateurs et les autres parties prenantes pendant et après les négociations.
(viii) L'Institut international du développement durable	Obligations internationales	45 000 $ en 2023	Produire et distribuer un résumé et une analyse des délibérations de la 58e session du Groupe d'experts intergouvernemental sur l'évolution du climat. Cela permettrait aux délégués de s'engager plus pleinement dans les négociations, tout en permettant à ceux qui suivent les travaux à distance de comprendre la trajectoire des discussions et les résultats grâce à des comptes rendus neutres et détaillés des débats.
(viii) L'Institut international du développement durable	Lac Winnipeg	8 750 $ en 2016	Quenouilles et nouvelle biomasse : la capture et la récupération des éléments nutritifs qui transforment un déchet/pollution en un intrant pour une bioéconomie manitobaine durable.
(viii) L'Institut international du développement durable	Lac Winnipeg	90 000 $ en 2018	Améliorer et gérer les sites de rétention d'eau qui fonctionnent mal dans le bassin versant de la rivière aux Rats.
(viii) L'Institut international du développement durable	Lac Winnipeg	55 000 $ en 2019	Améliorer et gérer les sites de rétention d'eau qui fonctionnent mal dans le bassin versant de la rivière aux Rats.
(viii) L'Institut international du développement durable	Lac Winnipeg	50 000 $ en 2020	Améliorer et gérer les sites de rétention d'eau qui fonctionnent mal dans le bassin versant de la rivière aux Rats.
(viii) L'Institut international du développement durable	Lac Winnipeg	5 000 $ en 2021	Améliorer et gérer les sites de rétention d'eau qui fonctionnent mal dans le bassin versant de la rivière aux Rats.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	e) quels programmes de chacun des organismes énumérés en a) ont reçu un financement du gouvernement		
	programmes	ventilés par année	produit livrable attendu
(viii) L'Institut international du développement durable	Lac Winnipeg	36 000 $ en 2019	Apprenez comment les connaissances traditionnelles, les connaissances locales, les données fondées sur les valeurs et les connaissances occidentales peuvent être utilisées ensemble pour éclairer les pratiques de gestion de l'eau dans le bassin inférieur de la rivière Winnipeg au Manitoba.
(viii) L'Institut international du développement durable	Lac Winnipeg	44 500 $ en 2020	Apprenez comment les connaissances traditionnelles, les connaissances locales, les données fondées sur les valeurs et les connaissances occidentales peuvent être utilisées ensemble pour éclairer les pratiques de gestion de l'eau dans le bassin inférieur de la rivière Winnipeg au Manitoba.
(viii) L'Institut international du développement durable	Lac Winnipeg	4 500 $ en 2021	Apprenez comment les connaissances traditionnelles, les connaissances locales, les données fondées sur les valeurs et les connaissances occidentales peuvent être utilisées ensemble pour éclairer les pratiques de gestion de l'eau dans le bassin inférieur de la rivière Winnipeg au Manitoba.
(viii) L'Institut international du développement durable	Lac Winnipeg	54 000 $ en 2020	Identifier d'autres applications pour l'utilisation des terres humides de traitement flottantes et des lentilles d'eau afin de réduire la charge en éléments nutritifs dans les plans d'eau de surface en étudiant la capacité des terres humides de traitement flottantes, en conjonction avec la récolte de biomasse de lentilles d'eau, pour éliminer le phosphore des étangs d'eaux pluviales et des étangs d'eaux usées pour le bétail.
(viii) L'Institut international du développement durable	Lac Winnipeg	42 000 $ en 2021	Identifier d'autres applications pour l'utilisation des terres humides de traitement flottantes et des lentilles d'eau afin de réduire la charge en éléments nutritifs dans les plans d'eau de surface en étudiant la capacité des terres humides de traitement flottantes, en conjonction avec la récolte de biomasse de lentilles d'eau, pour éliminer le phosphore des étangs d'eaux pluviales et des étangs d'eaux usées pour le bétail.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	e) quels programmes de chacun des organismes énumérés en a) ont reçu un financement du gouvernement		
	programmes	ventilés par année	produit livrable attendu
(viii) L'Institut international du développement durable	Lac Winnipeg	11 350 $ en 2022	Identifier d'autres applications pour l'utilisation des terres humides de traitement flottantes et des lentilles d'eau afin de réduire la charge en éléments nutritifs dans les plans d'eau de surface en étudiant la capacité des terres humides de traitement flottantes, en conjonction avec la récolte de biomasse de lentilles d'eau, pour éliminer le phosphore des étangs d'eaux pluviales et des étangs d'eaux usées pour le bétail.
(viii) L'Institut international du développement durable	Gestion des substances et des déchets	100 000 $ en 2018	Former son personnel au déploiement et à la gestion des barrages flottants de confinement. L'IISD prendra les dispositions nécessaires pour acheter, déployer et maintenir des rampes de confinement et d'autres mesures de contrôle, comme des barrages, afin de répondre aux exigences du projet approuvées par le ministère de l'Environnement de l'Ontario.
(viii) L'Institut international du développement durable	Conférence des Nations Unies sur la biodiversité (COP 15)	196 929 $ en 2022	Soutenir la production et la publication du Bulletin des négociations terrestres par l'Institut international du développement durable avant, pendant et après la 15e Conférence des Parties à la Convention sur la diversité biologique. Le projet aidera de l'IISD à fournir un soutien vital aux délégations et à la société civile qui se rendront à Montréal du 7 au 19 décembre en fournissant des rapports quotidiens et un résumé de l'analyse des actes de la conférence.
(viii) L'Institut international du développement durable	Ressources en eau	17 100 $ en 2022	Élaborer et peaufiner les directives sur la mobilisation des connaissances et la collaboration avec les communautés autochtones, y compris le tressage des connaissances traditionnelles avec la science occidentale, qui peut être utilisée pour la planification des bassins hydrographiques et par divers secteurs de ressources.
(viii) L'Institut international du développement durable	Ressources en eau	22 500 $ en 2022	Surveiller, évaluer et améliorer la gestion du site de rétention d'eau, guidé par des modèles, afin de valider et de maximiser les avantages, y compris la réduction de la charge de phosphore en aval dans le lac Winnipeg.

b) i) NOM DE L'ORGANISATION : Environnement et Changement climatique Canada

organismes ou groupes non gouvernementaux (i) à (xii)	e) quels programmes de chacun des organismes énumérés en a) ont reçu un financement du gouvernement		
	programmes	ventilés par année	produit livrable attendu
(viii) L'Institut international du développement durable	Ressources en eau	54 000 $ en 2022	Évaluer et démontrer davantage l'efficacité de l'utilisation de terres humides de traitement flottantes, en conjonction avec la récolte de biomasse de lentilles d'eau, pour éliminer le phosphore des bassins d'eaux pluviales et des étangs d'eaux usées pour le bétail, réduisant ainsi la charge de phosphore dans les cours d'eau avoisinants et le lac Winnipeg.

Q-1444

Q-1444[2] — 24 avril 2023 — M. Lake (Edmonton—Wetaskiwin) — En ce qui concerne le financement accordé par le gouvernement à des organismes ou groupes non gouvernementaux, du 4 novembre 2015 à aujourd'hui : a) quel montant le gouvernement a-t-il alloué (i) à Environmental Defense Canada, (ii) au Réseau Action Climat Canada, (iii) à Oil Change International, (iv) à l'Institut climatique du Canada, (v) à LeadNow Society, (vi) au Centre pour le développement du droit international de l'environnement, (vii) au Climate Emergency Institute, (viii) à l'Institut international du développement durable, (ix) à l'Institut climatique du Canada, (x) au Congrès du travail du Canada, (xi) à l'Institut de l'énergie Trottier, (xii) aux Friends of the Earth U.S.; b) pour chacune des entités en a), quels sont les détails, y compris (i) le ministère, l'organisme ou toute autre entité gouvernementale, (ii) la date du financement, (iii) le montant et les produits livrables attendus; c) des sommes en a), lesquelles ont été (i) octroyées à un fournisseur unique ou exclusif, (ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel; d) pour ce qui est des affectations visées au point c)(ii), (i) quelle a été la durée de l'appel d'offres, (ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés; e) quels programmes de chacun des organismes énumérés en a) ont reçu un financement du gouvernement, ventilés par année et par produit livrable attendu?

b) i) NOM DE L'ORGANISATION : Agence d'évaluation d'impact du Canada

organismes ou groupes non gouvernementaux (i) à (xii)	**a) quel montant le gouvernement a-t-il alloué**	**b) pour chacune des entités en a), quels sont les détails, y compris**		**c) des sommes en a), lesquelles ont été**		**d) pour ce qui est des affectations visées au point c)(ii)**	
		(ii) la date du financement	**(iii) le montant et les produits livrables attendus**	**(i) octroyées à un fournisseur unique ou exclusif**	**(ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel**	**(i) quelle a été la durée de l'appel d'offres**	**(ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés**
Environmental Defense Canada	1) 20 800$ 2) 3 000$	1) août 2020 2) février 2022	1) Participer à la phase d'évaluation de l'impact du projet 2) Participer à la phase de planification du projet	S.O.	S.O.	S.O.	S.O.
Nota : Les allocations faisaient partie d'un accord de contribution/subvention.							

Q-1444

Q-1444 — 24 avril 2023 — M. Lake (Edmonton—Wetaskiwin) — En ce qui concerne le financement accordé par le gouvernement à des organismes ou groupes non gouvernementaux, du 4 novembre 2015 à aujourd'hui : a) quel montant le gouvernement a-t-il alloué (i) à Environmental Defense Canada, (ii) au Réseau Action Climat Canada, (iii) à Oil Change International, (iv) à l'Institut climatique du Canada, (v) à LeadNow Society, (vi) au Centre pour le développement du droit international de l'environnement, (vii) au Climate Emergency Institute, (viii) à l'Institut international du développement durable, (ix) à l'Institut climatique du Canada, (x) au Congrès du travail du Canada, (xi) à l'Institut de l'énergie Trottier, (xii) aux Friends of the Earth U.S.; b) pour chacune des entités en a), quels sont les détails, y compris (i) le ministère, l'organisme ou toute autre entité gouvernementale, (ii) la date du financement, (iii) le montant et les produits livrables attendus; c) des sommes en a), lesquelles ont été (i) octroyées à un fournisseur unique ou exclusif, (ii) attribuées à l'issue d'un processus d'appel d'offres concurrentiel; d) pour ce qui est des affectations visées au point c)(ii), (i) quelle a été la durée de l'appel d'offres, (ii) quel est le nombre d'organismes ayant soumis des offres pour fournir les produits livrables demandés; e) quels programmes de chacun des organismes énumérés en a) ont reçu un financement du gouvernement, ventilés par année et par produit livrable attendu?

b) i) NOM DE L'ORGANISATION : Agence d'évaluation d'impact du Canada

organismes ou groupes non gouvernementaux (i) à (xii)	**e) quels programmes de chacun des organismes énumérés en a) ont reçu un financement du gouvernement**		
	programmes	**ventilés par année**	**produit livrable attendu**
Environmental Defense Canada	1) et 2) Programme d'aide financière aux participants	1) 2020 2) 2022	1) Participer à la phase d'évaluation de l'impact du projet 2) Participer à la phase de planification du projet

Government of Canada / Gouvernement du Canada

INQUIRY OF MINISTRY
DEMANDE DE RENSEIGNEMENT AU GOUVERNEMENT

PREPARE IN ENGLISH AND FRENCH MARKING "ORIGINAL TEXT" OR "TRANSLATION"
PRÉPARER EN ANGLAIS ET EN FRANÇAIS EN INDIQUANT "TEXTE ORIGINAL" OU "TRADUCTION"

QUESTION NO./Nº DE LA QUESTION	BY / DE	DATE
Q-2340 (Supplementary)	Mr. MacGregor (Cowichan-Malahat-Langford)	February 14, 2024

Reply by the Minister of Environment and Climate Change
Réponse du ministre de l'Environnement et du Changement climatique

The Honourable Steven Guilbeault

PRINT NAME OF SIGNATORY
INSCRIRE LE NOM DU SIGNATAIRE

SIGNATURE
MINISTER OR PARLIAMENTARY SECRETARY
MINISTRE OU SECRÉTAIRE PARLEMENTAIRE

QUESTION

With regard to federal investments in Canada's grocery sector since January 1, 2006: how much federal funding has been provided to (i) Loblaws, (ii) Metro, (iii) Walmart, (iv) Sobeys, (v) Costco, broken down by company, year, and type of funding?

REPLY / RÉPONSE

ORIGINAL TEXT / TEXTE ORIGINAL [x] TRANSLATION / TRADUCTION [ ]

ENVIRONMENT AND CLIMATE CHANGE CANADA

Environment and Climate Change Canada retains financial information for a period of 6 years after the end of the financial year. Therefore, data was only collected back to 2017-18.

Please refer to the attached template for details.

IMPACT ASSESSMENT AGENCY OF CANADA

The Agency has not provided funding related to Q-2340.

PARKS CANADA

Parks Canada has not provided funding related to Q-2340.

Q-2340

Q-2340[2] — February 14, 2024 — Mr. MacGregor (Cowichan—Malahat—Langford) — With regard to federal investments in Canada's grocery sector since January 1, 2006: how much federal funding has been provided to (i) Loblaws, (ii) Metro, (iii) Walmart, (iv) Sobeys, (v) Costco, broken down by company, year, and type of funding?

NAME OF ORGANIZATION: ENVIRONMENT AND CLIMATE CHANGE CANADA

how much federal funding has been provided to (i) Loblaws, (ii) Metro, (iii) Walmart, (iv) Sobeys, (v) Costco			
Year	**Type of funding**	**amount**	**Company**
2019-20	Contribution	$438,582	Loblaws Inc.
2019-20	Contribution	$11,432,246	Costco Wholesale Canada Ltd.
2020-21	Contribution	$4,436,066	Loblaws Inc.
2020-21	Contribution	$4,345,662	Costco Wholesale Canada Ltd.
2021-22	Contribution	$3,810,595	Loblaws Inc.
2022-23	Contribution	$1,500,000	Loblaws Inc.

Government of Canada / Gouvernement du Canada

INQUIRY OF MINISTRY
DEMANDE DE RENSEIGNEMENT AU GOUVERNEMENT

PREPARE IN ENGLISH AND FRENCH MARKING "ORIGINAL TEXT" OR "TRANSLATION"
PRÉPARER EN ANGLAIS ET EN FRANÇAIS EN INDIQUANT "TEXTE ORIGINAL" OU "TRADUCTION"

QUESTION NO./Nº DE LA QUESTION	BY / DE	DATE
Q-2340 (Supplémentaire)	M. MacGregor (Cowichan-Malahat-Langford)	Le 14 février 2024

Reply by the Minister of Environment and Climate Change
Réponse du ministre de l'Environnement et du Changement climatique

L'honorable Steven Guilbeault

PRINT NAME OF SIGNATORY
INSCRIRE LE NOM DU SIGNATAIRE

SIGNATURE
MINISTER OR PARLIAMENTARY SECRETARY
MINISTRE OU SECRÉTAIRE PARLEMENTAIRE

QUESTION

En ce qui concerne les investissements fédéraux dans le secteur canadien de l'épicerie depuis le 1er janvier 2006 : combien d'argent le fédéral a-t-il fourni à (i) Loblaws, (ii) Metro, (iii) Walmart, (iv) Sobeys, (v) Costco, ventilé par entreprise, par année et par type de financement?

REPLY / RÉPONSE

ORIGINAL TEXT / TEXTE ORIGINAL [ ] TRANSLATION / TRADUCTION [x]

ENVIRONNEMENT ET CHANGEMENT CLIMATIQUE CANADA

Environnement et Changement climatique Canada conserve les renseignements financiers pendant une période de six ans après la fin de l'exercice financier. Par conséquent, les données recueillies ne remontent qu'à 2017-18.

Veuillez-vous vous référez au gabarit ci-joint pour les détails.

AGENCE D'ÉVALUATION D'IMPACT DU CANADA

L'Agence n'a pas fourni de financement lié à la Q-2340.

PARCS CANADA

Parcs Canada n'a pas fourni de financement lié à la Q-2340.

Q-2340

Q-2340[2] — 14 février 2024 — M. MacGregor (Cowichan—Malahat—Langford) — En ce qui concerne les investissements fédéraux dans le secteur canadien de l'épicerie depuis le 1er janvier 2006 : combien d'argent le fédéral a-t-il fourni à (i) Loblaws, (ii) Metro, (iii) Walmart, (iv) Sobeys, (v) Costco, ventilé par entreprise, par année et par type de financement?

NOM DE L'ORGANISATION : ENVIRONNEMENT ET CHANGEMENT CLIMATIQUE CANADA

combien d'argent le fédéral a-t-il fourni à (i) Loblaws, (ii) Metro, (iii) Walmart, (iv) Sobeys, (v) Costco			
année	**type de financement**	**montant**	**entreprise**
2019-20	Contribution	438 582 $	Loblaws Inc.
2019-20	Contribution	11 432 246 $	Costco Wholesale Canada Ltd.
2020-21	Contribution	4 436 066 $	Loblaws Inc.
2020-21	Contribution	4 345 662 $	Costco Wholesale Canada Ltd.
2021-22	Contribution	3 810 595 $	Loblaws Inc.
2022-23	Contribution	1 500 000 $	Loblaws Inc.

KEY MESSAGES

Q-2340: Federal investments for Loblaws and Costco

QUESTION/ISSUE:

The OPQ is asking how much support was provided from the federal government to the grocery sector, with details on :

(a) how much federal funding was provided to Canada's major grocery companies (Loblaws, Metro, Walmart, Sobeys, and Costco) to support business development, by (i) year, (ii) dollar amount, (iii) company;

(b) how much federal subsidies were provided to those major grocery companies (Loblaws, Metro, Walmart, Sobeys, and Costco) to support business development, by (i) year, (ii) dollar amount, (iii) company; and (c) what programs were responsible for managing federal funding and subsidies to Canada's grocery sector, by federal department or agency?

Since 2019, ECCC as provided more than 25 million in contributions to Loblaws and Costco combined. The communication risk is high, as we should consider the amount of interest in grocery profits and inflation in the media lately.

KEY MESSAGES

- **The Low Carbon Economy Challenge supports projects from a wide range of applicants from across the country who are innovating smart solutions for their communities.**

- **The Loblaws project met all eligibility criteria for this funding and was approved through a merit-based process.**

- **Loblaws received an investment of approximately $12 million through the Champions stream of the Low Carbon Economy Challenge Fund to retrofit refrigeration systems in around 370 stores across the country between 2019 and 2022.**

- **The Government of Canada invested approximately 25 per cent of the project costs with Loblaws covering the remaining 75 per cent and doing the associated work to**

deliver this greenhouse gas emissions reducing project.

- **Costco received an investment of $15.4 million through Environment and Climate Change Canada's Energy Rebate Savings program, which put money back into the hands of consumers.**

- **The Energy Rebate Savings program made energy-efficient products more accessible to people across Ontario. The program provided approximately $188 million over two years to over 160 participating retailers, big and small, to help Ontario residents afford energy-efficient products.**

SUPPLEMENTAL MESSAGES

Loblaws

- This project was assessed to have greenhouse gas emissions (GHG) reductions benefits of around 200,000 tonnes in 2030 and lifetime GHG emissions reductions benefits of approximately four million tonnes.

- The retrofit of Loblaws' refrigeration systems helped reduce the company's total annual emissions. This initiative estimates emissions reductions equivalent to taking 50,000 cars per year off the roads.

BACKGROUND

- Environment and Climate Change Canada offers funding through various Grants and Contributions programs in support of projects that protect or conserve our natural environment.

- Grants and Contributions are published to demonstrate our commitment to transparent management, accountability for results and citizen-focused service delivery.

- Since 2017-2018, ECCC has attributed grants and contributions to Costco Wholesale Canda Ltd. (Energy Rebate program Saving funding) and Loblaws Inc. refrigerants conversions in supermarket systems.

Government of Canada / Gouvernement du Canada

INQUIRY OF MINISTRY
DEMANDE DE RENSEIGNEMENT AU GOUVERNEMENT

PREPARE IN ENGLISH AND FRENCH MARKING "ORIGINAL TEXT" OR "TRANSLATION"
PRÉPARER EN ANGLAIS ET EN FRANÇAIS EN INDIQUANT "TEXTE ORIGINAL" OU "TRADUCTION"

QUESTION NO./Nº DE LA QUESTION	BY / DE	DATE
Q-2438	Mr. Mazier (Dauphin-Swan River-Neepawa)	March 18, 2024

Reply by the Minister of Environment and Climate Change
Réponse du ministre de l'Environnement et du Changement climatique

The Honourable Steven Guilbeault

PRINT NAME OF SIGNATORY
INSCRIRE LE NOM DU SIGNATAIRE

SIGNATURE
MINISTER OR PARLIAMENTARY SECRETARY
MINISTRE OU SECRÉTAIRE PARLEMENTAIRE

QUESTION

With regard to expenditures on consultants by Environment and Climate Change Canada since November 4, 2015: (a) what is the total amount of expenditures incurred on consultants; and (b) what are the details of all such contracts under object codes 0431 (Scientific consultants), 0446 (Training consultants), 0473 (Information technology and telecommunications consultants), 0491 (Management consulting), 0422 (Engineering consultants – Construction), 0423 (Engineering consultants – Other), 0301 (Advertising services), 0351 (Communications professional services not elsewhere specified), and 0352 (Public relations services), including the (i) amount, (ii) vendor, (iii) date of the contract, (iv) duration of the contract, (v) description of the services provided, (vi) reason or purpose of the contract?

REPLY / RÉPONSE

ORIGINAL TEXT / TEXTE ORIGINAL [X]
TRANSLATION / TRADUCTION [ ]

ENVIRONMENT AND CLIMATE CHANGE CANADA

Environment and Climate Change Canada (ECCC) has spent a total of $576,495,732.73. The attached table provides details of these expenditures.

As per the Government of Canada's Retention Guidelines for the Comptrollership Function, information prior to April 1, 2017, has not been retained.

Q-2438

Q-2438[2] —March 18, 2024 — Mr. Mazier (Dauphin-Swan River-Neepawa) — With regard to expenditures on consultants by Environment and Climate Change Canada since November 4, 2015: (a) what is the total amount of expenditures incurred on consultants; and (b) what are the details of all such contracts under object codes 0431 (Scientific consultants), 0446 (Training consultants), 0473 (Information technology and telecommunications consultants), 0491 (Management consulting), 0422 (Engineering consultants – Construction), 0423 (Engineering consultants – Other), 0301 (Advertising services), 0351 (Communications professional services not elsewhere specified), and 0352 (Public relations services), including the (i) amount, (ii) vendor, (iii) date of the contract, (iv) duration of the contract, (v) description of the services provided, (vi) reason or purpose of the contract?

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(i) amount	(ii) vendor[1]	(iii) date of the contract[2]	(iv) duration of the contract[3]	(v) description of the services provided[4]	(vi) reason or purpose of the contract[5]
$656,000.00	0010 Agriculture And Agri-Food	N/A	N/A	Mgmt Consulting Services	N/A
$125.00	0040 Public Service Commission Of Canada	N/A	N/A	Engineering Consultants(Const)	N/A
$84.00	0040 Public Service Commission Of Canada	N/A	N/A	Mgmt Consulting Services	N/A
$10,396.26	0040 Public Service Commission Of Canada	N/A	N/A	Mgmt Consulting Services	N/A
$6,405.80	0040 Public Service Commission Of Canada	N/A	N/A	Training Consultants Fees & Expense	N/A
$5,105.00	0050 Department Of Foreign Affairs	N/A	N/A	Engineering Consultants(Other)	N/A
$1,400.00	0050 Department Of Foreign Affairs	N/A	N/A	Mgmt Consulting Services	N/A
$5,200.00	0050 Department Of Foreign Affairs	N/A	N/A	Public Relations Services	N/A
$112,000.00	0060 Deparment Of Finance	N/A	N/A	Mgmt Consulting Services	N/A
$2,625.00	0080 Office Of The Governor General	N/A	N/A	Design Of Graphics & Art Work	N/A
$1,964,492.71	0140 Employment And Social Development	N/A	N/A	Mgmt Consulting Services	N/A
$100,000.00	0140 Employment And Social Development	N/A	N/A	Mgmt Consulting Services	N/A
$70,400.00	0170 Administrative Tribunal Suppor	N/A	N/A	Mgmt Consulting Services	N/A
$18,267.23	0180 National Defence	N/A	N/A	Engineering Consultants(Const)	N/A
$50,000.00	0220 Health Canada	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A

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$818,913.66	0220 Health Canada	N/A	N/A	Mgmt Consulting Services	N/A
$2,183,400.91	0220 Health Canada	N/A	N/A	Mgmt Consulting Services	N/A
$1,292.00	0220 Health Canada	N/A	N/A	Scientific Consultants	N/A
$50,362.11	0220 Health Canada	N/A	N/A	Training Consultants Fees & Expense	N/A
$303,971.12	0250 Privy Council Office	N/A	N/A	Commun Prof Srvce	N/A
$99,563.81	0330 Industry Canada	N/A	N/A	Mgmt Consulting Services	N/A
$1,020,000.00	0340 Transport Canada	N/A	N/A	Mgmt Consulting Services	N/A
$123,150.00	0340 Transport Canada	N/A	N/A	Scientific Consultants	N/A
$46,120.00	0350 National Research Council	N/A	N/A	Engineering Consultants(Const)	N/A
$109,500.00	0350 National Research Council	N/A	N/A	Mgmt Consulting Services	N/A
$2,365,122.28	0350 National Research Council	N/A	N/A	Mgmt Consulting Services	N/A
$173,070.00	0350 National Research Council	N/A	N/A	Scientific Consultants	N/A
$2,976.00	0410 Natural Resources Canada	N/A	N/A	Mgmt Consulting Services	N/A
$1,367,500.00	0410 Natural Resources Canada	N/A	N/A	Mgmt Consulting Services	N/A
$254,790.00	0410 Natural Resources Canada	N/A	N/A	Scientific Consultants	N/A
$25,000.00	042 Crown-Indigenous Relations	N/A	N/A	Mgmt Consulting Services	N/A
$563,180.00	0520 Canada School Of The Public Service	N/A	N/A	Mgmt Consulting Services	N/A
$5,000.00	0520 Canada School Of The Public Service	N/A	N/A	Training Consultants Fees & Expense	N/A
$125,424.39	0530 Correctional Services Canada	N/A	N/A	Engineering Consultants(Const)	N/A
$4,307,682.25	0540 Statistics Canada	N/A	N/A	Mgmt Consulting Services	N/A
$64,706.94	0540 Statistics Canada	N/A	N/A	Scientific Consultants	N/A
$20,000.00	0560 Treasury Board Secretariat	N/A	N/A	Commun Prof Srvce	N/A
$214,200.00	0560 Treasury Board Secretariat	N/A	N/A	It Consultants - Distributed Computing Environment	N/A
$250,000.00	0560 Treasury Board Secretariat	N/A	N/A	Mgmt Consulting Services	N/A

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$38,000.00	0560 Treasury Board Secretariat	N/A	N/A	Training Consultants Fees & Expense	N/A
$221,226.00	0860 Fisheries & Oceans Canada	N/A	N/A	Mgmt Consulting Services	N/A
$801,365.14	0860 Fisheries & Oceans Canada	N/A	N/A	Scientific Consultants	N/A
$2,800.00	0860 Fisheries & Oceans Canada	N/A	N/A	Training Consultants Fees & Expense	N/A
$116,000.00	0880 Public Safety And Emergency Preparedness	N/A	N/A	Commun Prof Srvce	N/A
$10,480.00	0946235 B.C. Ltd.	2021-01-04	7	Scientific Consultants	N/A
$11,174.00	1000 Canadian Centre For	N/A	N/A	Mgmt Consulting Services	N/A
$100.00	1000 Canadian Centre For	N/A	N/A	Training Consultants Fees & Expense	N/A
$4,375.00	1101417 Ontario Inc	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,140.00	1101417 Ontario Inc	2019-08-07	4	Training Consultants Fees & Expense	N/A
$5,125.00	1101417 Ontario Inc	2022-12-23	3	Training Consultants Fees & Expense	N/A
$13,112.50	1101417 Ontario Inc	2023-07-22	11	Training Consultants Fees & Expense	N/A
$2,625.00	1101417 Ontario Inc	2023-11-07	0	Training Consultants Fees & Expense	N/A
$84,000.00	11740903 Canada Inc	2022-03-25	2	Training Consultants Fees & Expense	N/A
$86,400.00	11740903 Canada Inc	2022-05-31	1	Training Consultants Fees & Expense	N/A
$3,937.50	11740903 Canada Inc	2022-08-29	7	Training Consultants Fees & Expense	N/A

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$1,500.00	11740903 Canada Inc	2023-03-02	2	Training Consultants Fees & Expense	N/A
$60,000.00	1190 Canadian Space Agency	N/A	N/A	Mgmt Consulting Services	N/A
$29.23	123rf.Com Inmagine Lab	N/A	N/A	Design Of Graphics & Art Work	N/A
$182,484.00	1240 Parks Canada	N/A	N/A	Engineering Consultants(Const)	N/A
$32,000.00	1240 Parks Canada	N/A	N/A	Mgmt Consulting Services	N/A
$110,028.21	1240 Parks Canada	N/A	N/A	Scientific Consultants	N/A
$86,097.24	1270 Public Works And Government Services	N/A	N/A	Commun Prof Srvce	N/A
$185,420,724.52	1270 Public Works And Government Services	N/A	N/A	Engineering Consultants(Const)	N/A
$1,554,064.03	1270 Public Works And Government Services	N/A	N/A	Engineering Consultants(Other)	N/A
$325.45	1270 Public Works And Government Services	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$655.00	1270 Public Works And Government Services	N/A	N/A	It Consultants - Distributed Computing Environment	N/A
$787,076.00	1270 Public Works And Government Services	N/A	N/A	It Consultants - It Program Management Services	N/A
$1,300,837.20	1270 Public Works And Government Services	N/A	N/A	Mgmt Consulting Services	N/A
$792,409.70	1270 Public Works And Government Services	N/A	N/A	Scientific Consultants	N/A
$515.59	1270 Public Works And Government Services	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$0.00	1270 Public Works And Government Services	N/A	N/A	Training Consultants Fees & Expense	N/A
$58,625.00	1270665 Ontario Inc	2017-10-11	5	Mgmt Consulting Services	N/A
$26,267.50	1273 Canadian General	N/A	N/A	Mgmt Consulting Services	N/A
$1,092,409.34	1273 Public Services and Procurement	N/A	N/A	Engineering Consultants(Const)	N/A
$43,548.08	1273 Public Services and Procurement	N/A	N/A	Mgmt Consulting Services	N/A
$549,662.00	1300 Canada Revenue Agency	N/A	N/A	It Consultants - It Security Services	N/A

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$11,093.75	1329200 Ontario Inc.	2020-11-02	16	Mgmt Consulting Services	N/A
$35,231.60	1350 Heritage Canada	N/A	N/A	Mgmt Consulting Services	N/A
$67,027.54	1350 Heritage Canada	N/A	N/A	Public Relations Services	N/A
$62,120.00	1360 Canadian Food Inspection	N/A	N/A	Mgmt Consulting Services	N/A
$1,535.36	1595769 Ontario Ltd	2022-02-14	1	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$21,741.00	163904 Canada Inc	2018-09-11	0	Commun Prof Srvce	N/A
$13,040.00	163904 Canada Inc	2019-08-26	12	Engineering Consultants(Other)	N/A
$34,678.00	163904 Canada Inc	2020-09-10	6	Mgmt Consulting Services	N/A
$178,664.00	163904 Canada Inc	2022-07-07	8	Mgmt Consulting Services	N/A
$13,704.41	163904 Canada Inc	2022-10-12	16	Scientific Consultants	N/A
$309.67	16personalities.Com	N/A	N/A	Training Consultants Fees & Expense	N/A
$2,550.00	2136168 Alberta Ltd	2019-10-25	1	Commun Prof Srvce	N/A
$35,185.00	2259857 Ontario Ltd	2021-10-15	5	Public Relations Services	N/A

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$15,000.00	2569064 Ontario Inc	2018-08-21	1	Mgmt Consulting Services	N/A
$11,993.00	3e Company, Environmental Ecologica	2016-05-13	34	It Consultants - Application/Database Dev & Maint	N/A
$18,450.00	3e Company, Environmental Ecologica	2019-05-10	35	It Consultants - Application/Database Dev & Maint	N/A
$18,500.00	3e Company, Environmental Ecologica	2022-06-03	34	It Consultants - Application/Database Dev & Maint	N/A
$9,000.00	3v Geomatics Inc.	2023-09-21	6	Scientific Consultants	N/A
$70.00	48th Avenue Animal Hos Delta	N/A	N/A	Scientific Consultants	N/A
$454.88	4imprint	N/A	N/A	Design Of Graphics & Art Work	N/A
$6,984.00	4plan Consulting Corp	2015-03-13	24	It Consultants - Distributed Computing Environment	N/A
$28,000.00	550572 BC Ltd	2020-08-21	7	Scientific Consultants	N/A
$15,000.00	550572 BC Ltd	2021-11-02	4	Scientific Consultants	N/A
($6,502.50)	6280803 Canada Inc.	N/A	N/A	Commun Prof Srvce	N/A

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$6,502.50	6280803 Canada Inc.	2022-11-23	16	Commun Prof Srvce	N/A
$6,125.00	6735096 Canada Inc	2018-07-05	8	Training Consultants Fees & Expense	N/A
$5,000.00	6735096 Canada Inc	2018-10-10	0	Training Consultants Fees & Expense	N/A
$8,000.00	6735096 Canada Inc	2019-09-23	0	Training Consultants Fees & Expense	N/A
$2,875.00	6858422 Canada Inc	2017-04-27	0	Design Of Graphics & Art Work	N/A
$2,476.80	6858422 Canada Inc	2017-04-20	5	Design Of Graphics & Art Work	N/A
$4,400.00	6858422 Canada Inc	2021-05-17	0	Design Of Graphics & Art Work	N/A
$2,800.00	7265301 Canada Inc	2021-10-15	5	Training Consultants Fees & Expense	N/A
$1,877.05	7684037 Canada Inc	N/A	N/A	Training Consultants Fees & Expense	N/A
$16,200.00	7684037 Canada Inc	2017-09-13	3	Training Consultants Fees & Expense	N/A
$8,100.00	7684037 Canada Inc	2018-03-06	3	Training Consultants Fees & Expense	N/A
$8,300.00	7684037 Canada Inc	2019-11-25	0	Training Consultants Fees & Expense	N/A
$9,400.00	7684037 Canada Inc	2022-11-03	4	Training Consultants Fees & Expense	N/A

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$18,000.00	7684037 Canada Inc	2023-01-12	2	Training Consultants Fees & Expense	N/A
($720.00)	8196311 Canada Inc	N/A	N/A	Training Consultants Fees & Expense	N/A
$720.00	8196311 Canada Inc	2018-04-06	11	Training Consultants Fees & Expense	N/A
$85,450.00	8422281 Canada Inc.	2019-03-06	48	Engineering Consultants(Other)	N/A
$3,000.00	8422281 Canada Inc.	2018-05-18	0	Engineering Consultants(Other)	N/A
$3,500.00	8422281 Canada Inc.	2018-08-01	0	Engineering Consultants(Other)	N/A
$3,000.00	8902313 Canada Inc	2018-06-12	1	Mgmt Consulting Services	N/A
$20,960.00	8902313 Canada Inc	2019-09-06	6	Mgmt Consulting Services	N/A
$35,029.00	8902313 Canada Inc	2019-12-09	3	Mgmt Consulting Services	N/A
$27,000.00	8902313 Canada Inc	2020-01-20	4	Mgmt Consulting Services	N/A
$35,230.00	8902313 Canada Inc	2020-12-16	3	Mgmt Consulting Services	N/A
$22,080.00	8902313 Canada Inc	2018-11-27	4	Scientific Consultants	N/A
$30,000.00	8902313 Canada Inc	2020-01-07	14	Scientific Consultants	N/A
$11,730.00	8902313 Canada Inc	2020-11-05	4	Scientific Consultants	N/A
$31,875.00	8902313 Canada Inc	2020-11-23	16	Scientific Consultants	N/A
$29,325.00	8902313 Canada Inc	2022-01-10	14	Scientific Consultants	N/A

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$10,000.00	921654 Ontario Inc	2017-09-12	6	Engineering Consultants(Other)	N/A
$5,380.00	9295500 Canada Inc.	2019-10-01	1	Training Consultants Fees & Expense	N/A
$22,400.00	9295500 Canada Inc.	2021-05-19	0	Training Consultants Fees & Expense	N/A
$17,500.00	9295500 Canada Inc.	2022-10-27	8	Training Consultants Fees & Expense	N/A
$13,995.00	9295-8180 Quebec Inc.	2019-07-16	1	Engineering Consultants(Other)	N/A
$1,250.00	9371-0812 Quebec Inc	2018-11-20	4	Engineering Consultants(Other)	N/A
$999.00	99designs.Com Contests 8887479891	N/A	N/A	Design Of Graphics & Art Work	N/A
$155.75	A Cappella Catering	N/A	N/A	Training Consultants Fees & Expense	N/A
$13,043.48	A For Adventure	2017-02-15	25	Advertising	N/A
$4,500.00	A Rocha Canada	2020-07-22	0	Scientific Consultants	N/A
$581.94	A.S.A.P. Reporting Services Inc.	2018-05-23	10	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$2,074.16	A.S.A.P. Reporting Services Inc.	2018-05-30	7	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$6,991.25	A.S.A.P. Reporting Services Inc.	2019-08-13	31	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$3,271.75	A.S.A.P. Reporting Services Inc.	2023-05-09	0	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$2,750.00	A.W. Hooker Associates Ltd	2018-09-25	2	Engineering Consultants(Const)	N/A
$144.00	Aa Printing & Signs Lt Ottawa	N/A	N/A	Design Of Graphics & Art Work	N/A

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$5,000.00	Aaron Bell	2019-11-06	4	Scientific Consultants	N/A
$175.00	Abcfp	N/A	N/A	Advertising	N/A
$1,080.00	Acadia Broadcasting	N/A	N/A	Commun Prof Srvce	N/A
$1,030.40	Acadia Broadcasting	N/A	N/A	Advertising	N/A
$24,375.00	Acadia University	2018-09-06	5	Scientific Consultants	N/A
$5,000.00	Acadia University	2020-03-04	0	Scientific Consultants	N/A
$37,500.00	Acadia University	2021-10-28	5	Scientific Consultants	N/A
$37,500.00	Acadia University	2022-02-02	13	Scientific Consultants	N/A
$40,000.00	Acadia University	2022-12-19	3	Scientific Consultants	N/A
$25,000.00	Acadia University	2023-02-14	1	Scientific Consultants	N/A
$20,000.00	Acadia University	2023-03-17	12	Scientific Consultants	N/A
$20,700.00	Acadia University	2023-09-13	6	Scientific Consultants	N/A
$293,097.00	Acart Communications Inc	2018-09-17	9	Advertising	N/A
$38,078.00	Accelerating Sustainability Events	2020-10-13	0	Mgmt Consulting Services	N/A

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$1,770.00	Accent Computer & Engineering Consultants	2017-01-20	2	Scientific Consultants	N/A
$4,500.00	Accurate Design & Communication Inc	N/A	N/A	Design Of Graphics & Art Work	N/A
$8,640.00	Accurate Design & Communication Inc	2019-05-29	1	Design Of Graphics & Art Work	N/A
$12,200.00	Accurate Design & Communication Inc	2018-07-20	8	Scientific Consultants	N/A
$0.20	Accurate Design & Communication Inc	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$34,989.80	Accurate Design & Communication Inc	2021-08-18	7	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$44.95	Aceboater_Cartebateau Quebec	N/A	N/A	Training Consultants Fees & Expense	N/A
$118,476.00	Achan Lin	2015-01-27	42	Scientific Consultants	N/A
$24,975.00	Achan Lin	2019-11-26	3	Scientific Consultants	N/A
$3,285.78	Acl Services	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
($684.94)	Acl Services Ltd	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$21,484.19	Act Research Company	2022-12-12	0	Engineering Consultants(Const)	N/A
$990.00	Act*Inst On Governance 877-551-5560	N/A	N/A	Mgmt Consulting Services	N/A
$10,720.00	Act*Inst On Governance 877-551-5560	N/A	N/A	Training Consultants Fees & Expense	N/A
$19,518.75	Active Earth Engineering Ltd	2021-12-23	3	Mgmt Consulting Services	N/A

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(i) amount	(ii) vendor[1]	(iii) date of the contract[2]	(iv) duration of the contract[3]	(v) description of the services provided[4]	(vi) reason or purpose of the contract[5]
($12,550.62)	Active Earth Engineering Ltd	N/A	N/A	Scientific Consultants	N/A
$19,776.25	Active Earth Engineering Ltd	2023-10-06	17	Scientific Consultants	N/A
$11,085.00	Adam Jewiss-Gaines	2023-11-20	11	Scientific Consultants	N/A
$4,997.70	Adam Kai Ming Chan	2017-05-15	7	Mgmt Consulting Services	N/A
$10,000.00	Adam Kuhrt	2021-12-29	2	Scientific Consultants	N/A
$17,800.00	Adam Smith (Reds Repairs & Renovati	2023-11-30	4	Engineering Consultants(Const)	N/A
$19,900.00	Adam Yates G	2018-11-13	3	Scientific Consultants	N/A
$5,220.00	Adams & Company Communications Inc.	2023-11-27	4	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$5,915.72	Adcanada Media Inc	N/A	N/A	Advertising	N/A
$5,400.00	Adde Antoine	2020-11-09	4	Scientific Consultants	N/A
$34,246.50	Adecco Employment Services Ltd	2022-09-20	10	Mgmt Consulting Services	N/A
$13,000.00	Adga Group Consultants Inc.	2021-11-19	4	It Consultants - It Security Services	N/A
$35,190.00	Adga Group Consultants Inc.	2020-11-27	16	Training Consultants Fees & Expense	N/A
$78.15	Adgear Technologies Inc.	2019-02-07	1	Advertising	N/A
$60,500.00	Adirondack Information Management	2017-11-29	4	It Consultants - It Security Services	N/A
$29,460.75	Adirondack Information Management	2016-11-04	11	Mgmt Consulting Services	N/A
$38.99	Adobe	N/A	N/A	Design Of Graphics & Art Work	N/A
$1,837.91	Adobe 800-833-6687 800-833-6687	N/A	N/A	Design Of Graphics & Art Work	N/A
($1,784.15)	Adobe 800-833-6687 Adobe.Com	N/A	N/A	Design Of Graphics & Art Work	N/A
$77.98	Adobe *Stock	N/A	N/A	Design Of Graphics & Art Work	N/A
$5,126.96	Adobe Creative Cloud 8004438158	N/A	N/A	Design Of Graphics & Art Work	N/A
$8,588.77	Adobe *Creative Cloud 8004438158	N/A	N/A	Design Of Graphics & Art Work	N/A
$5,375.52	Adobe Creative Cloud	N/A	N/A	Design Of Graphics & Art Work	N/A
$31,996.70	Adobe Creative Cloud 8004438158	N/A	N/A	Design Of Graphics & Art Work	N/A

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(i) amount	**(ii) vendor[1]**	**(iii) date of the contract[2]**	**(iv) duration of the contract[3]**	**(v) description of the services provided[4]**	**(vi) reason or purpose of the contract[5]**
$311.92	Adobe Stock	N/A	N/A	Design Of Graphics & Art Work	N/A
$3,450.00	Adr Education Partnership	2017-06-02	9	Mgmt Consulting Services	N/A
$3,675.00	Adr Education Partnership	2017-12-11	3	Mgmt Consulting Services	N/A
$9,480.00	Adr Education Partnership	2018-05-10	10	Mgmt Consulting Services	N/A
$13,500.00	Adr Education Partnership	2018-09-17	6	Mgmt Consulting Services	N/A
$16,065.00	Adr Education Partnership	2019-10-18	17	Mgmt Consulting Services	N/A
$35,200.00	Adrm Tec	2022-06-06	9	It Consultants - Distributed Computing Environment	N/A
$390.41	Advance Tank Centres L	N/A	N/A	Training Consultants Fees & Expense	N/A
$16,969.84	Advanced Energy Commerce, Inc.	2018-01-30	2	Training Consultants Fees & Expense	N/A
$1,931.09	Adwest Marketing Inc. Saskatoon	N/A	N/A	Advertising	N/A
$566,630.13	Aecom Canada Ltd.	2017-10-26	29	Scientific Consultants	N/A
$23,805.00	Aecom Canada Ltd.	2018-10-29	5	Scientific Consultants	N/A
$1,599.00	Aerobotika	N/A	N/A	Training Consultants Fees & Expense	N/A
$4,500.00	Aes Armitage Environmental	N/A	N/A	Scientific Consultants	N/A
$22,000.00	Aes Armitage Environmental	2017-07-11	8	Scientific Consultants	N/A
$12,000.00	Aes Armitage Environmental	2017-08-10	2	Scientific Consultants	N/A
$2,000.00	Aes Armitage Environmental	2017-10-10	5	Scientific Consultants	N/A
$0.00	Aes Armitage Environmental	2018-06-07	9	Scientific Consultants	N/A
$1,500.00	Aes Armitage Environmental	2019-05-07	3	Scientific Consultants	N/A
$10,000.00	Aes Armitage Environmental	2020-01-14	2	Scientific Consultants	N/A
$425.00	Affinity Productions Ottawa	N/A	N/A	Design Of Graphics & Art Work	N/A
$778.00	Agat Laboratories Ltd	N/A	N/A	Scientific Consultants	N/A
$332.36	Agat Laboratories Ltd.	N/A	N/A	Engineering Consultants(Const)	N/A
$5,054.40	Agilent Technologie	N/A	N/A	Scientific Consultants	N/A

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(i) amount	(ii) vendor[1]	(iii) date of the contract[2]	(iv) duration of the contract[3]	(v) description of the services provided[4]	(vi) reason or purpose of the contract[5]
$3,864.00	Agilent Technologie	N/A	N/A	Training Consultants Fees & Expense	N/A
$7,140.00	Agriearth Consulting Ltd	2019-04-11	6	Scientific Consultants	N/A
$25,000.00	Agrowest Consulting Scientists	2021-05-28	10	Scientific Consultants	N/A
$33,500.00	Agrowest Consulting Scientists	2022-04-22	6	Scientific Consultants	N/A
$39,000.00	Agrowest Consulting Scientists	2023-06-28	45	Scientific Consultants	N/A
$15,887.00	Aim Industrial Inc	N/A	N/A	Engineering Consultants(Const)	N/A
$118,438.00	Aim Industrial Inc	2020-11-30	4	Engineering Consultants(Const)	N/A
$585,509.00	Aim Industrial Inc	2022-02-18	13	Engineering Consultants(Const)	N/A
$35,395.00	Aim Industrial Inc	2023-11-27	4	Engineering Consultants(Const)	N/A
$4,600.00	Ainsworth	N/A	N/A	Engineering Consultants(Const)	N/A
$483.37	Air Tindi Ltd	N/A	N/A	Scientific Consultants	N/A
$9,600.00	Airui Zhang	2017-09-30	6	Scientific Consultants	N/A
$4,285.71	Airunlimited Inc	N/A	N/A	Engineering Consultants(Const)	N/A
$23,600.00	Aiviit Hunters & Trapper Organizati	2018-08-13	7	Mgmt Consulting Services	N/A
$282.10	Aiviit Hunters & Trapper Organizati	2018-10-17	5	Public Relations Services	N/A
($4,939.39)	Ajw, Inc.	N/A	N/A	Scientific Consultants	N/A
$8,935.39	Ajw, Inc.	2020-04-09	23	Scientific Consultants	N/A
$25.53	Akienda G. Laine	N/A	N/A	Training Consultants Fees & Expense	N/A
$120.00	Al N' Moe Auto Shine	N/A	N/A	Commun Prof Srvce	N/A
$13,835.00	Alan Sinclair	2015-04-01	32	Mgmt Consulting Services	N/A
$30,539.46	Alana Weber	2023-08-04	4	Scientific Consultants	N/A
$150.00	Alara Consultants Inc	N/A	N/A	Scientific Consultants	N/A
$1,500.00	Alberta Biodiversity Monitoring	N/A	N/A	Scientific Consultants	N/A
$5,610.75	Alberta Biodiversity Monitoring	2017-09-12	6	Scientific Consultants	N/A

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$17,001.00	Alberta Biodiversity Monitoring	2019-10-03	5	Scientific Consultants	N/A
$29,590.00	Alberta Biodiversity Monitoring	2020-02-04	13	Scientific Consultants	N/A
$38,095.00	Alberta Biodiversity Monitoring	2020-04-27	11	Scientific Consultants	N/A
$39,500.00	Alberta Biodiversity Monitoring	2021-01-04	2	Scientific Consultants	N/A
$16,520.00	Alberta Biodiversity Monitoring	2021-08-09	4	Scientific Consultants	N/A
$28,571.00	Alberta Biodiversity Monitoring	2021-10-04	5	Scientific Consultants	N/A
$29,900.00	Alberta Biodiversity Monitoring	2022-12-15	3	Scientific Consultants	N/A
$40.95	Albion Marine Solutions Ltd	N/A	N/A	Scientific Consultants	N/A
$122,664.00	Albion Marine Solutions Ltd	2017-11-01	30	Scientific Consultants	N/A
$10,500.00	Aleksandra Elias Chereque	2020-06-29	5	Scientific Consultants	N/A
$9,544.00	Alexander Bond	2019-11-19	3	Scientific Consultants	N/A
$19,175.00	Alexander Crawford-Alley	2023-07-27	8	Scientific Consultants	N/A
$4,992.00	Alexander Pantis	2023-07-05	8	Scientific Consultants	N/A
$8,000.00	Alexandra Anderson	2018-10-12	4	Scientific Consultants	N/A
$13,000.00	Alexandra Anderson	2019-06-03	2	Scientific Consultants	N/A
$20,900.00	Alexandre Wilner	2022-11-15	16	Mgmt Consulting Services	N/A
$5,250.00	Alexandre Wilner	2022-10-13	5	Training Consultants Fees & Expense	N/A
$12,000.00	Alfons Weersink	2018-01-22	2	Mgmt Consulting Services	N/A
$825.00	Algal Taxonomy Ecolog	N/A	N/A	Scientific Consultants	N/A
$5,500.00	Algal Taxonomy Ecolog Stony Mountai	N/A	N/A	Scientific Consultants	N/A
$192,038.00	Algonquin College Of Applied Arts	2016-11-28	7	Training Consultants Fees & Expense	N/A
$517,813.22	Algonquin College Of Applied Arts	2019-02-12	13	Training Consultants Fees & Expense	N/A
$24,550.00	Algonquin Opportunity (No.2) Corp	2018-04-03	2	Mgmt Consulting Services	N/A
$7,539.00	Algonquin Opportunity (No.2) Corp	2018-09-21	1	Mgmt Consulting Services	N/A

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$2,049.18	Algonquinc-Corporatetr	N/A	N/A	Training Consultants Fees & Expense	N/A
$8,606.57	Algonquinc-Finance	N/A	N/A	Training Consultants Fees & Expense	N/A
$10,800.00	Alison Kerry	2020-02-12	10	Scientific Consultants	N/A
$15,900.00	Alison Porter	2018-01-09	2	Scientific Consultants	N/A
$680.49	All Graphic Supplies 905-795-2610	N/A	N/A	Design Of Graphics & Art Work	N/A
$20,861.82	All Star Paving Inc	N/A	N/A	Engineering Consultants(Const)	N/A
$26,443.00	All Star Paving Inc	2023-11-07	4	Engineering Consultants(Const)	N/A
$7,900.00	Allan Douglas Macaulay	2018-11-21	4	Scientific Consultants	N/A
$6,500.00	Allan Douglas Macaulay	2019-09-19	6	Scientific Consultants	N/A
$9,360.09	Alliance De L'industrie Touristique	N/A	N/A	Commun Prof Srvce	N/A
$100.00	Alliance Francaise De La Region De	2021-05-12	10	Training Consultants Fees & Expense	N/A
$3.00	Alliance Francaise De Toronto	N/A	N/A	Training Consultants Fees & Expense	N/A
$7,917.00	Alliance Francaise De Toronto	2018-12-04	3	Training Consultants Fees & Expense	N/A
$30.00	Allied Printers	N/A	N/A	Design Of Graphics & Art Work	N/A
$92,500.00	Allium Consulting Group Inc.	2015-12-29	32	Mgmt Consulting Services	N/A
$139,650.00	Allium Consulting Group Inc.	2019-04-01	24	Mgmt Consulting Services	N/A
$28,500.00	Almita Piling Inc	2018-01-29	2	Engineering Consultants(Const)	N/A
$12,861.23	Almita Piling Inc	2018-09-11	6	Engineering Consultants(Const)	N/A
$22,809.52	Alpha Helix International Consultan	2018-01-02	2	Scientific Consultants	N/A
$1,515.00	Als Canada	N/A	N/A	Scientific Consultants	N/A
$4,000.00	Als Laboratory Group	N/A	N/A	Scientific Consultants	N/A
$2,579.50	Als Laboratory Group North Vancouv	N/A	N/A	Scientific Consultants	N/A
$269.63	Altel	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$36,949.50	Altis Human Resources	2021-07-14	8	It Consultants - Distributed Computing Environment	N/A

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$93,941.16	Altis Human Resources	2019-10-24	5	It Consultants - It Security Services	N/A
($2,748.50)	Altis Human Resources	N/A	N/A	Mgmt Consulting Services	N/A
$227,952.23	Altis Human Resources	2019-11-13	33	Mgmt Consulting Services	N/A
$37,795.20	Altis Human Resources	2023-02-09	10	Mgmt Consulting Services	N/A
$91,561.20	Altis Human Resources	2017-05-16	22	Mgmt Consulting Services	N/A
$11.25	Altis Human Resources (Ottawa) Inc.	N/A	N/A	It Consultants - It Program Management Services	N/A
$492.48	Altis Human Resources (Ottawa) Inc.	N/A	N/A	Mgmt Consulting Services	N/A
$21,525.00	Altis Human Resources (Ottawa) Inc.	2017-05-08	10	Mgmt Consulting Services	N/A
$16,411.50	Altis Human Resources (Ottawa) Inc.	2017-06-20	9	Mgmt Consulting Services	N/A
$41,040.00	Altis Human Resources (Ottawa) Inc.	2022-02-25	13	Mgmt Consulting Services	N/A
$37,408.14	Altis Human Resources (Ottawa) Inc.	2022-07-15	8	Mgmt Consulting Services	N/A
$5,499.67	Altis Human Resources (Ottawa) Inc.	2022-07-21	8	Mgmt Consulting Services	N/A
$16,079.04	Altis Human Resources (Ottawa) Inc.	2022-07-25	8	Mgmt Consulting Services	N/A
$27,327.81	Altis Human Resources (Ottawa) Inc.	2022-09-29	18	Mgmt Consulting Services	N/A
$41,756.00	Altis Human Resources (Ottawa) Inc.	2022-11-02	20	Mgmt Consulting Services	N/A
$6,032.51	Altis Human Resources (Ottawa) Inc.	2022-11-18	7	Mgmt Consulting Services	N/A
$6,498.00	Altis Human Resources (Ottawa) Inc.	2022-12-09	27	Mgmt Consulting Services	N/A
$9,490.76	Altis Human Resources (Ottawa) Inc.	2023-08-23	7	Mgmt Consulting Services	N/A
$3,340.00	Altis Human Resources (Ottawa) Inc.	2016-08-15	12	Mgmt Consulting Services	N/A
$7,652.26	Altis Recruitment & Technology Inc.	2023-06-13	9	Mgmt Consulting Services	N/A
$20,833.20	Altis Recruitment & Technology Inc.	2023-10-12	5	Mgmt Consulting Services	N/A
($217,008.70)	Altis Recruitment And Technology In	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$23,375.01	Altis Recruitment And Technology In	2018-11-15	4	It Consultants - Application/Database Dev & Maint	N/A
$403,981.05	Altis Recruitment And Technology In	2019-11-06	64	It Consultants - Application/Database Dev & Maint	N/A

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(i) amount	**(ii) vendor[1]**	**(iii) date of the contract[2]**	**(iv) duration of the contract[3]**	**(v) description of the services provided[4]**	**(vi) reason or purpose of the contract[5]**
$86,845.50	Altis Recruitment And Technology In	2021-02-03	13	It Consultants - Application/Database Dev & Maint	N/A
$31,169.80	Altis Recruitment And Technology In	2021-11-08	4	It Consultants - Application/Database Dev & Maint	N/A
$3,640.00	Altis Recruitment And Technology In	2022-05-18	10	It Consultants - Application/Database Dev & Maint	N/A
$18,369.75	Altis Recruitment And Technology In	2022-07-20	8	It Consultants - Application/Database Dev & Maint	N/A
$3,562.13	Altis Recruitment And Technology In	2023-11-21	7	It Consultants - Application/Database Dev & Maint	N/A
$742,144.13	Altis Recruitment And Technology In	2016-11-07	49	It Consultants - Application/Database Dev & Maint	N/A
$220,620.74	Altis Recruitment And Technology In	2016-11-16	28	It Consultants - Application/Database Dev & Maint	N/A
$1,114,462.86	Altis Recruitment And Technology In	2020-08-12	43	It Consultants - Application/Database Dev & Maint	N/A
$287,818.74	Altis Recruitment And Technology In	2021-08-21	31	It Consultants - Application/Database Dev & Maint	N/A
$220,175.13	Altis Recruitment And Technology In	N/A	N/A	It Consultants - It Program Management Services	N/A
$332,664.30	Altis Recruitment And Technology In	2019-04-04	35	It Consultants - It Program Management Services	N/A
$711,897.18	Altis Recruitment And Technology In	2019-08-21	43	It Consultants - It Program Management Services	N/A
$246,896.28	Altis Recruitment And Technology In	2021-08-21	31	It Consultants - It Program Management Services	N/A
$34,125.00	Altis Recruitment And Technology In	2020-10-05	5	It Consultants - It Security Services	N/A
$23,763.60	Altis Recruitment And Technology In	2018-10-15	5	Mgmt Consulting Services	N/A
$86,350.44	Altis Recruitment And Technology In	2021-05-27	46	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$67,225.35	Altis Recruitment And Technology In	2021-05-27	46	Training Consultants Fees & Expense	N/A
$2,428.50	Alton Dennis Lemly	2013-09-23	54	Mgmt Consulting Services	N/A
$34,967.24	Alton Dennis Lemly	2019-05-29	94	Mgmt Consulting Services	N/A
$37,537.50	Altruistic Informatics Consulting	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$368,006.93	Altruistic Informatics Consulting	2020-01-09	23	It Consultants - Application/Database Dev & Maint	N/A
$2,598.00	Altruistic Informatics Consulting	N/A	N/A	It Consultants - Distributed Computing Environment	N/A
$65,694.00	Altruistic Informatics Consulting	2017-07-31	10	It Consultants - Distributed Computing Environment	N/A
$30,030.00	Altruistic Informatics Consulting	2020-02-13	10	It Consultants - Distributed Computing Environment	N/A

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$15,600.00	Altus Group Limited	N/A	N/A	Engineering Consultants(Const)	N/A
$1,056.25	Altus Group Limited	2017-05-11	10	Mgmt Consulting Services	N/A
$2,481.39	Am Water Res Assoc	N/A	N/A	Design Of Graphics & Art Work	N/A
$1,000.00	Amanda Rocheleau	2020-11-19	4	Mgmt Consulting Services	N/A
$28,573.00	Amanda Sheedy	2019-11-14	13	Public Relations Services	N/A
$35,300.00	Amanda Sheedy	2022-04-29	11	Scientific Consultants	N/A
$16,000.00	Amanda Sheedy	2023-03-24	12	Scientific Consultants	N/A
$47.97	Amazon *Marketplce Ca Www.Amazon.Ca	N/A	N/A	Engineering Consultants(Const)	N/A
$1,079.10	Amazon *Marketplce Ca Www.Amazon.Ca	N/A	N/A	It Consultants - Distributed Computing Environment	N/A
$148.24	Amazon.Ca	N/A	N/A	Engineering Consultants(Const)	N/A
$1,235.03	Amazon.Ca 7t47v1zq3	N/A	N/A	Scientific Consultants	N/A
$145.90	Amazon.Ca Ua2v93s53	N/A	N/A	Scientific Consultants	N/A
$250.66	Amazon.Ca Za0g55zx3	N/A	N/A	Scientific Consultants	N/A
$39.45	Amazon.Ca*G08fk65k3	N/A	N/A	Design Of Graphics & Art Work	N/A
$89.99	Amazon.Ca*Hd9ab69j1	N/A	N/A	Scientific Consultants	N/A
$14.25	Amazon.Ca*M603v5us0	N/A	N/A	Scientific Consultants	N/A
$31.98	Amazon.Ca*Zc8g00q33	N/A	N/A	Design Of Graphics & Art Work	N/A
$5,894.17	Amber Kapchinske	2019-01-07	2	Scientific Consultants	N/A
$1,500.00	Ambient Environmental Consulting In	2018-10-05	3	Scientific Consultants	N/A
$125.00	Ambulance Saint-Jean Ville De Queb	N/A	N/A	Training Consultants Fees & Expense	N/A
$22,117.96	Amec Foster Wheeler Environment &	2018-01-31	2	Scientific Consultants	N/A
$11,495.00	Amelia Cox	2019-07-29	6	Scientific Consultants	N/A
$6,000.00	Amelie Gervais	2018-01-11	8	Scientific Consultants	N/A
$55,547.00	Amelie Gregoire Taillefer	2017-10-16	17	Scientific Consultants	N/A

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$33,298.00	Amelie Gregoire Taillefer	2020-02-21	13	Scientific Consultants	N/A
$17,000.00	Ameresco Canada Inc.	2021-09-15	6	Engineering Consultants(Const)	N/A
$10,072.91	American Association For Laboratory	2017-04-03	7	Mgmt Consulting Services	N/A
$10,136.83	American Association For Laboratory	2019-06-25	5	Mgmt Consulting Services	N/A
$10,072.48	Amnh - Development	N/A	N/A	Scientific Consultants	N/A
$39,990.00	Amuda James Abu	2021-06-09	9	Scientific Consultants	N/A
$13,125.00	Amy Ryder	2020-11-24	4	Scientific Consultants	N/A
$7,500.00	Amy Wilson	2020-01-13	2	Scientific Consultants	N/A
$27,750.00	Amy Wilson	2020-08-19	7	Scientific Consultants	N/A
$15,000.00	Amy Wilson	2020-11-03	4	Scientific Consultants	N/A
$6,375.00	Amy Wilson	2021-08-19	7	Scientific Consultants	N/A
($101.96)	Amz Amazon.Ca	N/A	N/A	Scientific Consultants	N/A
($5.92)	Amz*Amazon.Ca	N/A	N/A	Scientific Consultants	N/A
$56.91	Amzn Mktp Ca Qh60h5xw3 Www.Amazon.Ca	N/A	N/A	Scientific Consultants	N/A
$137.72	Amzn Mktp Ca Vg3g706e3 Www.Amazon.Ca	N/A	N/A	Scientific Consultants	N/A
$18.99	Amzn Mktp Ca*M61yt3ir0 Www.Amazon.Ca	N/A	N/A	Scientific Consultants	N/A
$39.96	Amzn Mktp Ca*M62xf7y12 Www.Amazon.Ca	N/A	N/A	Scientific Consultants	N/A
$34.59	Amzn Mktp Ca*M68d82wg2 Www.Amazon.Ca	N/A	N/A	Scientific Consultants	N/A
$22.73	Amzn Mktp Ca*Mj51g6de3	N/A	N/A	Design Of Graphics & Art Work	N/A
$1,385.00	An Design Communications	2017-03-02	12	Design Of Graphics & Art Work	N/A
$19,175.00	An Design Communications	2017-10-26	3	Design Of Graphics & Art Work	N/A
$7,796.25	An Design Communications	2018-08-17	4	Design Of Graphics & Art Work	N/A
$3,000.00	Ana Maria Gonzalez-Prieto	2019-09-09	0	Scientific Consultants	N/A
$40,000.00	Ana Maria Gonzalez-Prieto	2020-08-23	7	Scientific Consultants	N/A

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$8,000.00	Ana Maria Gonzalez-Prieto	2020-11-20	4	Scientific Consultants	N/A
$7,600.00	Ana Maria Gonzalez-Prieto	2017-05-15	10	Training Consultants Fees & Expense	N/A
$6,000.00	Ana Morales	2020-01-23	2	Scientific Consultants	N/A
$36,000.00	Analythium Solutions Inc	2023-01-20	2	It Consultants - Application/Database Dev & Maint	N/A
$4,385.68	Analytical Testing Cor	N/A	N/A	Scientific Consultants	N/A
$3,800.00	Anders Vesterberg	2023-02-15	10	Scientific Consultants	N/A
$35,100.00	Anderson Campbell & Associates Corp	2020-02-05	1	Mgmt Consulting Services	N/A
$35,100.00	Anderson Campbell & Associates Corp	2020-07-16	8	Mgmt Consulting Services	N/A
$8,000.00	Andie Mazer	2019-06-25	3	Scientific Consultants	N/A
$12,000.00	Andre Breton	2018-12-19	3	Scientific Consultants	N/A
$17,070.12	Andre Breton	2020-03-23	0	Scientific Consultants	N/A
$7,060.00	Andre Conrad	N/A	N/A	Scientific Consultants	N/A
$15,000.00	Andre Conrad	2023-11-01	16	Scientific Consultants	N/A
$6,300.00	Andrew Guerin	N/A	N/A	Scientific Consultants	N/A
$11,889.60	Andrew Kovachik	2021-07-19	9	Scientific Consultants	N/A
$3,000.00	Andrew Leach	2017-12-04	3	Mgmt Consulting Services	N/A
$8,750.00	Andrew Leach	2018-06-19	21	Mgmt Consulting Services	N/A
$17.77	Andrew Leach	N/A	N/A	Scientific Consultants	N/A
$9,000.00	Andrew Leach	2017-07-17	13	Scientific Consultants	N/A
$31,997.47	Andrew Marx	2022-08-04	7	Scientific Consultants	N/A
$13,000.00	Andrew Shao	2021-01-06	2	Scientific Consultants	N/A
$6,000.00	Angela Brennan	2024-01-05	2	Scientific Consultants	N/A
$11,505.00	Angeles Ana Paula Raymundo Sanchez	2023-01-09	2	Scientific Consultants	N/A
$17,325.00	Angus Reid Forum Inc	2022-10-06	17	Public Relations Services	N/A

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$12,000.00	Anna Aroha Miller	2018-07-31	8	Scientific Consultants	N/A
$18,000.00	Anna Drake, Ph.D.	2020-01-17	2	Scientific Consultants	N/A
$39,048.00	Anna Drake, Ph.D.	2020-08-11	7	Scientific Consultants	N/A
$500.00	Anna Potapova	2018-02-12	1	Scientific Consultants	N/A
$6,000.00	Anna Skurikhina	2020-09-02	6	Scientific Consultants	N/A
$16,500.00	Anna Skurikhina	2021-05-12	3	Scientific Consultants	N/A
$5,000.00	Anna Solecki	2021-01-19	2	Scientific Consultants	N/A
$350.00	Anna Tilman	N/A	N/A	Mgmt Consulting Services	N/A
$400.00	Anna Tilman	N/A	N/A	Mgmt Consulting Services	N/A
$800.00	Anna Tilman	N/A	N/A	Training Consultants Fees & Expense	N/A
$35,000.00	Anne Ausems	2023-11-29	4	Scientific Consultants	N/A
$8,000.00	Anne Blondin	2020-08-10	7	Scientific Consultants	N/A
$6,000.00	Anne Munier	2018-11-01	4	Scientific Consultants	N/A
$30,000.00	Anne Munier	2021-03-03	24	Scientific Consultants	N/A
$20,952.38	Annette Muttray	2017-12-20	3	Scientific Consultants	N/A
$22,500.00	Annex Publishingprinti 519-428-3471	N/A	N/A	Advertising	N/A
$7,200.00	Anouk Hoedeman	2018-02-05	1	Scientific Consultants	N/A
$18,400.00	Antares Engineering Group Inc.	2017-11-01	16	Engineering Consultants(Const)	N/A
$382.70	Apex	N/A	N/A	Training Consultants Fees & Expense	N/A
$8,000.00	Apex Resource Management Solutions	2020-01-27	14	Scientific Consultants	N/A
$35,200.00	Apex Resource Management Solutions	2020-09-03	6	Scientific Consultants	N/A
$591.97	Apha Standard Method 02027772742	N/A	N/A	Scientific Consultants	N/A
$23.99	Apple.Com/Bill	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$8,000.00	Apropos Information Systems	2018-01-23	2	Scientific Consultants	N/A

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$14,350.00	Aqqiumavvik Society	2018-10-23	2	Public Relations Services	N/A
$10,880.00	Aquaterra Environmental Ltd	2017-12-11	6	Engineering Consultants(Const)	N/A
$10,880.00	Aquaterra Environmental Ltd	2017-12-11	6	Engineering Consultants(Const)	N/A
$17,060.00	Aquaterra Environmental Ltd	2019-07-15	8	Engineering Consultants(Const)	N/A
$8,080.00	Aquaterra Environmental Ltd	2019-11-07	4	Engineering Consultants(Const)	N/A
$280,775.00	Aquatic Informatics Inc.	2015-07-28	32	Scientific Consultants	N/A
$1,757,105.40	Aquatic Informatics Inc.	2018-04-01	59	Scientific Consultants	N/A
$302,706.96	Aquatic Informatics Inc.	2023-04-01	23	Scientific Consultants	N/A
$51,969.42	Aquatic Informatics Inc.	2018-11-26	11	Scientific Consultants	N/A
$629,374.42	Aquatic Informatics Inc.	2020-05-13	47	Scientific Consultants	N/A
$22,000.00	Aquila Conservation & Environment	2019-09-30	6	Scientific Consultants	N/A
$12,000.00	Aquila Conservation & Environment	2020-01-17	2	Scientific Consultants	N/A
$5,000.00	Aquila Conservation & Environment	2020-07-04	8	Scientific Consultants	N/A
$8,849.50	Aquila Conservation & Environment	2021-01-25	2	Scientific Consultants	N/A
$28,500.00	Aquila Conservation & Environment	2021-08-19	7	Scientific Consultants	N/A
$12,000.00	Aquila Conservation & Environment	2022-05-25	9	Scientific Consultants	N/A
$19,250.00	Aquila Conservation & Environment	2023-07-17	8	Scientific Consultants	N/A
$73,800.00	Aquosity Environmental Consulting L	2017-09-18	30	Scientific Consultants	N/A
$11,504.43	Arc Arnot Research & Consulting Inc	2021-01-19	9	Engineering Consultants(Other)	N/A
$20,000.00	Arc Arnot Research & Consulting Inc	2021-12-07	3	Engineering Consultants(Other)	N/A
$22,050.00	Arc Arnot Research & Consulting Inc	2017-08-25	7	Scientific Consultants	N/A
$8,849.56	Arc Arnot Research & Consulting Inc	2018-11-10	1	Scientific Consultants	N/A
$23,258.00	Arc Engineering Inc	N/A	N/A	Engineering Consultants(Const)	N/A
$10,200.00	Arc Engineering Inc	N/A	N/A	Engineering Consultants(Other)	N/A

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$17,750.00	Arc Engineering Inc.	2017-08-24	19	Engineering Consultants(Const)	N/A
$15,000.00	Arc Engineering Inc.	2019-06-13	9	Engineering Consultants(Const)	N/A
$32,500.00	Arc Engineering Inc.	2020-12-21	3	Engineering Consultants(Const)	N/A
$35,000.00	Arc Engineering Inc.	2021-12-01	3	Engineering Consultants(Const)	N/A
$34,500.00	Arc Engineering Inc.	2022-07-21	6	Engineering Consultants(Const)	N/A
$30,550.50	Arc Engineering Inc.	2023-07-21	8	Engineering Consultants(Const)	N/A
$24,775.00	Arc Engineering Inc.	2023-07-26	3	Engineering Consultants(Const)	N/A
$4,625.00	Arc Engineering Inc.	2023-08-21	15	Engineering Consultants(Const)	N/A
$11,100.00	Arc Engineering Inc.	2019-09-01	6	Engineering Consultants(Other)	N/A
$16,000.00	Arcadis Canada Inc.	2017-11-01	4	Engineering Consultants(Other)	N/A
$16,500.00	Arcadis Canada Inc.	2018-08-22	7	Engineering Consultants(Other)	N/A
$15,272.75	Arcadis Canada Inc.	2017-12-27	15	Mgmt Consulting Services	N/A
$1,920.00	Arcadis Canada Inc.	2018-05-25	1	Training Consultants Fees & Expense	N/A
$80,416.50	Architecture49 Inc	2017-09-20	30	Engineering Consultants(Const)	N/A
$600.00	Arctic Response Canada Ltd.	N/A	N/A	Training Consultants Fees & Expense	N/A
$395.00	Arctic Response Canada Ltd.	N/A	N/A	Training Consultants Fees & Expense	N/A
$2,900.00	Arctic Response Canada Ltd.	N/A	N/A	Training Consultants Fees & Expense	N/A
$115.10	Arctic Response Canada Ltd.	N/A	N/A	Training Consultants Fees & Expense	N/A
$28,500.00	Arctic Response Canada Ltd.	2015-04-01	26	Training Consultants Fees & Expense	N/A
$16,177.19	Arctic Response Canada Ltd.	2017-07-05	8	Training Consultants Fees & Expense	N/A
$9,960.00	Arctic Response Canada Ltd.	2018-06-07	0	Training Consultants Fees & Expense	N/A
$218,120.93	Arctic Response Canada Ltd.	2018-11-29	40	Training Consultants Fees & Expense	N/A
$2,000.00	Arctic Safaris	2019-05-23	1	Training Consultants Fees & Expense	N/A
$4,950.33	Ariane Batic	2017-07-04	1	Mgmt Consulting Services	N/A

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$4,000.00	Armin Namayandeh	2020-12-29	3	Scientific Consultants	N/A
$165.00	Armour Safety	N/A	N/A	Training Consultants Fees & Expense	N/A
$94,136.00	Arnason Industries Ltd	2020-02-07	25	Engineering Consultants(Const)	N/A
$2,000.00	Arold Lavoie	2018-11-05	4	Scientific Consultants	N/A
$2,000.00	Arold Lavoie	2019-11-05	4	Scientific Consultants	N/A
$1,000.00	Art Borkent	2021-03-04	0	Scientific Consultants	N/A
$1,485.00	Artcal Graphics And Pr London	N/A	N/A	Advertising	N/A
$2,094.50	Artcal Graphics And Pr London	N/A	N/A	Design Of Graphics & Art Work	N/A
$3,360.00	Artemp Personnel Services Inc.	N/A	N/A	Mgmt Consulting Services	N/A
$19,920.00	Artemp Personnel Services Inc.	2017-04-21	11	Mgmt Consulting Services	N/A
$53,126.55	Artemp Personnel Services Inc.	2022-08-01	23	Mgmt Consulting Services	N/A
$23,760.00	Artemp Personnel Services Inc.	2023-03-08	15	Mgmt Consulting Services	N/A
$1,746.00	Asap Reporting Service	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$67.30	Asap Reporting Service Toronto	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$1,000.00	Ashlee Cunsolo	2022-05-19	10	Training Consultants Fees & Expense	N/A
$5,000.00	Ashleigh Westphal	2018-02-01	1	Scientific Consultants	N/A
$7,000.00	Ashleigh Westphal	2018-05-07	2	Scientific Consultants	N/A
$3,000.00	Ashleigh Westphal	2020-06-30	2	Scientific Consultants	N/A
$346.33	Ashrae	N/A	N/A	Engineering Consultants(Const)	N/A
$4,370.80	Asi Group Ltd.	N/A	N/A	Engineering Consultants(Const)	N/A
$20,079.56	Asociacion Civil Armonia	2021-06-23	6	Scientific Consultants	N/A
$10,204.08	Asociacion Civil Armonia	2022-05-27	7	Scientific Consultants	N/A
$2,693.22	Asociacion Tolimense De Ornitologia	2024-01-02	2	Scientific Consultants	N/A
$38,055.00	Aspen Wildlife Research Inc	2021-12-01	3	Scientific Consultants	N/A

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$15,760.00	Assetassurance Monitoring Llc	2023-10-18	5	Scientific Consultants	N/A
$7,000.00	Assiniboine Park Conservancy Inc	2020-01-14	2	Scientific Consultants	N/A
$19,004.90	Associacao Para Conservacao Das Ave	2020-08-24	7	Scientific Consultants	N/A
$14,158.00	Associated Engineering Alberta Ltd	2017-03-15	12	Engineering Consultants(Const)	N/A
$10,590.50	Associated Engineering Alberta Ltd	2018-01-31	2	Engineering Consultants(Const)	N/A
$37,046.00	Associated Environmental Consultant	2021-12-01	3	Scientific Consultants	N/A
$9,474.50	Association Caribaea Initiative	2020-10-06	5	Scientific Consultants	N/A
$10,500.00	Association Des Hotels Du Grand	N/A	N/A	Advertising	N/A
$21,000.00	Association Des Hotels Du Grand	2017-05-11	2	Advertising	N/A
$225.00	Association Of Bc Land Sidney	N/A	N/A	Advertising	N/A
$377.00	Astrographic Industrie	N/A	N/A	Design Of Graphics & Art Work	N/A
$2,500.00	Atco Frontec Ltd.	N/A	N/A	Engineering Consultants(Const)	N/A
$1,500.00	Atco Frontec Ltd.	2020-06-12	9	Engineering Consultants(Const)	N/A
$19,858.00	Atkinsrealis Canada Inc	2018-10-02	5	Engineering Consultants(Const)	N/A
$21,967.00	Atkinsrealis Canada Inc	2019-01-31	14	Engineering Consultants(Const)	N/A
$41,063.80	Atkinsrealis Canada Inc.	2019-01-07	4	Scientific Consultants	N/A
$37,400.32	Atkinsrealis Canada Inc.	2022-12-15	3	Scientific Consultants	N/A
$91,500.00	Atlantic Canada Conservation Data	2018-01-09	23	Scientific Consultants	N/A
$5,400.00	Atlantic Canada Conservation Data	2019-02-06	10	Scientific Consultants	N/A
$13,600.00	Atlantic Canada Conservation Data	2020-10-07	17	Scientific Consultants	N/A
$28,800.00	Atlantic Canada Conservation Data	2021-06-14	21	Scientific Consultants	N/A
$51,366.22	Atlantic Canada Conservation Data	2022-08-03	19	Scientific Consultants	N/A
$50.00	Atlantic Photo Supply	N/A	N/A	Design Of Graphics & Art Work	N/A
$26,500.00	Atmoanalytics Inc	2021-12-09	3	Scientific Consultants	N/A

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$35,000.00	Atmoanalytics Inc	2022-05-31	8	Scientific Consultants	N/A
$18,202.45	Atmospheric And Environmental	2021-02-23	1	Scientific Consultants	N/A
$20,000.00	Atomic Energy Of Canada Limited	N/A	N/A	Mgmt Consulting Services	N/A
$1,329.23	Atr Associes Du Quebec Laval	N/A	N/A	Commun Prof Srvce	N/A
$960.00	Ats Scientific Inc	N/A	N/A	Training Consultants Fees & Expense	N/A
$9,000.00	Attila Potter	2023-02-17	1	Mgmt Consulting Services	N/A
$2,000.00	Audrey Moores	2024-02-13	1	Engineering Consultants(Other)	N/A
$5,000.00	Audubon Canyon Ranch Inc	2019-04-16	2	Scientific Consultants	N/A
$5,000.00	Audubon Canyon Ranch Inc	2020-04-01	4	Scientific Consultants	N/A
$5,000.00	Audubon Canyon Ranch Inc	2022-04-12	2	Scientific Consultants	N/A
$10,985.15	Ausenco Sustainability Inc	2022-11-04	16	Engineering Consultants(Const)	N/A
$199.00	Auspice Safety Inc	N/A	N/A	It Consultants - It Program Management Services	N/A
$113.00	Auspice Safety Inc	N/A	N/A	Mgmt Consulting Services	N/A
$234.67	Automotive Testing & Development	N/A	N/A	Engineering Consultants(Const)	N/A
$37,200.00	Automotive Testing & Development	2020-12-01	3	Engineering Consultants(Const)	N/A
$32,150.00	Automotive Testing & Development	2021-06-17	4	Engineering Consultants(Const)	N/A
$39,250.00	Automotive Testing & Development	2021-08-20	19	Engineering Consultants(Const)	N/A
$18,350.00	Automotive Testing & Development	2021-08-23	19	Engineering Consultants(Const)	N/A
$28,608.70	Avery Nagy-Macarthur	2022-08-18	7	Scientific Consultants	N/A
$26,000.00	Aves Argentinas Asociacion Ornitolo	2022-12-19	9	Scientific Consultants	N/A
$475.00	Aviation Egress System	N/A	N/A	Training Consultants Fees & Expense	N/A
$15,181.00	Azcisc Association	2018-02-15	13	Commun Prof Srvce	N/A
$9,600.00	Azim Shariff	2017-04-01	6	Scientific Consultants	N/A
$13,545.00	Azim Shariff	2019-05-09	3	Scientific Consultants	N/A

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$1,554.66	B Squared	N/A	N/A	Design Of Graphics & Art Work	N/A
$300.00	B&M Ltd. Atlantic Regi 647-4977360	N/A	N/A	Engineering Consultants(Const)	N/A
$18,585.00	B.A. Blackwell & Associates	2019-12-16	3	Scientific Consultants	N/A
$37,795.00	B.A. Blackwell & Associates	2020-06-09	6	Scientific Consultants	N/A
$26,724.00	B.A. Blackwell & Associates	2021-04-30	7	Scientific Consultants	N/A
$37,840.00	B.A. Blackwell & Associates	2022-11-15	4	Scientific Consultants	N/A
$31,888.64	B.C. Conservation Foundation	2021-05-05	22	Scientific Consultants	N/A
$5,865.12	Babbel.Com	N/A	N/A	Training Consultants Fees & Expense	N/A
$23,809.54	Baden Energy Consulting Ltd	2018-04-25	4	Mgmt Consulting Services	N/A
$37,700.00	Bailey Environmental Consulting Inc	2021-01-13	2	Scientific Consultants	N/A
$382.80	Baker Lake Contracting Baker Lake	N/A	N/A	Engineering Consultants(Const)	N/A
$11,012.00	Baldwin Audio Visual Rentals	2023-03-23	1	Commun Prof Srvce	N/A
$29,000.00	Bang The Table Canada Ltd	2021-04-07	23	It Consultants - Application/Database Dev & Maint	N/A
$5,700.00	Barbara Sobota	2018-03-05	0	Scientific Consultants	N/A
$4,125.94	Bat Conservation Intl	N/A	N/A	Design Of Graphics & Art Work	N/A
$2,145.00	Battelle Dba Pacific Northwest	2019-02-05	49	Mgmt Consulting Services	N/A
$90,720.22	Battelle Memorial Institute	N/A	N/A	Mgmt Consulting Services	N/A
$490,728.75	Battelle Memorial Institute	2019-02-05	49	Mgmt Consulting Services	N/A
$42,818.72	Battelle Memorial Institute	2021-11-09	13	Mgmt Consulting Services	N/A
$7,750.00	Bay Area Restoration Council	N/A	N/A	Mgmt Consulting Services	N/A
$61,950.00	Bc Ministry Of Water, Land And Reso	N/A	N/A	Scientific Consultants	N/A
$3,000.00	Bc Spaces For Nature	2017-11-17	3	Scientific Consultants	N/A
$4,000.00	Bc Spaces For Nature	2018-07-15	6	Scientific Consultants	N/A
$7,500.00	Bc Spaces For Nature	2019-09-05	4	Scientific Consultants	N/A

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($3,070.70)	Bdo Canada Llp	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$269,131.50	Bdo Canada Llp	2019-01-14	38	It Consultants - Application/Database Dev & Maint	N/A
$104,280.00	Bdo Canada Llp	2018-09-25	12	Mgmt Consulting Services	N/A
$72,000.00	Bdo Canada Llp	2018-10-25	6	Mgmt Consulting Services	N/A
$287,025.00	Bdo Canada Llp	2019-02-04	13	Mgmt Consulting Services	N/A
$3,510.00	Bdo Canada Llp	2023-11-08	7	Mgmt Consulting Services	N/A
$78,286.50	Bdo Canada Ltd	2022-01-18	26	It Consultants - It Program Management Services	N/A
$10,290.00	Beacon Lite	N/A	N/A	Design Of Graphics & Art Work	N/A
$7,200.00	Beacon Lite (Ottawa) Ltd	2023-12-19	3	Design Of Graphics & Art Work	N/A
$37,921.00	Bear Tracks Environmental Services	2021-11-15	16	Scientific Consultants	N/A
$3,213.75	Bear Tracks Environmental Services	2023-07-04	8	Scientific Consultants	N/A
$1,359.61	Bearcom	N/A	N/A	Commun Prof Srvce	N/A
$38,000.00	Beaver Lake Cree Nation	2023-11-29	4	Scientific Consultants	N/A
$15,000.00	Bees Actually	2020-03-09	12	Scientific Consultants	N/A
$21,371.43	Bees Actually	2021-11-18	16	Scientific Consultants	N/A
$19,800.00	Behavioral Insights (Us) Inc	2018-03-05	0	Training Consultants Fees & Expense	N/A
$0.01	Behavioural Insights (Canada) Ltd	N/A	N/A	Mgmt Consulting Services	N/A
$37,854.99	Behavioural Insights Ltd	2021-04-29	11	Mgmt Consulting Services	N/A
$368.76	Bell Mobility	N/A	N/A	Design Of Graphics & Art Work	N/A
$0.00	Benedictus Haase	N/A	N/A	Scientific Consultants	N/A
$6,000.00	Benedictus Haase	2017-12-14	3	Scientific Consultants	N/A
$30,000.00	Benjamin Stenzler	2023-02-23	1	Scientific Consultants	N/A
$24,500.00	Bennett Jones Llp	2019-03-26	6	Mgmt Consulting Services	N/A
$2,832.58	Berlitz	N/A	N/A	Training Consultants Fees & Expense	N/A

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$2,850.00	Bernard K. Schroeder Consulting	2017-03-17	15	Scientific Consultants	N/A
$16,500.00	Bernard K. Schroeder Consulting	2017-08-09	2	Scientific Consultants	N/A
$23,765.00	Bernard K. Schroeder Consulting	2018-06-01	9	Scientific Consultants	N/A
$23,804.25	Bernard K. Schroeder Consulting	2019-06-01	8	Scientific Consultants	N/A
$10,999.95	Bernard K. Schroeder Consulting	2019-06-14	2	Scientific Consultants	N/A
$21,014.00	Bernard K. Schroeder Consulting	2019-08-20	7	Scientific Consultants	N/A
$19,005.00	Bernard K. Schroeder Consulting	2020-11-13	4	Scientific Consultants	N/A
$24,956.70	Bernard K. Schroeder Consulting	2021-05-26	8	Scientific Consultants	N/A
$38,079.52	Bernard K. Schroeder Consulting	2022-06-06	9	Scientific Consultants	N/A
$38,072.80	Bernard K. Schroeder Consulting	2023-06-26	9	Scientific Consultants	N/A
$9,000.00	Berthelot Lazare	2023-10-18	5	Scientific Consultants	N/A
$5,300.00	Beryl Wait	2019-01-07	2	Scientific Consultants	N/A
$359.94	Best Buy Canada #942	N/A	N/A	Design Of Graphics & Art Work	N/A
$24,500.00	Bethany Thurber-Duggan	2018-10-29	3	Scientific Consultants	N/A
$20,000.00	Bethany Thurber-Duggan	2019-01-18	4	Scientific Consultants	N/A
$22,123.89	Beworks Inc	2017-07-11	8	Training Consultants Fees & Expense	N/A
$900.00	Bgcommunications	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$18,990.00	Biodigenous Consulting Ltd	2020-11-13	4	Scientific Consultants	N/A
$14,805.00	Biodigenous Consulting Ltd	2021-09-01	6	Scientific Consultants	N/A
$9,490.00	Biodigenous Consulting Ltd	2022-06-27	9	Scientific Consultants	N/A
$38,070.00	Biodigenous Consulting Ltd	2022-06-30	9	Scientific Consultants	N/A
$15,840.00	Biodigenous Consulting Ltd	2023-03-29	12	Scientific Consultants	N/A
$33,095.00	Biodiversity Pathways Ltd.	2022-07-04	8	Scientific Consultants	N/A
$9,175.00	Biodiversity Pathways Ltd.	2022-07-12	8	Scientific Consultants	N/A

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$37,619.05	Biodiversity Pathways Ltd.	2022-08-24	7	Scientific Consultants	N/A
$30,000.00	Biodiversity Pathways Ltd.	2024-01-16	1	Scientific Consultants	N/A
$17,900.00	Biolinx Environmental Research Ltd.	2018-01-02	2	Scientific Consultants	N/A
$23,749.96	Biolinx Environmental Research Ltd.	2019-04-01	11	Scientific Consultants	N/A
$10,000.00	Biolinx Environmental Research Ltd.	2020-08-19	7	Scientific Consultants	N/A
$38,000.00	Biolinx Environmental Research Ltd.	2021-12-31	27	Scientific Consultants	N/A
$76,000.00	Biologica Environmental Services	2022-02-07	8	Scientific Consultants	N/A
$13,900.00	Bioquest / M.Anions	2019-02-28	1	Scientific Consultants	N/A
$11,650.00	Bird Studies Canada	2018-12-10	3	Scientific Consultants	N/A
$17,102.80	Bird Studies Canada	2019-10-16	5	Scientific Consultants	N/A
$20,000.00	Birdlife International	2017-08-08	7	Scientific Consultants	N/A
$10,000.00	Birdlife International	2018-02-01	1	Scientific Consultants	N/A
$25,000.01	Birdlife International	2021-10-29	17	Scientific Consultants	N/A
$0.00	Birds Canada	2022-11-29	4	It Consultants - Application/Database Dev & Maint	N/A
$12,000.00	Birds Canada	2017-12-04	3	Scientific Consultants	N/A
$8,200.00	Birds Canada	2018-01-04	38	Scientific Consultants	N/A
$9,500.00	Birds Canada	2018-11-15	4	Scientific Consultants	N/A
$5,000.00	Birds Canada	2019-09-19	2	Scientific Consultants	N/A
$23,800.00	Birds Canada	2019-10-02	3	Scientific Consultants	N/A
$18,000.00	Birds Canada	2019-10-28	5	Scientific Consultants	N/A
$30,015.00	Birds Canada	2019-10-28	5	Scientific Consultants	N/A
$40,000.00	Birds Canada	2020-10-28	5	Scientific Consultants	N/A
$39,650.00	Birds Canada	2021-02-24	7	Scientific Consultants	N/A
$16,970.00	Birds Canada	2021-03-19	6	Scientific Consultants	N/A

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$2,400.00	Birds Canada	2021-05-11	1	Scientific Consultants	N/A
$15,000.00	Birds Canada	2021-06-07	9	Scientific Consultants	N/A
$4,050.00	Birds Canada	2022-01-10	2	Scientific Consultants	N/A
$8,910.00	Birds Canada	2022-01-23	2	Scientific Consultants	N/A
$12,195.00	Birds Canada	2022-03-01	4	Scientific Consultants	N/A
$11,250.00	Birds Canada	2022-04-13	3	Scientific Consultants	N/A
$30,000.00	Birds Canada	2022-06-01	9	Scientific Consultants	N/A
$39,896.00	Birds Canada	2022-06-29	9	Scientific Consultants	N/A
$39,240.00	Birds Canada	2022-09-20	6	Scientific Consultants	N/A
$40,000.00	Birds Canada	2023-12-13	3	Scientific Consultants	N/A
$12,000.00	Birdscaribbean	2018-01-19	2	Scientific Consultants	N/A
$88,323.00	Birdscaribbean	2019-01-15	26	Scientific Consultants	N/A
$16,652.70	Birdscaribbean	2019-05-29	10	Scientific Consultants	N/A
$30,000.00	Birdscaribbean	2021-12-16	3	Scientific Consultants	N/A
$94.90	Bis Training Solutions Sherwood Park	N/A	N/A	Training Consultants Fees & Expense	N/A
$2,000.00	Bjarne Holmbom	2018-01-22	0	Scientific Consultants	N/A
$29,041.79	Black Bawks Data Science Ltd.	2020-11-09	4	Scientific Consultants	N/A
$32,659.40	Black Bawks Data Science Ltd.	2021-08-04	19	Scientific Consultants	N/A
$15,768.60	Black Press Group Ltd Abbotsford	N/A	N/A	Advertising	N/A
$570.00	Blackridge Solutions 778-6865799	N/A	N/A	Mgmt Consulting Services	N/A
$14,800.00	Blackstone Learning	2018-02-15	1	Training Consultants Fees & Expense	N/A
$5,373.87	Blackstone Learning So	N/A	N/A	Training Consultants Fees & Expense	N/A
$274.00	Blackstone Learning So 905-5031203	N/A	N/A	Training Consultants Fees & Expense	N/A
$662.90	Blacksun	N/A	N/A	It Consultants - Distributed Computing Environment	N/A

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$5,000.00	Blacktech Systems Inc	2017-02-01	13	It Consultants - Application/Database Dev & Maint	N/A
$14,687.50	Blake Shaffer	2018-12-11	39	Mgmt Consulting Services	N/A
$10,000.00	Blake Shaffer	2022-08-04	31	Mgmt Consulting Services	N/A
$4,200.00	Bls*Schneiderelectricc	N/A	N/A	Training Consultants Fees & Expense	N/A
$12,727.34	Blue Marble Analytics Llc	2021-07-15	8	Scientific Consultants	N/A
$1,318.51	Blue Marble Analytics Llc	2022-03-07	24	Scientific Consultants	N/A
$2,500.00	Blue-Pencil Mobile Shr Oakville	N/A	N/A	Design Of Graphics & Art Work	N/A
$34,750.00	Blumetric Environmental Inc	2023-08-02	6	Scientific Consultants	N/A
$9,000.00	Bmb Consulting Services Inc.	2018-10-22	2	It Consultants - Application/Database Dev & Maint	N/A
$2,915.00	Bmcr Associates Inc.	2021-02-15	13	Mgmt Consulting Services	N/A
$13,750.00	Bmcr Associates Inc.	2021-05-21	10	Mgmt Consulting Services	N/A
$5,625.00	Bmcr Associates Inc.	2022-07-29	20	Mgmt Consulting Services	N/A
$2,562.50	Bmcr Associates Inc.	2023-05-23	10	Mgmt Consulting Services	N/A
$5,000.00	Bmcr Associates Inc.	2022-04-20	11	Training Consultants Fees & Expense	N/A
$14,400.00	Board Of Management - Toronto Zoo	2022-09-29	6	Scientific Consultants	N/A
$2,625.00	Board Of Management - Toronto Zoo	2023-07-24	7	Scientific Consultants	N/A
$44.95	Boaterexam Examenbatea 613-722-8838	N/A	N/A	Training Consultants Fees & Expense	N/A
$13,000.00	Bodhi	2022-02-02	1	Training Consultants Fees & Expense	N/A
$8,037.24	Boma Canada	N/A	N/A	Engineering Consultants(Const)	N/A
$7,462.80	Bombardier Recreational	N/A	N/A	Scientific Consultants	N/A
$23,892.18	Boreala Management Inc.	2023-02-03	1	Mgmt Consulting Services	N/A
$20,000.00	Bourgas Prof. Assen Zlatarov Univer	2019-09-16	6	Scientific Consultants	N/A
$39,999.99	Bourgas Prof. Assen Zlatarov Univer	2021-11-02	4	Scientific Consultants	N/A
$9,750.00	Bouthillette Parizeau Inc	2018-12-12	39	Engineering Consultants(Const)	N/A

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$2,400.00	Bouthillette Parizeau Inc	2019-08-27	7	Engineering Consultants(Const)	N/A
$19,350.00	Bouthillette Parizeau Inc	2019-02-07	13	Engineering Consultants(Other)	N/A
$10,000.00	Bouthillette Parizeau Inc	2019-05-29	7	Engineering Consultants(Other)	N/A
$33,000.00	Bouthillette Parizeau Inc	2020-07-02	2	Engineering Consultants(Other)	N/A
$5,400.00	Bp & M Consulting	2018-02-22	1	Mgmt Consulting Services	N/A
$3,100.00	Bp & M Consulting	2018-01-23	0	Mgmt Consulting Services	N/A
$158.11	Brady	N/A	N/A	Design Of Graphics & Art Work	N/A
$10,000.00	Brandon Edwards Pm	2019-02-07	1	Scientific Consultants	N/A
$26,000.00	Brandon Edwards Pm	2020-05-01	8	Scientific Consultants	N/A
$17,311.16	Breckenhill Inc.	2017-03-07	9	Mgmt Consulting Services	N/A
$1,680.00	Breckenhill Inc.	2019-05-21	3	Mgmt Consulting Services	N/A
$36,999.08	Breckenhill Inc.	2023-11-29	4	Mgmt Consulting Services	N/A
$14,936.36	Brella, Inc	2020-03-20	0	Commun Prof Srvce	N/A
$8,000.00	Brenda Parlee	2022-08-10	4	Scientific Consultants	N/A
$2,625.00	Brendan Brooks	2018-08-03	3	Scientific Consultants	N/A
$2,500.00	Brendan Brooks	2019-07-25	3	Scientific Consultants	N/A
$7,000.00	Brendan Brooks	2021-07-26	8	Scientific Consultants	N/A
$5,000.00	Brendan Hickie	2021-01-19	2	Scientific Consultants	N/A
$6,500.00	Brendan Toews	2021-09-27	4	Scientific Consultants	N/A
$8,400.00	Brendan Toews	2022-01-04	2	Scientific Consultants	N/A
$3,132.00	Brendan Toews	2023-07-11	5	Scientific Consultants	N/A
$1,500.00	Brenna A. Frasier	2020-09-03	9	Scientific Consultants	N/A
$19,950.00	Brett K Sandercock	2021-01-25	2	Scientific Consultants	N/A
$31,500.00	Brinkman & Associates Reforestation	2020-10-19	5	Scientific Consultants	N/A

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$1,225.00	Brisson, Legris Et Associes Inc	2018-01-16	2	Commun Prof Srvce	N/A
$358.00	British Columbia Society Of Landsca	2019-02-21	1	Advertising	N/A
$800.00	Brk Engineering Inc	2018-12-07	0	Engineering Consultants(Const)	N/A
$14,095.90	Brock University	2022-12-06	6	Scientific Consultants	N/A
$11,493.91	Brookfield Global Integrated	N/A	N/A	Engineering Consultants(Const)	N/A
$2,447.30	Brookfield Global Integrated Soluti	N/A	N/A	Engineering Consultants(Const)	N/A
$20,145.34	Brooks Applied Labs, Llc	2024-02-09	1	Scientific Consultants	N/A
$17,000.00	Brown, Andrea	2021-12-11	3	Scientific Consultants	N/A
$10,000.00	Brown, Andrea	2022-11-02	16	Scientific Consultants	N/A
$1,000.00	Bruce Atkinson	2015-06-05	22	Mgmt Consulting Services	N/A
$19,164.20	Bruce E. Rittmann	2019-10-28	65	Mgmt Consulting Services	N/A
$4,377.00	Building Blocks Techno Kanata	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,825.02	Building Blocks Technologies, Inc	N/A	N/A	Training Consultants Fees & Expense	N/A
$6,808.42	Building Blocks Technologies, Inc	2019-08-16	7	Training Consultants Fees & Expense	N/A
$10,000.00	Bureau D'ecologie Appliquee	2019-03-12	25	Scientific Consultants	N/A
$80.10	Bureau En Gros #22	N/A	N/A	Design Of Graphics & Art Work	N/A
($2,812.50)	Bureau Veritas Canada (2019) Inc	N/A	N/A	Scientific Consultants	N/A
$2,532.63	Bureau Veritas Canada (2019) Inc	2016-04-01	23	Scientific Consultants	N/A
$3,237.25	Bureau Veritas Canada (2019) Inc	2019-04-01	35	Scientific Consultants	N/A
$14,469.00	Bureau Veritas Canada (2019) Inc	2022-07-11	20	Scientific Consultants	N/A
$19,472.00	Bureau Veritas Canada (2019) Inc	2023-02-07	1	Scientific Consultants	N/A
$23,954.00	Bureau Veritas Canada (2019) Inc	2023-11-21	4	Scientific Consultants	N/A
$35,397.44	Button Inc.	2023-02-22	4	It Consultants - It Program Management Services	N/A
$17,490.00	Bz Environmental Consulting	2019-07-16	8	Scientific Consultants	N/A

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$33,455.00	C & E Piling Services Ltd	2018-10-19	1	Engineering Consultants(Const)	N/A
$1,695.00	C F T Canada	N/A	N/A	Mgmt Consulting Services	N/A
($43,650.00)	C. Villeneuve Construction Co. Ltd	N/A	N/A	Engineering Consultants(Other)	N/A
$43,650.00	C. Villeneuve Construction Co. Ltd	2019-08-27	4	Engineering Consultants(Other)	N/A
$47,681.30	C.B.-Z. Inc.	2018-01-08	38	Mgmt Consulting Services	N/A
$16,186.50	C.B.-Z. Inc.	2018-01-09	14	Mgmt Consulting Services	N/A
$25,000.00	C.D. Howe Institute	2020-01-31	0	Mgmt Consulting Services	N/A
$8,650.00	Cabin Resource Management Ltd.	2022-04-19	11	Scientific Consultants	N/A
$16,832.00	Cabin Resource Management Ltd.	2023-07-19	7	Scientific Consultants	N/A
$49,139.50	Cache Computer Consulting Corporati	2016-04-01	11	It Consultants - Application/Database Dev & Maint	N/A
$421,902.25	Cache Computer Consulting Corporati	2020-12-01	39	Mgmt Consulting Services	N/A
$25,486.00	Cala	N/A	N/A	Scientific Consultants	N/A
($7,150.00)	Calian Ltd	N/A	N/A	Mgmt Consulting Services	N/A
$7,150.00	Calian Ltd	2022-04-20	35	Mgmt Consulting Services	N/A
$10,062.50	Cambium Indigenous Professional	2024-01-16	2	Mgmt Consulting Services	N/A
$34,600.00	Cambium Phytotechnologies	2023-04-27	11	Scientific Consultants	N/A
$7,500.00	Camford Information Services	N/A	N/A	Scientific Consultants	N/A
$639.10	Camford Information Services Inc	N/A	N/A	Scientific Consultants	N/A
$7,500.00	Camford Information Services Inc	2020-10-22	5	Scientific Consultants	N/A
$4,084.24	Camila Bravo Lobos	2019-01-23	2	Scientific Consultants	N/A
$170.80	Camions Excellence Pet Sainte-Julie	N/A	N/A	Engineering Consultants(Other)	N/A
$5,400.00	Campbell Scientific (C Edmonton	N/A	N/A	Training Consultants Fees & Expense	N/A
$8,936.48	Canada Border Services Agency	N/A	N/A	Training Consultants Fees & Expense	N/A
$65.97	Canada Computers	N/A	N/A	Advertising	N/A

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(i) amount	**(ii) vendor[1]**	**(iii) date of the contract[2]**	**(iv) duration of the contract[3]**	**(v) description of the services provided[4]**	**(vi) reason or purpose of the contract[5]**
$10,000.00	Canada Green Building Council	2019-01-30	2	Public Relations Services	N/A
($160.00)	Canadian Association For Laboratory	N/A	N/A	Scientific Consultants	N/A
$21,050.00	Canadian Association For Laboratory	2016-04-06	35	Scientific Consultants	N/A
$3,735.00	Canadian Association For Laboratory	2017-11-28	4	Training Consultants Fees & Expense	N/A
$35,398.00	Canadian Biogas Association	2021-11-25	4	Mgmt Consulting Services	N/A
$15,000.00	Canadian Biogas Association	2019-01-31	2	Scientific Consultants	N/A
$20,000.00	Canadian Biogas Association	2020-07-16	3	Scientific Consultants	N/A
$35,000.00	Canadian Climate Institute	2020-11-06	5	Engineering Consultants(Const)	N/A
$34,800.00	Canadian Climate Institute	2022-08-23	7	Mgmt Consulting Services	N/A
$17,334.73	Canadian Corps Of Commissionaires	2022-01-25	26	Engineering Consultants(Const)	N/A
$24,774.25	Canadian Corps Of Commissionaires	2021-03-26	12	Scientific Consultants	N/A
$33,805.74	Canadian Council On Animal Care	N/A	N/A	Scientific Consultants	N/A
$3,350.00	Canadian Donor's Guide	N/A	N/A	Advertising	N/A
$3,000.00	Canadian Environmental Law	2020-12-11	3	Engineering Consultants(Other)	N/A
$2,695.00	Canadian Management Ce	N/A	N/A	Training Consultants Fees & Expense	N/A
$147.00	Canadian Marking Syste Winnipeg	N/A	N/A	Public Relations Services	N/A
$24,497.90	Canadian Mental Health Association	2017-10-06	11	Mgmt Consulting Services	N/A
$4,000.00	Canadian Mental Health Association	2019-01-16	2	Mgmt Consulting Services	N/A
$5,000.00	Canadian Mental Health Association	2019-05-01	0	Mgmt Consulting Services	N/A
$3,220.00	Canadian Museum Of Nat 613-5664243	N/A	N/A	Scientific Consultants	N/A
$1,500.00	Canadian Museum Of Nature	N/A	N/A	Mgmt Consulting Services	N/A
$50,000.00	Canadian Museum Of Nature	N/A	N/A	Mgmt Consulting Services	N/A
$40,000.00	Canadian Museum Of Nature	N/A	N/A	Scientific Consultants	N/A
$231,214.00	Canadian Northern Economic Developm	N/A	N/A	Mgmt Consulting Services	N/A

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$10,000.00	Canadian Parks And Wilderness Socie	2019-02-01	1	Scientific Consultants	N/A
$110.00	Canadian Power & Sail Scarborough	N/A	N/A	Training Consultants Fees & Expense	N/A
($379.00)	Canadian Press Enterprises Inc.	N/A	N/A	Commun Prof Srvce	N/A
$37,404.00	Canadian Press Enterprises Inc.	2018-04-01	11	Commun Prof Srvce	N/A
$35,748.00	Canadian Press Enterprises Inc.	2019-05-02	10	Commun Prof Srvce	N/A
$35,708.00	Canadian Press Enterprises Inc.	2020-03-23	12	Commun Prof Srvce	N/A
$36,334.00	Canadian Press Enterprises Inc.	2021-04-08	11	Commun Prof Srvce	N/A
$37,417.07	Canadian Press Enterprises Inc.	2022-04-01	11	Commun Prof Srvce	N/A
$38,592.00	Canadian Press Enterprises Inc.	2023-03-27	0	Commun Prof Srvce	N/A
$165.00	Canadian Standards Ass	N/A	N/A	Mgmt Consulting Services	N/A
$33,000.00	Canadian Wildlife Federation	2023-08-08	1	Commun Prof Srvce	N/A
$1,000.00	Canadian Wildlife Federation	2023-08-08	1	Design Of Graphics & Art Work	N/A
$4,600.00	Canadian Wildlife Federation	2018-01-18	3	Scientific Consultants	N/A
$12,500.00	Canadrill Limited	2017-11-28	1	Engineering Consultants(Const)	N/A
$12,500.00	Canadrill Limited	2017-11-28	1	Engineering Consultants(Const)	N/A
$10,000.00	Canadrill Limited	2017-11-28	1	Engineering Consultants(Const)	N/A
$12,500.00	Canadrill Limited	2018-04-20	11	Engineering Consultants(Const)	N/A
$12,500.00	Canadrill Limited	2018-04-20	11	Engineering Consultants(Const)	N/A
$12,500.00	Canadrill Limited	2018-04-20	11	Engineering Consultants(Const)	N/A
$12,500.00	Canadrill Limited	2018-04-20	11	Engineering Consultants(Const)	N/A
$12,500.00	Canadrill Limited	2018-04-20	11	Engineering Consultants(Const)	N/A
$12,500.00	Canadrill Limited	2018-04-20	11	Engineering Consultants(Const)	N/A
$10,000.00	Canadrill Limited	2018-04-20	11	Engineering Consultants(Const)	N/A
$12,500.00	Canadrill Limited	2018-04-20	11	Engineering Consultants(Const)	N/A

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$10,000.00	Canadrill Limited	2018-04-20	11	Engineering Consultants(Const)	N/A
$37,500.00	Canadrill Limited	2018-06-14	9	Engineering Consultants(Const)	N/A
$69,750.00	Canadrill Limited	2023-02-21	1	Engineering Consultants(Const)	N/A
$17,060.00	Canplan Event & Conference Services	2023-09-21	2	Public Relations Services	N/A
$149.99	Canva* I03650-3165083	N/A	N/A	Design Of Graphics & Art Work	N/A
$132.74	Canva* I03939-33608971	N/A	N/A	Design Of Graphics & Art Work	N/A
$33,000.00	Canvas Engineering Ltd	2022-08-31	7	Engineering Consultants(Const)	N/A
$21,630.00	Canvas Engineering Ltd	2018-11-30	4	Engineering Consultants(Other)	N/A
$14,000.00	Canvas Engineering Ltd	2021-04-23	11	Engineering Consultants(Other)	N/A
$11,900.00	Cap-Op Energy Inc.	2017-01-17	3	Scientific Consultants	N/A
$3,750.00	Careerjoy	N/A	N/A	Training Consultants Fees & Expense	N/A
$5,337.50	Carl Nilsen	2023-10-27	17	Mgmt Consulting Services	N/A
$19,599.99	Carla Duffey	2023-09-26	6	Scientific Consultants	N/A
$10,000.00	Carleton University	2018-07-06	5	Scientific Consultants	N/A
$13,615.00	Carleton University	2019-08-28	2	Scientific Consultants	N/A
$15,576.00	Carleton University	2019-12-16	3	Scientific Consultants	N/A
$14,904.00	Carleton University	2020-08-13	7	Scientific Consultants	N/A
$24,480.00	Carleton University	2020-09-28	6	Scientific Consultants	N/A
$35,000.00	Carleton University	2022-11-17	4	Scientific Consultants	N/A
$35,000.00	Carleton University	2022-11-23	4	Scientific Consultants	N/A
$38,400.00	Carleton University	2017-12-21	15	Training Consultants Fees & Expense	N/A
$2,550.00	Caro Analytical Services	2018-02-26	1	Engineering Consultants(Other)	N/A
$5,062.50	Carol-Ann Hart	2017-06-21	9	Mgmt Consulting Services	N/A
$7,200.00	Carole Spicer	2023-01-06	4	Mgmt Consulting Services	N/A

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$4,400.00	Carole Spicer	2020-02-24	0	Scientific Consultants	N/A
$18,150.00	Caroline Beland-Pelletier (Cbp)	2021-12-07	3	Mgmt Consulting Services	N/A
$35,000.00	Caroline Beland-Pelletier (Cbp)	2022-03-23	12	Mgmt Consulting Services	N/A
$33,735.00	Caroline Beland-Pelletier (Cbp)	2023-02-02	13	Mgmt Consulting Services	N/A
$57,637.80	Caroline Beland-Pelletier (Cbp)	2023-05-09	11	Mgmt Consulting Services	N/A
$10,370.00	Carolyn Brown	2017-11-28	4	Scientific Consultants	N/A
$3,510.00	Carolyn Brown	2023-04-26	11	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$24,500.00	Carsten Abraham	2021-08-18	1	Scientific Consultants	N/A
$30.09	Carswell Consulting Engineers Ltd	N/A	N/A	Engineering Consultants(Const)	N/A
$11,367.50	Carswell Consulting Engineers Ltd	2018-10-23	5	Engineering Consultants(Const)	N/A
$825.00	Carvings Nunavut Inc Iqaluit	N/A	N/A	Design Of Graphics & Art Work	N/A
$3,510.00	Caslys Consulting Ltd.	N/A	N/A	Scientific Consultants	N/A
$17,471.25	Caslys Consulting Ltd.	2018-05-28	10	Scientific Consultants	N/A
$19,955.00	Caslys Consulting Ltd.	2019-08-22	7	Scientific Consultants	N/A
$24,265.00	Caslys Consulting Ltd.	2020-12-02	3	Scientific Consultants	N/A
$6,000.00	Catherine Boudreault	2022-12-06	9	Scientific Consultants	N/A
$7,500.00	Catherine Geoffroy	2020-02-11	11	Scientific Consultants	N/A
$38,750.00	Catherine Geoffroy	2021-09-28	16	Scientific Consultants	N/A
$19,995.00	Cbcl Limited	2019-10-28	5	Mgmt Consulting Services	N/A
$8,695.00	Cbcl Limited	N/A	N/A	Scientific Consultants	N/A
$38,870.00	Cbcl Limited	2018-11-02	4	Scientific Consultants	N/A
$21,090.00	Cbcl Limited	2021-01-15	2	Scientific Consultants	N/A
$1,868,092.60	Cbcl Limited	2021-05-17	34	Scientific Consultants	N/A
$275.00	Cbi Workplace Solution Toronto	N/A	N/A	It Consultants - Distributed Computing Environment	N/A

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$3,415.00	Cbi Workplace Solution Toronto	N/A	N/A	Mgmt Consulting Services	N/A
$220.00	Cbi Workplace Solutions Limited	N/A	N/A	Mgmt Consulting Services	N/A
$5,986.00	Cc Underground	N/A	N/A	Engineering Consultants(Const)	N/A
$3,600.00	Ccdi Consulting Inc	2019-07-30	5	Training Consultants Fees & Expense	N/A
$19,250.00	Ccdi Consulting Inc	2019-12-24	3	Training Consultants Fees & Expense	N/A
$207.62	Ccohs/Cchst	N/A	N/A	Training Consultants Fees & Expense	N/A
$342.27	Cdn Tire Store #00910 Tsawwassen	N/A	N/A	Scientific Consultants	N/A
$1,520.00	Cdw Canada Inc	2023-07-20	20	It Consultants - Application/Database Dev & Maint	N/A
$62,587.27	Ceb Global Limited	2018-04-12	11	Mgmt Consulting Services	N/A
$4,826.00	Cedarlane Corporation	N/A	N/A	Scientific Consultants	N/A
$208,424.96	Cegep De St-Felicien	N/A	N/A	Mgmt Consulting Services	N/A
$92,553.25	Cegep De St-Felicien	2019-11-14	13	Mgmt Consulting Services	N/A
$1,350.00	Cegep Marie Victorin (	N/A	N/A	Training Consultants Fees & Expense	N/A
$17,783.39	Cegep Marie Victorin (Montreal	N/A	N/A	Training Consultants Fees & Expense	N/A
$4,200.00	Cegep Marie-Victorin	2017-12-11	0	Training Consultants Fees & Expense	N/A
$12,468.53	Cegep Marie-Victorin	2020-01-09	6	Training Consultants Fees & Expense	N/A
$1,895.00	Cegep Rimouski Cfmu	N/A	N/A	Training Consultants Fees & Expense	N/A
$4,697.03	Cement Works Inc	2017-09-12	1	Engineering Consultants(Const)	N/A
$11,700.00	Centre De Formation Tactique Du Que	2022-02-14	1	Training Consultants Fees & Expense	N/A
$2,480.00	Centre De Physiotherap Gatineau	N/A	N/A	Mgmt Consulting Services	N/A
$18,000.00	Centre De Rehabilitation	2020-10-15	5	Scientific Consultants	N/A
$40,000.00	Centre For Indigenous Environmental	2023-04-13	11	Mgmt Consulting Services	N/A
$0.01	Centre For Indigenous Environmental	N/A	N/A	Scientific Consultants	N/A
$25,000.00	Centre For Indigenous Environmental	2021-09-07	6	Scientific Consultants	N/A

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$39,999.99	Centre For Indigenous Environmental	2022-11-15	12	Scientific Consultants	N/A
$35,000.00	Centre Of Excellence For Public	2023-11-23	4	Mgmt Consulting Services	N/A
$30,000.00	Cfc Climate Forest Company Inc.	2022-10-03	5	Scientific Consultants	N/A
$7,500.00	Cfc Climate Forest Company Inc.	2023-10-19	5	Scientific Consultants	N/A
$3,622.50	Chaac Technologies	N/A	N/A	It Consultants - Distributed Computing Environment	N/A
$21,700.00	Chaac Technologies Inc	2017-11-02	4	Scientific Consultants	N/A
$13,335.00	Chaac Technologies Inc	2019-01-14	5	Scientific Consultants	N/A
$13,062.50	Chalder Consulting Inc	2022-04-21	11	It Consultants - Application/Database Dev & Maint	N/A
$19,000.00	Chandra Venables	2018-11-07	4	Scientific Consultants	N/A
$1,130.00	Chantel Gryba	2017-05-17	1	Scientific Consultants	N/A
$12,000.00	Chapman Coaching Inc	2019-07-23	6	Mgmt Consulting Services	N/A
$13,923.07	Charles Latremouille	2020-12-08	3	Mgmt Consulting Services	N/A
$13,000.00	Charles-David Lachance	2018-12-28	3	Scientific Consultants	N/A
$4,500.00	Charlotte Galloway	2023-08-30	6	Scientific Consultants	N/A
$21,576.80	Charron Human Resources Inc.	2019-10-21	17	Mgmt Consulting Services	N/A
$13,500.00	Charron Human Resources Inc.	2021-08-23	7	Mgmt Consulting Services	N/A
$25,674.00	Chartwell Resource Group Ltd.	2022-11-14	4	Engineering Consultants(Other)	N/A
$1,500.00	Chelsea Rochman	2019-07-30	8	Scientific Consultants	N/A
$19,293.75	Chelsea Rochman	2021-12-21	22	Scientific Consultants	N/A
$59,812.50	Cheminfo Services Inc.	2018-02-15	6	Engineering Consultants(Other)	N/A
$9,000.00	Cheminfo Services Inc.	2021-07-22	8	Engineering Consultants(Other)	N/A
$52,425.00	Cheminfo Services Inc.	2017-11-02	4	Mgmt Consulting Services	N/A
$18,900.00	Cheminfo Services Inc.	2023-11-10	4	Mgmt Consulting Services	N/A
$18,868.75	Cheminfo Services Inc.	2023-11-29	4	Mgmt Consulting Services	N/A

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$38,070.00	Cheminfo Services Inc.	2019-11-15	2	Mgmt Consulting Services	N/A
$10,000.00	Cheminfo Services Inc.	2019-12-06	3	Mgmt Consulting Services	N/A
$95,820.00	Cheminfo Services Inc.	2017-02-02	13	Scientific Consultants	N/A
$0.00	Cheminfo Services Inc.	2018-01-30	4	Scientific Consultants	N/A
$7,115.63	Cheminfo Services Inc.	2018-02-01	5	Scientific Consultants	N/A
$10,000.00	Cheminfo Services Inc.	2019-01-18	4	Scientific Consultants	N/A
$23,800.00	Cheminfo Services Inc.	2019-08-29	6	Scientific Consultants	N/A
$19,700.00	Cheminfo Services Inc.	2019-11-20	4	Scientific Consultants	N/A
$17,000.00	Cheminfo Services Inc.	2020-10-29	5	Scientific Consultants	N/A
$7,650.00	Cheminfo Services Inc.	2022-10-20	5	Scientific Consultants	N/A
$25,000.00	Cheryl Webster	2021-08-18	7	Scientific Consultants	N/A
$9,889.07	Chicatana. Circulo Interdisciplinar	N/A	N/A	Scientific Consultants	N/A
$16,423.93	Chicatana. Circulo Interdisciplinar	2023-12-20	3	Scientific Consultants	N/A
($9,645.38)	Chicatana. Circulo Interdisciplinarchicatana. Circulo Interdisciplinar	N/A	N/A	Scientific Consultants	N/A
$398.00	Chinook Mktp -Ict	N/A	N/A	Training Consultants Fees & Expense	N/A
$38,000.00	Chipewyan Prairie Industry Relation	2023-11-29	4	Scientific Consultants	N/A
$7,788.50	Chloe Boynton	2018-02-02	3	Scientific Consultants	N/A
$11,200.00	Chloe Boynton	2018-04-23	4	Scientific Consultants	N/A
$9,000.00	Chloe Morineau	2023-10-19	5	Scientific Consultants	N/A
$16.96	Choices Cambie # 906 Vancouver	N/A	N/A	Scientific Consultants	N/A
$25,150.00	Choquette Technology Associates Inc	2020-09-22	6	It Consultants - Application/Database Dev & Maint	N/A
$20,515.00	Christiane Foley	2017-12-05	3	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$7,480.00	Christina Elizabeth Gallucci	2018-01-02	2	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A

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$28,000.00	Christine Anderson	2023-11-07	4	Scientific Consultants	N/A
$4,500.00	Christine Barrie	2021-03-04	11	Scientific Consultants	N/A
$21,620.00	Christine Crossman Consulting	2018-12-17	3	Mgmt Consulting Services	N/A
$6,727.50	Christine Crossman Consulting	2023-03-24	12	Mgmt Consulting Services	N/A
$12,937.51	Christine Crossman Consulting	2018-08-06	7	Mgmt Consulting Services	N/A
$17,250.00	Christine Crossman Consulting	2019-06-07	9	Mgmt Consulting Services	N/A
$15,820.00	Christine Crossman Consulting	2017-04-03	20	Training Consultants Fees & Expense	N/A
$19,200.00	Christine Rock	2018-07-16	3	Scientific Consultants	N/A
$24,700.00	Christine Rock	2019-05-30	6	Scientific Consultants	N/A
$24,700.00	Christine Rock	2020-08-19	6	Scientific Consultants	N/A
$39,825.00	Christine Rock	2021-07-15	7	Scientific Consultants	N/A
$22,123.89	Christopher Bataille	2017-08-10	7	Scientific Consultants	N/A
$3,800.00	Christopher Deduke	2021-03-15	6	Scientific Consultants	N/A
$24,500.00	Christopher Deduke	2022-01-06	2	Scientific Consultants	N/A
$8,000.00	Christopher Di Corrado	2017-05-24	6	Scientific Consultants	N/A
$10,320.00	Christopher Di Corrado	2017-11-25	4	Scientific Consultants	N/A
$7,500.00	Christopher Di Corrado	2018-12-12	3	Scientific Consultants	N/A
$7,500.00	Christopher Di Corrado	2019-06-01	7	Scientific Consultants	N/A
$15,000.00	Christopher Paul Kozela	2020-01-14	14	Scientific Consultants	N/A
$25,000.00	Christopher Ratzlaff	2019-10-01	5	Scientific Consultants	N/A
$626.50	Chubb Edwards	N/A	N/A	Engineering Consultants(Const)	N/A
$980.00	Churchill Northern Studies Centre	2020-04-15	0	Scientific Consultants	N/A
$31,805.90	Churchill Northern Studies Centre	2020-11-10	18	Scientific Consultants	N/A
$34,275.00	Cima Canada Inc	2021-11-01	4	Mgmt Consulting Services	N/A

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$25,483.00	Cima Canada Inc.	2017-10-17	29	Engineering Consultants(Const)	N/A
$16,096.20	Cima Canada Inc.	2019-08-15	7	Engineering Consultants(Const)	N/A
$45,340.50	Cision Canada Inc.	2019-01-21	15	Commun Prof Srvce	N/A
$12,000.00	Cistel Technology Inc.	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
($12,000.00)	Cistel Technology Inc.	N/A	N/A	It Consultants - It Program Management Services	N/A
$134,950.00	Cistel Technology Inc.	2018-12-17	16	It Consultants - It Program Management Services	N/A
$212,836.80	Cistel Technology Inc.	2023-03-07	12	It Consultants - It Program Management Services	N/A
$33,708.60	Cistel Technology Inc.	2023-04-14	11	It Consultants - It Program Management Services	N/A
$43.00	City Of Hamilton Court	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$2,790.00	Civitas Architecture Inc.	2016-10-01	29	Engineering Consultants(Const)	N/A
$3,000.00	Ck Engineering Inc.	N/A	N/A	Engineering Consultants(Other)	N/A
$21,000.00	Ck Engineering Inc.	2018-12-17	3	Engineering Consultants(Other)	N/A
$18,050.00	Ck Engineering Inc.	2019-06-25	9	Engineering Consultants(Other)	N/A
$2,500.00	Claire-Cecile Juhasz	2019-02-07	1	Scientific Consultants	N/A
$373.85	Clarivate Us Techst	N/A	N/A	Engineering Consultants(Const)	N/A
$15,000.00	Claude Pilon	2018-02-01	4	Scientific Consultants	N/A
$4,375.00	Claudia Schmidt	2017-02-21	7	Mgmt Consulting Services	N/A
$2,900.00	Cld - Plumobile	N/A	N/A	Commun Prof Srvce	N/A
$24,800.00	Clean Air Partnership	2018-02-21	5	Scientific Consultants	N/A
$19,800.00	Clean Annapolis River Project	2019-11-20	3	Scientific Consultants	N/A
$37,875.00	Clear Course Consulting	2021-10-14	29	Scientific Consultants	N/A
$38,030.00	Clearstone Engineering Ltd.	2022-06-06	9	Engineering Consultants(Const)	N/A
$75,000.00	Clearstone Engineering Ltd.	2016-04-05	14	Engineering Consultants(Other)	N/A
$17,360.00	Clearstone Engineering Ltd.	2020-10-15	1	Engineering Consultants(Other)	N/A

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$24,728.00	Clearstone Engineering Ltd.	2020-11-03	2	Engineering Consultants(Other)	N/A
$1,891.21	Cleary Coaching	N/A	N/A	Training Consultants Fees & Expense	N/A
$2,750.00	Cleland Jardine Engineering Ltd.	2015-11-02	28	Engineering Consultants(Const)	N/A
$6,000.00	Clifford Natakok	2017-05-31	1	Mgmt Consulting Services	N/A
$40,000.00	Climate Action Reserve	2021-09-29	6	Scientific Consultants	N/A
$4,450.00	Climate Check Corporation	2018-01-26	2	Mgmt Consulting Services	N/A
$34,377.00	Climate Risk Institute	2021-12-01	3	Mgmt Consulting Services	N/A
$183,600.00	Climate Risk Institute	2021-07-22	20	Scientific Consultants	N/A
$31,866.37	Climate Risk Institute	2023-04-14	11	Scientific Consultants	N/A
$30,520.00	Closereach Ltd	2023-11-20	4	It Consultants - It Program Management Services	N/A
$3,070.00	Cls Lexi-Tech	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$4,205.00	Cls Lexi-Tech Ltd	2017-08-24	4	Scientific Consultants	N/A
$290.80	Cnw Group	N/A	N/A	Commun Prof Srvce	N/A
$2.00	Cnw Group	2020-03-18	12	Commun Prof Srvce	N/A
$21,220.75	Cnw Group Ltd.	2017-04-01	11	Commun Prof Srvce	N/A
$27,997.85	Cnw Group Ltd.	2018-04-01	11	Commun Prof Srvce	N/A
$28,331.70	Cnw Group Ltd.	2019-03-26	12	Commun Prof Srvce	N/A
$17,431.95	Cnw Group Ltd.	2020-03-18	12	Commun Prof Srvce	N/A
$19,010.75	Cnw Group Ltd.	2021-03-30	0	Commun Prof Srvce	N/A
$41,177.20	Cnw Group Ltd.	2022-03-28	12	Commun Prof Srvce	N/A
$31,288.70	Cnw Group Ltd.	2023-03-31	0	Commun Prof Srvce	N/A
$520.00	Cnw Group Ltd.	N/A	N/A	Public Relations Services	N/A
$1,550.00	Cnw Group Ltd.	2017-04-01	11	Public Relations Services	N/A
$1,756.00	Cnw Group Ltd.	2018-05-01	10	Public Relations Services	N/A

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$1,452.00	Cnw Group Ltd.	2019-04-10	11	Public Relations Services	N/A
$890.00	Cnw Group Ltd.	2020-05-27	10	Public Relations Services	N/A
$551.00	Cnw Group Ltd.	2021-04-28	11	Public Relations Services	N/A
$3,484.24	Cnw Group Ltd.	2022-03-24	36	Public Relations Services	N/A
$549.00	Coast Wilderness	N/A	N/A	Training Consultants Fees & Expense	N/A
$972,556.60	Coastal Conservation Inc	2023-01-04	47	Scientific Consultants	N/A
$20,200.00	Coastal Conservation Inc	2018-02-06	1	Scientific Consultants	N/A
$119,428.99	Coastal Conservation Inc	2021-03-01	12	Scientific Consultants	N/A
$1,465.00	Codiac Printing Inc	N/A	N/A	Design Of Graphics & Art Work	N/A
$32,800.00	Cofomo Inc.	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$157,000.00	Cofomo Inc.	2021-07-08	32	It Consultants - Application/Database Dev & Maint	N/A
($32,800.00)	Cofomo Inc.	N/A	N/A	It Consultants - It Program Management Services	N/A
$81,683.88	Cofomo Inc.	2021-01-13	14	It Consultants - It Program Management Services	N/A
$88,240.00	Cofomo Inc.	2021-01-14	14	It Consultants - It Program Management Services	N/A
$1,667,837.50	Cofomo Inc.	2021-07-08	32	It Consultants - It Program Management Services	N/A
$181,662.73	Cofomo Inc.	2017-06-01	23	Mgmt Consulting Services	N/A
$38,010.00	Cofomo Inc.	2020-01-14	14	Mgmt Consulting Services	N/A
$18,251.98	Cofomo Inc.	2020-12-23	39	Mgmt Consulting Services	N/A
$12,400.00	Cold Dynamics Ltd.	2017-12-06	3	Engineering Consultants(Other)	N/A
$12,319.48	Cold Dynamics Ltd.	2018-10-26	5	Engineering Consultants(Other)	N/A
$21,750.00	Cole Engineering Group Ltd	2018-01-22	2	Engineering Consultants(Const)	N/A
$2,950.00	Collective Staffing And Writing Service	2016-05-05	10	Mgmt Consulting Services	N/A
$2,700.00	Collective Staffing And Writing Service	2017-02-24	13	Mgmt Consulting Services	N/A
$9,450.00	Collective Staffing And Writing Service	2017-05-04	10	Mgmt Consulting Services	N/A

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$6,000.00	Collective Staffing And Writing Service	2017-12-06	9	Mgmt Consulting Services	N/A
$1,300.00	Collective Staffing And Writing Service	2018-03-08	24	Mgmt Consulting Services	N/A
$3,600.00	Collective Staffing And Writing Service	2018-10-01	3	Mgmt Consulting Services	N/A
$625.00	College Of Extended Le Fredericton	N/A	N/A	Training Consultants Fees & Expense	N/A
$3,222.22	Colliers Project Leaders Inc	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$48,327.54	Colliers Project Leaders Inc	2016-07-20	20	It Consultants - Application/Database Dev & Maint	N/A
$4,753.10	Colliers Project Leaders Inc	2019-02-19	1	Mgmt Consulting Services	N/A
($8,160.00)	Colliers Project Leaders Inc	N/A	N/A	Mgmt Consulting Services	N/A
$1,800.00	Collingridge Construction Ltd.	N/A	N/A	Engineering Consultants(Const)	N/A
$6,660.00	Collins' Electric	2018-11-13	16	Engineering Consultants(Const)	N/A
$5,000.00	Comite Zip Côte-Nord Du Golfe	2019-10-31	5	Scientific Consultants	N/A
$23,000.00	Comite Zip Côte-Nord Du Golfe	2020-09-30	18	Scientific Consultants	N/A
$5,470.08	Commissionaires Ottawa (Ccids)	2023-12-04	3	Engineering Consultants(Const)	N/A
$84,112.76	Commissionaires,British Columbia	2022-04-01	23	Scientific Consultants	N/A
$18,886.00	Compass Communications Inc.	2021-07-16	20	Advertising	N/A
$0.00	Compass Renewable Energy	N/A	N/A	Mgmt Consulting Services	N/A
$9,650.00	Compass Renewable Energy	2018-04-01	11	Mgmt Consulting Services	N/A
$28,537.13	Compass Resource Management Ltd.	2023-10-13	5	Scientific Consultants	N/A
$5,081.01	Compass Science Comm 5032862056	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,706.40	Composition Orleans	N/A	N/A	Design Of Graphics & Art Work	N/A
$24,500.00	Computational Ecology Group Inc.	2021-02-04	1	Scientific Consultants	N/A
$7,500.00	Conan Webb	2019-04-29	18	Scientific Consultants	N/A
$9,806.47	Concept Controls Inc Calgary	N/A	N/A	It Consultants - Distributed Computing Environment	N/A
$195.00	Conception Interal	N/A	N/A	Engineering Consultants(Other)	N/A

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$38,000.00	Concord Excavating & Contracting Lt	2021-01-27	2	Scientific Consultants	N/A
$31,494.00	Concordia University	2021-08-18	4	Scientific Consultants	N/A
$22,443.00	Concrete Brothers Inc	2019-08-19	7	Engineering Consultants(Const)	N/A
$25,193.00	Concrete Brothers Inc	2019-08-19	7	Engineering Consultants(Const)	N/A
$39,791.00	Concrete Brothers Inc	2019-08-19	7	Engineering Consultants(Const)	N/A
$57,000.00	Confluvio Consulting Inc	2020-01-15	14	Scientific Consultants	N/A
$5,625.00	Congruence Coach Inc.	2018-09-12	6	Training Consultants Fees & Expense	N/A
$6,200.00	Connelly Business Exhibitions Inc.	2021-11-22	3	Training Consultants Fees & Expense	N/A
$4,500.00	Connie Gaudet	2016-09-26	18	Scientific Consultants	N/A
$10,500.00	Connie Gaudet	2019-01-23	2	Scientific Consultants	N/A
$9,600.00	Connor Charchuk	2017-04-28	16	Scientific Consultants	N/A
$24,000.00	Connor Charchuk	2017-10-06	5	Scientific Consultants	N/A
$19,539.00	Conoscenti Tenchnologies Inc	2022-12-14	8	Mgmt Consulting Services	N/A
$14,000.00	Conseil Regional De L'environnement	2020-01-07	14	Scientific Consultants	N/A
$29,448.12	Conseil Tribal De La Nation Algonquin	2018-03-16	2	Mgmt Consulting Services	N/A
$4,255.00	Conseil Tribal De La Nation Algonquin	2018-10-17	0	Mgmt Consulting Services	N/A
$18,458.49	Conservation Metrics Inc	2017-11-09	4	Scientific Consultants	N/A
$8,495.10	Conservation Metrics Inc	2018-01-04	2	Scientific Consultants	N/A
$22,529.63	Conservation Metrics Inc	2018-11-05	4	Scientific Consultants	N/A
$21,041.26	Conservation Metrics Inc	2019-12-27	3	Scientific Consultants	N/A
$36,526.27	Conservation Metrics Inc	2020-09-01	6	Scientific Consultants	N/A
$21,100.00	Conservation Ontario	2019-08-12	7	Scientific Consultants	N/A
$40,000.00	Conservation Science Partners, Inc.	2023-02-15	1	Scientific Consultants	N/A
$21,025.00	Consortech Solutions Inc.	2018-12-05	3	It Consultants - It Program Management Services	N/A

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$3,000.00	Constance L. Browne	2023-06-29	5	Scientific Consultants	N/A
$3,250.00	Construction Lines	2016-11-30	16	Engineering Consultants(Const)	N/A
$675.00	Contempra Signs	N/A	N/A	Design Of Graphics & Art Work	N/A
$22,100.00	Content Interface Corporation	2021-01-07	2	It Consultants - Application/Database Dev & Maint	N/A
$360.00	Con-Test	N/A	N/A	Engineering Consultants(Const)	N/A
$3,714.00	Contract Community Inc.	2022-08-01	19	Mgmt Consulting Services	N/A
$7,571.77	Contract Community Inc.	2016-05-25	46	Training Consultants Fees & Expense	N/A
$9,037.00	Contract Community Inc.	2019-10-03	1	Training Consultants Fees & Expense	N/A
$17,500.00	Contract Pedology Services Ltd	2020-03-05	2	Scientific Consultants	N/A
$1,210.00	Controlled Environment	N/A	N/A	Scientific Consultants	N/A
$880.00	Controlled Environment Edmonton	N/A	N/A	Scientific Consultants	N/A
$12,690.00	Conversart Consulting Limited	N/A	N/A	Engineering Consultants(Other)	N/A
$14,940.00	Conversart Consulting Limited	2017-12-15	3	Mgmt Consulting Services	N/A
$21,600.00	Conversart Consulting Limited	2018-11-06	4	Mgmt Consulting Services	N/A
$34,200.00	Conversart Consulting Limited	2020-12-11	27	Mgmt Consulting Services	N/A
$36,900.00	Conversart Consulting Limited	2021-12-23	3	Mgmt Consulting Services	N/A
$10,000.00	Conversart Consulting Limited	2023-02-02	1	Mgmt Consulting Services	N/A
($12,690.00)	Conversart Consulting Limited	N/A	N/A	Mgmt Consulting Services	N/A
$13,500.00	Conversart Consulting Limited	2017-12-11	3	Mgmt Consulting Services	N/A
$23,400.00	Conversart Consulting Limited	2018-04-01	4	Mgmt Consulting Services	N/A
$43,470.00	Conversart Consulting Limited	2018-12-03	15	Mgmt Consulting Services	N/A
$30,600.00	Conversart Consulting Limited	2020-11-05	40	Mgmt Consulting Services	N/A
$26,640.00	Conversart Consulting Limited	2021-09-03	18	Mgmt Consulting Services	N/A
$3,840.00	Conversart Consulting Limited	2018-08-20	31	Training Consultants Fees & Expense	N/A

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$1,240.00	Copem Consulting Inc	2017-08-02	1	Mgmt Consulting Services	N/A
$8,680.00	Copem Consulting Inc	2018-04-27	8	Training Consultants Fees & Expense	N/A
$306.00	Copiesmart Centre	N/A	N/A	Design Of Graphics & Art Work	N/A
$616.01	Copy Central	N/A	N/A	Design Of Graphics & Art Work	N/A
$34,780.00	Coradix Technology Consulting Ltd	2020-06-17	9	It Consultants - Application/Database Dev & Maint	N/A
$89,166.00	Coradix Technology Consulting Ltd	2020-09-04	6	It Consultants - Application/Database Dev & Maint	N/A
$1,889,760.46	Coradix Technology Consulting Ltd	2020-06-10	45	It Consultants - Application/Database Dev & Maint	N/A
$597,430.05	Coradix Technology Consulting Ltd	2020-07-03	44	It Consultants - Application/Database Dev & Maint	N/A
$24,500.00	Corporation Parc Bas-Saint-Laurent	2023-07-01	2	Scientific Consultants	N/A
$12,000.00	Cory Fournier	2022-08-01	7	Scientific Consultants	N/A
$9,000.00	Cory Olson	2020-01-30	2	Scientific Consultants	N/A
$14,100.00	Cory Olson	2020-10-21	5	Scientific Consultants	N/A
$59,078.75	Cossette Communication Inc.	2018-04-23	11	Advertising	N/A
$21,615.75	Cossette Communication Inc.	2018-09-27	6	Advertising	N/A
$285,817.51	Cossette Communication Inc.	2019-05-29	10	Advertising	N/A
($10,187.67)	Cossette Media	N/A	N/A	Advertising	N/A
$17,202.60	Cossette Media	2017-05-04	5	Advertising	N/A
$8,525.85	Cossette Media	2017-05-04	5	Advertising	N/A
$1,070,130.00	Cossette Media	2019-01-01	2	Advertising	N/A
$958,272.61	Cossette Media	2019-07-09	8	Advertising	N/A
$842,500.00	Cossette Media	2020-10-26	5	Advertising	N/A
$10,389.55	Cossette Media Inc.	N/A	N/A	Advertising	N/A
$5,074,050.18	Cossette Media Inc.	2021-05-10	19	Advertising	N/A
$763,536.74	Cossette Media Inc.	2021-08-31	7	Advertising	N/A

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$3,237,500.00	Cossette Media Inc.	2022-08-04	7	Advertising	N/A
$4,612,124.62	Cossette Media Inc.	2023-07-18	8	Advertising	N/A
$643,852.90	Cossette Media Inc.	2023-10-10	5	Advertising	N/A
$840.00	Cossette Media Inc.	2024-01-25	8	Advertising	N/A
$190.00	Coulee Creek Safety	N/A	N/A	Training Consultants Fees & Expense	N/A
$986.31	Council Of Canadian Ad Ottawa	N/A	N/A	Training Consultants Fees & Expense	N/A
$8,500.00	Courage Group International Holisti	2018-02-23	1	Public Relations Services	N/A
$10,000.00	Couriot Ophelie	2021-10-07	2	Scientific Consultants	N/A
$9.85	Cpc Scp D155656097	N/A	N/A	Engineering Consultants(Const)	N/A
$24,978.00	Cpcs Transcom Limited	N/A	N/A	Mgmt Consulting Services	N/A
($24,978.00)	Cpcs Transcom Limited	N/A	N/A	Mgmt Consulting Services	N/A
$24,978.00	Cpcs Transcom Limited	2019-08-30	4	Mgmt Consulting Services	N/A
$170.80	Cps Media	N/A	N/A	Advertising	N/A
$10,000.00	Craig Brown	2020-09-08	4	Scientific Consultants	N/A
$4,500.00	Craig Dowden	2019-01-21	0	Training Consultants Fees & Expense	N/A
($2,180.00)	Craig Steenburgh	N/A	N/A	Mgmt Consulting Services	N/A
$2,180.00	Craig Steenburgh	2023-04-01	11	Mgmt Consulting Services	N/A
$2,180.00	Craig Steenburgh	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$5,000.00	Craig Steenburgh	2017-03-22	12	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$3,740.00	Craig Steenburgh	2018-04-01	11	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$6,160.00	Craig Steenburgh	2019-03-11	36	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$5,500.00	Craig Steenburgh	2022-06-02	9	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$1,600.00	Craig Steenburgh	2023-04-01	11	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$23,363.54	Craig Vogt Inc.	2021-11-05	4	Mgmt Consulting Services	N/A

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$23,879.12	Craig Vogt Inc.	2017-12-07	15	Scientific Consultants	N/A
$8,144.41	Crane Supply #08	N/A	N/A	Engineering Consultants(Const)	N/A
$750.00	Creations Jules Intern Brossard	N/A	N/A	Design Of Graphics & Art Work	N/A
$19,550.00	Creo Inc	2019-10-28	6	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$5,180.00	Cross Cut Directional	N/A	N/A	Engineering Consultants(Const)	N/A
$8,527.32	Crossroads C I Distrib	N/A	N/A	Engineering Consultants(Const)	N/A
$507.73	Crowne Plaza Frederict Fredericton	N/A	N/A	Training Consultants Fees & Expense	N/A
$3,476.00	Crypto Solutions Inc.	2020-01-30	0	It Consultants - It Security Services	N/A
$205.00	Csa Group	N/A	N/A	Engineering Consultants(Const)	N/A
$730.00	Ctc Traincanada	N/A	N/A	Training Consultants Fees & Expense	N/A
$113.00	Cucareer Services	N/A	N/A	Advertising	N/A
$11,700.00	Culture Check Inc.	2023-04-27	8	Mgmt Consulting Services	N/A
$51.86	Curry S Art Store	N/A	N/A	Design Of Graphics & Art Work	N/A
$8,750.00	Curtis Rollins	2017-04-26	8	Mgmt Consulting Services	N/A
$43,440.00	Custom Climate Services Inc	2016-10-31	17	Scientific Consultants	N/A
$5,950.51	Cw Research Ltd	N/A	N/A	Training Consultants Fees & Expense	N/A
$8,000.00	Cwmt	N/A	N/A	Training Consultants Fees & Expense	N/A
$17,120.00	Cynthia St-Amour	2017-11-22	3	Scientific Consultants	N/A
$16,750.00	Cyril J. Demeyere Limited	2018-03-22	12	Engineering Consultants(Other)	N/A
$1,350.00	D Robinson And Associa	N/A	N/A	Training Consultants Fees & Expense	N/A
$4,134.00	D Robinson And Associa 204-4825798	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,387.50	D2k Communications	2019-08-22	1	Advertising	N/A
$16,978.50	D2k Communications	2022-11-01	4	Commun Prof Srvce	N/A
$6,612.50	D2k Communications	2018-11-01	4	Design Of Graphics & Art Work	N/A

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$14,610.00	D2k Communications	2019-12-17	15	Design Of Graphics & Art Work	N/A
$22,974.00	D2k Communications	2022-01-19	2	Design Of Graphics & Art Work	N/A
$10,000.00	Dalhousie University	2017-12-19	3	Scientific Consultants	N/A
$12,345.00	Dalhousie University	2021-11-10	4	Scientific Consultants	N/A
$23,600.00	Dalhousie University	2022-12-01	3	Scientific Consultants	N/A
$3,895.00	Dan Bert	2020-12-30	11	Scientific Consultants	N/A
$69.89	Danatec.Com	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,434.00	Dangerdynamite!	N/A	N/A	Design Of Graphics & Art Work	N/A
$22,000.00	Daniel Bazor	2017-07-07	6	Scientific Consultants	N/A
$15,000.00	Daniel Garrett	2022-01-18	2	Scientific Consultants	N/A
$8,000.00	Daniel Gibson	2023-02-28	13	Scientific Consultants	N/A
$12,500.00	Danielle Fife	2023-06-29	8	Scientific Consultants	N/A
$1,807.50	Dap Roofing Inc	2017-10-03	17	Engineering Consultants(Const)	N/A
$14,399.09	Daquin Sales	N/A	N/A	Commun Prof Srvce	N/A
$7,140.00	Dare To Lead	N/A	N/A	Training Consultants Fees & Expense	N/A
$380.00	Darlene Harrison	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$9,700.00	Darryl Kroeker	2019-05-01	1	Scientific Consultants	N/A
$9,609.15	Darwyn Coxson	2023-08-30	2	Scientific Consultants	N/A
$37,250.00	Daryl Egan	2019-07-29	8	Scientific Consultants	N/A
$355.24	Datacamp Inc.	N/A	N/A	Training Consultants Fees & Expense	N/A
$3,240.00	Davco Consultants	2018-09-04	6	Training Consultants Fees & Expense	N/A
$112.30	Dave S Trophy Express Whitehorse	N/A	N/A	Design Of Graphics & Art Work	N/A
$14,850.00	David Bell	2022-12-29	3	Scientific Consultants	N/A
$2,706.00	David Blades	2022-01-07	2	Scientific Consultants	N/A

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$5,110.00	David Burton	2022-11-17	12	Scientific Consultants	N/A
$24,960.00	David F Fraser	2018-12-10	3	Scientific Consultants	N/A
$250.00	David Flood	N/A	N/A	Mgmt Consulting Services	N/A
$12,180.00	David H.S. Richardson	2015-04-01	32	Mgmt Consulting Services	N/A
$9,800.00	David Huggard	2020-10-28	3	Scientific Consultants	N/A
$14,200.00	David Janz	2019-05-29	70	Mgmt Consulting Services	N/A
$1,000.00	David Janz	2018-10-05	1	Training Consultants Fees & Expense	N/A
$1,000.00	David Janz	2020-01-08	0	Training Consultants Fees & Expense	N/A
$20,200.00	David Larson	2018-01-29	2	Scientific Consultants	N/A
$13,380.00	David Lee	2015-04-01	32	Mgmt Consulting Services	N/A
$6,000.00	David Messmer	2018-06-04	5	Scientific Consultants	N/A
$22,708.98	David Miller	2020-11-27	4	Scientific Consultants	N/A
$1,828.35	David Nairne & Associates Ltd.	2016-01-11	26	Engineering Consultants(Const)	N/A
$6,949.32	David Nairne & Associates Ltd.	2017-04-24	11	Engineering Consultants(Const)	N/A
$500.00	David Sullivan	N/A	N/A	Mgmt Consulting Services	N/A
$13,268.75	David Swayze & Associates Inc.	2017-04-03	11	Training Consultants Fees & Expense	N/A
$7,131.77	Davide Scridel	2024-03-04	0	Scientific Consultants	N/A
$275.00	Davidson Leader Inc	N/A	N/A	Advertising	N/A
$38,068.63	Davis Environmental Ltd	2022-10-13	5	Scientific Consultants	N/A
$5,058.84	Db Stainless Products West St Paul	N/A	N/A	Engineering Consultants(Const)	N/A
$35,625.00	Db3 Consulting Inc.	2021-07-07	8	Scientific Consultants	N/A
$10,747.00	Dcm	N/A	N/A	Engineering Consultants(Const)	N/A
$8,067.50	Dcm	N/A	N/A	Engineering Consultants(Other)	N/A
$18,975.62	Dd Contracting & Construction Ltd	2021-03-22	5	Engineering Consultants(Const)	N/A

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$9,000.00	Deborah Faust	2017-08-05	7	Scientific Consultants	N/A
$6,000.00	Deborah Faust	2018-06-01	9	Scientific Consultants	N/A
$4,800.00	Deborah Faust	2019-02-22	1	Scientific Consultants	N/A
$6,000.00	Deborah Faust	2019-07-09	8	Scientific Consultants	N/A
$14,400.00	Deborah Faust	2020-06-03	9	Scientific Consultants	N/A
$22,653.50	Deborah Louise Curran	2020-10-15	5	Scientific Consultants	N/A
($392.00)	Dee Signs	N/A	N/A	Design Of Graphics & Art Work	N/A
$392.00	Dee Signs	2021-09-15	6	Design Of Graphics & Art Work	N/A
$899.76	Deepl* Dp-3004365	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$7,500.00	Deepslop Explorations	2018-12-14	3	Scientific Consultants	N/A
$28,542.50	Del Meidinger	2015-04-27	44	Mgmt Consulting Services	N/A
$80,530.00	Deloitte & Touche Llp	2020-03-06	3	It Consultants - It Program Management Services	N/A
$99,841.00	Deloitte Inc.	2019-01-28	2	Mgmt Consulting Services	N/A
$34,790.00	Deloitte Inc.	2021-08-19	7	Mgmt Consulting Services	N/A
$4,150.00	Delorey Land Surveys Inc.	2019-07-23	8	Engineering Consultants(Other)	N/A
$1,700.00	Delorey Land Surveys Inc.	2020-08-20	0	Engineering Consultants(Other)	N/A
$35,000.00	Deltares Usa	2020-01-24	2	It Consultants - Application/Database Dev & Maint	N/A
$14,500.00	Deltares Usa	2019-01-24	14	Scientific Consultants	N/A
$17,271.00	Derek Morningstar	2023-09-14	6	Scientific Consultants	N/A
$206.69	Design 2000 Comm Enr	N/A	N/A	Commun Prof Srvce	N/A
$6,333.75	Design 2000 Comm Enr Gatineau	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$16,000.00	Design De Plume Inc	2022-10-17	5	Design Of Graphics & Art Work	N/A
$5,000.00	Design De Plume Inc	2023-03-03	0	Design Of Graphics & Art Work	N/A
$9,950.00	Design De Plume Inc	2022-11-14	5	It Consultants - Application/Database Dev & Maint	N/A

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$15,000.00	Design De Plume Inc	2022-01-18	2	Mgmt Consulting Services	N/A
$15,000.00	Design De Plume Inc	2022-07-05	8	Scientific Consultants	N/A
$21,500.00	Desrosiers Automotive	2019-07-16	2	Engineering Consultants(Other)	N/A
$22,230.00	Desrosiers Automotive	2020-07-10	5	Engineering Consultants(Other)	N/A
$11,900.00	Desrosiers Automotive	2021-07-16	2	Engineering Consultants(Other)	N/A
$18,000.00	Desrosiers Automotive	2022-09-16	3	Engineering Consultants(Other)	N/A
$19,600.00	Desrosiers Automotive	2023-09-08	6	Engineering Consultants(Other)	N/A
$12,000.00	Devin De Zwaan	2020-10-01	5	Scientific Consultants	N/A
$11,700.00	Devin De Zwaan	2020-07-23	2	Scientific Consultants	N/A
$6,500.00	Devin De Zwaan	2020-09-22	5	Scientific Consultants	N/A
$30,000.00	Devin De Zwaan	2022-07-11	8	Scientific Consultants	N/A
$84,143.88	Dialog Ontario Inc.	2015-03-04	36	Engineering Consultants(Const)	N/A
$34,080.00	Diamond Head Consulting Ltd	2020-12-21	2	Scientific Consultants	N/A
$104,820.00	Diamond Head Consulting Ltd	2022-10-05	29	Scientific Consultants	N/A
$4,877.20	Diana Curtis Design	N/A	N/A	Design Of Graphics & Art Work	N/A
$5,600.00	Diana Sawatzky	2018-11-28	4	Scientific Consultants	N/A
$12,500.00	Diana Sinclair	2021-12-01	3	Scientific Consultants	N/A
$26,059.80	Diane Brousseau & Associates Inc.	2014-10-06	41	Mgmt Consulting Services	N/A
$500.00	Dianne Watkins	2019-10-09	2	Scientific Consultants	N/A
$21,200.00	Dig Insights	2023-10-23	5	Mgmt Consulting Services	N/A
$41,625.89	Digisat International, Inc.	2022-08-24	19	Engineering Consultants(Other)	N/A
$504.00	Digital Post	N/A	N/A	Design Of Graphics & Art Work	N/A
$1,863.00	Diligent Canada Inc	2017-11-21	1	It Consultants - Application/Database Dev & Maint	N/A
$2,214.00	Diligent Canada Inc	2020-01-01	11	It Consultants - Application/Database Dev & Maint	N/A

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$2,362.50	Diligent Canada Inc	2021-01-01	11	It Consultants - Application/Database Dev & Maint	N/A
$2,527.86	Diligent Canada Inc	2021-10-28	2	It Consultants - Application/Database Dev & Maint	N/A
$2,948.49	Diligent Canada Inc	2024-01-23	2	It Consultants - Application/Database Dev & Maint	N/A
$2,830.42	Diligent G* Diligent G	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$10,000.00	Dillon Consulting Limited	2019-11-12	4	Scientific Consultants	N/A
$3,600.00	Dillon Consulting Limited	2023-02-01	1	Scientific Consultants	N/A
$3,250.00	Dillon Consulting Limited	2022-10-14	5	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$5,919.73	Dimension Natural, S.C.	2020-11-09	3	Scientific Consultants	N/A
$14,062.80	Dimension Natural, S.C.	2021-07-22	8	Scientific Consultants	N/A
$21,000.00	Dina Schwertfeger	2017-06-28	9	Scientific Consultants	N/A
$21,353.50	Dina Schwertfeger	2018-06-11	9	Scientific Consultants	N/A
$63,000.00	Dina Schwertfeger	2019-08-26	31	Scientific Consultants	N/A
$7,088.12	Dirk Van Zyl	2020-10-29	5	Training Consultants Fees & Expense	N/A
$3,070.00	Discitus Consultants Inc.	2020-09-17	0	Mgmt Consulting Services	N/A
$293.25	Discover Us Transcription Services	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$1,976.21	Diversified Ulbrich	N/A	N/A	Engineering Consultants(Const)	N/A
$20,158.00	Diversity Trainers Plus Inc.	2021-12-01	12	Mgmt Consulting Services	N/A
$4,277.90	Divex Marine Inc.	2019-06-05	3	Scientific Consultants	N/A
$0.00	Dixon Bio-Spatial Analysis	N/A	N/A	Scientific Consultants	N/A
$20,637.50	Dixon Bio-Spatial Analysis	2023-07-18	8	Scientific Consultants	N/A
$4,550.00	Dls Technology Corporation	2023-11-14	4	It Consultants - Application/Database Dev & Maint	N/A
$6,520.00	Dnv Business Assurance Canada Inc.	N/A	N/A	Mgmt Consulting Services	N/A
$139,615.11	Dnv Business Assurance Canada Inc.	2016-04-07	95	Mgmt Consulting Services	N/A
$10.75	Dollarama # 462	N/A	N/A	Design Of Graphics & Art Work	N/A

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$16,009.40	Dominic Cormier	2022-02-10	1	Scientific Consultants	N/A
$6,300.00	Dominic Cormier	2022-12-28	2	Scientific Consultants	N/A
$5,250.00	Dominic Cormier	2023-11-22	3	Scientific Consultants	N/A
$230.94	Dominion Blue Print Re Nrt Vancouver	N/A	N/A	Engineering Consultants(Const)	N/A
$432.46	Dominion Blue Print Re Vancouver	N/A	N/A	Engineering Consultants(Const)	N/A
$5,390.00	Donald A. Mckiel	2017-10-02	5	Scientific Consultants	N/A
$16,654.00	Donald A. Mckiel	2018-07-23	32	Scientific Consultants	N/A
$30,000.00	Donald Mclennan	2023-10-10	5	Scientific Consultants	N/A
$15,260.00	Donalee Moulton Inc	2017-11-29	4	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$86,396.26	Donna Cona Inc.	2021-05-12	4	It Consultants - It Program Management Services	N/A
$3,000.00	Dorothee Schreiber	2019-01-09	1	Scientific Consultants	N/A
$5,120.00	Dorward Engineering Ltd.	2016-04-01	23	Engineering Consultants(Const)	N/A
$8,775.00	Dovercourt Editorial Services Inc	2018-05-08	1	Scientific Consultants	N/A
$1,132.14	Doyle Adventure Safet Dartmouth	N/A	N/A	Training Consultants Fees & Expense	N/A
$35,043.75	Dpra Canada Inc.	2021-02-03	1	Mgmt Consulting Services	N/A
$19,210.00	Dpra Canada Inc.	2018-05-18	1	Mgmt Consulting Services	N/A
$1,500.00	Dr Alana Greaves	2018-02-01	2	Scientific Consultants	N/A
$25,100.00	Dr. Farha Shariff	2021-12-02	3	Training Consultants Fees & Expense	N/A
$7,210.00	Dr. Jeffrey Battigelli	2021-10-22	5	Scientific Consultants	N/A
$15,500.00	Dr. Steffi Lazerte	2022-08-04	5	Scientific Consultants	N/A
$7,500.00	Dr. Steffi Lazerte	2023-11-16	4	Scientific Consultants	N/A
$16,900.00	Dronemetrics	2017-10-11	5	Scientific Consultants	N/A
$21,000.00	Dronemetrics	2020-03-06	9	Scientific Consultants	N/A
$35,200.00	Dronemetrics	2023-01-10	2	Scientific Consultants	N/A

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$22,034.00	Dst Consulting Engineers Inc	2018-08-15	7	Engineering Consultants(Const)	N/A
$13,000.00	Ducks Unlimited Canada	2019-02-20	4	Scientific Consultants	N/A
$18,500.00	Ducks Unlimited Canada	2020-11-13	4	Scientific Consultants	N/A
$38,999.00	Ducks Unlimited Canada	2021-10-05	5	Scientific Consultants	N/A
$6,500.00	Ducks Unlimited Canada	2022-08-04	7	Scientific Consultants	N/A
$4,900.00	Ducks Unlimited Canada	2017-11-09	0	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$843.61	Dunbar Lumber Supply Delta	N/A	N/A	Scientific Consultants	N/A
$3,749.14	Durham Reporting Med	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$1,157.11	Durham Reporting Inc.	2019-09-20	6	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$11,225.90	Durham Reporting Inc.	2022-07-07	8	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$22,000.00	Durivage Management Solutions Limit	2019-09-17	6	It Consultants - Application/Database Dev & Maint	N/A
$15,000.00	Durivage Management Solutions Limit	2021-09-07	6	It Consultants - Application/Database Dev & Maint	N/A
$10,000.00	Durivage Management Solutions Limit	2022-05-20	10	Training Consultants Fees & Expense	N/A
$200.00	Dwayne Lepitzki	N/A	N/A	Scientific Consultants	N/A
$2,000.00	Dwayne Lepitzki	2018-02-01	1	Scientific Consultants	N/A
$1,800.00	Dwayne Lepitzki	2018-05-18	0	Scientific Consultants	N/A
$89,500.05	Dynamic Personnel Consultants	2018-05-03	10	Mgmt Consulting Services	N/A
$3,500.00	E. Cooper Environmental Consulting	2015-07-01	35	Scientific Consultants	N/A
$1,625.00	E. Cooper Environmental Consulting	2019-02-01	25	Scientific Consultants	N/A
$37,500.00	E. Cooper Environmental Consulting	2021-01-14	12	Scientific Consultants	N/A
$19,000.00	E.S. Tunis And Associates Incorporation	2018-11-13	4	Engineering Consultants(Other)	N/A
$75,000.00	E.S. Tunis And Associates Incorporation	2018-10-16	5	Mgmt Consulting Services	N/A
$12,000.00	E.S. Tunis And Associates Incorporation	2019-03-21	12	Mgmt Consulting Services	N/A
$7,000.00	Eamon Riordan-Short	2020-04-22	3	Scientific Consultants	N/A

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$19,850.00	Earthecon Inc.	2017-05-01	70	Mgmt Consulting Services	N/A
$789,400.00	Earthshift Global Llc	2018-10-16	18	Scientific Consultants	N/A
$14,000.00	East Coast Aquatics Inc.	2018-06-15	5	Scientific Consultants	N/A
$10,000.00	East Coast Aquatics Inc.	2019-06-17	7	Scientific Consultants	N/A
$19,000.00	East Kootenay Invasive Species Council	2017-08-24	67	Scientific Consultants	N/A
$2,688.00	East Kootenay Invasive Species Council	2020-09-24	1	Scientific Consultants	N/A
$3,584.00	East Kootenay Invasive Species Council	2021-05-10	4	Scientific Consultants	N/A
$81,396.00	Eastern Charlotte Waterways Inc.	2017-09-01	0	Scientific Consultants	N/A
$984,550.00	Eastern Charlotte Waterways Inc.	2017-09-30	54	Scientific Consultants	N/A
$84,175.00	Eastern Charlotte Waterways Inc.	2022-05-12	2	Scientific Consultants	N/A
$432,503.75	Eastern Charlotte Waterways Inc.	2022-07-14	32	Scientific Consultants	N/A
$514.12	Eb 2022 Gc3 European	N/A	N/A	Mgmt Consulting Services	N/A
$230.36	Eb Cms20 Online Cultu 8014137200	N/A	N/A	Training Consultants Fees & Expense	N/A
$37,025.00	Ebb Environmental Consulting Inc	2021-09-07	6	Scientific Consultants	N/A
$30,000.00	Echo Ecological Enterprises	2022-01-12	2	Scientific Consultants	N/A
$28,000.00	Echo Ecological Enterprises	2023-01-09	2	Scientific Consultants	N/A
$1,380.00	Eclipseawards 22069	N/A	N/A	Design Of Graphics & Art Work	N/A
$7,800.00	Eco Canada	2017-02-09	3	Mgmt Consulting Services	N/A
$23,750.00	Eco Canada	2018-01-23	4	Mgmt Consulting Services	N/A
$312,166.72	Eco Hvac Solutions Inc.	2023-10-31	5	Engineering Consultants(Const)	N/A
$21,600.00	Ecoadvisors Inc	2018-10-03	2	Scientific Consultants	N/A
$4,057.50	Ecodynamics Consulting Inc.	2018-06-08	3	Scientific Consultants	N/A
($11,887.50)	Eco-Ethonomics Inc.	N/A	N/A	Mgmt Consulting Services	N/A
$10,700.00	Eco-Ethonomics Inc.	2017-10-16	1	Mgmt Consulting Services	N/A

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$11,887.50	Eco-Ethonomics Inc.	2019-02-08	1	Mgmt Consulting Services	N/A
$3,250.00	Ecoh Management Inc	N/A	N/A	Scientific Consultants	N/A
$5,187.00	Ecole De Langues Abce Inc.	2020-01-27	2	Training Consultants Fees & Expense	N/A
$450.00	Ecole De Langues La Cite	2018-04-01	11	It Consultants - Application/Database Dev & Maint	N/A
$12,250.00	Ecole De Technologie Superieure	N/A	N/A	Mgmt Consulting Services	N/A
$25,550.00	Ecologic Consultants Ltd	2021-11-03	4	Scientific Consultants	N/A
$31,500.00	Ecologic Consulting	2020-06-08	6	Scientific Consultants	N/A
$17,720.00	Ecologic Consulting	2021-04-30	8	Scientific Consultants	N/A
$38,060.00	Ecologic Consulting	2023-01-24	2	Scientific Consultants	N/A
$9,600.00	Ecologic Research	2022-12-28	3	Scientific Consultants	N/A
$10,500.00	Ecorana Environmental Ltd	2017-07-14	1	Scientific Consultants	N/A
$13,200.00	Ecorana Environmental Ltd	2020-02-06	1	Scientific Consultants	N/A
($645.79)	Ecorisk Mgmt Inc	N/A	N/A	Scientific Consultants	N/A
$19,645.79	Ecorisk Mgmt Inc	2018-01-02	2	Scientific Consultants	N/A
$39,475.00	Ecoschools Canada	2021-11-09	6	Mgmt Consulting Services	N/A
$30,000.00	Ecosfera Inc	2022-12-16	3	Mgmt Consulting Services	N/A
$8,500.00	Ecostat Research Ltd	2017-12-15	2	Scientific Consultants	N/A
$16,510.00	Ecosystem Recovery Inc.	2020-11-17	1	Engineering Consultants(Const)	N/A
$22,270.00	Ecotrust Canada	2021-02-02	1	Mgmt Consulting Services	N/A
$513.40	Edecree	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$66,802.20	Ednatec Inc	2022-03-15	48	Scientific Consultants	N/A
$1,405.00	Edumicro	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,545.00	Edward J. Cuhaci And Associates Arc	2018-02-08	1	Engineering Consultants(Const)	N/A
$12,500.00	Edworthy, Amanda	2021-05-17	3	Scientific Consultants	N/A

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$48,000.00	Effiqual Consultants Inc.	2020-11-02	7	Training Consultants Fees & Expense	N/A
$10,277.50	Efs E-Forensic Services Inc.	2017-06-21	9	It Consultants - Distributed Computing Environment	N/A
$7,937.50	Efs E-Forensic Services Inc.	2018-04-01	35	It Consultants - Distributed Computing Environment	N/A
$2,967.50	Efs E-Forensic Services Inc.	2018-04-01	59	It Consultants - Distributed Computing Environment	N/A
$2,825.00	Ehs Partnerships Ltd. Calgary	N/A	N/A	Engineering Consultants(Other)	N/A
$260.00	Elcom Radio - Batterie Val D'or	N/A	N/A	Commun Prof Srvce	N/A
$14,101.67	Electronic Language	N/A	N/A	Commun Prof Srvce	N/A
$36,975.00	Elemental Data Collection Inc	2023-04-04	6	Advertising	N/A
$5,200.00	Elevated Thinking Inc.	2021-04-20	11	Mgmt Consulting Services	N/A
$3,500.00	Elizabeth Gow	2020-01-15	2	Scientific Consultants	N/A
$14,500.00	Elizabeth Gow	2020-10-19	5	Scientific Consultants	N/A
$10,000.00	Elizabeth Jordan	2017-07-14	3	Scientific Consultants	N/A
$11,400.00	Elizabeth Jordan	2017-10-12	4	Scientific Consultants	N/A
$8,000.00	Elizabeth Ruberg	2019-06-26	5	Scientific Consultants	N/A
$25,000.00	Elizabeth Ruberg	2020-06-18	3	Scientific Consultants	N/A
$3,600.00	Elizabeth Walker	2018-02-22	1	Training Consultants Fees & Expense	N/A
$34,500.00	Ellen Eckert	2021-05-20	16	Scientific Consultants	N/A
$2,555.00	Ellis Engineering Inc.	2024-01-18	2	Engineering Consultants(Const)	N/A
$4,050.00	Elly Knight	2019-02-07	1	Scientific Consultants	N/A
$27,500.00	Elly Knight	2022-02-14	6	Scientific Consultants	N/A
$4,593.22	Elsevier Inc.	N/A	N/A	Public Relations Services	N/A
$2,400.00	Elyssa Cameron	2017-03-13	2	Scientific Consultants	N/A
$5,750.00	Elyssa Cameron	2019-10-28	5	Scientific Consultants	N/A
$6,750.00	Emilie Lacaze	2019-02-05	1	Scientific Consultants	N/A

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$1,449.84	Emily Campbell	2023-01-09	2	Scientific Consultants	N/A
$9,500.00	Emily Welsh-Crack	2020-09-09	6	Scientific Consultants	N/A
$8,000.00	Emma Cunnin	2018-10-12	0	Scientific Consultants	N/A
$15,000.00	Emma Davis	2021-12-03	3	Scientific Consultants	N/A
$11,000.00	Emma Dillon	2019-06-26	2	Scientific Consultants	N/A
$27,000.00	Emma Norman	2021-03-01	5	Scientific Consultants	N/A
$5,000.00	Emmelie Paquette	2020-07-21	1	Scientific Consultants	N/A
$5,000.00	Emmelie Paquette	2021-10-05	29	Scientific Consultants	N/A
$47,977.16	Encore Global Events (Canada)	N/A	N/A	Commun Prof Srvce	N/A
$8,873.76	Encore Ottawa Gl Center	N/A	N/A	Commun Prof Srvce	N/A
$0.00	Encore Ottawa Gl Center	2018-10-01	0	Scientific Consultants	N/A
$21,733.36	Enduring Conservation Outcomes	2023-08-30	7	Scientific Consultants	N/A
$960.00	Energyintell	N/A	N/A	Engineering Consultants(Other)	N/A
$28,200.00	Enlichened Consulting Ltd.	2021-02-24	2	Scientific Consultants	N/A
$22,500.00	En'owkin Centre	2017-04-11	27	Scientific Consultants	N/A
$30,000.00	En'owkin Centre	2020-07-16	32	Scientific Consultants	N/A
$276.85	Enseignes Pattison Sig	N/A	N/A	Design Of Graphics & Art Work	N/A
$7,485.42	Enseignes Pattison Sig Edmundston	N/A	N/A	Design Of Graphics & Art Work	N/A
$154,599.84	Enthalpy Analytical Inc	2016-12-21	15	Mgmt Consulting Services	N/A
$4,000.00	Entomogen Inc.	2021-02-17	1	Scientific Consultants	N/A
$11,361.96	Entreprise Form-Eval Inc.	2019-05-20	22	Engineering Consultants(Const)	N/A
$720.67	Envato	N/A	N/A	Design Of Graphics & Art Work	N/A
$171.28	Envatomarket48480501 61383766284	N/A	N/A	Design Of Graphics & Art Work	N/A
$9,000.00	Enviroeconomics Inc.	2017-07-10	20	Scientific Consultants	N/A

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$21,975.33	Enviromanagement Also Operating As	N/A	N/A	Scientific Consultants	N/A
$8,000.00	Environmental Law Center (Alberta)	2023-09-08	6	Scientific Consultants	N/A
$21,217.72	Environmental Sampling Technologies	2024-02-05	1	Scientific Consultants	N/A
$24,500.00	Environnement Mjr	2017-10-17	5	Scientific Consultants	N/A
$5,890.00	Enviro-Option Inc.	2019-11-20	16	Engineering Consultants(Const)	N/A
$15,500.00	Envirosim Associates Ltd	2019-05-08	3	Scientific Consultants	N/A
$425.00	Envirosphere Consultan Windsor	N/A	N/A	Scientific Consultants	N/A
$12,000.00	Envirosphere Consultants Limited	2019-01-21	2	Scientific Consultants	N/A
$3,561.25	Epic	N/A	N/A	Training Consultants Fees & Expense	N/A
$18,751.00	Epsi Inc.	2018-08-30	7	Mgmt Consulting Services	N/A
$3,540.00	Epsi Inc. Evaluation Personnel Sele	2017-04-03	20	Mgmt Consulting Services	N/A
$15,045.00	Epsi Inc. Evaluation Personnel Sele	2017-08-03	7	Mgmt Consulting Services	N/A
$20,579.00	Epsi Inc. Evaluation Personnel Sele	2017-10-23	5	Mgmt Consulting Services	N/A
$5,385.00	Equilibrium Environmental Inc.	2018-05-28	10	Scientific Consultants	N/A
$495.00	Ergoconcepts	N/A	N/A	It Consultants - Distributed Computing Environment	N/A
$200.00	Ergonomic	N/A	N/A	Mgmt Consulting Services	N/A
$850.50	Ergoprime Inc	N/A	N/A	Mgmt Consulting Services	N/A
$5,000.00	Eric Enanga	2022-05-17	6	Scientific Consultants	N/A
$5,000.00	Eric Green	2020-01-21	2	Scientific Consultants	N/A
$11,000.00	Eric Palm	2021-07-27	8	Scientific Consultants	N/A
$18,000.00	Erica Barkley	2019-01-07	2	Scientific Consultants	N/A
$6.00	Erin F. Baerwald	N/A	N/A	Scientific Consultants	N/A
$27,600.00	Erin F. Baerwald	2016-12-14	3	Scientific Consultants	N/A
$14,783.01	Erin Pickett	2019-03-01	0	Scientific Consultants	N/A

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$30,000.00	Ernst & Young Llp	2021-01-22	5	Mgmt Consulting Services	N/A
$60,478.40	Ernst & Young Llp	2023-10-18	5	Scientific Consultants	N/A
$8,512.82	Erosion Control Centra Calgary	N/A	N/A	Scientific Consultants	N/A
$8,633.25	Esc Automation Inc	N/A	N/A	Engineering Consultants(Const)	N/A
$6,215.38	Esc Automation Inc	N/A	N/A	Engineering Consultants(Other)	N/A
$25,000.01	Esp Data Solutions Inc	2019-03-28	36	Engineering Consultants(Other)	N/A
$20,323.65	Esp Data Solutions Inc	2020-07-09	24	Engineering Consultants(Other)	N/A
$23,760.00	Esri Canada Limited	2021-02-15	13	It Consultants - Application/Database Dev & Maint	N/A
$19,440.00	Esri Canada Limited	2018-01-25	5	Mgmt Consulting Services	N/A
$4,320.00	Esri Canada Limited	2018-01-25	5	Mgmt Consulting Services	N/A
$14,040.00	Esri Canada Limited	2019-11-14	6	Mgmt Consulting Services	N/A
$6,098.00	Esri Canada Limited	2018-03-20	0	Scientific Consultants	N/A
$5,355.00	Esri Canada Limited	2020-01-31	2	Training Consultants Fees & Expense	N/A
$2,169.76	Essa Technologies	N/A	N/A	Mgmt Consulting Services	N/A
$33,507.84	Essa Technologies Ltd.	2017-11-23	4	Mgmt Consulting Services	N/A
$23,587.62	Essa Technologies Ltd.	2019-02-25	1	Mgmt Consulting Services	N/A
$38,077.50	Essa Technologies Ltd.	2020-02-04	4	Mgmt Consulting Services	N/A
$37,736.16	Essa Technologies Ltd.	2020-12-08	5	Mgmt Consulting Services	N/A
$37,237.50	Essa Technologies Ltd.	2022-11-24	4	Mgmt Consulting Services	N/A
$34,790.17	Essa Technologies Ltd.	2023-01-19	2	Scientific Consultants	N/A
($1,443.46)	Essa Technologies Ltd.	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$3,773.00	Essa Technologies Ltd.	2023-08-16	7	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$6,000.00	Esther Chang	2023-10-30	5	Scientific Consultants	N/A
$6,540.00	Esw America, Inc.	2021-04-22	11	Engineering Consultants(Const)	N/A

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$10,275.00	Esw America, Inc.	2021-04-23	12	Engineering Consultants(Const)	N/A
$11,355.00	Esw America, Inc.	2021-04-23	11	Engineering Consultants(Const)	N/A
$11,432.00	Esw America, Inc.	2021-04-27	11	Engineering Consultants(Const)	N/A
$10,380.00	Esw America, Inc.	2021-04-28	11	Engineering Consultants(Const)	N/A
$12,330.00	Esw America, Inc.	2021-05-27	10	Engineering Consultants(Const)	N/A
$8,366.50	Esw America, Inc.	2021-06-08	9	Engineering Consultants(Const)	N/A
$12,690.50	Esw America, Inc.	2021-06-08	9	Engineering Consultants(Const)	N/A
$10,750.50	Esw America, Inc.	2021-06-08	9	Engineering Consultants(Const)	N/A
$6,450.00	Esw America, Inc.	2022-05-26	7	Engineering Consultants(Const)	N/A
$13,730.00	Esw America, Inc.	2022-06-06	6	Engineering Consultants(Const)	N/A
$10,670.00	Esw America, Inc.	2022-06-13	6	Engineering Consultants(Const)	N/A
$25,089.69	Esw America, Inc.	2018-08-24	4	Scientific Consultants	N/A
$125.00	Etas Inc	2017-01-17	14	Design Of Graphics & Art Work	N/A
$6,720.00	Evelien De Greef	2024-01-15	2	Scientific Consultants	N/A
$135.00	Eventbrite/2019careera Toronto	N/A	N/A	Advertising	N/A
$135.00	Eventbrite/Careerampem Toronto	N/A	N/A	Advertising	N/A
$1,116.96	Eventbrite/Confrontati Toronto	N/A	N/A	Training Consultants Fees & Expense	N/A
$895.00	Eventbrite/Designthink Toronto	N/A	N/A	Mgmt Consulting Services	N/A
$135.00	Eventbrite/Flemingcoll Toronto	N/A	N/A	Advertising	N/A
$24.37	Eventbrite/Whatwillitt Toronto	N/A	N/A	Training Consultants Fees & Expense	N/A
$120.00	Evitt Electric	N/A	N/A	Engineering Consultants(Const)	N/A
$29,552.38	Evolving Web Inc	2023-07-06	56	Design Of Graphics & Art Work	N/A
$111,972.40	Excavations G Larouche	2022-03-17	4	Engineering Consultants(Const)	N/A
$3,070.70	Excel Human Resources Inc.	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A

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$500,392.71	Excel Human Resources Inc.	2019-01-21	38	It Consultants - Application/Database Dev & Maint	N/A
$595,390.95	Excel Human Resources Inc.	2017-01-05	26	It Consultants - Application/Database Dev & Maint	N/A
($7,120.08)	Excel Human Resources Inc.	N/A	N/A	It Consultants - It Program Management Services	N/A
$922,002.00	Excel Human Resources Inc.	2021-08-17	31	It Consultants - It Program Management Services	N/A
$396,553.68	Excel Human Resources Inc.	2023-03-07	12	It Consultants - It Program Management Services	N/A
$1,620.00	Excel Human Resources Inc.	2019-02-13	3	Mgmt Consulting Services	N/A
$19,016.64	Excel Human Resources Inc.	2021-08-17	31	It Consultants - It Program Management Services	N/A
$9,270.00	Exco2 Inc	2018-01-05	2	Mgmt Consulting Services	N/A
$4,950.00	Exco2 Inc	2018-11-27	16	Training Consultants Fees & Expense	N/A
$247.50	Exhibit Rentals	N/A	N/A	Design Of Graphics & Art Work	N/A
$186.82	Exp Services	N/A	N/A	Engineering Consultants(Const)	N/A
$5,000.00	Exp Services Inc	N/A	N/A	Engineering Consultants(Const)	N/A
$988.80	Exp Services Inc	2017-01-09	14	Engineering Consultants(Const)	N/A
$90.00	Expert Hearing Solutio Thunder Bay	N/A	N/A	Training Consultants Fees & Expense	N/A
$3,600.00	Explos-Nature	2019-01-30	2	Scientific Consultants	N/A
$4,115.25	Explos-Nature	2019-05-21	4	Scientific Consultants	N/A
$14,976.00	Explos-Nature	2022-09-07	6	Scientific Consultants	N/A
$34,632.00	Explos-Nature	2023-09-06	6	Scientific Consultants	N/A
$1,108.00	Facebk Eaqg32tkc2	N/A	N/A	Advertising	N/A
$111.69	Facebk *2hb54js8w2	N/A	N/A	Commun Prof Srvce	N/A
$900.00	Facebk *4c4cdm29w2	N/A	N/A	Advertising	N/A
$900.00	Facebk *4qh7xjn9w2	N/A	N/A	Advertising	N/A
$782.78	Facebk *5hjbgj69w2	N/A	N/A	Commun Prof Srvce	N/A
$85.78	Facebk *5w93vgn8w2	N/A	N/A	Advertising	N/A

NAME OF ORGANIZATION: Environment and Climate Change Canada

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(i) amount	(ii) vendor[1]	(iii) date of the contract[2]	(iv) duration of the contract[3]	(v) description of the services provided[4]	(vi) reason or purpose of the contract[5]
$900.00	Facebk *6t65cja9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk *8uvsulj9w2	N/A	N/A	Advertising	N/A
$718.33	Facebk *95fd2ha9w2	N/A	N/A	Advertising	N/A
$42.71	Facebk *9eqgjgw8w2	N/A	N/A	Advertising	N/A
$900.00	Facebk *9jllhm29w2	N/A	N/A	Advertising	N/A
$64.45	Facebk *A5fd2ha9w2	N/A	N/A	Advertising	N/A
$782.78	Facebk *Adgdaj69w2	N/A	N/A	Commun Prof Srvce	N/A
$900.00	Facebk *Aehw9la9w2	N/A	N/A	Advertising	N/A
$257.70	Facebk *B2avrfw8w2	N/A	N/A	Advertising	N/A
$3.93	Facebk *Beqgjgw8w2	N/A	N/A	Advertising	N/A
$3.22	Facebk *C2avrfw8w2	N/A	N/A	Advertising	N/A
$434.11	Facebk *Cshd4gn9w2	N/A	N/A	Advertising	N/A
$154.37	Facebk *Dsryhgw8w2	N/A	N/A	Advertising	N/A
$900.00	Facebk *Eb54sk69w2	N/A	N/A	Advertising	N/A
$12.47	Facebk *Gsryhgw8w2	N/A	N/A	Advertising	N/A
$58.51	Facebk *Js6tsfs8w2	N/A	N/A	Advertising	N/A
$782.78	Facebk *K3h68je9w2	N/A	N/A	Commun Prof Srvce	N/A
$1.71	Facebk *Ks6tsfs8w2	N/A	N/A	Advertising	N/A
$900.00	Facebk *Kspd9ke9w2	N/A	N/A	Advertising	N/A
$359.05	Facebk *Lb9rdla9w2	N/A	N/A	Advertising	N/A
$788.24	Facebk *Lupcqjs9w2	N/A	N/A	Advertising	N/A
$549.22	Facebk *M23qvjj9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk *Mwc8qk69w2	N/A	N/A	Advertising	N/A
$431.86	Facebk *Qhwvvfs9w2	N/A	N/A	Advertising	N/A

NAME OF ORGANIZATION: Environment and Climate Change Canada

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(i) amount	**(ii) vendor[1]**	**(iii) date of the contract[2]**	**(iv) duration of the contract[3]**	**(v) description of the services provided[4]**	**(vi) reason or purpose of the contract[5]**
$50.78	Facebk *Thxzvjn8w2	N/A	N/A	Advertising	N/A
$724.78	Facebk *Tzc5qge9w2	N/A	N/A	Advertising	N/A
$89.99	Facebk *Uhwvvfs9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk *Ujfdrka9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk *W57sdkw8w2	N/A	N/A	Advertising	N/A
$902.19	Facebk *Xfwgtlj9w2	N/A	N/A	Advertising	N/A
$57.99	Facebk *Xzc5qge9w2	N/A	N/A	Advertising	N/A
$449.40	Facebk *Y45q5kw8w2	N/A	N/A	Advertising	N/A
$149.16	Facebk *Ykv8cjs8w2	N/A	N/A	Commun Prof Srvce	N/A
$337.08	Facebk *Z4k5uga9w2	N/A	N/A	Advertising	N/A
$749.19	Facebk 24wyjle9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk 2ne29hskc2	N/A	N/A	Advertising	N/A
$196.99	Facebk 2r4wd4f9w2	N/A	N/A	Design Of Graphics & Art Work	N/A
$53.27	Facebk 2tkwlxwgw2	N/A	N/A	Advertising	N/A
$1,108.00	Facebk 332km6blc2	N/A	N/A	Advertising	N/A
$26.07	Facebk 39up8fsgw2	N/A	N/A	Advertising	N/A
$900.00	Facebk 3rx9hcf9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk 3tk933klc2	N/A	N/A	Advertising	N/A
$1,103.38	Facebk 3x3dcz6hw2	N/A	N/A	Commun Prof Srvce	N/A
$227.03	Facebk 49rv6ft8w2	N/A	N/A	Advertising	N/A
$900.00	Facebk 4jqtmdb9w2	N/A	N/A	Advertising	N/A
$179.72	Facebk 4vkspue9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk 53cfrl69w2	N/A	N/A	Advertising	N/A
$326.38	Facebk 5asn5nn8w2	N/A	N/A	Advertising	N/A

NAME OF ORGANIZATION: Environment and Climate Change Canada

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(i) amount	**(ii) vendor[1]**	**(iii) date of the contract[2]**	**(iv) duration of the contract[3]**	**(v) description of the services provided[4]**	**(vi) reason or purpose of the contract[5]**
$1,300.00	Facebk 5e8euzegw2	N/A	N/A	Commun Prof Srvce	N/A
$900.00	Facebk 5f8yqcx8w2	N/A	N/A	Advertising	N/A
$900.00	Facebk 5k24nxw8w2	N/A	N/A	Advertising	N/A
$900.00	Facebk 5kwnuya9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk 6dqrplw8w2	N/A	N/A	Advertising	N/A
$1,108.00	Facebk 6hej95plc2	N/A	N/A	Advertising	N/A
$381.00	Facebk 6yvlh2plc2	N/A	N/A	Advertising	N/A
$635.04	Facebk 6zwjc839w2	N/A	N/A	Design Of Graphics & Art Work	N/A
$59.91	Facebk 7f7zyg2hw2	N/A	N/A	Advertising	N/A
$1,108.00	Facebk 7ua58pp8w2	N/A	N/A	Advertising	N/A
$10.41	Facebk 7wq296klc2	N/A	N/A	Advertising	N/A
$900.26	Facebk 8bcrdek9w2	N/A	N/A	Advertising	N/A
$22.78	Facebk 8f7zyg2hw2	N/A	N/A	Advertising	N/A
$199.38	Facebk 9c6p6g6gw2	N/A	N/A	Advertising	N/A
$900.00	Facebk 9uyetn29w2	N/A	N/A	Advertising	N/A
$57.15	Facebk Ac6p6g6gw2	N/A	N/A	Advertising	N/A
$900.00	Facebk Albg3l39w2	N/A	N/A	Advertising	N/A
$569.79	Facebk Bafdx4t9w2	N/A	N/A	Design Of Graphics & Art Work	N/A
$900.00	Facebk C6nyycp9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk C85cchwkc2	N/A	N/A	Advertising	N/A
$900.00	Facebk Ceqtxls8w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Cf4spdb9w2	N/A	N/A	Advertising	N/A
$1,291.99	Facebk D2avhf6gw2	N/A	N/A	Advertising	N/A
$8.01	Facebk E2avhf6gw2	N/A	N/A	Advertising	N/A

NAME OF ORGANIZATION: Environment and Climate Change Canada

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(i) amount	**(ii) vendor[1]**	**(iii) date of the contract[2]**	**(iv) duration of the contract[3]**	**(v) description of the services provided[4]**	**(vi) reason or purpose of the contract[5]**
$1,108.00	Facebk E66t86klc2	N/A	N/A	Advertising	N/A
$765.79	Facebk E8feedjgw2	N/A	N/A	Advertising	N/A
$398.04	Facebk E9tblf6hw2	N/A	N/A	Advertising	N/A
$900.00	Facebk Ec9pye39w2	N/A	N/A	Advertising	N/A
$900.00	Facebk El5m3dp9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Et2xkek9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk F2bs3mn9w2	N/A	N/A	Advertising	N/A
$92.69	Facebk F34trdb9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Fmrkrcx8w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Fyqjaht9w2	N/A	N/A	Advertising	N/A
$1,108.00	Facebk Ge5hk2xkc2	N/A	N/A	Advertising	N/A
$649.13	Facebk Ggmfmxs9w2	N/A	N/A	Advertising	N/A
$602.20	Facebk Gmjdrz2lc2	N/A	N/A	Advertising	N/A
$876.00	Facebk Gqux3jt8w2	N/A	N/A	Advertising	N/A
$286.59	Facebk Grxxpyngw2	N/A	N/A	Advertising	N/A
$1,300.00	Facebk Gs3xhyjgw2	N/A	N/A	Commun Prof Srvce	N/A
$59.13	Facebk H39thhnkc2	N/A	N/A	Commun Prof Srvce	N/A
$1.94	Facebk H9tblf6hw2	N/A	N/A	Advertising	N/A
$900.00	Facebk Hd8qpdb9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Hmzwnls9w2	N/A	N/A	Advertising	N/A
$220.16	Facebk Jgdf8mp8w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Jvh5ux69w2	N/A	N/A	Advertising	N/A
$900.00	Facebk K3qwsek9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk K48jvcf9w2	N/A	N/A	Advertising	N/A

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(i) amount	**(ii) vendor[1]**	**(iii) date of the contract[2]**	**(iv) duration of the contract[3]**	**(v) description of the services provided[4]**	**(vi) reason or purpose of the contract[5]**
$900.00	Facebk K94tqcx8w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Ka5g5dp9w2	N/A	N/A	Advertising	N/A
$1,108.00	Facebk Kbujxhx8w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Klgqhhp8w2	N/A	N/A	Advertising	N/A
$387.24	Facebk L8frsua9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Lcalsmn8w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Mb3qkl69w2	N/A	N/A	Advertising	N/A
$180.94	Facebk N2mpvgsgw2	N/A	N/A	Advertising	N/A
$900.00	Facebk N3lbucx8w2	N/A	N/A	Advertising	N/A
$1,094.80	Facebk N5pz527hw2	N/A	N/A	Commun Prof Srvce	N/A
$900.00	Facebk Ndvemdb9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Nlwflct8w2	N/A	N/A	Advertising	N/A
$223.63	Facebk Ntcq8te9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Pcn2tcf9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Pdu6sek9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Pjfynct8w2	N/A	N/A	Advertising	N/A
$222.40	Facebk Ppz3yh39w2	N/A	N/A	Advertising	N/A
$219.29	Facebk Qjefmgp9w2	N/A	N/A	Advertising	N/A
$500.00	Facebk Qr72qhahw2	N/A	N/A	Advertising	N/A
$1,300.00	Facebk Qvre9z2hw2	N/A	N/A	Commun Prof Srvce	N/A
$900.00	Facebk Rwh4shp8w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Sjbepln9w2	N/A	N/A	Advertising	N/A
$900.14	Facebk Sxh4wcf9w2	N/A	N/A	Advertising	N/A
$417.90	Facebk Tebqcp2lc2	N/A	N/A	Advertising	N/A

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(i) amount	(ii) vendor[1]	(iii) date of the contract[2]	(iv) duration of the contract[3]	(v) description of the services provided[4]	(vi) reason or purpose of the contract[5]
$2.80	Facebk Tf7uaxn9w2	N/A	N/A	Advertising	N/A
$217.59	Facebk Tfl8dgt9w2	N/A	N/A	Advertising	N/A
$1,108.00	Facebk Tmphlht9w2	N/A	N/A	Advertising	N/A
$221.03	Facebk Tmr3mf79w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Tulgmct8w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Tyyayl69w2	N/A	N/A	Advertising	N/A
$900.00	Facebk U3xhvgslc2	N/A	N/A	Advertising	N/A
$900.00	Facebk Uqb74hslc2	N/A	N/A	Commun Prof Srvce	N/A
$450.00	Facebk V6qgchjgw2	N/A	N/A	Commun Prof Srvce	N/A
$900.00	Facebk Vd38nct8w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Vglk2nj9w2	N/A	N/A	Advertising	N/A
$1,300.00	Facebk Vkjy73pgw2	N/A	N/A	Commun Prof Srvce	N/A
$900.00	Facebk Vwp7mct9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Vygukdb9w2	N/A	N/A	Advertising	N/A
$1,108.00	Facebk Wjx4a5tkc2	N/A	N/A	Advertising	N/A
$900.00	Facebk Wmqq9f39w2	N/A	N/A	Advertising	N/A
$1,300.00	Facebk Wvlebzahw2	N/A	N/A	Commun Prof Srvce	N/A
$900.00	Facebk Ww6swcx8w2	N/A	N/A	Advertising	N/A
$456.63	Facebk Xadc3g39w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Xatsema9w2	N/A	N/A	Advertising	N/A
$1,300.00	Facebk Xbww23pgw2	N/A	N/A	Commun Prof Srvce	N/A
$226.09	Facebk Xd3yvff9w2	N/A	N/A	Advertising	N/A
$220.29	Facebk Xntpnnn8w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Xts2y2blc2	N/A	N/A	Advertising	N/A

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$900.00	Facebk Xvpslhp8w2	N/A	N/A	Advertising	N/A
$261.84	Facebk Y9t6r6f9w2	N/A	N/A	Design Of Graphics & Art Work	N/A
$900.00	Facebk Yqcgaf39w2	N/A	N/A	Advertising	N/A
$697.20	Facebk Yqv3aww8w2	N/A	N/A	Advertising	N/A
$289.17	Facebk Yrrqkxjgw2	N/A	N/A	Advertising	N/A
$202.96	Facebk Z6ktmg79w2	N/A	N/A	Advertising	N/A
$1,273.93	Facebk Z8up8fsgw2	N/A	N/A	Advertising	N/A
$900.00	Facebk Zhg9wln9w2	N/A	N/A	Advertising	N/A
$900.00	Facebk Zkzutmn8w2	N/A	N/A	Advertising	N/A
$219.92	Facebk Zz42vft8w2	N/A	N/A	Advertising	N/A
$30,920.67	Factiva Limited	2023-08-30	12	Commun Prof Srvce	N/A
$1,649.00	Falck Safety Services Dartmouth	N/A	N/A	Training Consultants Fees & Expense	N/A
$40,000.00	Farallon Institute	2020-10-15	5	Scientific Consultants	N/A
$39,999.00	Farallon Institute	2021-10-21	5	Scientific Consultants	N/A
$1,444.00	Fast Forward French Inc.	2017-04-27	0	Mgmt Consulting Services	N/A
$15,374.00	Fast Track Staffing Inc.	N/A	N/A	Mgmt Consulting Services	N/A
$2,622.50	Fast Track Staffing Inc.	2017-01-30	11	Mgmt Consulting Services	N/A
$14,753.00	Fast Track Staffing Inc.	2017-04-03	11	Mgmt Consulting Services	N/A
$2,821.50	Fast Track Staffing Inc.	2017-04-03	5	Mgmt Consulting Services	N/A
$9,000.00	Fast Track Staffing Inc.	2017-06-09	3	Mgmt Consulting Services	N/A
$18,175.00	Fast Track Staffing Inc.	2017-06-14	4	Mgmt Consulting Services	N/A
$4,600.00	Fast Track Staffing Inc.	2017-07-06	3	Mgmt Consulting Services	N/A
$3,250.00	Fast Track Staffing Inc.	2017-07-18	3	Mgmt Consulting Services	N/A
$15,100.00	Fast Track Staffing Inc.	2018-01-11	14	Mgmt Consulting Services	N/A

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(i) amount	**(ii) vendor[1]**	**(iii) date of the contract[2]**	**(iv) duration of the contract[3]**	**(v) description of the services provided[4]**	**(vi) reason or purpose of the contract[5]**
$5,350.00	Fast Track Staffing Inc.	2018-01-31	1	Mgmt Consulting Services	N/A
$15,518.00	Fast Track Staffing Inc.	2018-02-02	13	Mgmt Consulting Services	N/A
$22,000.00	Fast Track Staffing Inc.	2018-05-08	3	Mgmt Consulting Services	N/A
$22,000.00	Fast Track Staffing Inc.	2018-05-25	10	Mgmt Consulting Services	N/A
$15,997.00	Fast Track Staffing Inc.	2018-07-16	8	Mgmt Consulting Services	N/A
$16,934.25	Fast Track Staffing Inc.	2018-10-16	5	Mgmt Consulting Services	N/A
$32,297.50	Fast Track Staffing Inc.	2019-10-29	5	Mgmt Consulting Services	N/A
$31,475.00	Fast Track Staffing Inc.	2019-11-15	16	Mgmt Consulting Services	N/A
$13,750.00	Fast Track Staffing Inc.	2020-09-08	3	Mgmt Consulting Services	N/A
$5,350.00	Fast Track Staffing Inc.	2021-06-11	9	Mgmt Consulting Services	N/A
$35,238.50	Fast Track Staffing Inc.	2021-11-09	16	Mgmt Consulting Services	N/A
$16,985.60	Fast Track Staffing Inc.	2022-07-20	8	Mgmt Consulting Services	N/A
$952.25	Fast Track Staffing Inc.	2023-03-17	6	Mgmt Consulting Services	N/A
$14,743.50	Fast Track Staffing Inc.	2023-11-16	4	Mgmt Consulting Services	N/A
$13,487.50	Fast Track Staffing Inc.	2018-06-20	9	Mgmt Consulting Services	N/A
$6,000.00	Fatal Light Awareness Program	2018-08-22	3	Scientific Consultants	N/A
$18,900.00	Fatal Light Awareness Program	2018-01-26	2	Scientific Consultants	N/A
$22,037.00	Fatma Handan Tezel	2017-11-20	4	Scientific Consultants	N/A
$2,000.00	Faust Und Backhaus Environmental	2018-01-22	2	Scientific Consultants	N/A
$19,950.00	Favaro Consulting	2020-09-24	6	Mgmt Consulting Services	N/A
$3,243.31	Fcmorissetteconsulting	N/A	N/A	Training Consultants Fees & Expense	N/A
$9,500.00	Feaver's Lane Enterprises Inc.	2019-07-04	8	Scientific Consultants	N/A
$34,500.00	Feaver's Lane Enterprises Inc.	2021-08-26	7	Scientific Consultants	N/A
$34,500.00	Feaver's Lane Enterprises Inc.	2022-07-25	8	Scientific Consultants	N/A

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(i) amount	(ii) vendor[1]	(iii) date of the contract[2]	(iv) duration of the contract[3]	(v) description of the services provided[4]	(vi) reason or purpose of the contract[5]
$235.00	Federation British Col North Vancouv	N/A	N/A	Advertising	N/A
$18,500.00	Ference & Company Consulting Ltd	2023-05-23	19	Mgmt Consulting Services	N/A
$17,000.00	Fern Hill Institute For Plant	2019-02-04	4	Scientific Consultants	N/A
$1,000.00	Festival De L Oie Des	N/A	N/A	Commun Prof Srvce	N/A
$835.00	Festival Oie Des Neige St-Joachim-De	N/A	N/A	Commun Prof Srvce	N/A
$11,615.00	Fifty Strategy And Creative Ltd.	2021-07-22	8	Commun Prof Srvce	N/A
$4,724.00	Fifty-Sc.Com Fifty Str Ottawa	N/A	N/A	Commun Prof Srvce	N/A
$21,897.97	Filer Engineering Limited	2021-01-22	38	Engineering Consultants(Const)	N/A
$21,685.00	Filer Engineering Limited	2022-06-23	21	Engineering Consultants(Const)	N/A
$6,956.80	Filer Engineering Limited	2023-07-21	8	Engineering Consultants(Const)	N/A
$32,283.00	Filer Engineering Limited	2020-09-18	18	Engineering Consultants(Other)	N/A
$12,636.89	Fin Forensics, Llc	2018-04-18	6	Mgmt Consulting Services	N/A
$9,020.74	Fiona Le Taro	2021-01-14	3	Scientific Consultants	N/A
$176.75	Fire-Alert/Batteries E	N/A	N/A	Engineering Consultants(Other)	N/A
$24,000.00	First Flight Security Solutions Inc	2020-11-12	4	Mgmt Consulting Services	N/A
$13,663.50	First Nations Of Quebec And Labrado	2018-07-03	8	Mgmt Consulting Services	N/A
$1,220.00	Fisher Scientific	N/A	N/A	It Consultants - Distributed Computing Environment	N/A
$1,500.00	Flavien Mabit	2021-01-20	2	Scientific Consultants	N/A
$699.52	Fleet Galleries	N/A	N/A	Public Relations Services	N/A
$13,625.00	Flett Research Ltd	2022-07-20	8	Scientific Consultants	N/A
$35,846.88	Flexera Software, Llc	2022-12-29	15	It Consultants - Distributed Computing Environment	N/A
$543.40	Flinn Electric Alarm I Dartmouth	N/A	N/A	Engineering Consultants(Other)	N/A
$198.23	Flipskills.Com	N/A	N/A	Mgmt Consulting Services	N/A
$19,158.00	Florence Bouchard Jean	2021-03-17	3	Scientific Consultants	N/A

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(i) amount	**(ii) vendor[1]**	**(iii) date of the contract[2]**	**(iv) duration of the contract[3]**	**(v) description of the services provided[4]**	**(vi) reason or purpose of the contract[5]**
$6,220.00	Florence Bouchard Jean	2022-01-14	2	Scientific Consultants	N/A
$2,651.20	Florian Martin Stein	2019-03-19	0	Mgmt Consulting Services	N/A
$3,348.20	Florian Martin Stein	2022-05-09	10	Mgmt Consulting Services	N/A
$5,000.00	Flynn Mirtle Moran	2022-02-09	13	Scientific Consultants	N/A
$249.00	Fnigc	N/A	N/A	Training Consultants Fees & Expense	N/A
$9,896.00	Fnx-Innov Inc	2019-04-16	11	Engineering Consultants(Other)	N/A
$105,079.04	Focus Wildlife Canada Ltd.	2021-06-02	2	Scientific Consultants	N/A
$0.00	Fonseca Juanita	N/A	N/A	Scientific Consultants	N/A
$338.73	Fonseca Juanita	2020-12-17	5	Scientific Consultants	N/A
$4,000.00	Fonseca Juanita	2021-12-02	3	Scientific Consultants	N/A
$33,250.00	Forsite Consultants Ltd	2020-04-23	11	Scientific Consultants	N/A
$880.00	Fort Nelson First Nation	2017-08-10	1	Scientific Consultants	N/A
$24,441.67	Foundations Of Success	2017-06-14	9	Scientific Consultants	N/A
$31,771.13	Foundations Of Success	2018-03-02	8	Scientific Consultants	N/A
$38,095.24	Foundry Spatial Ltd	2020-08-20	6	It Consultants - Application/Database Dev & Maint	N/A
$391.22	Framing Art Centre	N/A	N/A	Design Of Graphics & Art Work	N/A
$6,388.11	Framing & Art Centre Hamilton	N/A	N/A	Design Of Graphics & Art Work	N/A
$34,620.40	Frances Varty	2020-05-22	3	Scientific Consultants	N/A
$27,000.00	Frances Varty	2021-05-04	10	Scientific Consultants	N/A
$10,850.00	Francis Lessard	2022-08-23	7	Scientific Consultants	N/A
$15,000.00	Francis Van Oordt La Hoz	2020-08-27	7	Scientific Consultants	N/A
$17,680.00	Francois Blouin	2020-08-18	7	Scientific Consultants	N/A
$19,460.00	Francois Blouin	2021-10-20	5	Scientific Consultants	N/A
$265.00	Francois Grenier	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A

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$7,220.00	Francois Grenier	2018-01-24	2	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$4,900.00	Francois Grenier	2019-02-01	2	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$5,460.00	Francois Grenier	2019-10-10	6	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$22,100.00	Francois Lauzon	2022-11-24	16	Mgmt Consulting Services	N/A
$13,500.00	Freeflow Nature Consulting Group	2023-07-31	8	Scientific Consultants	N/A
$36,419.76	Freeman Audio Visual Lachine	N/A	N/A	Commun Prof Srvce	N/A
$3.86	Freevectormaps.Com	N/A	N/A	Design Of Graphics & Art Work	N/A
$6,732.50	French Planning Services Inc.	2017-01-05	2	Scientific Consultants	N/A
$29,000.00	Friends Of Royal Alberta Museum Society	2021-03-19	6	Scientific Consultants	N/A
$1,935.42	Frischkorn Audio Visua Halifax	N/A	N/A	Commun Prof Srvce	N/A
$4,233.75	Frischkorn Audio Visua Mississauga	N/A	N/A	Commun Prof Srvce	N/A
$3,156.87	Frontier Labs	N/A	N/A	Scientific Consultants	N/A
$14,057.78	Fts Forest Technology Systems Ltd	2018-12-19	15	Scientific Consultants	N/A
$20.93	Funio Funio	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$29,250.00	Fuse Consulting Ltd	2022-10-17	17	Design Of Graphics & Art Work	N/A
$27,900.00	Fuse Consulting Ltd	2020-12-10	3	Scientific Consultants	N/A
$26,400.00	Fuse Consulting Ltd	2022-01-18	2	Scientific Consultants	N/A
$36,440.00	Fuse Consulting Ltd	2022-10-31	5	Scientific Consultants	N/A
$16,427.90	Fuse Consulting Ltd	2023-11-07	4	Scientific Consultants	N/A
$1,627.75	Fuse Consulting Ltd.	N/A	N/A	Design Of Graphics & Art Work	N/A
$32,212.50	Future Ancestors Services Inc.	2021-07-19	2	Mgmt Consulting Services	N/A
$17,028.48	Future Ancestors Services Inc.	2022-07-18	8	Public Relations Services	N/A
$125.00	G - Tel	N/A	N/A	Engineering Consultants(Other)	N/A
$18,000.00	G C Granville Consulting Corp	2016-09-01	30	Scientific Consultants	N/A

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$6,000.00	G C Granville Consulting Corp	2019-04-23	11	Scientific Consultants	N/A
$20,000.00	G. Comfort Ice Engineering Ltd.	2018-01-30	1	Scientific Consultants	N/A
$13,030.00	G.B. Skelton Technical Services Inc	2017-09-22	5	Scientific Consultants	N/A
$9,632.50	G.W. Lindberg Land Surveying Inc	2018-03-14	2	Scientific Consultants	N/A
$11,650.00	G2s Environmental Consulting Inc.	2023-09-01	1	Engineering Consultants(Const)	N/A
$7,254.00	Galbraith Communications	2020-10-16	5	Mgmt Consulting Services	N/A
$121,061.00	Galbraith Communications	2017-10-18	17	Mgmt Consulting Services	N/A
$3,720.00	Galbraith Communications	2017-03-20	5	Mgmt Consulting Services	N/A
$5,000.00	Gallant Environmental Ltd	2019-01-30	2	Engineering Consultants(Other)	N/A
$26.68	Gallup Inc	N/A	N/A	Training Consultants Fees & Expense	N/A
($2,909.46)	Galvanize	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$5,800.00	Gamberg Consulting	2019-02-05	1	Scientific Consultants	N/A
$9,523.80	Gamberg Consulting	2023-01-31	2	Scientific Consultants	N/A
$9,950.00	Gardner Pinfold Consultants Inc.	2019-01-24	2	Scientific Consultants	N/A
$33,575.00	Gardner Pinfold Consultants Inc.	2020-07-27	5	Scientific Consultants	N/A
$7,500.00	Gareth Robert Joseph Payne	2022-05-31	0	Scientific Consultants	N/A
$5,600.00	Gareth Robert Joseph Payne	2022-12-14	3	Scientific Consultants	N/A
$6,150.00	Gareth Robert Joseph Payne	2023-05-30	5	Scientific Consultants	N/A
$119,125.00	Garnett Wilson Reality Advisors Ltd	2024-01-11	14	Mgmt Consulting Services	N/A
$771.64	Garp	N/A	N/A	Training Consultants Fees & Expense	N/A
$36,454.17	Gartner	2022-12-20	0	Mgmt Consulting Services	N/A
$21,090.00	Gartner Canada Co	2023-08-31	12	It Consultants - Application/Database Dev & Maint	N/A
($8,643.02)	Gartner Canada Co	N/A	N/A	It Consultants - It Security Services	N/A
$70,595.27	Gartner Canada Co	2018-10-17	2	It Consultants - It Security Services	N/A

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$185,856.75	Gartner Canada Co	2019-01-01	2	It Consultants - It Security Services	N/A
$165,206.00	Gartner Canada Co	2019-07-15	8	It Consultants - It Security Services	N/A
$181,949.67	Gartner Canada Co	2018-09-14	6	Mgmt Consulting Services	N/A
$5,500.00	Gary Grothman	2021-03-12	5	Scientific Consultants	N/A
$21,170.98	Gary Stassel Engineering Inc	2018-07-04	8	Mgmt Consulting Services	N/A
$2,601.00	Gary Stuart	2017-01-26	5	Mgmt Consulting Services	N/A
$2,594.43	Gary Wenzel Electrical Thunder Bay	N/A	N/A	Engineering Consultants(Const)	N/A
$44,000.00	Gcstrategies Inc	2019-04-01	7	It Consultants - Application/Database Dev & Maint	N/A
$90,070.00	Gcstrategies Inc	2019-04-04	11	It Consultants - Application/Database Dev & Maint	N/A
$90,101.70	Gcstrategies Inc	2019-07-22	8	It Consultants - Application/Database Dev & Maint	N/A
$31,500.00	Gcstrategies Inc	2019-03-08	0	It Consultants - It Program Management Services	N/A
$0.00	Gebauer & Associates	N/A	N/A	Scientific Consultants	N/A
$20,000.00	Gebauer & Associates	2018-07-20	8	Scientific Consultants	N/A
$8,500.00	Gebauer & Associates	2020-01-28	2	Scientific Consultants	N/A
$27,000.00	Gebauer & Associates	2020-02-17	1	Scientific Consultants	N/A
$2,000.00	Gebauer & Associates	2020-03-02	0	Scientific Consultants	N/A
$38,095.23	Gebauer & Associates	2020-09-03	6	Scientific Consultants	N/A
$17,695.00	Gef Consulting Inc.	2022-08-19	19	Mgmt Consulting Services	N/A
$17,695.00	Gef Consulting Inc.	2022-08-19	19	Mgmt Consulting Services	N/A
$8,064.00	Genesis Environmental Sciences Ltd	2018-09-28	78	Engineering Consultants(Other)	N/A
$21,999.00	Genesis Environmental Sciences Ltd	2018-10-31	5	Engineering Consultants(Other)	N/A
$22,849.31	Genesis Environmental Sciences Ltd	2019-01-25	2	Engineering Consultants(Other)	N/A
$2,550.60	Genesis Environmental Sciences Ltd	2019-05-21	10	Engineering Consultants(Other)	N/A
$3,690.00	Genesis Environmental Sciences Ltd	2019-10-28	5	Engineering Consultants(Other)	N/A

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$18,200.00	Genevieve Ferguson	2020-05-12	2	Mgmt Consulting Services	N/A
$30,000.00	Genevieve Perkins	2021-12-22	3	Scientific Consultants	N/A
$9,990.00	Genome Quebec	2018-12-10	3	Scientific Consultants	N/A
$3,878.88	Genwave Technologies Inc.	2017-04-01	16	Engineering Consultants(Other)	N/A
$7,134.25	Geochimica, Inc.	2020-11-05	4	Training Consultants Fees & Expense	N/A
$295.00	Geoenviropro	N/A	N/A	Training Consultants Fees & Expense	N/A
$33,321.40	Geofocus Mapping Inc	2021-01-05	2	Scientific Consultants	N/A
$21,700.00	Geoimage Solutions Inc.	2018-01-19	1	Scientific Consultants	N/A
$21,740.00	Geoimage Solutions Inc.	2019-01-23	2	Scientific Consultants	N/A
$21,740.00	Geoimage Solutions Inc.	2019-10-18	5	Scientific Consultants	N/A
$3,125.00	Geomap Gis Amerique In 450-4611158	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,581.25	Geonorth Engineering Ltd	2022-05-17	10	Engineering Consultants(Const)	N/A
$250.00	Georgian Coll Reg Barr Barrie	N/A	N/A	Training Consultants Fees & Expense	N/A
$10,200.00	Gerald Zagury	2018-10-09	5	Engineering Consultants(Other)	N/A
$1,400.00	Gerry Mackie	2018-01-25	2	Scientific Consultants	N/A
$14,175.00	Gestion Michel Decarie	2017-12-20	3	Engineering Consultants(Other)	N/A
$12,888.75	Gestion Michel Decarie	2018-09-18	3	Engineering Consultants(Other)	N/A
$14,490.00	Gestion Michel Decarie	2019-01-22	5	Engineering Consultants(Other)	N/A
$20,625.00	Getsmart Solutions Inc	2018-10-23	5	Training Consultants Fees & Expense	N/A
$46,630.00	Gevc Inc	2017-11-02	4	Mgmt Consulting Services	N/A
$4,930.00	Gevc Inc	N/A	N/A	Training Consultants Fees & Expense	N/A
$21,410.00	Gevc Inc	2017-11-20	6	Training Consultants Fees & Expense	N/A
$103,344.00	Gevc Inc	2018-10-03	41	Training Consultants Fees & Expense	N/A
$8,000.00	Ghahari Khorshid	2021-04-30	1	Scientific Consultants	N/A

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$25,241.11	Ghd Limited	N/A	N/A	Mgmt Consulting Services	N/A
($25,102.13)	Ghd Limited	N/A	N/A	Mgmt Consulting Services	N/A
$88,343.89	Ghd Limited	2017-01-20	9	Mgmt Consulting Services	N/A
$21,460.00	Ghd Limited	2021-11-18	4	Mgmt Consulting Services	N/A
$194,626.00	Ghgsat Inc	2022-09-21	2	Scientific Consultants	N/A
$132.05	Giant Tiger #177	N/A	N/A	Mgmt Consulting Services	N/A
$13,100.00	Gil Felipe Goncalves Miranda	2023-11-16	14	Scientific Consultants	N/A
$75.08	Gilmore Reproductions Ottawa	N/A	N/A	Design Of Graphics & Art Work	N/A
$704.18	Gilmore Reproductions Ottawa	N/A	N/A	Engineering Consultants(Const)	N/A
$5,066.00	Girard Tremblay Gilber	N/A	N/A	Engineering Consultants(Other)	N/A
$5,400.00	Girard Tremblay Gilbert Inc	2019-05-28	2	Engineering Consultants(Other)	N/A
$35,265.00	Giroux Environmental Consulting	2021-11-08	4	Mgmt Consulting Services	N/A
$61,211.76	Giroux Environmental Consulting	2017-02-07	13	Scientific Consultants	N/A
$33,200.00	Giroux Environmental Consulting	2020-12-08	3	Scientific Consultants	N/A
$2,000.00	Git Societe Inc.	N/A	N/A	Commun Prof Srvce	N/A
$25,650.00	Gk Biological Services Inc.	2023-03-24	12	Scientific Consultants	N/A
$3,750.00	Glen Keddie	2017-06-28	0	Scientific Consultants	N/A
$20,000.00	Glen Keddie	2018-04-13	4	Scientific Consultants	N/A
$4,000.00	Glen Keddie	2018-06-21	2	Scientific Consultants	N/A
$16,200.00	Glencastle Security Inc.	2017-08-01	7	Mgmt Consulting Services	N/A
$9,600.00	Glencastle Security Inc.	2018-06-18	12	Mgmt Consulting Services	N/A
$35,250.00	Global Advantage Consulting Group	2022-10-17	6	Scientific Consultants	N/A
$22,000.00	Global Compact Network Canada	2017-12-18	3	Mgmt Consulting Services	N/A
$3,000.00	Global Compact Network Canada	2018-06-08	1	Mgmt Consulting Services	N/A

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$4,031.25	Global Conservation Solutions	2020-07-15	8	Mgmt Consulting Services	N/A
$35,191.29	Global Conservation Solutions Ltd.	2021-02-16	13	Mgmt Consulting Services	N/A
$36,220.65	Global Conservation Solutions Ltd.	2021-07-28	14	Mgmt Consulting Services	N/A
$22,528.24	Global Conservation Solutions Ltd.	2023-04-01	20	Mgmt Consulting Services	N/A
$17,309.67	Global Conservation Solutions Ltd.	2021-08-09	19	Scientific Consultants	N/A
$9,747.03	Global Conservation Solutions Ltd.	2022-10-11	17	Scientific Consultants	N/A
$39,900.00	Global Conservation Solutions Ltd.	2023-02-03	3	Training Consultants Fees & Expense	N/A
$9,128.75	Global Government Foru	N/A	N/A	Training Consultants Fees & Expense	N/A
$4,200.00	Global Industrial Canada	2018-01-30	0	Design Of Graphics & Art Work	N/A
$3,682.95	Global Knowledge	N/A	N/A	Training Consultants Fees & Expense	N/A
$6,240.00	Global Learning Soluti Marmora	N/A	N/A	Training Consultants Fees & Expense	N/A
($750.00)	Global Learning Solutions Inc.	N/A	N/A	Training Consultants Fees & Expense	N/A
$12,000.00	Global Learning Solutions Inc.	2017-05-01	2	Training Consultants Fees & Expense	N/A
$12,000.00	Global Learning Solutions Inc.	2017-06-01	9	Training Consultants Fees & Expense	N/A
$12,000.00	Global Learning Solutions Inc.	2018-04-01	2	Training Consultants Fees & Expense	N/A
$12,000.00	Global Learning Solutions Inc.	2018-06-12	0	Training Consultants Fees & Expense	N/A
$12,000.00	Global Learning Solutions Inc.	2019-06-18	0	Training Consultants Fees & Expense	N/A
$17,600.00	Global Learning Solutions Inc.	2021-08-12	19	Training Consultants Fees & Expense	N/A
$17,600.00	Global Learning Solutions Inc.	2022-04-11	12	Training Consultants Fees & Expense	N/A
$17,600.00	Global Learning Solutions Inc.	2022-09-26	14	Training Consultants Fees & Expense	N/A
$17,600.00	Global Learning Solutions Inc.	2022-12-21	11	Training Consultants Fees & Expense	N/A
$541.79	Globalindustrialcanda	N/A	N/A	Design Of Graphics & Art Work	N/A
$275.00	Globe Awards & Promoti Ottawa	N/A	N/A	Design Of Graphics & Art Work	N/A
$2,500.00	Gloria Goulet	2017-02-08	2	Mgmt Consulting Services	N/A

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$1,165.00	Golden West Broadcasti Altona	N/A	N/A	Advertising	N/A
($2,494.00)	Goldeneye Ecological Services	N/A	N/A	Scientific Consultants	N/A
$7,000.00	Goldeneye Ecological Services	2017-05-01	2	Scientific Consultants	N/A
$7,766.67	Goldeneye Ecological Services	2018-05-01	2	Scientific Consultants	N/A
$7,980.00	Goldeneye Ecological Services	2019-05-01	2	Scientific Consultants	N/A
$5,714.29	Goldeneye Ecological Services	2020-06-09	3	Scientific Consultants	N/A
$7,942.00	Goldeneye Ecological Services	2021-05-26	1	Scientific Consultants	N/A
$208.13	Golder Associates	N/A	N/A	Scientific Consultants	N/A
$16,000.00	Golder Associates Ltd	2019-01-28	2	Engineering Consultants(Other)	N/A
$97,647.50	Golder Associates Ltd	2018-07-30	8	Mgmt Consulting Services	N/A
$2,470.00	Golder Associates Ltd	2018-09-10	3	Training Consultants Fees & Expense	N/A
$4,060.00	Golder Associates Ltd	2018-10-09	1	Training Consultants Fees & Expense	N/A
$4,760.00	Golder Associates Ltd.	2017-01-19	3	Mgmt Consulting Services	N/A
$47,830.00	Golder Associates Ltd.	2015-12-03	27	Scientific Consultants	N/A
$4,317.50	Golder Associates Ltd.	2017-12-14	1	Training Consultants Fees & Expense	N/A
$4,500.00	Golder Associates Ltd.	2020-10-27	5	Training Consultants Fees & Expense	N/A
$725.00	Goldfarb Signs And Gra 613-9627446	N/A	N/A	Design Of Graphics & Art Work	N/A
$964.22	Golinski, Georgina Karen	2019-02-07	3	Scientific Consultants	N/A
$21,840.00	Gomes Consulting Enterprises Ltd	2018-01-15	2	Commun Prof Srvce	N/A
$22,050.00	Gomes Consulting Enterprises Ltd	2019-01-08	2	Scientific Consultants	N/A
$12,451.00	Gonzalez Prieto Catalina	2021-01-15	2	Scientific Consultants	N/A
$188.45	Google Ads8131326464 650-253-0000	N/A	N/A	Design Of Graphics & Art Work	N/A
$577.85	Google Ads8131326464 855-222-8603	N/A	N/A	Advertising	N/A
$137.67	Google Ads8131326464 855-222-8603	N/A	N/A	Design Of Graphics & Art Work	N/A

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$81.90	Google Play	N/A	N/A	Scientific Consultants	N/A
$1,040.75	Google *Ads8131326464	N/A	N/A	Advertising	N/A
$7,088.54	Google *Ads8131326464 855-222-8603	N/A	N/A	Advertising	N/A
$1,076.01	Google *Ads8131326464 855-222-8603	N/A	N/A	Commun Prof Srvce	N/A
$1,956.93	Google *Adws8131326464 855-222-8603	N/A	N/A	Advertising	N/A
$7,881.86	Google Ads8131326464 Internet	N/A	N/A	Advertising	N/A
$1,222.10	Google Ads8131326464 Internet	N/A	N/A	Design Of Graphics & Art Work	N/A
$33,230.04	Google*Ads8131326464	N/A	N/A	Advertising	N/A
$2,182.42	Google*Ads8131326464 Cc Google.Com	N/A	N/A	Advertising	N/A
$750.00	Google*Ads8131326464 Cc Google.Com	N/A	N/A	Commun Prof Srvce	N/A
$700.00	Goss Gilroy Inc.	N/A	N/A	Mgmt Consulting Services	N/A
$23,400.00	Goss Gilroy Inc.	2017-10-13	5	Mgmt Consulting Services	N/A
$95,501.19	Goss Gilroy Inc.	2019-05-10	10	Mgmt Consulting Services	N/A
$36,172.50	Goss Gilroy Inc.	2020-03-02	16	Mgmt Consulting Services	N/A
$38,025.00	Goss Gilroy Inc.	2020-05-26	10	Mgmt Consulting Services	N/A
$124,850.00	Goss Gilroy Inc.	2021-01-04	14	Mgmt Consulting Services	N/A
$20,337.50	Goss Gilroy Inc.	2017-10-13	5	Scientific Consultants	N/A
$266.58	Go-Usavisa.Com	N/A	N/A	Mgmt Consulting Services	N/A
$1,048.00	Government Discount Tr Ottawa	N/A	N/A	Training Consultants Fees & Expense	N/A
$353,188.00	Government Of Alberta	N/A	N/A	Mgmt Consulting Services	N/A
$953,702.00	Government Of Prince Edward Island	N/A	N/A	Scientific Consultants	N/A
$23,078.50	Government Of The Northwest Territories	N/A	N/A	Mgmt Consulting Services	N/A
$30,000.00	Government Of The Northwest Territories	N/A	N/A	Scientific Consultants	N/A
$24,837.50	Government Of Yukon	N/A	N/A	Mgmt Consulting Services	N/A

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$4,000.00	Government Of Yukon	N/A	N/A	Public Relations Services	N/A
$182,000.00	Government Of Yukon	N/A	N/A	Scientific Consultants	N/A
($15,000.00)	Governors Of The University	N/A	N/A	Scientific Consultants	N/A
$15,000.00	Governors Of The University	2020-09-01	9	Scientific Consultants	N/A
$33,248.19	Governors Of The University	2020-12-08	6	Scientific Consultants	N/A
$22,225.00	Gowen Environmental Limited	2021-05-31	10	Training Consultants Fees & Expense	N/A
$1,650.27	Gowling Wlg [Canada] Llp	N/A	N/A	Mgmt Consulting Services	N/A
$86,215.74	Gowling Wlg [Canada] Llp	2015-04-01	83	Mgmt Consulting Services	N/A
$24,814.41	Gowling Wlg [Canada] Llp	2022-05-02	22	Mgmt Consulting Services	N/A
$813.25	Gowlings	N/A	N/A	Mgmt Consulting Services	N/A
$18,240.00	Graham Creedy	2017-08-03	7	Mgmt Consulting Services	N/A
$189.29	Graham Forbes	N/A	N/A	Mgmt Consulting Services	N/A
$24,260.00	Graham Forbes	2015-04-27	44	Mgmt Consulting Services	N/A
$5,350.00	Granicus Canada Holdings Ulc	2023-01-23	8	It Consultants - Application/Database Dev & Maint	N/A
$22,000.00	Granicus Canada Holdings Ulc	2023-07-13	20	Mgmt Consulting Services	N/A
$727.61	Graphpad.Com	N/A	N/A	It Consultants - Distributed Computing Environment	N/A
$19,050.05	Grasslands Conservation Council Of	2018-11-19	4	Scientific Consultants	N/A
$5,336.50	Grassroots Environmental Services	2021-05-13	3	Scientific Consultants	N/A
$1,502.00	Graybar Canada Ki3	N/A	N/A	Engineering Consultants(Const)	N/A
$25,000.00	Green Analytics Corp	2021-10-27	5	Mgmt Consulting Services	N/A
$7,003.50	Green Analytics Corp	2023-01-16	14	Mgmt Consulting Services	N/A
$19,500.00	Green Analytics Corp.	2019-02-05	1	Scientific Consultants	N/A
$10,225.00	Green Plan Ltd	2021-04-09	11	Mgmt Consulting Services	N/A
$6,242.50	Green Point Engineering Inc	2023-10-27	1	Engineering Consultants(Const)	N/A

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($35,401.30)	Greenco Construction Ltd	N/A	N/A	Scientific Consultants	N/A
$35,401.30	Greenco Construction Ltd	2020-03-17	0	Scientific Consultants	N/A
$266,500.00	Greendale Resources Inc	2023-09-13	18	Engineering Consultants(Const)	N/A
$20,939.25	Greendelta	2021-11-06	4	Mgmt Consulting Services	N/A
$356.37	Greenhouse Gas Managem 5120800053	N/A	N/A	Training Consultants Fees & Expense	N/A
$10,000.00	Gregor Kos	2018-10-12	2	Scientific Consultants	N/A
$1,980.00	Gregory Greene	2018-01-02	2	Scientific Consultants	N/A
$23,000.00	Gregory Paradis	2020-10-09	17	Scientific Consultants	N/A
$2,200.00	Gregory S. Gruben	2020-07-20	8	Mgmt Consulting Services	N/A
$3,045.52	Greyline Instruments I 613-938-8956	N/A	N/A	Engineering Consultants(Const)	N/A
$10,000.00	Griffin Barrett	2022-08-09	7	Scientific Consultants	N/A
$39,326.00	Griffith University	2022-09-23	18	Scientific Consultants	N/A
$19,400.21	Ground Force Environmental Inc	2018-10-04	2	Engineering Consultants(Const)	N/A
$29,500.00	Groundheat Solar Wind Corp	2021-12-30	15	Engineering Consultants(Const)	N/A
$18,840.73	Groupe D'education Et D'ecosurveill	2023-05-17	8	Scientific Consultants	N/A
$21,450.00	Groupe Intersol Group	2018-06-07	9	Mgmt Consulting Services	N/A
$17,500.00	Groupe Intersol Group Inc.	2022-07-21	8	Mgmt Consulting Services	N/A
$21,450.00	Groupe Intersol Group Ltee	2018-02-28	1	Mgmt Consulting Services	N/A
$4,500.00	Groupe Intersol Group Ltee	2018-10-30	5	Mgmt Consulting Services	N/A
$11,350.00	Groupe Intersol Group Ltee	2018-11-13	4	Mgmt Consulting Services	N/A
$7,500.00	Groupe Intersol Group Ltee	2019-01-28	2	Mgmt Consulting Services	N/A
$23,100.00	Groupe Intersol Group Ltee	2019-01-29	3	Mgmt Consulting Services	N/A
$13,965.00	Groupe Intersol Group Ltee	2017-12-21	3	Mgmt Consulting Services	N/A
$13,075.00	Groupe Intersol Group Ltee	2018-10-23	5	Mgmt Consulting Services	N/A

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$23,200.00	Groupe Intersol Group Ltee	2019-04-01	11	Mgmt Consulting Services	N/A
$8,175.00	Groupe Intersol Group Ltee	2018-01-12	0	Public Relations Services	N/A
$18,750.00	Groupe Intersol Group Ltee	2018-02-28	1	Public Relations Services	N/A
$8,000.00	Groupe Intersol Group Ltee	2018-08-28	11	Scientific Consultants	N/A
$494.38	Groupe Mp-Plus	N/A	N/A	Mgmt Consulting Services	N/A
$4,490.00	Groupe Mp-Plus/Forme C Repentigny	N/A	N/A	Training Consultants Fees & Expense	N/A
$2,380.00	Groupe Poliquin-Wakefield Group Inc	2016-11-04	16	Mgmt Consulting Services	N/A
$8,540.00	Groupe Poliquin-Wakefield Group Inc	2018-07-18	8	Training Consultants Fees & Expense	N/A
$2,520.00	Groupe Poliquin-Wakefield Group Inc	2019-06-17	9	Training Consultants Fees & Expense	N/A
$1,680.00	Groupe Poliquin-Wakefield Group Inc	2019-09-20	6	Training Consultants Fees & Expense	N/A
$1,402.50	Groupe Poliquin-Wakefield Group Inc	2021-12-22	3	Training Consultants Fees & Expense	N/A
$4,125.00	Gsp Conseil	2019-10-17	5	Training Consultants Fees & Expense	N/A
$7,000.00	Guardians Of Mid-Island Estuaries	2019-01-31	1	Scientific Consultants	N/A
$23,750.00	Guardians Of Mid-Island Estuaries	2019-08-21	7	Scientific Consultants	N/A
$37,000.00	Guardians Of Mid-Island Estuaries	2020-11-16	16	Scientific Consultants	N/A
$25,000.00	Guardians Of Mid-Island Estuaries	2023-03-07	24	Scientific Consultants	N/A
$16,701.75	Guillaume Bastille-Rousseau	2018-12-04	3	Scientific Consultants	N/A
$37,905.00	Gustavo Betini	2020-10-08	5	Scientific Consultants	N/A
$147.40	H & K Communications	N/A	N/A	Commun Prof Srvce	N/A
$3,510.03	H & K Communications	2018-04-01	11	Commun Prof Srvce	N/A
$1,389.51	H & K Communications	2019-02-26	13	Commun Prof Srvce	N/A
$4,513.21	H & K Communications	2020-03-26	24	Commun Prof Srvce	N/A
$3,742.07	H & K Communications	2020-03-26	24	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$3,981.59	H & K Communications	2022-04-01	11	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A

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$2,983.00	H.F. Smith Hm Hw Bldg	N/A	N/A	Engineering Consultants(Const)	N/A
$32,812.50	Habitat Eco2urb Inc	2020-09-01	5	Scientific Consultants	N/A
$22,080.00	Habitatseven Inc	2018-01-26	2	Mgmt Consulting Services	N/A
$690.00	Hall Beach Co-Op	N/A	N/A	Public Relations Services	N/A
$4,000.00	Hallex Engineering Lim	N/A	N/A	Engineering Consultants(Const)	N/A
$18,000.00	Halo Management Consulting Inc	2017-01-04	14	It Consultants - Application/Database Dev & Maint	N/A
$12,350.00	Halpin Wildlife Research	2017-07-15	8	Scientific Consultants	N/A
$945.00	Hamilton Fire Control Hamilton	N/A	N/A	Training Consultants Fees & Expense	N/A
$47.30	Hamilton Provincial Of	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$20,800.00	Hannah Keefe	2023-01-13	2	Scientific Consultants	N/A
$34,992.00	Hannah Keefe	2023-07-17	5	Scientific Consultants	N/A
$8,750.00	Hannu Jaaskelainen	2017-08-16	1	Scientific Consultants	N/A
$8,400.00	Hanscomb Loan Monitori	N/A	N/A	Engineering Consultants(Const)	N/A
$171.18	Harvard Business Revie Www.Hbr.Org	N/A	N/A	Advertising	N/A
$4,999.97	Harvey Sj Hill	2021-12-01	3	Scientific Consultants	N/A
$21,594.14	Hatfield Consultants Llp	2023-11-20	4	Scientific Consultants	N/A
$10,000.00	Hayleigh Rados	2019-04-30	11	Scientific Consultants	N/A
$99,414.70	Hdk Consulting Incorporated	2016-08-23	67	Engineering Consultants(Const)	N/A
$152,275.00	Hdp Group Inc.	2015-05-06	34	Engineering Consultants(Const)	N/A
$83,250.50	Hdp Group Inc.	2019-05-06	34	It Consultants - Application/Database Dev & Maint	N/A
$182,462.30	Hdp Group Inc.	2019-05-06	34	Mgmt Consulting Services	N/A
$12,000.00	Heather Barna	2021-01-18	2	Scientific Consultants	N/A
$37,875.00	Heather Barna	2021-05-05	10	Scientific Consultants	N/A
$56,250.00	Heather Barna	2022-06-15	21	Scientific Consultants	N/A

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$23,750.00	Heather Barna	2022-06-03	9	Training Consultants Fees & Expense	N/A
$20,625.00	Heather Barna	2023-11-07	4	Training Consultants Fees & Expense	N/A
$25,000.00	Hec Montreal	2019-02-04	2	Mgmt Consulting Services	N/A
$995.00	Hec Montreal	N/A	N/A	Training Consultants Fees & Expense	N/A
$20,304.37	Heidi M Regehr & Michael S Rodway	2023-11-20	4	Scientific Consultants	N/A
$2,109.00	Heidi Tworek	2022-03-16	0	Mgmt Consulting Services	N/A
$7,000.00	Helena Wong	2020-01-24	2	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$6,450.00	Helux Systems Inc.	2023-02-20	1	It Consultants - Application/Database Dev & Maint	N/A
$2,400.00	Henri Tremblay	2018-01-18	2	Mgmt Consulting Services	N/A
$1,200.00	Henri Tremblay	2018-03-14	12	Mgmt Consulting Services	N/A
$2,150.00	Hepa Filter Services I Concord	N/A	N/A	Scientific Consultants	N/A
$118.00	Heritage Office	N/A	N/A	Mgmt Consulting Services	N/A
$16,999.99	Hesi	2017-09-01	6	Scientific Consultants	N/A
$9,988.00	High-Country Consulting Ltd	2017-12-14	3	Scientific Consultants	N/A
$1,200.00	Higher Ground Solutions Ltd	2017-10-20	5	Mgmt Consulting Services	N/A
$500.00	Higher Ground Solutions Ltd	2017-12-12	3	Mgmt Consulting Services	N/A
$700.00	Higher Ground Solutions Ltd	2018-01-24	2	Mgmt Consulting Services	N/A
$590.00	Highland Statistics Ltd.	2022-01-20	2	Scientific Consultants	N/A
$10,000.00	Hilary Mann	2020-10-28	5	Scientific Consultants	N/A
$2,400.00	Hill Advisory Services Inc.	2022-05-10	10	Training Consultants Fees & Expense	N/A
$138.00	Hmc Communications Inc 902-453-0700	N/A	N/A	Training Consultants Fees & Expense	N/A
$0.00	Holland College	N/A	N/A	Training Consultants Fees & Expense	N/A
$11,800.00	Holland College	2021-11-04	4	Training Consultants Fees & Expense	N/A
$7,200.00	Holland College Reside	N/A	N/A	Training Consultants Fees & Expense	N/A

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$746.35	Holly Hogan	2022-07-19	8	Training Consultants Fees & Expense	N/A
$614.31	Home Hardware Building	N/A	N/A	Engineering Consultants(Const)	N/A
$133,488.00	Hong Xu	2014-12-19	53	Scientific Consultants	N/A
$265,740.00	Hong Xu	2019-09-10	46	Scientific Consultants	N/A
$19,440.00	Hong Xu	2023-10-20	11	Scientific Consultants	N/A
$14,143.57	Hook Environmental	2017-09-13	2	Scientific Consultants	N/A
$782.50	Horizon Engineering Inc	N/A	N/A	Engineering Consultants(Const)	N/A
$19,979.00	Horizon Engineering Inc	2018-02-01	1	Engineering Consultants(Const)	N/A
$2,005.28	Hoskin Scientific Limi 604-872-7894	N/A	N/A	Scientific Consultants	N/A
$21,700.00	Howatt Human Resource Consultants I	2020-10-09	5	Mgmt Consulting Services	N/A
$34,750.00	Howatt Human Resource Consultants I	2022-10-20	5	Mgmt Consulting Services	N/A
$0.00	Howatt Strategic Hr Consulting Inc	2020-10-09	5	Mgmt Consulting Services	N/A
$0.00	Howatt Strategic Hr Consulting Inc	2022-10-20	5	Mgmt Consulting Services	N/A
$21,250.00	Htfc Inc.	2019-07-18	3	Scientific Consultants	N/A
$22,346.71	Hudson Productions	2023-03-01	9	Training Consultants Fees & Expense	N/A
$14,850.00	Hunter Alford	2018-06-20	2	Scientific Consultants	N/A
$6,875.00	Hunter Alford	2018-09-17	1	Scientific Consultants	N/A
$30,330.00	Hydronumerics Pty Ltd	2020-11-19	4	Scientific Consultants	N/A
$39,760.00	Hydronumerics Pty Ltd	2022-08-23	9	Scientific Consultants	N/A
$29,700.00	Hydronumerics Pty Ltd	2023-08-15	6	Scientific Consultants	N/A
$21,489.00	Hyperactive Productions Inc.	2020-01-07	2	Advertising	N/A
$24,489.00	Hyperactive Productions Inc.	2020-03-16	1	Advertising	N/A
$2,000.00	Hyunjoo Hong	2024-01-08	2	Engineering Consultants(Other)	N/A
$1,950.00	I Love Renovations Inc	2019-04-19	2	Engineering Consultants(Const)	N/A

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$488,775.00	I4c Information Technology	2017-11-01	43	It Consultants - Application/Database Dev & Maint	N/A
$719.44	Iaia	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,500.00	Ian Birtwell	2017-02-03	13	Engineering Consultants(Other)	N/A
$57,562.50	Ian Birtwell	2017-08-09	91	Engineering Consultants(Other)	N/A
$36,531.25	Ian Birtwell	2020-01-06	50	Engineering Consultants(Other)	N/A
$500.00	Ian Birtwell	2019-05-23	94	Scientific Consultants	N/A
$18,125.00	Ian Michael Smith	2017-08-03	31	Scientific Consultants	N/A
$833.21	Iata - Int'l Air Trans	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$193,456.29	Ibiska Telecom Inc	2017-09-11	16	It Consultants - Application/Database Dev & Maint	N/A
$74,953.14	Ibiska Telecom Inc	2019-06-13	9	It Consultants - Application/Database Dev & Maint	N/A
$26,250.00	Ibiska Telecom Inc	2021-09-24	6	It Consultants - Application/Database Dev & Maint	N/A
$14,875.00	Ibiska Telecom Inc	N/A	N/A	Mgmt Consulting Services	N/A
$29,680.00	Ica Associates Inc.	2020-11-02	4	Mgmt Consulting Services	N/A
$10,000.00	Ica Associates Inc.	2019-02-01	1	Training Consultants Fees & Expense	N/A
$10,000.00	Ica Associates Inc.	2019-02-04	1	Training Consultants Fees & Expense	N/A
$39.95	Icc The Compliance Cen Mississauga	N/A	N/A	Training Consultants Fees & Expense	N/A
$24,950.00	Icf Incorporated Llc	2018-01-22	2	Scientific Consultants	N/A
$22,112.50	Iclei Canada	2020-01-28	4	Mgmt Consulting Services	N/A
($10,258.00)	Ifathom Corporation	N/A	N/A	It Consultants - It Program Management Services	N/A
$1,263,465.00	Ifathom Corporation	2022-06-02	21	It Consultants - It Program Management Services	N/A
$24,500.00	Ihs Markit Canada Ulc	2020-11-26	11	Engineering Consultants(Const)	N/A
$3,999.55	Iisd Experimental Lakes Area Inc.	2019-09-27	1	Scientific Consultants	N/A
$7,219.80	Iisd Experimental Lakes Area Inc.	2023-02-07	1	Scientific Consultants	N/A
$1,845.75	Ikaluktutiak Co-Op	N/A	N/A	Scientific Consultants	N/A

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$32,923.80	Illumina Canada Ulc	2021-03-05	36	Scientific Consultants	N/A
$7,275.00	Ilr Car Control School Inc	2019-02-22	0	Training Consultants Fees & Expense	N/A
$1,578.00	Imprimerie Vincent	N/A	N/A	Design Of Graphics & Art Work	N/A
$223.78	Imprimerie Vincent Lte	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$1,350.00	In Karmen Masson Prof 780-7161779	N/A	N/A	Training Consultants Fees & Expense	N/A
$636.85	In Maxafeau Editing S 418-5505792	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$8,600.00	In Resilient Consulti 289-9434651	N/A	N/A	Engineering Consultants(Other)	N/A
$2,174.00	In Watsons Engraving 905-6277139	N/A	N/A	Design Of Graphics & Art Work	N/A
$375.00	In *1101417 Ontario In	N/A	N/A	Training Consultants Fees & Expense	N/A
$2,250.00	In *11785966 Canada In	N/A	N/A	Training Consultants Fees & Expense	N/A
$4,079.26	In *Circle Crm Group I	N/A	N/A	Engineering Consultants(Const)	N/A
$12,893.75	In *Etch Sourcing Ltd.	N/A	N/A	Mgmt Consulting Services	N/A
$739.04	In *F Smith Consulting	N/A	N/A	Scientific Consultants	N/A
$150.00	In *Injury Prevention	N/A	N/A	Mgmt Consulting Services	N/A
$128.57	In *Jacquie Horn	N/A	N/A	Training Consultants Fees & Expense	N/A
$3,212.50	In *Learn Leap Fly Sof	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,500.00	In *M Care Therapy Ltd	N/A	N/A	Training Consultants Fees & Expense	N/A
$406.00	In *Maxafeau Editing S	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$7,856.19	In *Nadine Internation	N/A	N/A	Engineering Consultants(Other)	N/A
$1,274.15	In *Ottawa Video Trans	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$12,196.57	In *Rescue Canada Reso	N/A	N/A	Training Consultants Fees & Expense	N/A
$10,674.04	In *Rocketbee Branding	N/A	N/A	Commun Prof Srvce	N/A
$5,000.00	In *Sageseason	N/A	N/A	Training Consultants Fees & Expense	N/A
$200.00	In *Sinogap Solutions	N/A	N/A	Mgmt Consulting Services	N/A

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$10,000.00	In *The Institute On G	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,250.00	In *Vincent Design Inc	N/A	N/A	Scientific Consultants	N/A
$31,020.00	Inbo Consulting Inc	2022-02-18	4	Mgmt Consulting Services	N/A
$16,710.00	Incite Inc	2019-01-17	2	Training Consultants Fees & Expense	N/A
$21,750.00	Incite Inc	2022-01-28	2	Training Consultants Fees & Expense	N/A
$11,933.03	Incolor Inc./123	N/A	N/A	Design Of Graphics & Art Work	N/A
$7,956.30	Indeed	N/A	N/A	Advertising	N/A
$218.21	Indeed Tel+35312545907 35312545907	N/A	N/A	Advertising	N/A
$15,000.00	Indigenous Corporate Training Inc.	2017-04-06	2	Mgmt Consulting Services	N/A
$31.36	Indigenous Corporate Training Inc.	2019-01-16	1	Training Consultants Fees & Expense	N/A
$8,000.00	Indigenous Reconciliation Group	2022-12-09	3	Training Consultants Fees & Expense	N/A
$69,439.00	Indigenous Services Canada	N/A	N/A	Mgmt Consulting Services	N/A
$3,000.00	Indigenous Services Canada	N/A	N/A	Training Consultants Fees & Expense	N/A
$0.00	Indigenuity Consulting Group Inc	N/A	N/A	Scientific Consultants	N/A
$12,025.00	Indigenuity Consulting Group Inc	2020-12-02	15	Scientific Consultants	N/A
$29,577.01	Industrial Economics, Incorporated	2017-02-24	13	Mgmt Consulting Services	N/A
$6.00	Information Services C 866-275-4721	N/A	N/A	Mgmt Consulting Services	N/A
$15,200.00	Info-Tech Research Group	2019-10-03	5	Mgmt Consulting Services	N/A
$60,000.00	Ingenium - Canada's Museums Of	N/A	N/A	Mgmt Consulting Services	N/A
$80,000.00	Ingenium - Canada's Museums Of	N/A	N/A	Scientific Consultants	N/A
$20,000.00	Ingrid Pollet	2022-11-15	4	Scientific Consultants	N/A
$12,000.00	Ingrid Pollet	2023-07-20	7	Scientific Consultants	N/A
($17,000.00)	Ingrid Waldron	N/A	N/A	Mgmt Consulting Services	N/A
$17,000.00	Ingrid Waldron	2021-02-01	1	Mgmt Consulting Services	N/A

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$3,165.00	Inland Appraisers Ltd	2019-11-20	4	Scientific Consultants	N/A
$199,255.00	Innotech Alberta Inc	N/A	N/A	Mgmt Consulting Services	N/A
$2,100.00	Innovative Facilitation Inc.	2018-06-12	6	Training Consultants Fees & Expense	N/A
$23,000.00	Innu Nation	2018-03-06	0	Scientific Consultants	N/A
$19,750.00	Insights Discovery Learning &	2019-03-07	0	Training Consultants Fees & Expense	N/A
$11,647.70	Insights Discovery Learning &	2019-08-14	1	Training Consultants Fees & Expense	N/A
$6,606.80	Insights Learning & De Calgary	N/A	N/A	Training Consultants Fees & Expense	N/A
$6,141.15	Insights Learning And Development	2023-11-21	4	Mgmt Consulting Services	N/A
$3,220.00	Institut National De La Recherche	2018-12-07	3	Scientific Consultants	N/A
$3,000.00	Institut National De La Recherche	2019-01-15	2	Scientific Consultants	N/A
$429.00	Institute Of Public	N/A	N/A	Training Consultants Fees & Expense	N/A
$38,000.00	Institute On Governance	2020-06-11	0	It Consultants - Application/Database Dev & Maint	N/A
$6,000.00	Institute On Governance	2019-05-15	1	Training Consultants Fees & Expense	N/A
$1,719.20	Instituteongov	N/A	N/A	Training Consultants Fees & Expense	N/A
$10,083.08	Instituto De Biodiversidad De	2023-11-22	4	Scientific Consultants	N/A
$630.59	Int In Maxafeau Editi 418-5505792	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$1,125.00	Int In Mediaforce Inc 613-7290500	N/A	N/A	Training Consultants Fees & Expense	N/A
$399.90	Int*In *Aurora Flags A 780-4504173	N/A	N/A	Design Of Graphics & Art Work	N/A
$1,685.00	Int*In *Kara Catherine 613-6008138	N/A	N/A	Design Of Graphics & Art Work	N/A
$2,777.11	Int*In *Maxafeau Editi 418-5505792	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$480.00	Int*In *Pillar Ergonom 416-4145040	N/A	N/A	Mgmt Consulting Services	N/A
$0.40	Integra Networks Corporation	N/A	N/A	It Consultants - It Security Services	N/A
$15,358.00	Integra Networks Corporation	2018-11-20	4	It Consultants - It Security Services	N/A
$11,700.00	Integrated Learning	2020-12-16	0	Training Consultants Fees & Expense	N/A

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($3,500.00)	Integrating Solutions Inc	N/A	N/A	Mgmt Consulting Services	N/A
$9,900.00	Integrating Solutions Inc	2018-11-19	28	Mgmt Consulting Services	N/A
$2,918.00	Intergroup Consultants Ltd.	N/A	N/A	Mgmt Consulting Services	N/A
$14,378.00	Intergroup Consultants Ltd.	2018-02-08	4	Mgmt Consulting Services	N/A
($2,918.00)	Intergroup Consultants Ltd.	N/A	N/A	Mgmt Consulting Services	N/A
$2,918.00	Intergroup Consultants Ltd.	2018-02-08	4	Mgmt Consulting Services	N/A
$249,910.00	Interis Consulting Inc.	2016-04-01	19	Mgmt Consulting Services	N/A
$37,000.00	Interis Consulting Inc.	2014-12-24	36	Mgmt Consulting Services	N/A
$20,000.00	International Institute For	2018-01-19	2	Mgmt Consulting Services	N/A
$16,384.00	International Institute For	2020-11-10	1	Mgmt Consulting Services	N/A
$0.00	International Institute For	N/A	N/A	Scientific Consultants	N/A
$928.14	International Institute For	2020-02-06	1	Scientific Consultants	N/A
$32,400.00	International Institute For	2023-11-02	6	Scientific Consultants	N/A
$1,389.47	International Report Gloucester	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$5,794.81	International Reportin	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$993.21	International Reporting Inc.	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$315.32	International Reporting Inc.	2019-07-05	8	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$208.83	International Reporting Inc.	2020-02-26	1	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$871.43	International Reporting Inc.	2020-08-06	0	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$913.86	International Reporting Inc.	2020-09-01	0	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$264.92	International Reporting Inc.	2021-01-22	2	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$209.50	International Reporting Inc.	2021-02-08	1	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$370.24	International Reporting Inc.	2021-02-08	1	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$1,496.41	International Reporting Inc.	2021-09-15	6	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A

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$120,003.75	International Safety Research Inc.	2017-04-01	11	Scientific Consultants	N/A
$3,375.00	Interplay Creative Media Inc	2017-11-03	4	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$6,750.00	Interplay Creative Media Inc	2019-09-26	6	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$3,375.00	Interplay Creative Media Inc	2020-11-18	4	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$5,462.50	Interplay Creative Media Inc	2021-08-27	7	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$19,150.00	Intersol Group Ltd	2018-01-29	4	It Consultants - Distributed Computing Environment	N/A
$15,750.00	Intersol Group Ltd	2021-05-07	3	Public Relations Services	N/A
$18,000.00	Intersol Group Ltd	N/A	N/A	Training Consultants Fees & Expense	N/A
$14,400.00	Intersol Group Ltd	2022-06-21	9	Training Consultants Fees & Expense	N/A
$2,475.00	Intersol Group: Warren Wilson Inc	2019-04-01	11	Mgmt Consulting Services	N/A
$8,250.00	Intersol Group: Warren Wilson Inc	2020-01-06	2	Scientific Consultants	N/A
$1,395.00	Intersol/Intersol	N/A	N/A	Training Consultants Fees & Expense	N/A
$0.00	Intertek Usa	2020-10-20	0	Engineering Consultants(Const)	N/A
$0.00	Intertek Usa	2020-10-20	0	Engineering Consultants(Const)	N/A
$32,727.50	Intertek Usa	2020-11-23	4	Engineering Consultants(Const)	N/A
$44,148.00	Intertek Usa	2020-11-26	4	Engineering Consultants(Const)	N/A
$16,403.40	Intertek Usa	2020-12-01	3	Engineering Consultants(Const)	N/A
$20,371.00	Intertek Usa	2020-12-01	0	Engineering Consultants(Const)	N/A
$15,145.00	Intertek Usa	2020-12-01	3	Engineering Consultants(Const)	N/A
$43,192.50	Intertek Usa	2020-04-03	11	Engineering Consultants(Other)	N/A
$48,652.50	Intertek Usa	2020-04-03	11	Engineering Consultants(Other)	N/A
$21,060.00	Intertek Usa	2020-04-29	11	Engineering Consultants(Other)	N/A
$22,035.00	Intertek Usa	2020-04-30	11	Engineering Consultants(Other)	N/A
$97,890.00	Intertek Usa	2019-09-12	6	Scientific Consultants	N/A

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$23,790.00	Intertek Usa	2019-09-12	6	Scientific Consultants	N/A
$103,524.20	Intertek Usa	2019-09-12	6	Scientific Consultants	N/A
$109,850.00	Intertek Usa	2019-09-12	6	Scientific Consultants	N/A
$18,220.79	Intertek Usa	2019-09-25	6	Scientific Consultants	N/A
$18,145.40	Intertek Usa	2019-09-25	6	Scientific Consultants	N/A
$14,956.50	Intertek Usa	2019-09-25	6	Scientific Consultants	N/A
$19,903.00	Intertek Usa Inc	2020-10-20	0	Engineering Consultants(Const)	N/A
$18,395.00	Intertek Usa Inc	2020-10-20	0	Engineering Consultants(Const)	N/A
$19,903.00	Intertek Usa Inc	2020-10-20	0	Engineering Consultants(Const)	N/A
$36,692.50	Intertek Usa Inc	2020-11-24	4	Engineering Consultants(Const)	N/A
$106,600.00	Intertek Usa Inc	2020-11-24	0	Engineering Consultants(Const)	N/A
$20,371.00	Intertek Usa Inc	2020-11-30	4	Engineering Consultants(Const)	N/A
$9,586.20	Intertek Usa Inc	2021-04-15	11	Engineering Consultants(Const)	N/A
$110,955.00	Intertek Usa Inc	2021-06-09	4	Engineering Consultants(Const)	N/A
$110,955.00	Intertek Usa Inc	2021-09-12	9	Engineering Consultants(Const)	N/A
$46,111.00	Intertek Usa Inc	2021-09-12	6	Engineering Consultants(Const)	N/A
$45,396.00	Intertek Usa Inc	2021-09-12	6	Engineering Consultants(Const)	N/A
$52,195.00	Intertek Usa Inc	2021-09-12	6	Engineering Consultants(Const)	N/A
$15,058.80	Intertek Usa Inc	2021-10-08	5	Engineering Consultants(Const)	N/A
$23,114.70	Intertek Usa Inc	2022-05-30	10	Engineering Consultants(Const)	N/A
$22,604.40	Intertek Usa Inc	2022-06-14	4	Engineering Consultants(Const)	N/A
$22,944.00	Intertek Usa Inc	2022-06-16	4	Engineering Consultants(Const)	N/A
$22,604.40	Intertek Usa Inc	2022-11-28	4	Engineering Consultants(Const)	N/A
$29,965.00	Intertek Usa Inc	2020-05-01	11	Engineering Consultants(Other)	N/A

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$25,415.00	Intertek Usa Inc	2020-05-01	10	Engineering Consultants(Other)	N/A
$799.00	Intertransition Cons.	N/A	N/A	Training Consultants Fees & Expense	N/A
$699.00	Intertransition Cons. Dartmouth	N/A	N/A	Training Consultants Fees & Expense	N/A
$52.90	Int'l Compliance Ctre	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,950.66	Intl Reporting Inc. In Gloucester	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$27,000.00	Iorge Negrin Dastis	2020-04-27	6	Scientific Consultants	N/A
$17,775.00	Ipsos Lp	2023-02-15	13	Mgmt Consulting Services	N/A
$35,943.00	Irc Building Sciences	N/A	N/A	Engineering Consultants(Const)	N/A
$9,649.00	Irc Building Sciences Mississauga	N/A	N/A	Engineering Consultants(Const)	N/A
$6,500.00	Irc Building Sciences Mississauga	N/A	N/A	Engineering Consultants(Other)	N/A
$9,450.00	Irc Building Sciences Group Inc	2015-12-17	27	Engineering Consultants(Const)	N/A
$15,900.00	Irc Building Sciences Group Inc	2018-10-02	5	Engineering Consultants(Const)	N/A
$38,000.00	Irc Building Sciences Group Inc	2023-01-09	2	Engineering Consultants(Const)	N/A
$8,800.00	Irc Building Sciences Group Inc	2023-01-18	14	Engineering Consultants(Const)	N/A
$29,977.00	Iredale Group Architecture	2016-07-04	32	Engineering Consultants(Const)	N/A
$1,109.40	Iron Mountain	2017-05-16	0	Scientific Consultants	N/A
$2,100.00	Isaac & Denchuk	N/A	N/A	Engineering Consultants(Const)	N/A
$15,000.00	Isabel Buttler	2017-05-29	10	Scientific Consultants	N/A
$15,000.00	Isabel Buttler	2018-10-15	5	Scientific Consultants	N/A
$6,000.00	Isabel Buttler	2019-09-20	3	Scientific Consultants	N/A
$38,080.00	Isabel Buttler	2020-08-12	7	Scientific Consultants	N/A
$38,000.00	Isabel Buttler	2021-09-14	6	Scientific Consultants	N/A
$38,000.00	Isabel Buttler	2022-12-19	3	Scientific Consultants	N/A
$38,000.00	Isabel Buttler	2023-12-18	3	Scientific Consultants	N/A

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(i) amount	**(ii) vendor[1]**	**(iii) date of the contract[2]**	**(iv) duration of the contract[3]**	**(v) description of the services provided[4]**	**(vi) reason or purpose of the contract[5]**
$720.00	Isabelle Gagnon, Ergotherapeute	N/A	N/A	Training Consultants Fees & Expense	N/A
$2,900.00	Isarta Inc.	2021-02-10	1	Training Consultants Fees & Expense	N/A
$23,142.01	Island Conservation Canada	2018-02-08	1	Scientific Consultants	N/A
$623.25	Isle West Appraisals Ltd	2017-11-24	4	Scientific Consultants	N/A
$4,406.38	Iso/Cs	N/A	N/A	Design Of Graphics & Art Work	N/A
$10,275.00	Isocel Design	2021-08-30	7	Design Of Graphics & Art Work	N/A
$680.00	Isotherm Commissioning (Ottawa)	2017-08-11	19	Engineering Consultants(Const)	N/A
$3,999.00	Istock.Com	N/A	N/A	Design Of Graphics & Art Work	N/A
$155,736.00	It/Net Ottawa Inc.	2017-10-31	29	Scientific Consultants	N/A
$17,395.00	It/Net Ottawa Inc.	2017-10-27	29	Scientific Consultants	N/A
$272,721.36	It/Net Ottawa Inc.	2020-11-17	52	Scientific Consultants	N/A
$10,500.00	Ivana Schoepf	2022-10-11	1	Scientific Consultants	N/A
($10,000.00)	Iverson & Mackenzie	N/A	N/A	Scientific Consultants	N/A
$8,500.00	Iverson & Mackenzie	2017-08-15	0	Scientific Consultants	N/A
$10,000.00	Iverson & Mackenzie	2018-05-01	5	Scientific Consultants	N/A
$19,500.00	Iverson & Mackenzie	2018-06-13	2	Scientific Consultants	N/A
$23,500.00	Iverson & Mackenzie	2019-07-05	1	Scientific Consultants	N/A
$17,000.00	Iverson & Mackenzie	2019-08-14	4	Scientific Consultants	N/A
$37,500.00	Iverson & Mackenzie	2020-05-26	3	Scientific Consultants	N/A
$34,500.00	Iverson & Mackenzie	2021-06-01	4	Scientific Consultants	N/A
$4,000.00	Ivey School Of Business	2019-01-16	0	Mgmt Consulting Services	N/A
$402.20	J And A Media Services Toronto	N/A	N/A	Commun Prof Srvce	N/A
$3,690.70	J&A Creative Services Inc	2018-06-13	9	Commun Prof Srvce	N/A
$3,021.18	J&A Creative Services Inc	2019-04-01	11	Commun Prof Srvce	N/A

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$5,572.39	J&A Creative Services Inc	2020-04-01	11	Commun Prof Srvce	N/A
$3,560.69	J&A Creative Services Inc	2021-03-29	12	Commun Prof Srvce	N/A
$4,184.32	J&A Creative Services Inc	2022-04-01	23	Commun Prof Srvce	N/A
$37,200.00	J. Phillip Nicholson Policy And	2017-11-09	4	Mgmt Consulting Services	N/A
$6,500.00	J. Phillip Nicholson Policy And	2019-05-20	0	Training Consultants Fees & Expense	N/A
$9,101.00	J.C. Wordassist Ltd.	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$11,643.25	J.C. Wordassist Ltd. Nanaimo	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$85.25	J.C. Wordassist Ltd. Vancouver	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$1,321.34	J.O. Thomas And Associates Ltd.	N/A	N/A	Scientific Consultants	N/A
$643,503.89	J.O. Thomas And Associates Ltd.	2016-04-01	35	Scientific Consultants	N/A
$144,511.00	J.O. Thomas And Associates Ltd.	2017-11-01	16	Scientific Consultants	N/A
$80,459.20	J.O. Thomas And Associates Ltd.	2017-11-01	4	Scientific Consultants	N/A
$1,298,945.27	J.O. Thomas And Associates Ltd.	2020-05-07	34	Scientific Consultants	N/A
$464,262.62	J.O. Thomas And Associates Ltd.	2023-03-17	24	Scientific Consultants	N/A
$5,000.00	Jacintha Van Dijk	2017-07-12	8	Scientific Consultants	N/A
$4,200.00	Jacks Landscaping	N/A	N/A	Engineering Consultants(Other)	N/A
$26,396.77	Jacob Hubner	2023-05-19	10	Scientific Consultants	N/A
$4,000.00	Jade Savage	2020-12-29	3	Scientific Consultants	N/A
$18,870.00	Jade Skye	2022-02-25	1	Scientific Consultants	N/A
$3,000.00	James Craig	2018-09-27	2	Engineering Consultants(Other)	N/A
$20,000.00	James Fryett Architect Inc	2015-10-19	17	Engineering Consultants(Const)	N/A
$11,000.00	James Glasier	2019-01-04	2	Scientific Consultants	N/A
$3,500.00	James Jason Harquail	2020-03-06	0	Scientific Consultants	N/A
$18,000.00	James Mclaren	2019-05-01	3	Scientific Consultants	N/A

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$4,041.00	James Miskelly	2021-03-22	2	Scientific Consultants	N/A
$54,498.30	James Pardey	2018-02-28	13	It Consultants - Application/Database Dev & Maint	N/A
$35,500.00	James Pardey	2021-07-28	8	Scientific Consultants	N/A
$29,500.00	James Pardey	2022-01-06	2	Scientific Consultants	N/A
$22,000.00	James Paterson	2018-01-19	2	Scientific Consultants	N/A
$15,000.00	James Paterson	2019-01-21	2	Scientific Consultants	N/A
$1,500.00	Jamie Dewitt	2018-10-11	5	Scientific Consultants	N/A
$15,000.00	Jane Allison	2019-09-26	6	Scientific Consultants	N/A
$5,000.00	Janet Winbourne	2019-02-14	1	Scientific Consultants	N/A
$12,600.00	Janet Winbourne	2020-02-18	7	Scientific Consultants	N/A
$1,813.90	Janet Winbourne	2021-02-24	1	Scientific Consultants	N/A
$10,000.00	Janice Arndt	2017-04-01	4	Scientific Consultants	N/A
$10,000.00	Janice Arndt	2018-05-01	10	Scientific Consultants	N/A
$1,378.93	Jarai Mon	2017-06-20	1	Scientific Consultants	N/A
$5,000.00	Jasmine Wietzke	2018-04-26	11	Scientific Consultants	N/A
$7,000.00	Jason Bieber	2020-06-23	2	Scientific Consultants	N/A
$23,808.57	Jcc Drive Digital Inc	2018-01-11	6	It Consultants - Application/Database Dev & Maint	N/A
$12,000.00	J-Dek Construction Ltd	2018-09-19	0	Engineering Consultants(Const)	N/A
$17,583.28	Jean Gagnon	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$19,963.00	Jean Gagnon	2021-03-03	12	Scientific Consultants	N/A
$20,000.00	Jean-Daniel Fiset	2020-12-01	3	Scientific Consultants	N/A
$27,104.00	Jean-Francois Jette	2021-12-01	3	Scientific Consultants	N/A
$25,025.00	Jean-Francois Jette	2022-06-13	9	Scientific Consultants	N/A
$2,500.00	Jeffrey Nishima-Miller	2023-12-22	15	Scientific Consultants	N/A

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$16,025.00	Jennifer Ralston	2019-04-29	4	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$32,850.00	Jennifer Ralston	2020-08-07	31	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$35,714.00	Jennifer Urquhart	2022-02-07	1	It Consultants - It Program Management Services	N/A
$10,200.00	Jesse Vigliotti	2021-01-06	2	Scientific Consultants	N/A
$6,000.00	Jessica Ford	2017-04-28	5	Mgmt Consulting Services	N/A
$5,950.00	Jessica Kidd	2022-05-26	9	Scientific Consultants	N/A
$0.64	Jessie Russell	N/A	N/A	Scientific Consultants	N/A
$9,583.86	Jessie Russell	2021-10-04	5	Scientific Consultants	N/A
$0.00	Jg Automotive Consulting Llc	N/A	N/A	Engineering Consultants(Other)	N/A
$18,637.87	Jg Automotive Consulting Llc	2020-09-21	3	Engineering Consultants(Other)	N/A
$32,663.99	Jg Automotive Consulting Llc	2022-02-11	13	Engineering Consultants(Other)	N/A
$2,451.77	Jibc Student Services New Minister	N/A	N/A	Scientific Consultants	N/A
$6,679.64	Jibc Student Services New Westminst	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,586.50	Jiffy Photo And Print 613-831-2121	N/A	N/A	Design Of Graphics & Art Work	N/A
$15,000.00	Jim Edsall	2021-05-19	10	Design Of Graphics & Art Work	N/A
$146.15	Jl Darling	N/A	N/A	Design Of Graphics & Art Work	N/A
$3,500.00	Jody Urquhart	2017-11-03	4	Training Consultants Fees & Expense	N/A
$9,000.00	Joel Tickner	2018-03-15	3	Scientific Consultants	N/A
$9,900.00	Johannesson Gudmundur	2020-08-31	7	Scientific Consultants	N/A
$10,000.00	John Leduc	2023-07-25	11	Scientific Consultants	N/A
$23,800.00	John Nightingale	2020-09-28	6	Commun Prof Srvce	N/A
$15,328.25	John Post	2015-04-01	32	Mgmt Consulting Services	N/A
$80,641.65	John Shaw Consulting, Llc	2017-07-13	32	Engineering Consultants(Other)	N/A
$15,356.00	John Taft Dba Resilient Ecological	2021-12-30	3	Scientific Consultants	N/A

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$6,308.50	John Taft Dba Resilient Ecological	2023-01-05	2	Scientific Consultants	N/A
$5,400.00	John Triggs Consulting	2019-02-26	1	Engineering Consultants(Other)	N/A
$3,000.00	John W. Reynolds	2017-06-13	9	Scientific Consultants	N/A
$2,435.95	John Wiley & Sons, Inc 3175723680	N/A	N/A	Design Of Graphics & Art Work	N/A
$2,876.10	John Wiley & Sons, Inc 3175723680	N/A	N/A	Scientific Consultants	N/A
$18,000.00	John Wilmshurst Proofread Canada	2021-02-24	5	Scientific Consultants	N/A
$0.02	Johnston Builders Ltd.	N/A	N/A	Engineering Consultants(Const)	N/A
$1,421,763.22	Johnston Builders Ltd.	2023-02-15	13	Engineering Consultants(Const)	N/A
$0.30	Jonathan Bart	N/A	N/A	Scientific Consultants	N/A
$33,749.70	Jonathan Bart	2019-10-08	5	Scientific Consultants	N/A
$40,000.00	Jonathan Bart	2020-09-17	6	Scientific Consultants	N/A
$37,200.00	Jonathan Bart	2024-01-31	14	Scientific Consultants	N/A
$14,977.47	Jonathan Cole	2023-09-08	6	Scientific Consultants	N/A
$800.00	Jordair Compressors	2017-10-27	5	Training Consultants Fees & Expense	N/A
$36,200.29	Jordan Friesen	2020-11-03	16	Mgmt Consulting Services	N/A
$3,000.00	Jordyn Stalwick	2018-12-20	3	Scientific Consultants	N/A
$4,995.00	Jordyn Stalwick	2021-07-19	8	Scientific Consultants	N/A
$14,867.26	Jorge S. Marson	2022-12-08	3	Mgmt Consulting Services	N/A
$5,400.00	Jose Jerico Fiestas Flores	2021-11-09	4	Mgmt Consulting Services	N/A
$6,250.00	Josef Jurkovic	2017-11-10	0	Mgmt Consulting Services	N/A
$22,686.25	Joseph Carney	2015-04-27	44	Mgmt Consulting Services	N/A
$20,000.00	Joshua Moses Miller	2020-11-27	3	Scientific Consultants	N/A
$19,710.00	Jrb Industrial	2018-08-16	7	Engineering Consultants(Other)	N/A
$9,130.00	Jrb Industrial	2019-03-04	0	Engineering Consultants(Other)	N/A

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$3,513.41	Juan Gomez Navedo	2023-11-07	4	Scientific Consultants	N/A
$23,750.00	Juan Jose Alava Saltos	2023-09-25	6	Scientific Consultants	N/A
$23,000.00	Judit Kriszta Szabo	2023-01-19	2	Scientific Consultants	N/A
$10,000.00	Judith Jones	2018-01-10	24	Scientific Consultants	N/A
$7,000.00	Judith Jones	2021-09-27	6	Scientific Consultants	N/A
$4,680.00	Judy Jacobson	2023-01-06	8	Scientific Consultants	N/A
$35,350.00	Juice Inc	2020-10-09	5	Mgmt Consulting Services	N/A
$18,425.00	Juice Inc	2022-10-06	2	Mgmt Consulting Services	N/A
$4,225.00	Jukka Jantunen	2017-06-30	2	Scientific Consultants	N/A
$3,900.00	Jukka Jantunen	2018-05-16	3	Scientific Consultants	N/A
$10,224.00	Julia Brockley	2020-06-08	2	Scientific Consultants	N/A
$0.00	Julia K Parrish	2018-12-20	6	Scientific Consultants	N/A
$9,640.00	Julia Mlynarek	2022-12-08	4	Scientific Consultants	N/A
$12,500.00	Julian Heavyside	2021-05-17	3	Scientific Consultants	N/A
$4,000.00	Julie Beaulac	2022-09-14	0	Training Consultants Fees & Expense	N/A
$1,750.00	Julie Depauw	2019-07-25	3	Scientific Consultants	N/A
$21,834.39	Julie Trus	2023-01-31	2	Scientific Consultants	N/A
$26,266.34	Julie Trus	2023-06-29	4	Scientific Consultants	N/A
$2,912.50	Julie Vachon	2019-01-08	12	Mgmt Consulting Services	N/A
$4,380.00	Julie Vachon	2020-06-09	45	Mgmt Consulting Services	N/A
$4,000.00	Julio Rivera Castillo	2021-10-15	5	Scientific Consultants	N/A
$7,125.00	Jumping Elephants Incorporated	2022-11-23	28	It Consultants - Application/Database Dev & Maint	N/A
$21,700.00	Jumping Elephants Incorporated	2019-01-30	2	Mgmt Consulting Services	N/A
$20,582.17	Juniper Buller	2016-04-07	35	Scientific Consultants	N/A

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$1,710.00	Justice Institute Of B.C.	N/A	N/A	Training Consultants Fees & Expense	N/A
$0.00	Justice Institute Of B.C.	2023-11-28	4	Scientific Consultants	N/A
$3,080.00	Justice Institute Of B.C.	N/A	N/A	Training Consultants Fees & Expense	N/A
$35,397.95	Justice Institute Of B.C.	2022-11-10	4	Training Consultants Fees & Expense	N/A
$12,950.00	Justice Institute Of B.C.	2023-12-07	1	Training Consultants Fees & Expense	N/A
$5,760.00	Justin Kamil Marshy	2017-05-25	3	Scientific Consultants	N/A
$26,550.00	Jykan Water Ltd	2023-01-05	2	Scientific Consultants	N/A
($1,330.00)	Kaboom Communication Design Inc.	N/A	N/A	Design Of Graphics & Art Work	N/A
$14,765.00	Kaboom Communication Design Inc.	2018-05-15	10	Design Of Graphics & Art Work	N/A
$7,867.00	Kaboom Communication Design Inc.	2018-09-17	8	Design Of Graphics & Art Work	N/A
$8,260.00	Kaboom Communication Design Inc.	2019-12-18	3	Design Of Graphics & Art Work	N/A
$4,000.00	Kaboom Communication Design Inc.	2020-05-13	10	Design Of Graphics & Art Work	N/A
$4,579.40	Kaboom Communication Design Inc.	2021-06-07	10	Design Of Graphics & Art Work	N/A
$179.40	Kaboom Communication Design Inc.	2022-07-28	8	Design Of Graphics & Art Work	N/A
$2,204.05	Kaboom Communication Design Inc.	2023-10-04	5	Design Of Graphics & Art Work	N/A
($0.05)	Kaboom Communications Design Inc.	2023-10-04	5	Design Of Graphics & Art Work	N/A
$800.00	Kahente Horn-Miller	N/A	N/A	Commun Prof Srvce	N/A
$39,900.00	Kainos Canada Inc.	2022-10-13	5	It Consultants - It Program Management Services	N/A
$6,500.00	Kambio Performance Inc	2018-05-09	0	Mgmt Consulting Services	N/A
$5,000.00	Kambio Performance Inc	2018-11-06	1	Mgmt Consulting Services	N/A
$800.00	Kameleons & Cie Solutions Design In	N/A	N/A	Mgmt Consulting Services	N/A
$7,860.50	Kameleons & Cie Solutions Design In	2017-01-03	5	Mgmt Consulting Services	N/A
$3,000.00	Kameleons & Cie Solutions Design In	2017-07-18	7	Mgmt Consulting Services	N/A
$1,500.00	Kand Ehs Services Inc	2018-03-19	1	Scientific Consultants	N/A

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$22,800.00	Kanpor Construction	2017-07-10	2	Engineering Consultants(Const)	N/A
$7,000.00	Kanpor Construction	2017-09-22	1	Engineering Consultants(Const)	N/A
$8,400.00	Kanpor Construction	2018-10-15	1	Engineering Consultants(Const)	N/A
$26,500.00	Kanpor Construction	2018-10-15	1	Engineering Consultants(Const)	N/A
$18,300.00	Kanpor Construction	2019-06-10	9	Engineering Consultants(Const)	N/A
$33,525.00	Kanpor Construction	2020-08-25	31	Engineering Consultants(Const)	N/A
$122,887.15	Kantar Canada	2019-05-10	25	Mgmt Consulting Services	N/A
$6,000.00	Karen Scott	2019-03-12	2	Scientific Consultants	N/A
$1,500.00	Karsten Liber	2018-03-12	1	Scientific Consultants	N/A
$5,800.00	Katchina International	N/A	N/A	Public Relations Services	N/A
$14,950.00	Kate Curtis	2020-08-13	7	Scientific Consultants	N/A
$19,950.00	Kate Curtis	2021-05-05	10	Scientific Consultants	N/A
$26,490.00	Kate Curtis	2023-04-04	11	Scientific Consultants	N/A
$16,240.00	Kate Parizeau	2018-01-19	4	Scientific Consultants	N/A
$4,473.59	Kate Sutherland	2021-11-03	16	Scientific Consultants	N/A
$6,860.00	Katelyn Luff	2018-11-29	3	Scientific Consultants	N/A
$17,000.00	Katharine Fremlin	2019-05-29	7	Scientific Consultants	N/A
$7,500.00	Katharine Fremlin	2020-04-20	3	Scientific Consultants	N/A
$7,500.00	Katharine Ryder Studholme	2018-07-27	1	Scientific Consultants	N/A
$15,645.00	Katharine Ryder Studholme	2019-11-15	24	Scientific Consultants	N/A
$45,500.00	Katherine Mcateer	2018-01-05	36	Mgmt Consulting Services	N/A
$31,250.00	Kathryn Gretsinger	2021-07-28	1	Mgmt Consulting Services	N/A
$22,050.00	Katrina Roebuck	2018-01-29	2	Scientific Consultants	N/A
$15,100.00	Katzie Development Limited Partners	2020-02-05	13	Scientific Consultants	N/A

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(i) amount	(ii) vendor[1]	(iii) date of the contract[2]	(iv) duration of the contract[3]	(v) description of the services provided[4]	(vi) reason or purpose of the contract[5]
$12,000.00	Kayleigh Hutt-Taylor	2022-08-10	7	Scientific Consultants	N/A
$25,000.00	Kayleigh Hutt-Taylor	2023-09-14	5	Scientific Consultants	N/A
$2,960.00	Kd Engineering Co	2018-04-01	11	Engineering Consultants(Other)	N/A
$0.00	Keewatin-Aski Ltd	N/A	N/A	Engineering Consultants(Const)	N/A
$14,875.00	Keewatin-Aski Ltd	2018-12-10	3	Engineering Consultants(Const)	N/A
$37,962.00	Keith Tereszchuk	2021-06-14	9	Scientific Consultants	N/A
$2,675.00	Kelli Knox	2017-06-13	1	Scientific Consultants	N/A
$21,600.00	Kelly A. Squires	2019-01-23	2	Scientific Consultants	N/A
$22,750.00	Kelly A. Squires	2020-08-13	7	Scientific Consultants	N/A
$27,000.00	Kelly A. Squires	2021-11-23	4	Scientific Consultants	N/A
$33,600.00	Kelly A. Squires	2023-02-01	1	Scientific Consultants	N/A
$29,400.00	Kelly A. Squires	2023-02-10	1	Scientific Consultants	N/A
$6,500.00	Kelly A. Squires	2023-07-26	4	Scientific Consultants	N/A
$10,000.00	Kelly Squires	2021-12-16	3	Scientific Consultants	N/A
$1,996.00	Ken Matechuk	2017-04-12	11	Training Consultants Fees & Expense	N/A
$16,500.00	Kenneth Wright	2020-10-27	5	Scientific Consultants	N/A
$1,641.97	Kent-Macpherson Appraisals Inc.	N/A	N/A	Mgmt Consulting Services	N/A
$128,671.76	Kent-Macpherson Appraisals Inc.	2020-02-12	13	Mgmt Consulting Services	N/A
$35,300.00	Kepler Space Inc	2022-09-13	6	Scientific Consultants	N/A
$25,495.95	Kerr Wood Leidal Associates Ltd	2021-12-08	15	Scientific Consultants	N/A
$6,096.00	Kerr Wood Leidal Associates Ltd	2023-11-24	4	Scientific Consultants	N/A
$16,900.00	Kerry Grisley	2020-12-10	3	Scientific Consultants	N/A
$15,725.00	Kerry Kenwood	2021-11-22	4	Scientific Consultants	N/A
$10,710.00	Kevin Davidson	2018-02-02	25	Scientific Consultants	N/A

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(i) amount	**(ii) vendor[1]**	**(iii) date of the contract[2]**	**(iv) duration of the contract[3]**	**(v) description of the services provided[4]**	**(vi) reason or purpose of the contract[5]**
$12,000.00	Kevin R. Burgio	2020-08-18	7	Scientific Consultants	N/A
$35,325.00	Kevin Troy Lightfoot	2021-08-16	7	Training Consultants Fees & Expense	N/A
$34,564.63	Keynorth Professional Services Grou	2021-11-09	4	Scientific Consultants	N/A
$23,228.00	Keystone Environmental Ltd	2019-01-09	2	Engineering Consultants(Other)	N/A
$11,916.50	Keystone Environmental Ltd	2020-02-20	1	Engineering Consultants(Other)	N/A
$34,139.00	Keystone Environmental Ltd	2021-07-22	8	Engineering Consultants(Other)	N/A
$37,127.00	Keystone Environmental Ltd	2021-11-16	4	Engineering Consultants(Other)	N/A
$20,000.00	Kia Pezesh	2021-11-09	4	Scientific Consultants	N/A
$15,500.00	Kia Pezesh	2021-12-15	3	Scientific Consultants	N/A
$1,200.00	Kiirsti Owen	2022-01-07	2	Scientific Consultants	N/A
$22,050.00	Kilgour & Associates Ltd.	2019-01-07	2	Engineering Consultants(Other)	N/A
$22,050.00	Kilgour & Associates Ltd.	2017-12-11	3	Scientific Consultants	N/A
$22,000.00	Kim Husted Surveying Ltd	2018-09-20	4	Engineering Consultants(Other)	N/A
$10,000.00	Kimberley Hughes	2022-07-21	1	Scientific Consultants	N/A
$35,000.00	Kimberley Hughes	2022-11-23	4	Scientific Consultants	N/A
$4,584.00	Kimberly Ann Scott	N/A	N/A	Mgmt Consulting Services	N/A
$12,184.00	Kimberly Ann Scott	2019-04-01	11	Mgmt Consulting Services	N/A
$1,092.00	Kimberly Fraser	2017-08-12	7	Design Of Graphics & Art Work	N/A
$608.00	Kimberly Fraser	2018-07-24	8	Design Of Graphics & Art Work	N/A
$1,490.00	Kimberly Fraser	2018-09-07	8	Design Of Graphics & Art Work	N/A
$578.00	Kimberly Fraser	2019-09-05	6	Design Of Graphics & Art Work	N/A
$1,752.00	Kimberly Fraser	2020-07-20	1	Design Of Graphics & Art Work	N/A
$1,051.00	Kimberly Fraser	2020-10-08	5	Design Of Graphics & Art Work	N/A
$1,347.00	Kimberly Fraser	2021-06-09	9	Design Of Graphics & Art Work	N/A

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$1,950.00	Kimberly Fraser	2021-12-22	15	Design Of Graphics & Art Work	N/A
$1,426.00	Kimberly Fraser	2022-06-13	12	Design Of Graphics & Art Work	N/A
$1,305.00	Kimberly Fraser	2023-09-05	6	Design Of Graphics & Art Work	N/A
($364,825.00)	Kinetica Dynamics Inc.	N/A	N/A	Engineering Consultants(Const)	N/A
$531,350.00	Kinetica Dynamics Inc.	2022-11-17	40	Engineering Consultants(Const)	N/A
($67,764.58)	Kinetica Dynamics Inc.	N/A	N/A	Engineering Consultants(Other)	N/A
$67,764.58	Kinetica Dynamics Inc.	2022-11-17	40	Engineering Consultants(Other)	N/A
$8,000.00	King's University College	2023-01-23	2	Scientific Consultants	N/A
$15,000.00	Klamath Bird Observatory	2018-10-17	29	Scientific Consultants	N/A
$2,737.80	Klassen Developments Inc	2019-09-24	6	Engineering Consultants(Const)	N/A
$21,182.48	Kleanza Consulting Ltd	2022-01-06	0	Scientific Consultants	N/A
$2,550.00	Klondike Crane Inspection Ltd	2021-09-10	6	Engineering Consultants(Other)	N/A
$8,727.00	Klondike Crane Inspection Ltd	2023-09-26	6	Engineering Consultants(Other)	N/A
$55.00	Knowledge Circle Learning Services	N/A	N/A	Mgmt Consulting Services	N/A
$3,797.50	Knowledge Circle Learning Services	2017-02-13	4	Mgmt Consulting Services	N/A
$5,346.25	Knowledge Circle Learning Services	2017-07-27	3	Mgmt Consulting Services	N/A
$1,995.00	Knowledge Circle Learning Services	2017-12-14	3	Mgmt Consulting Services	N/A
$4,377.10	Knudsen Engineering Lt Perth	N/A	N/A	Engineering Consultants(Other)	N/A
$7,300.00	Kobayashi + Zedda Architects Ltd.	2015-06-12	21	Engineering Consultants(Const)	N/A
$5,800.00	Kobayashi + Zedda Architects Ltd.	2017-04-04	20	Engineering Consultants(Const)	N/A
$72,770.00	Kobayashi + Zedda Architects Ltd.	2019-02-14	25	Engineering Consultants(Const)	N/A
$27,700.00	Kobayashi + Zedda Architects Ltd.	2021-09-02	6	Engineering Consultants(Const)	N/A
$37,465.00	Kobayashi + Zedda Architects Ltd.	2022-04-21	23	Engineering Consultants(Const)	N/A
$13,547.40	Kobb Media	2016-12-02	27	Advertising	N/A

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$124,017.00	Kontzamanis Graumann Smith	2017-02-16	23	Engineering Consultants(Const)	N/A
$91,017.24	Kontzamanis Graumann Smith	2020-10-29	53	Engineering Consultants(Const)	N/A
$828.01	Kopykat North	N/A	N/A	Design Of Graphics & Art Work	N/A
$4,425.00	Koreen Millard	2023-10-06	9	Scientific Consultants	N/A
$0.00	Korn Ferry (Ca) Ltd	N/A	N/A	Mgmt Consulting Services	N/A
$15,000.00	Korn Ferry (Ca) Ltd	2019-06-27	9	Mgmt Consulting Services	N/A
$3,304.76	Kota Graphics & Design Saskatoon	N/A	N/A	Design Of Graphics & Art Work	N/A
$10,000.00	Koza Technology Consulting Inc	2020-11-09	1	Mgmt Consulting Services	N/A
$20,000.00	Kpmg Llp T4348	2023-01-19	2	Mgmt Consulting Services	N/A
$9,570.00	Krista Neilly	2018-04-11	4	Scientific Consultants	N/A
$12,500.00	Kristen Hirsh-Pearson	2020-11-03	4	Scientific Consultants	N/A
$4,500.00	Kristen Mancuso	2019-05-09	2	Scientific Consultants	N/A
$13,465.00	Kristiina Ovaska	2015-04-01	32	Mgmt Consulting Services	N/A
$20,000.00	Kristin Bianchini	2021-10-04	5	Scientific Consultants	N/A
$10,350.00	Kristina Cockle	2020-01-14	2	Scientific Consultants	N/A
$7,475.00	Kristina Cockle	2020-12-09	3	Scientific Consultants	N/A
$23,000.00	Kristina Cockle	2021-06-24	9	Scientific Consultants	N/A
$2,304.61	Kristopher Mutafov	2023-06-30	3	Scientific Consultants	N/A
$4,950.00	Krmc - Krivonosov Risk Management	2017-12-07	3	Engineering Consultants(Const)	N/A
$85.00	Krollontrack.Com	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$8,280.00	Kuzey Gunesli	2023-09-15	6	Scientific Consultants	N/A
$7,120.00	K-W Materials Handling	N/A	N/A	Engineering Consultants(Const)	N/A
$5,250.00	Kwanele Ngwenya	2017-11-07	3	Mgmt Consulting Services	N/A
$20,025.00	Kwantlen Polytechnic University	2017-06-28	9	Scientific Consultants	N/A

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$59,200.00	Kwantlen Polytechnic University	2019-08-21	7	Scientific Consultants	N/A
$344,791.00	Kwantlen Polytechnic University	2021-02-02	25	Scientific Consultants	N/A
$90,237.12	Kwc Architects Inc	2017-01-09	26	Engineering Consultants(Const)	N/A
$9,500.00	Kyla Bas	2018-12-19	3	Scientific Consultants	N/A
$9,000.00	Kyla Bas	2019-07-09	4	Scientific Consultants	N/A
$30,000.00	Kyle Plotsky	2023-09-01	6	Scientific Consultants	N/A
$25,000.00	Kyna Intini	2020-12-04	3	Scientific Consultants	N/A
($195,017.68)	Kyndryl Canada Limited	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$399,233.12	Kyndryl Canada Limited	2022-03-10	12	It Consultants - Application/Database Dev & Maint	N/A
$177,434.40	Kyndryl Canada Limited	N/A	N/A	It Consultants - It Program Management Services	N/A
$5,310.73	L.A.W. Reporting & Transcription	2023-05-09	0	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$2,135.00	L.E. Electrique & Ass. Inc	N/A	N/A	Engineering Consultants(Const)	N/A
$24,999.00	L.J. Niles Associates, Llc	2018-11-21	4	Scientific Consultants	N/A
$3,750.00	L2 Emergence Inc.	2018-08-30	2	Mgmt Consulting Services	N/A
$2,660.00	La Coalition Pour La Viabilite	2018-04-13	35	Design Of Graphics & Art Work	N/A
$193,876.00	La Corporation De L'ecole	2017-09-06	6	Mgmt Consulting Services	N/A
$9,600.00	Lahmira Belkacem	2022-02-10	1	Engineering Consultants(Other)	N/A
$21,970.00	Lake Central Air Services Inc	2018-01-11	2	Engineering Consultants(Other)	N/A
$4,375.00	Land Ethic Consulting Ltd	2018-03-13	0	Scientific Consultants	N/A
$8,051.42	Land Ethic Consulting Ltd	2020-02-05	1	Scientific Consultants	N/A
$940.00	Land Trust Alliance Of British Colu	2021-02-23	1	Scientific Consultants	N/A
$19,015.00	Land Use Research Associates Inc	2017-10-24	3	Scientific Consultants	N/A
$8,120.00	Land Use Research Associates Inc	2018-11-20	3	Scientific Consultants	N/A
$35,000.00	Landmark Engineers Inc	2021-01-25	2	Engineering Consultants(Other)	N/A

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$360.00	Language Research And	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$4,190.00	Language Research And	2018-04-01	11	It Consultants - Application/Database Dev & Maint	N/A
$48,000.00	Laskeek Bay Conservation Society	2018-05-01	22	Scientific Consultants	N/A
$2,000.00	Laskeek Bay Conservation Society	2019-05-13	10	Scientific Consultants	N/A
$8,400.00	Laskeek Bay Conservation Society	2020-05-12	7	Scientific Consultants	N/A
$4,000.00	Laskeek Bay Conservation Society	2020-06-16	2	Scientific Consultants	N/A
$25,653.00	Laskeek Bay Conservation Society	2020-07-07	1	Scientific Consultants	N/A
$13,000.00	Laskeek Bay Conservation Society	2020-08-26	7	Scientific Consultants	N/A
$12,000.00	Laura Cristina Cardenas Ortiz	2018-10-01	5	Scientific Consultants	N/A
$20,000.00	Laura Matthias	2019-04-01	23	Scientific Consultants	N/A
$15,000.00	Laurent Montagano	2020-10-26	5	Scientific Consultants	N/A
$15,000.00	Laurie Derguy	2021-03-09	0	Scientific Consultants	N/A
$16,500.00	Laurie Derguy	2021-10-15	5	Scientific Consultants	N/A
$5,500.00	Laurie Derguy	2022-10-28	5	Scientific Consultants	N/A
$13,356.00	Laurin & Associes	2018-04-25	11	Mgmt Consulting Services	N/A
$27,580.00	Laurin D. & Associes Inc	2019-07-03	8	Mgmt Consulting Services	N/A
$40,000.00	Lawrence Niles C/O Wildife Restorat	2023-02-02	1	Scientific Consultants	N/A
$32,000.00	Le Group-Conseil Genipur Inc	2023-02-24	13	Engineering Consultants(Const)	N/A
$14,000.00	Le Group-Conseil Genipur Inc	2019-10-02	17	Engineering Consultants(Other)	N/A
$26,500.00	Le R.E.V.E Inc	2023-07-04	2	Scientific Consultants	N/A
$3,200.00	Lea Consulting Limited	2021-12-21	3	Engineering Consultants(Const)	N/A
$34,760.00	Leadeo- Annie Gauthier Inc.	2022-10-07	5	Commun Prof Srvce	N/A
$11,008.41	Leah Ramsay	2020-01-15	2	Scientific Consultants	N/A
$5,000.00	Leah Wright Zenkovich	2019-02-22	1	Scientific Consultants	N/A

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$10,000.00	Leah Wright Zenkovich	2020-11-26	4	Scientific Consultants	N/A
$14,436.56	Leaman, Danna	2015-05-06	43	Mgmt Consulting Services	N/A
$18,500.00	Leaman, Danna	2019-02-13	1	Scientific Consultants	N/A
$15,510.00	Lean Agility Inc.	2017-09-15	6	Mgmt Consulting Services	N/A
$14,300.00	Learning Prospectors Inc	2018-08-27	4	Training Consultants Fees & Expense	N/A
$1,647.00	Learning Tree Internat Ottawa	N/A	N/A	Training Consultants Fees & Expense	N/A
$13,500.00	Learning Tree International Inc.	2019-07-16	2	Training Consultants Fees & Expense	N/A
$13,765.00	Learning Tree International Inc.	2022-01-06	2	Training Consultants Fees & Expense	N/A
$18,814.64	Le-Ef.Com Consulting Corp	2019-04-01	11	Mgmt Consulting Services	N/A
$38,095.23	Le-Ef.Com Consulting Corp	2020-08-21	12	Mgmt Consulting Services	N/A
$12,870.00	Le-Ef.Com Consulting Corp	2019-04-01	11	Mgmt Consulting Services	N/A
$3,550.00	Legend Conference Planning	2017-05-16	12	Mgmt Consulting Services	N/A
$76,000.00	Leger Marketing Inc.	2023-05-05	10	Public Relations Services	N/A
$261,000.00	Leger Marketing Inc.	2017-09-21	30	Scientific Consultants	N/A
$227,200.00	Leger Marketing Inc.	2020-10-06	29	Scientific Consultants	N/A
$3,675.00	Leh Smallshaw	2020-03-02	0	Scientific Consultants	N/A
$21,500.00	Lehder Environmental Services Limit	2018-04-01	5	Mgmt Consulting Services	N/A
$9,355.00	Leibe Engineering Associates	2017-09-28	18	Engineering Consultants(Const)	N/A
$12,885.00	Leibe Engineering Associates	2019-02-01	1	Engineering Consultants(Const)	N/A
$20,645.00	Leibe Engineering Associates	2021-07-22	20	Engineering Consultants(Const)	N/A
$2,400.00	Lena Bourassa	2017-05-04	4	Mgmt Consulting Services	N/A
($4,763.38)	Leonardo Germany Gmbh	N/A	N/A	Engineering Consultants(Other)	N/A
$126,851,337.67	Leonardo Germany Gmbh	2016-06-21	93	Engineering Consultants(Other)	N/A
$5,500.00	Les Conferences Sonia Lupien	N/A	N/A	Mgmt Consulting Services	N/A

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$27,885.68	Les Consultations Afroqueen Consult	2023-01-19	14	Mgmt Consulting Services	N/A
$14,000.00	Les Gyug	2019-04-16	2	Scientific Consultants	N/A
$13,875.00	Les Gyug	2021-04-07	4	Scientific Consultants	N/A
$3,750.00	Les Gyug	2022-04-21	3	Scientific Consultants	N/A
$6,375.00	Les Gyug	2022-09-21	2	Scientific Consultants	N/A
$4,875.00	Les Gyug	2023-07-25	1	Scientific Consultants	N/A
$976.25	Les Stuart Graphic Design And	2019-07-16	3	Design Of Graphics & Art Work	N/A
$2,997.50	Les Stuart Graphic Design And	2020-01-24	2	Design Of Graphics & Art Work	N/A
$23,000.00	Lesley Evans Ogden	2018-01-30	2	Scientific Consultants	N/A
$0.00	Lewis Eisen	N/A	N/A	Mgmt Consulting Services	N/A
$22,500.00	Lewis Eisen	2021-01-08	2	Mgmt Consulting Services	N/A
$23,809.00	Lgl Limited	2018-12-05	3	Scientific Consultants	N/A
$15,000.00	Lgl Limited	2019-12-11	3	Scientific Consultants	N/A
$2,857.00	Lgl Limited	2020-01-09	2	Scientific Consultants	N/A
$26,842.75	Lgl Limited	2020-08-26	7	Scientific Consultants	N/A
$418.99	Librairie Renaud Bray Montreal	N/A	N/A	Training Consultants Fees & Expense	N/A
$85.00	Life Preservers First North Vancouv	N/A	N/A	Training Consultants Fees & Expense	N/A
$3,750.00	Lifemark Health Corp. Toronto	N/A	N/A	Mgmt Consulting Services	N/A
$113.04	Lifeshield	N/A	N/A	Training Consultants Fees & Expense	N/A
$4,126.24	Lignes Agates Marketin	N/A	N/A	Advertising	N/A
$4,010.00	Linda Duxbury Holding Co.	N/A	N/A	Commun Prof Srvce	N/A
$35,143.50	Linda Fairhead Incorporated	2021-02-09	1	It Consultants - Application/Database Dev & Maint	N/A
$10,000.00	Linda Hall	2018-09-10	6	Engineering Consultants(Other)	N/A
$10,000.00	Linda Hall	2020-05-14	22	Engineering Consultants(Other)	N/A

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$2,100.00	Linden Research Group Inc	2017-06-16	9	Training Consultants Fees & Expense	N/A
$2,100.00	Linden Research Group Inc	2017-11-21	4	Training Consultants Fees & Expense	N/A
$565.79	Linkedin 2970580816 Ln Linkedin.Com	N/A	N/A	Advertising	N/A
$83.55	Linkedin 3696213474 Ln Linkedin.Com	N/A	N/A	Advertising	N/A
$3,425.00	Lisa Cormier	2018-10-26	5	Training Consultants Fees & Expense	N/A
$209.95	Lisa Fisher Odjig	N/A	N/A	Public Relations Services	N/A
$1,500.00	Lisa Fisher Odjig	2017-10-25	1	Public Relations Services	N/A
$13,332.00	Lisa Viola Kennedy	2018-10-03	5	Scientific Consultants	N/A
$6,668.00	Lisa Viola Kennedy	2019-04-24	4	Scientific Consultants	N/A
$9,500.00	Lisha Berzins	2017-09-12	6	Scientific Consultants	N/A
$6,000.00	Lisha Berzins	2018-06-04	5	Scientific Consultants	N/A
$8,000.00	Lisha Berzins	2019-07-26	4	Scientific Consultants	N/A
$7,000.00	Lisha Berzins	2020-07-27	2	Scientific Consultants	N/A
$217.94	Livingston Internation St Laurent	N/A	N/A	Scientific Consultants	N/A
$31,000.00	Lixar I.T. Inc	2020-03-26	7	Scientific Consultants	N/A
$300.00	Ln Land Development Te Edmonton	N/A	N/A	Engineering Consultants(Other)	N/A
$1,419.40	Ln Land Development Te Lacombe	N/A	N/A	Engineering Consultants(Other)	N/A
$289,845.23	Loch Alpine Economics Inc.	2015-10-05	29	Mgmt Consulting Services	N/A
$598,665.00	Loch Alpine Economics Inc.	2021-11-04	34	Mgmt Consulting Services	N/A
$885,469.99	Loch Alpine Economics Inc.	2018-04-03	35	Mgmt Consulting Services	N/A
$40,000.00	Loch Alpine Economics Inc.	2021-06-22	9	Mgmt Consulting Services	N/A
$22,050.00	Lola Social Marketing Inc.	2022-04-12	11	Mgmt Consulting Services	N/A
$22,000.00	Lola Social Marketing Inc.	2021-04-30	11	Public Relations Services	N/A
$22,080.00	Lomas-Jylha Consulting Inc.	2018-05-23	3	Mgmt Consulting Services	N/A

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$12.99	London Drugs 62	N/A	N/A	Design Of Graphics & Art Work	N/A
$34,649.99	Long Island University	2020-06-05	9	Scientific Consultants	N/A
$5,000.00	Lorna Deeth	2018-01-03	2	Training Consultants Fees & Expense	N/A
$9,650.00	Lotek Wireless Inc.	2021-12-17	3	Scientific Consultants	N/A
$1,800.00	Louise Blight	2018-06-20	9	Scientific Consultants	N/A
$19,985.00	Louise Blight	2019-06-13	9	Scientific Consultants	N/A
$6,000.00	Louise Blight	2020-01-13	2	Scientific Consultants	N/A
$18,987.50	Louise Blight	2020-07-13	8	Scientific Consultants	N/A
$11,250.00	Louise Blight	2020-09-28	6	Scientific Consultants	N/A
$17,000.00	Louise Blight	2020-10-02	5	Scientific Consultants	N/A
$29,940.00	Louise Blight	2021-08-25	7	Scientific Consultants	N/A
$10,000.00	Louise Blight	2022-08-10	7	Scientific Consultants	N/A
$13,300.00	Louise Blight	2022-08-29	5	Scientific Consultants	N/A
$5,000.00	Louise Gratton	2019-01-02	2	Scientific Consultants	N/A
$347.03	Lrdg Inc.	N/A	N/A	Training Consultants Fees & Expense	N/A
$19.10	Ltsa	N/A	N/A	Engineering Consultants(Const)	N/A
$24,000.00	Luana Sciullo	2022-09-14	6	Scientific Consultants	N/A
$12,000.00	Lydia Johnson	2022-10-21	5	Scientific Consultants	N/A
$39,586.15	Macauley Trenchless Llc	2021-07-26	8	Mgmt Consulting Services	N/A
$8,000.00	Mackenzie Clarke	2017-05-10	5	Scientific Consultants	N/A
$1,575.00	Mackintosh Canada Inc. Edmonton	N/A	N/A	Training Consultants Fees & Expense	N/A
$84,128.91	Macroeconomic Advisers, L.L.C.	2016-05-27	36	Mgmt Consulting Services	N/A
$0.50	Madrone Environmental Services Ltd	N/A	N/A	Scientific Consultants	N/A
$29,320.00	Madrone Environmental Services Ltd	2021-12-10	3	Scientific Consultants	N/A

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$29,610.00	Madrone Environmental Services Ltd	2022-06-17	3	Scientific Consultants	N/A
($39,600.00)	Magali M. Brulot	N/A	N/A	Mgmt Consulting Services	N/A
$6,000.00	Magali M. Brulot	2015-10-22	29	Mgmt Consulting Services	N/A
$32,625.00	Magali M. Brulot	2018-04-25	20	Mgmt Consulting Services	N/A
$63,075.00	Magali M. Brulot	2019-11-04	28	Mgmt Consulting Services	N/A
$10,200.00	Magali M. Brulot	2022-10-13	17	Mgmt Consulting Services	N/A
$959,889.50	Maharg Contracting Ltd	2022-10-24	5	Engineering Consultants(Const)	N/A
$38,000.00	Maharg Contracting Ltd	2023-04-26	3	Engineering Consultants(Const)	N/A
$5,249.99	Mahieu Pierre-Alexandre	2017-10-19	4	Mgmt Consulting Services	N/A
$86.33	Mailchimp	N/A	N/A	Commun Prof Srvce	N/A
($0.22)	Majid Zeinali	N/A	N/A	Scientific Consultants	N/A
$17,575.22	Majid Zeinali	2017-08-28	6	Scientific Consultants	N/A
$750.00	Major Case Management (Mcm) Trainin	N/A	N/A	Mgmt Consulting Services	N/A
$9,500.00	Major Tom Agency Inc	2018-10-17	5	It Consultants - Application/Database Dev & Maint	N/A
$33,000.00	Malahat First Nation	2022-07-25	8	Scientific Consultants	N/A
$33,150.00	Malarsoft Technology Corp	2023-04-04	11	It Consultants - It Program Management Services	N/A
$3,600.00	Malcolm Mcadie, D.V.M.	2021-09-13	6	Scientific Consultants	N/A
$3,900.00	Malcolm Mcadie, D.V.M.	2022-11-28	4	Scientific Consultants	N/A
$1,700.00	Malcom Saulis	2018-12-05	12	Mgmt Consulting Services	N/A
$19,250.00	Mallik Mahmud	2021-03-24	4	Scientific Consultants	N/A
$48,880.00	Manomet Center For Conservations Sciences	2017-08-10	19	Scientific Consultants	N/A
$24,900.00	Manomet Center For Conservations Sciences	2018-01-30	2	Scientific Consultants	N/A
$20,500.00	Manomet Center For Conservations Sciences	2019-12-12	3	Scientific Consultants	N/A
$23,785.58	Manomet Center For Conservations Sciences	2020-11-19	16	Scientific Consultants	N/A

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$25,000.00	Manomet Center For Conservations Sciences	2020-12-14	3	Scientific Consultants	N/A
$28,000.00	Manomet Center For Conservations Sciences	2021-09-21	6	Scientific Consultants	N/A
$48,271.16	Manomet Center For Conservations Sciences	2022-07-20	8	Scientific Consultants	N/A
$2,000.00	Manon Veselovsky	2022-02-18	1	Scientific Consultants	N/A
$601,462.50	Maplefox Projects Inc.	2019-08-20	31	It Consultants - It Program Management Services	N/A
$743.07	Maplesoft Consulting Inc.	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$94,815.00	Maplesoft Consulting Inc.	2017-07-24	32	It Consultants - Application/Database Dev & Maint	N/A
$217,911.27	Maplesoft Consulting Inc.	2018-01-04	38	It Consultants - Application/Database Dev & Maint	N/A
$1,054,832.30	Maplesoft Consulting Inc.	2017-06-02	45	Mgmt Consulting Services	N/A
$20,000.00	Marc Carriere	2017-05-24	22	Mgmt Consulting Services	N/A
$23,000.00	Marc Carriere	2019-01-09	2	Mgmt Consulting Services	N/A
$7,400.00	Marc Carriere	2021-09-17	18	Training Consultants Fees & Expense	N/A
$27,239.75	Marcel Gahbauer	2015-04-30	44	Mgmt Consulting Services	N/A
$7,000.00	Marcus Becker	2017-10-19	4	Mgmt Consulting Services	N/A
$7,200.00	Marcus Becker	2021-12-02	2	Mgmt Consulting Services	N/A
$10,000.00	Margaret Eng	2017-11-06	4	Scientific Consultants	N/A
$11,400.00	Margaret Holm	N/A	N/A	Scientific Consultants	N/A
$5,600.00	Margaret Holm	2018-11-12	4	Scientific Consultants	N/A
$12,103.00	Margaret Michaels Hrc Inc	2018-04-18	2	Mgmt Consulting Services	N/A
$5,850.00	Margaret Michaels Hrc Inc	2019-02-19	1	Mgmt Consulting Services	N/A
$22,000.00	Margret Brady Nankivell	2017-11-07	4	Scientific Consultants	N/A
$35,000.00	Margret Brady Nankivell	2021-08-18	7	Scientific Consultants	N/A
$24,500.00	Maria Forzan	2018-11-26	4	Scientific Consultants	N/A
$500.00	Maria Montejo	2019-10-17	0	Training Consultants Fees & Expense	N/A

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$0.00	Marie Dumontier Consultation Inc.	2017-07-14	12	Scientific Consultants	N/A
$250.00	Marie Lagimodiere	N/A	N/A	Mgmt Consulting Services	N/A
$7,312.50	Marie-Anne Mcneney	2018-12-18	3	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$16,500.00	Marie-Helene Brice	2020-12-11	3	Scientific Consultants	N/A
$10,800.00	Maritime College Of Forest Technology	2018-05-10	12	Training Consultants Fees & Expense	N/A
$4,000.00	Marjolaine Giroux	2021-02-25	1	Scientific Consultants	N/A
$830.76	Mark Davidson	2018-08-14	0	Training Consultants Fees & Expense	N/A
$0.80	Mark Foss	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$9,924.60	Mark Foss	2017-03-22	12	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$4,284.00	Mark Foss	2018-04-01	11	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$9,424.00	Mark Foss	2019-03-11	24	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$10,852.80	Mark Foss	2022-10-27	17	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$30,000.00	Mark Kurtis Trzcinski	2023-06-13	9	Scientific Consultants	N/A
$5,400.00	Mark Mcgarrigle	2018-01-26	2	Scientific Consultants	N/A
$15,000.00	Mark Mcgovern	2018-09-28	6	Scientific Consultants	N/A
$15,307.06	Mark West Dba Emergwest Consulting	2018-04-03	59	Mgmt Consulting Services	N/A
$8,380.32	Mark West Dba Emergwest Consulting	2018-02-01	1	Training Consultants Fees & Expense	N/A
$8,537.17	Marketresearch.Com Inc	2019-09-16	4	Engineering Consultants(Other)	N/A
$8,400.00	Markido Inc.	2022-01-25	2	Training Consultants Fees & Expense	N/A
$1,350.00	Markus Hecker	2018-10-15	2	Scientific Consultants	N/A
($6,001.00)	Marlena Warren	N/A	N/A	Scientific Consultants	N/A
$6,249.00	Marlena Warren	2024-01-02	2	Scientific Consultants	N/A
$35,200.00	Marmot Recovery Foundation	2021-12-02	3	Scientific Consultants	N/A
$1,800.00	Martin Roy Et Associes Inc	2017-06-23	9	Engineering Consultants(Const)	N/A

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$4,200.00	Martin Roy Et Associes Inc	2017-06-23	9	Engineering Consultants(Other)	N/A
$6,200.00	Martin Roy Et Associes Inc	2017-11-28	4	Engineering Consultants(Other)	N/A
$5,248.00	Martins Nondest Ins An	N/A	N/A	Engineering Consultants(Other)	N/A
$7,920.00	Martins Nondest Ins An Waterdown	N/A	N/A	Engineering Consultants(Other)	N/A
$11,000.00	Mary Catherine Reader	2018-03-22	0	Scientific Consultants	N/A
$40,000.00	Mary Catherine Reader	2018-09-14	6	Scientific Consultants	N/A
$17,700.00	Mary Catherine Reader	2019-08-15	5	Scientific Consultants	N/A
$12,600.00	Mary Catherine Reader	2020-11-10	4	Scientific Consultants	N/A
$24,750.00	Mary Catherine Reader	2021-07-22	0	Scientific Consultants	N/A
$26,000.00	Mary Catherine Reader	2022-04-07	11	Scientific Consultants	N/A
$21,700.00	Mary Zella Osberg	2018-06-11	5	Mgmt Consulting Services	N/A
$24,500.00	Mary Zella Osberg	2020-08-31	7	Mgmt Consulting Services	N/A
$10,000.00	Mason Deaney King	2019-12-11	3	Scientific Consultants	N/A
$7,000.00	Mason Deaney King	2023-02-28	0	Scientific Consultants	N/A
$546.10	Mathieu Bourbonnais	2017-11-14	4	Scientific Consultants	N/A
$3,000.00	Matilde Tomaselli	2019-01-21	7	Scientific Consultants	N/A
$5,000.00	Matthew Dyson	2020-02-07	1	Scientific Consultants	N/A
$13,488.10	Matthew Dzaugis	2023-11-16	4	Scientific Consultants	N/A
$16,800.00	Matthew Fortier	2020-11-17	4	Scientific Consultants	N/A
$2,925.00	Matthew Mitchell	2017-09-08	1	Scientific Consultants	N/A
$4,000.00	Matthew Mogle	2020-07-17	8	Scientific Consultants	N/A
($4,000.00)	Matthias Bieber	N/A	N/A	Scientific Consultants	N/A
$8,000.00	Matthias Bieber	2017-04-10	2	Scientific Consultants	N/A
$11,000.00	Matthias Bieber	2018-04-27	1	Scientific Consultants	N/A

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$5,800.00	Matthias Bieber	2019-05-30	2	Scientific Consultants	N/A
$7,500.00	Matthias Bieber	2020-11-24	4	Scientific Consultants	N/A
$4,800.00	Matthias Bieber	2020-11-26	4	Scientific Consultants	N/A
$18,000.00	Matthias Bieber	2022-01-24	2	Scientific Consultants	N/A
$51,826.74	Mattina Mechanical	N/A	N/A	Engineering Consultants(Const)	N/A
$35,350.00	Mattina Mechanical Ltd.	2021-08-26	7	Engineering Consultants(Const)	N/A
$34,998.70	Mattina Mechanical Ltd.	2022-08-29	7	Engineering Consultants(Const)	N/A
($11,750.00)	Maven Water & Environment	N/A	N/A	Scientific Consultants	N/A
$11,750.00	Maven Water & Environment	2020-12-30	3	Scientific Consultants	N/A
$37,600.00	Maxsys Staffing & Consulting Inc.	2021-01-05	10	It Consultants - Application/Database Dev & Maint	N/A
$2,010.00	Maxsys Staffing & Consulting Inc.	N/A	N/A	Mgmt Consulting Services	N/A
$12,000.00	Maxsys Staffing & Consulting Inc.	2020-12-29	3	Mgmt Consulting Services	N/A
$1,474.00	Maxsys Staffing & Consulting Inc.	2021-11-27	4	Mgmt Consulting Services	N/A
$12,361.50	Maxsys Staffing & Consulting Inc.	2022-07-18	8	Mgmt Consulting Services	N/A
$12,800.00	Maxsys Staffing & Consulting Inc.	2021-07-28	8	Mgmt Consulting Services	N/A
$35,376.00	Maxsys Staffing & Consulting Inc.	2022-01-10	2	Mgmt Consulting Services	N/A
$35,256.32	Maxun Solar Inc.	2022-02-04	13	Engineering Consultants(Const)	N/A
$1,935.00	Mc Planning Ltd	N/A	N/A	Training Consultants Fees & Expense	N/A
$24,265.20	Mccullough Environmental Engineerin	2017-12-05	15	Engineering Consultants(Const)	N/A
$5,395.00	Mcelhanney Associates Land	2018-09-07	6	Engineering Consultants(Other)	N/A
$35.20	Mcelhanney Consulting Services Ltd.	N/A	N/A	Engineering Consultants(Const)	N/A
$21,102.25	Mcelhanney Consulting Services Ltd.	2018-08-16	7	Engineering Consultants(Const)	N/A
$8,916.50	Mcelhanney Consulting Services Ltd.	2019-03-04	0	Engineering Consultants(Const)	N/A
$11,750.00	Mcelhanney Consulting Services Ltd.	2019-09-11	6	Engineering Consultants(Const)	N/A

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$2,663.50	Mcelhanney Consulting Services Ltd.	2020-12-23	3	Engineering Consultants(Const)	N/A
$11,201.75	Mcelhanney Consulting Services Ltd.	2022-02-25	1	Engineering Consultants(Const)	N/A
$12,346.00	Mcelhanney Consulting Services Ltd.	2022-04-12	1	Engineering Consultants(Const)	N/A
$21,841.47	Mcelhanney Consulting Services Ltd.	2022-11-01	16	Engineering Consultants(Const)	N/A
$45,076.11	Mcelhanney Consulting Services Ltd.	2020-10-23	17	Engineering Consultants(Other)	N/A
$29,520.00	Mcelhanney Consulting Services Ltd.	2021-10-05	17	Engineering Consultants(Other)	N/A
$3,012.75	Mcelhanney Ltd	N/A	N/A	Engineering Consultants(Other)	N/A
$5,474.25	Mcelhanney Ltd	2023-10-20	5	Scientific Consultants	N/A
($6,900.00)	Mcgill University	N/A	N/A	Scientific Consultants	N/A
$20,097.86	Mcgill University	2018-03-05	0	Scientific Consultants	N/A
$6,900.00	Mcgill University	2018-05-30	3	Scientific Consultants	N/A
$24,650.00	Mcginn Engineering Ltd.	2022-07-15	8	Engineering Consultants(Const)	N/A
$9,900.00	Mcintosh Perry Consulting Engineers	2015-05-21	34	Scientific Consultants	N/A
$23,787.00	Mcmaster University	2021-12-21	3	Mgmt Consulting Services	N/A
$40,000.00	Mcmaster University	2020-11-03	4	Scientific Consultants	N/A
$16,000.00	Mda Geospatial Services Inc	2019-01-07	5	Engineering Consultants(Other)	N/A
$22,100.00	Mda Geospatial Services Inc	2018-09-25	2	Scientific Consultants	N/A
$174,478.65	Mda Geospatial Services Inc	2023-02-20	1	Scientific Consultants	N/A
$8,000.00	Mdl Consultants Inc	2020-10-01	5	Engineering Consultants(Other)	N/A
$9,930.00	Mdl Consultants Inc	2020-01-24	2	Scientific Consultants	N/A
$986,975.40	Mdos Consulting Inc	2018-04-03	59	It Consultants - Application/Database Dev & Maint	N/A
$51,681.00	Mdos Consulting Inc	2018-10-17	5	It Consultants - It Security Services	N/A
$199,522.40	Mdos Consulting Inc	2016-02-22	25	Mgmt Consulting Services	N/A
$8,253.70	Measurement Technology Laboratories	2015-11-01	16	Scientific Consultants	N/A

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$588.00	Media Q Inc.	N/A	N/A	Commun Prof Srvce	N/A
$50,000.00	Media Q Inc.	2018-03-01	12	Commun Prof Srvce	N/A
$45,771.00	Media Q Inc.	2019-03-19	12	Commun Prof Srvce	N/A
$18,891.00	Media Q Inc.	2020-04-01	11	Commun Prof Srvce	N/A
$16,694.00	Media Q Inc.	2021-04-06	0	Commun Prof Srvce	N/A
$35,253.00	Media Q Inc.	2022-03-21	0	Commun Prof Srvce	N/A
$36,506.00	Media Q Inc.	2023-04-01	11	Commun Prof Srvce	N/A
$35,474.11	Media Q Inc.	2017-05-29	10	Commun Prof Srvce	N/A
$290.00	Media Q Inc.	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$556.20	Medias Tenois	N/A	N/A	Advertising	N/A
$1,173.63	Medias Transcontinental S.E.N.C.	N/A	N/A	Advertising	N/A
$1,875.00	Meeka Kakudluk	2019-02-12	1	Mgmt Consulting Services	N/A
$400.00	Meeka Kakudluk	2021-06-16	9	Mgmt Consulting Services	N/A
$0.13	Megan Ross	N/A	N/A	Scientific Consultants	N/A
$3,000.00	Megan Ross	2017-07-10	3	Scientific Consultants	N/A
$10,762.50	Megan Ross	2017-09-04	2	Scientific Consultants	N/A
$20,250.00	Meghan Oliver	2021-10-20	5	Scientific Consultants	N/A
$6,290.00	Meghann, Bruce	2018-12-03	3	Scientific Consultants	N/A
$1,500.00	Melanie Goodchild	2021-10-25	1	Mgmt Consulting Services	N/A
$12,600.00	Melanie Mallet	2017-05-29	1	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$20,300.00	Melissa Galicia	2020-12-11	11	Scientific Consultants	N/A
$49,500.00	Meltwater News Canada Inc	2022-02-08	12	Commun Prof Srvce	N/A
$55,500.00	Meltwater News Canada Inc	2023-03-01	12	Commun Prof Srvce	N/A
$60,125.00	Meltwater News Canada Inc	2024-02-14	13	Commun Prof Srvce	N/A

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$17,250.00	Memorial University Of Newfoundland	2021-09-21	6	Scientific Consultants	N/A
$500.00	Mental Health Commissi	N/A	N/A	Mgmt Consulting Services	N/A
$10,500.00	Mental Health Commissi	N/A	N/A	Training Consultants Fees & Expense	N/A
$7,310.09	Mental Health Commissi 613-683-3754	N/A	N/A	Training Consultants Fees & Expense	N/A
$402.17	Mentimeter Pro	N/A	N/A	Design Of Graphics & Art Work	N/A
$0.01	Merinov	N/A	N/A	Scientific Consultants	N/A
$396,273.89	Merinov	2017-04-03	35	Scientific Consultants	N/A
$799,130.60	Merinov	2020-03-04	36	Scientific Consultants	N/A
$466,999.53	Merinov	2023-05-10	22	Scientific Consultants	N/A
$22,000.00	Merrick Canada Ulc	2018-12-15	7	Engineering Consultants(Const)	N/A
$36,875.00	Mersey Tobeatic Research Institute	2020-10-30	11	Scientific Consultants	N/A
$708.00	Mesa Canada, Inc	N/A	N/A	Scientific Consultants	N/A
$76,025.00	Metrographics Ltd.	2021-03-04	24	Commun Prof Srvce	N/A
$5,580.84	Metroland Media Group Mississauga	N/A	N/A	Advertising	N/A
$82,044.00	Mgis Inc.	2021-04-01	11	It Consultants - Application/Database Dev & Maint	N/A
$19,622.25	Mgis Inc.	2017-02-02	1	It Consultants - Distributed Computing Environment	N/A
$16,600.00	Michael Burrell	2017-12-15	3	Scientific Consultants	N/A
$14,770.00	Michael James Gallimore	2023-07-13	7	Scientific Consultants	N/A
$8,000.00	Michael Khoury	2017-10-10	5	Scientific Consultants	N/A
$30,000.00	Michael Sawaya	2022-11-21	4	Scientific Consultants	N/A
$369.89	Michaels #4959	N/A	N/A	Design Of Graphics & Art Work	N/A
$16,000.00	Michel Henault	2019-10-10	5	Scientific Consultants	N/A
$5,500.00	Michelle Vala	2021-11-15	4	Scientific Consultants	N/A
$645,311.51	Microbio Lca Inc	2017-04-01	35	Scientific Consultants	N/A

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$1,301,603.21	Microbio Lca Inc	2020-03-04	36	Scientific Consultants	N/A
$536,443.80	Microbio Lca Inc	2023-05-10	22	Scientific Consultants	N/A
$469,000.00	Microsoft Licensing Gp	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$104,377.57	Microsoft Licensing Gp	2018-04-01	32	It Consultants - Application/Database Dev & Maint	N/A
$874,000.00	Microsoft Licensing Gp	2020-12-01	39	It Consultants - Application/Database Dev & Maint	N/A
$120.00	Microtek Corporation Sherwood Park	N/A	N/A	Design Of Graphics & Art Work	N/A
$480.00	Microtek Corporation Sherwood Park	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$7,785.00	Middleton Ecological Consulting	2017-10-17	2	Scientific Consultants	N/A
$20,812.00	Midgard Consulting Incorporated	2019-11-08	6	Scientific Consultants	N/A
$42,130.00	Midgard Consulting Incorporated	2019-12-18	15	Scientific Consultants	N/A
$3,890.00	Midland Industrial Cov Burnaby	N/A	N/A	Scientific Consultants	N/A
$1,135.00	Millennium Ems Solutions Ltd	2015-08-13	31	Mgmt Consulting Services	N/A
$34,000.00	Miller Environmental Sciences Inc.	2022-09-23	9	Scientific Consultants	N/A
$13,500.00	Miller Property Services	2022-08-30	7	Engineering Consultants(Const)	N/A
$0.00	Mindstream Training Center &	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$554,529.30	Mindstream Training Center &	2017-04-01	48	It Consultants - Application/Database Dev & Maint	N/A
$175,200.00	Mindstream Training Center &	2021-03-09	24	It Consultants - Application/Database Dev & Maint	N/A
$367,071.77	Mindwire Systems Ltd.	2018-07-24	8	It Consultants - Application/Database Dev & Maint	N/A
$3,000.00	Miningwatch Canada	2020-12-02	3	Engineering Consultants(Other)	N/A
$86,320.00	Minister Of Finance	N/A	N/A	Mgmt Consulting Services	N/A
$227,973.00	Minister Of Finance	N/A	N/A	Scientific Consultants	N/A
$50,053.37	Ministere Du Developpement Durable	N/A	N/A	Mgmt Consulting Services	N/A
$545,678.53	Ministry Of Public Safety & Solicit	N/A	N/A	Mgmt Consulting Services	N/A
$11,200.00	Miramichi River Environmental	2018-01-30	1	Scientific Consultants	N/A

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$4,424.78	Mirarco Mining Innovat Sudbury	N/A	N/A	Scientific Consultants	N/A
$1,500.00	Miriam Diamond	2018-02-12	1	Scientific Consultants	N/A
$6,750.00	Mishmash Medias Inc	N/A	N/A	Advertising	N/A
$403.45	Mister Safety Shoes In Ottawa	N/A	N/A	Engineering Consultants(Const)	N/A
$658.55	Misterhorse.Tv	N/A	N/A	Design Of Graphics & Art Work	N/A
$20,000.00	Mnp Llp	2019-08-21	7	Mgmt Consulting Services	N/A
$6,138.75	Mobile Resource Group Inc	2023-04-03	11	Mgmt Consulting Services	N/A
$23,326.80	Mobile Resource Group Inc	2023-09-01	6	Mgmt Consulting Services	N/A
$1,397.60	Mobile Trends Comm	N/A	N/A	Scientific Consultants	N/A
$1,500.00	Modern Training Ontari	N/A	N/A	Training Consultants Fees & Expense	N/A
($303,093.88)	Moerae Solutions Inc.	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$1,271,264.55	Moerae Solutions Inc.	2018-10-19	41	It Consultants - Application/Database Dev & Maint	N/A
$2,030,817.60	Moerae Solutions Inc.	2021-03-23	36	It Consultants - Application/Database Dev & Maint	N/A
$64,982.25	Moerae Solutions Inc.	2023-09-01	18	It Consultants - Application/Database Dev & Maint	N/A
$362,067.75	Moerae Solutions Inc.	2015-04-30	39	It Consultants - Application/Database Dev & Maint	N/A
$310,004.83	Moerae Solutions Inc.	2017-01-09	14	It Consultants - Application/Database Dev & Maint	N/A
$1,668,781.80	Moerae Solutions Inc.	2018-05-08	34	It Consultants - Application/Database Dev & Maint	N/A
$334,075.00	Moerae Solutions Inc.	2018-10-17	22	It Consultants - Application/Database Dev & Maint	N/A
$28,600.00	Moerae Solutions Inc.	2018-10-24	41	It Consultants - Application/Database Dev & Maint	N/A
$888,949.00	Moerae Solutions Inc.	2021-03-25	36	It Consultants - Application/Database Dev & Maint	N/A
$834,600.55	Moerae Solutions Inc.	2021-04-28	35	It Consultants - Application/Database Dev & Maint	N/A
$535,529.00	Moerae Solutions Inc.	2022-01-20	26	It Consultants - Application/Database Dev & Maint	N/A
$566,630.00	Moerae Solutions Inc.	2022-03-03	24	It Consultants - Application/Database Dev & Maint	N/A
($794,060.50)	Moerae Solutions Inc.	N/A	N/A	It Consultants - Distributed Computing Environment	N/A

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$358,864.25	Moerae Solutions Inc.	2017-01-09	14	It Consultants - Distributed Computing Environment	N/A
$1,643,567.50	Moerae Solutions Inc.	2018-10-24	41	It Consultants - Distributed Computing Environment	N/A
$737,482.75	Moerae Solutions Inc.	2022-01-20	26	It Consultants - Distributed Computing Environment	N/A
$724,619.70	Moerae Solutions Inc.	N/A	N/A	It Consultants - It Program Management Services	N/A
$645,800.40	Moerae Solutions Inc.	2021-03-23	36	It Consultants - It Program Management Services	N/A
$279,934.65	Moerae Solutions Inc.	2023-11-16	4	It Consultants - It Program Management Services	N/A
$38,350.00	Moerae Solutions Inc.	N/A	N/A	It Consultants - It Security Services	N/A
$22,800.00	Moerae Solutions Inc.	2023-11-29	4	It Consultants - It Security Services	N/A
$13,500.00	Moerae Solutions Inc.	2021-08-04	2	Mgmt Consulting Services	N/A
$21,243.64	Mohammad Najafi	2019-08-15	7	Engineering Consultants(Other)	N/A
$0.00	Mohawk Council Of Akwesasne	2017-02-14	3	Scientific Consultants	N/A
$10,500.00	Mohawk Council Of Kahnawake	2018-04-16	2	Mgmt Consulting Services	N/A
$1,356.30	Mohawk Council Of Kahnawake	2018-10-01	0	Mgmt Consulting Services	N/A
$19,265.45	Mohawk Council Of Kanesatake	2018-02-27	3	Mgmt Consulting Services	N/A
$6,600.00	Mohawk Council Of Kanesatake	2018-09-20	1	Mgmt Consulting Services	N/A
$52,387.50	Moi, Entrepreneur!	2022-07-13	20	Training Consultants Fees & Expense	N/A
$500.00	Monster.Ca	N/A	N/A	Advertising	N/A
$26,335.00	Montreal Event Plannter - Daniela C	2022-09-28	6	It Consultants - Application/Database Dev & Maint	N/A
$34,790.17	Moongill Studios Inc	2022-04-25	5	Design Of Graphics & Art Work	N/A
$14,817.51	Moore Environmental Sy	N/A	N/A	Engineering Consultants(Const)	N/A
$16,711.00	Moose Cree First Nation	2022-10-04	5	Scientific Consultants	N/A
$23,400.00	Moran Coastal And Ocean Resources I	2018-06-18	9	Scientific Consultants	N/A
$19,800.00	Moran Coastal And Ocean Resources I	2019-06-13	9	Scientific Consultants	N/A
$39,999.00	Morgan D. Jackson	2021-03-03	12	Scientific Consultants	N/A

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$4,100.00	Morrison Hershfield Li 416-495-4269	N/A	N/A	Engineering Consultants(Other)	N/A
$9,050.00	Morrison Hershfield Limited	2016-10-13	29	Engineering Consultants(Const)	N/A
$9,700.00	Morrison Hershfield Limited	2019-02-19	1	Engineering Consultants(Const)	N/A
$19,700.00	Morrison Hershfield Limited	2019-12-02	3	Engineering Consultants(Const)	N/A
$34,500.00	Morrison Hershfield Limited	2021-01-14	2	Engineering Consultants(Const)	N/A
$116,750.00	Morrison Hershfield Limited	2019-03-14	36	Engineering Consultants(Other)	N/A
$23,800.00	Morrison Hershfield Limited	2017-05-15	10	Engineering Consultants(Other)	N/A
$25,700.00	Morrison Hershfield Limited	2018-04-20	4	Engineering Consultants(Other)	N/A
$18,500.00	Morrison Hershfield Limited	2023-11-20	4	Engineering Consultants(Other)	N/A
$13,325.00	Mountain West Concrete Contractors	2020-11-25	16	Engineering Consultants(Const)	N/A
$330.00	Moving Services	N/A	N/A	Commun Prof Srvce	N/A
$11,400.00	Mr. Jonathan Mark Parnis	2024-01-10	2	Scientific Consultants	N/A
$18,750.00	Multiple Response Inc.	2017-04-01	11	Training Consultants Fees & Expense	N/A
$7,425.00	Multiple Response Inc.	2018-03-28	1	Training Consultants Fees & Expense	N/A
$8,700.00	Multi-Trek Ltd.	2017-06-05	2	Mgmt Consulting Services	N/A
$2,070.00	Municipality Of Kimmir Kimmirut	N/A	N/A	Scientific Consultants	N/A
$31,770.20	Murray Management Consulting	2023-06-05	9	Mgmt Consulting Services	N/A
$73,575.00	Mw Railway Engineering Inc	2017-06-20	9	Engineering Consultants(Other)	N/A
$6,187.50	Mw Railway Engineering Inc	2020-01-03	2	Engineering Consultants(Other)	N/A
$13,956.66	Mw Railway Engineering Inc	2020-08-28	19	Engineering Consultants(Other)	N/A
$1,150.00	Myriam Garcon	2020-08-24	7	Commun Prof Srvce	N/A
$57,133.10	N.W. Shepherd & Associates	2017-02-06	85	Engineering Consultants(Other)	N/A
$501,622.00	Nadine International Inc	2020-10-13	53	Engineering Consultants(Const)	N/A
$24,980.00	Nadine International Inc	2022-11-18	7	Engineering Consultants(Const)	N/A

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$43.93	Nait Con Fee	N/A	N/A	Training Consultants Fees & Expense	N/A
$27.04	Name-Cheap.Com	N/A	N/A	Design Of Graphics & Art Work	N/A
$6,500.00	Nancy Watt Communications	2022-05-13	10	Training Consultants Fees & Expense	N/A
$30,936.81	Narrative Research	2021-08-11	7	Advertising	N/A
$68,691.21	Narrative Research	2021-08-11	7	Advertising	N/A
$54,761.33	Narrative Research	2023-12-01	3	Advertising	N/A
$25.18	Nastt North American S 888-9939935	N/A	N/A	Scientific Consultants	N/A
$9,708.35	Natalie Grishaber	2021-03-10	0	Scientific Consultants	N/A
$387.00	Natcapitalfirstaid	N/A	N/A	Training Consultants Fees & Expense	N/A
$20,400.00	Nathalie Tufenkji	2017-12-19	6	Scientific Consultants	N/A
$1,500.00	Nathalie Tufenkji	2019-07-30	8	Scientific Consultants	N/A
$6,000.00	Nathan Cardinal	2019-01-09	1	Scientific Consultants	N/A
$40,317.30	National Audubon Society Inc	2022-05-12	7	Scientific Consultants	N/A
$30,000.00	National Audubon Society Inc	2022-06-13	21	Scientific Consultants	N/A
$39,900.00	National Audubon Society Inc	2022-11-10	4	Scientific Consultants	N/A
$42,714.00	National Capital Commission	N/A	N/A	Mgmt Consulting Services	N/A
$15,000.00	National Council For Air And Stream	2022-01-14	4	Scientific Consultants	N/A
$19,903.57	National Public Relations Inc.	2019-01-30	2	Public Relations Services	N/A
$20,887.50	Nations Fpg Inc.	2019-05-29	4	Mgmt Consulting Services	N/A
$4,100.00	Nations Fpg Inc.	2021-01-15	2	Mgmt Consulting Services	N/A
$18,350.00	Nations Fpg Inc.	N/A	N/A	Training Consultants Fees & Expense	N/A
$48,112.50	Nations Fpg Inc.	2018-04-02	2	Training Consultants Fees & Expense	N/A
$14,500.00	Nations Fpg Inc.	2018-10-17	5	Training Consultants Fees & Expense	N/A
$21,000.00	Nations Fpg Inc.	2019-07-23	8	Training Consultants Fees & Expense	N/A

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$19,750.00	Nations Fpg Inc.	2020-10-01	5	Training Consultants Fees & Expense	N/A
$22,500.00	Nations Fpg Inc.	2021-01-27	2	Training Consultants Fees & Expense	N/A
$23,250.00	Nations Fpg Inc.	2021-09-28	6	Training Consultants Fees & Expense	N/A
$1,500.00	Nature Canada	2018-06-11	1	Mgmt Consulting Services	N/A
$2,500.00	Nature Canada	N/A	N/A	Scientific Consultants	N/A
$22,000.00	Nature Canada	2018-12-04	3	Scientific Consultants	N/A
$15,000.00	Nature Canada	2020-11-18	4	Scientific Consultants	N/A
$40,000.00	Nature Canada	2021-07-26	13	Scientific Consultants	N/A
$39,000.00	Nature Canada	2022-11-21	4	Scientific Consultants	N/A
$18,000.00	Nature Conservancy Of Canada	2020-01-09	2	Scientific Consultants	N/A
$11,000.00	Nature Conservancy Of Canada	2020-10-20	5	Scientific Consultants	N/A
$34,050.00	Naturebank Asset Management Inc	2020-09-22	3	Mgmt Consulting Services	N/A
$22,000.00	Natureserve Canada	2019-02-07	1	Scientific Consultants	N/A
$300.00	Naujat Co-Op	N/A	N/A	Public Relations Services	N/A
$1,650.00	Nautilus Environmental Company Inc.	2018-10-09	2	Scientific Consultants	N/A
$49,415.00	Naut'sa Mawt Resource Group Inc	2022-08-23	19	Mgmt Consulting Services	N/A
$33,600.00	Navius Research	2017-01-06	7	Mgmt Consulting Services	N/A
$19,000.00	Nb Federation Of Naturalists (Natur	2017-04-24	40	Scientific Consultants	N/A
$3,000.00	Nb Federation Of Naturalists (Natur	2018-03-14	0	Scientific Consultants	N/A
$14,834.70	Nb Federation Of Naturalists (Natur	2023-08-16	4	Scientific Consultants	N/A
($10,400.50)	Ncr Associates	N/A	N/A	Training Consultants Fees & Expense	N/A
$19,387.50	Ncr Associates	2020-01-14	14	Training Consultants Fees & Expense	N/A
$1,127.50	Necando Solutions Inc	2019-03-19	0	Mgmt Consulting Services	N/A
$18,120.00	Neil Codner	2020-12-17	1	Training Consultants Fees & Expense	N/A

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$35,000.00	Neo Insight Inc.	2020-11-02	4	Mgmt Consulting Services	N/A
$35,000.00	Neuro Business Insights Inc	2022-01-04	2	Training Consultants Fees & Expense	N/A
$400.00	Neuvoo	N/A	N/A	Advertising	N/A
$20,000.00	New Paradigm Engineering Ltd.	2019-10-15	2	Mgmt Consulting Services	N/A
($51,938.25)	Newfound Recruiting Corporation	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$125,518.25	Newfound Recruiting Corporation	2018-12-05	15	It Consultants - Application/Database Dev & Maint	N/A
$145.00	Newfoundland Weavery L St.John S	N/A	N/A	Design Of Graphics & Art Work	N/A
($6,420.90)	News Canada Inc.	N/A	N/A	Advertising	N/A
$21,416.00	News Canada Inc.	2022-10-03	5	Advertising	N/A
$6,420.90	News Canada Inc.	2023-06-09	9	Advertising	N/A
$57,000.00	News Canada Inc.	2019-07-23	8	Public Relations Services	N/A
$8,780.00	News Canada Inc.	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$1,200.00	Nicholas Froese	2022-01-04	2	Scientific Consultants	N/A
$20,000.00	Nicholas Hollingshead	2019-02-12	1	Scientific Consultants	N/A
$38,094.00	Nichols Applied Management Inc	2021-11-01	16	Mgmt Consulting Services	N/A
$32,200.00	Nicholson Associates Inc.	2021-07-09	8	Mgmt Consulting Services	N/A
$33,600.00	Nicholson Associates Inc.	2022-01-05	3	Mgmt Consulting Services	N/A
$21,000.00	Nicholson Associates Inc.	2022-06-27	9	Mgmt Consulting Services	N/A
$15,375.00	Nicholson Associates Inc.	2022-09-08	18	Mgmt Consulting Services	N/A
$16,875.00	Nicholson Associates Inc.	2022-12-20	27	Mgmt Consulting Services	N/A
$12,000.00	Nicola Love	2022-12-13	3	Scientific Consultants	N/A
$15,000.00	Nicola Love	2023-06-09	6	Scientific Consultants	N/A
$9,600.00	Nicole Beauregard	2018-08-29	7	Mgmt Consulting Services	N/A
$3,600.00	Nicole Caissey	2022-12-06	4	Scientific Consultants	N/A

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(i) amount	**(ii) vendor[1]**	**(iii) date of the contract[2]**	**(iv) duration of the contract[3]**	**(v) description of the services provided[4]**	**(vi) reason or purpose of the contract[5]**
$25,000.00	Nicole Michel	2021-02-25	1	Scientific Consultants	N/A
$35,684.29	Niki Wilson	2021-09-28	9	Scientific Consultants	N/A
$1,263.02	Nimble Information Strategies Inc.	2014-09-29	42	Mgmt Consulting Services	N/A
$187,068.01	Nimble Information Strategies Inc.	2017-10-23	41	Scientific Consultants	N/A
$133,485.53	Nimble Information Strategies Inc.	2021-03-05	39	Scientific Consultants	N/A
$20,375.00	Niva Inc.	2018-12-27	3	Commun Prof Srvce	N/A
$27,500.00	Niva Inc.	2021-01-29	2	Mgmt Consulting Services	N/A
$27,500.00	Niva Inc.	2021-01-06	2	Public Relations Services	N/A
$8,000.00	Nk'mip Desert Cultural Centre Llp	2017-04-01	16	Scientific Consultants	N/A
$22,500.00	Nk'mip Desert Cultural Centre Llp	2018-05-04	6	Scientific Consultants	N/A
$7,000.00	Nobilis Engineering Inc.	2022-07-07	8	Engineering Consultants(Const)	N/A
$6,000.00	Nobilis Engineering Inc.	2021-03-29	12	Engineering Consultants(Other)	N/A
$91,162.50	Nortak Software Ltd	2019-09-17	6	It Consultants - It Program Management Services	N/A
$65,250.00	Nortak Software Ltd	2021-11-03	4	It Consultants - It Program Management Services	N/A
$85,650.00	Nortak Software Ltd	2017-03-20	31	Mgmt Consulting Services	N/A
$30,750.20	North American Council For Fuel	2021-12-08	3	Engineering Consultants(Const)	N/A
$6,457.50	North Creative Inc.	2021-01-19	14	Design Of Graphics & Art Work	N/A
$7,910.00	North Shore Investigation Services	2017-08-21	4	Mgmt Consulting Services	N/A
$10,850.00	North Shore Investigation Services	2017-08-21	7	Mgmt Consulting Services	N/A
$1,050.00	North Shore Investigation Services	2018-03-28	0	Mgmt Consulting Services	N/A
$1,083.67	North Shore Signarama N-Vancouver	N/A	N/A	Design Of Graphics & Art Work	N/A
$3,096.00	Northern News Services	N/A	N/A	Advertising	N/A
$3,809.00	Northertel L.P	2018-10-04	5	Engineering Consultants(Const)	N/A
$5,216.00	Northwest Concrete Cut 605-3344700	N/A	N/A	Engineering Consultants(Const)	N/A

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$25,000.00	Norwegian University Of Science And	2022-10-07	5	Scientific Consultants	N/A
$22,080.00	Nova Cast Inc	2021-07-23	6	Scientific Consultants	N/A
$4,200.00	Nrg Consultants Inc	2019-09-06	6	Engineering Consultants(Const)	N/A
$34,900.00	Nrg Consultants Inc	2022-11-08	4	Engineering Consultants(Const)	N/A
$5,000.00	Nrg Consultants Inc	2020-07-20	8	Engineering Consultants(Other)	N/A
$7,800.00	Nrg Consultants Inc	2021-06-21	9	Engineering Consultants(Other)	N/A
$5,100.00	Nrg Research Group Inc.	2017-12-01	2	Mgmt Consulting Services	N/A
$24,276.78	Nsafe Engineering Inc.	2021-02-15	1	Engineering Consultants(Const)	N/A
$3,000.00	Nss Enterprise Inc.	2022-06-30	9	Training Consultants Fees & Expense	N/A
$20,000.00	Nuka Research And Planning Group, L	2023-10-18	5	Scientific Consultants	N/A
$11,200.00	Nuria Montblanch	2019-02-12	1	Design Of Graphics & Art Work	N/A
$17,000.00	Nuria Montblanch	2019-07-02	8	Design Of Graphics & Art Work	N/A
$864.69	Nwic Inc	N/A	N/A	Commun Prof Srvce	N/A
$67,600.00	Oak Leaf Environmental Inc	2019-04-05	4	Scientific Consultants	N/A
$34,000.00	Oak Leaf Environmental Inc	2020-07-24	5	Scientific Consultants	N/A
$20,000.00	Oak Leaf Environmental Inc	2021-10-25	5	Scientific Consultants	N/A
$40,000.00	Oak Leaf Environmental Inc	2022-06-02	6	Scientific Consultants	N/A
$7,950.00	Oasis-Lmc Ltd.	2015-12-29	27	Scientific Consultants	N/A
$8,000.00	Observatoire D'oiseaux De Rimouski	2021-02-25	1	Scientific Consultants	N/A
$10,200.00	Observatoire D'oiseaux De Rimouski	2022-05-05	7	Scientific Consultants	N/A
$5,100.00	Observatoire D'oiseaux De Rimouski	2023-07-07	17	Scientific Consultants	N/A
$23,000.00	Ocean Wise Conservation Association	2018-03-01	6	Mgmt Consulting Services	N/A
$0.01	Oceanweather Inc.	N/A	N/A	Scientific Consultants	N/A
$23,752.60	Oceanweather Inc.	2015-03-09	30	Scientific Consultants	N/A

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$188,022.49	Oceanweather Inc.	2018-11-15	11	Scientific Consultants	N/A
$4,336.00	Odell Associates Ottaw	N/A	N/A	Scientific Consultants	N/A
$773,326.16	Ogilvy Montreal Inc.	2021-05-19	19	Advertising	N/A
$992,008.95	Ogilvy Montreal Inc.	2023-05-31	22	Advertising	N/A
$39,900.00	Oikonos - Ecosystem Knowledge	2022-08-31	7	Scientific Consultants	N/A
$13,200.00	Oikonos - Ecosystem Knowledge	2023-07-06	8	Scientific Consultants	N/A
$20,000.00	Oil & Gas Sustainability Ltd	2019-01-24	2	Scientific Consultants	N/A
$20,125.00	Okanagan And Similkameen Invasive	2022-02-28	13	Scientific Consultants	N/A
$32,200.00	Okanagan And Similkameen Invasive	2023-07-24	8	Scientific Consultants	N/A
$15,000.00	Okanagan Indian Educational	2023-08-29	2	Scientific Consultants	N/A
$9,990.00	Okanagan Nation Alliance	2022-05-17	5	Scientific Consultants	N/A
$10,000.00	Okanagan Similkameen Conservation	2017-07-31	8	Scientific Consultants	N/A
$10,000.00	Okanagan Similkameen Conservation	2018-08-08	6	Scientific Consultants	N/A
$7,750.00	Okanagan Wildlife Consulting	2017-04-03	2	Scientific Consultants	N/A
$6,500.00	Okanagan Wildlife Consulting	2018-04-02	2	Scientific Consultants	N/A
$4,500.00	Okanagan Wildlife Consulting	2022-01-04	2	Scientific Consultants	N/A
$19,320.00	Olga Bashalkhanova	2023-06-19	9	Scientific Consultants	N/A
$10,000.00	Olivia Maillet	2022-05-25	9	Scientific Consultants	N/A
$20,000.00	Olivier Bahn	2019-12-23	3	Mgmt Consulting Services	N/A
$35,250.00	Olthuis, Kleer, Townshend Llp	2020-11-03	4	Mgmt Consulting Services	N/A
$7,097.00	Omni Provincial Electr Barrie	N/A	N/A	Scientific Consultants	N/A
$5,500.00	One Motion Technologies Inc	2017-01-23	14	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$31.91	Oney Maher	N/A	N/A	Training Consultants Fees & Expense	N/A
$7,063.61	Ontario Community News Toronto	N/A	N/A	Advertising	N/A

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$7,898.40	Ontario Environmental	N/A	N/A	Engineering Consultants(Const)	N/A
$34,500.00	Ontario First Nations Technical	2023-01-09	2	Mgmt Consulting Services	N/A
$629,627.54	Ontario Ministry Of The Environment	N/A	N/A	Mgmt Consulting Services	N/A
$5,000.00	Ontario Nature	2018-08-30	2	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$22,075.00	Ontario Woodlot Association	2019-11-18	4	Scientific Consultants	N/A
$12,600.00	Oproma Inc.	2017-07-10	8	It Consultants - Application/Database Dev & Maint	N/A
$2,964.00	Oproma Inc.	2017-04-03	11	Mgmt Consulting Services	N/A
$3,249.00	Oproma Inc.	2017-05-02	12	Mgmt Consulting Services	N/A
$159,495.00	Oproma Inc.	2016-09-14	66	Mgmt Consulting Services	N/A
$2,964.00	Oproma Inc.	2017-04-03	11	Mgmt Consulting Services	N/A
$18,900.00	Oproma Inc.	2022-05-26	10	Mgmt Consulting Services	N/A
$18,900.00	Oproma Inc.	2023-04-20	11	Mgmt Consulting Services	N/A
$3,762.00	Oproma Inc.	N/A	N/A	Scientific Consultants	N/A
$4,800.93	Optima Communication E Gatineau	N/A	N/A	Design Of Graphics & Art Work	N/A
$13,500.00	Optimal Solutions Ltd	2015-10-15	20	Engineering Consultants(Other)	N/A
$62,857.50	Optimal Solutions Ltd	2017-01-12	8	Engineering Consultants(Other)	N/A
($7,901.34)	Orihwa Inc	N/A	N/A	Training Consultants Fees & Expense	N/A
$8,440.00	Orihwa Inc	2019-05-29	4	Training Consultants Fees & Expense	N/A
$36,000.00	Orla Osborne	2020-09-16	6	Scientific Consultants	N/A
$21,000.00	Orla Osborne	2022-10-27	5	Scientific Consultants	N/A
$21,920.00	Ortech Consulting Inc	2017-11-20	4	Engineering Consultants(Other)	N/A
$88.17	Oscar Maldonado	N/A	N/A	Scientific Consultants	N/A
$9,699.00	Oscar Maldonado	2020-12-16	3	Scientific Consultants	N/A
$9,812.81	Oscar Maldonado	2021-08-26	7	Scientific Consultants	N/A

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$10,445.90	Oscar Maldonado	2023-02-17	1	Scientific Consultants	N/A
$96.00	Osoyoos Times	N/A	N/A	Advertising	N/A
$1,100.00	Ottawa Instrumentation Ltd	2023-12-15	3	Training Consultants Fees & Expense	N/A
$500.00	Ottawa Osteopathy & Sp Ottawa	N/A	N/A	Training Consultants Fees & Expense	N/A
($0.45)	Ouranos Inc.	N/A	N/A	Scientific Consultants	N/A
$4,894.40	Ouranos Inc.	2018-12-19	1	Scientific Consultants	N/A
$76,428.00	Ouranos Inc.	2019-07-08	8	Scientific Consultants	N/A
$9,976.00	Outcome Consultants Inc.	2018-01-29	5	Mgmt Consulting Services	N/A
$16,400.00	Overhang Education Center Ltd	2022-08-09	7	Training Consultants Fees & Expense	N/A
($4,731.78)	Oxford Economics Usa Inc	N/A	N/A	Mgmt Consulting Services	N/A
$4,442,033.63	Oxford Economics Usa Inc	2017-07-13	80	Mgmt Consulting Services	N/A
$13,153.35	Oxford Economics Usa Inc	2015-12-17	27	Mgmt Consulting Services	N/A
$247,800.00	Pacific Climate Impacts Consortium	2020-10-28	29	Scientific Consultants	N/A
$28,560.00	Pacific Epidemiology Services Ltd	2020-12-02	3	Scientific Consultants	N/A
$20,000.00	Pacific Epidemiology Services Ltd	2022-06-16	7	Scientific Consultants	N/A
$19,750.00	Pacific Epidemiology Services Ltd	2023-09-06	6	Scientific Consultants	N/A
$7,619.04	Pacific Rim Laboratories Inc.	2021-09-01	18	Mgmt Consulting Services	N/A
$13.42	Paddle.Net Wordartcom London	N/A	N/A	Design Of Graphics & Art Work	N/A
$1,499.50	Pageau, Morel & Associes Inc.	2015-06-02	21	Engineering Consultants(Const)	N/A
$16,710.11	Pageau, Morel & Associes Inc.	2015-11-02	40	Engineering Consultants(Const)	N/A
$9,062.00	Pageau, Morel & Associes Inc.	2016-08-25	7	Engineering Consultants(Const)	N/A
$6,030.00	Pageau, Morel & Associes Inc.	2018-02-13	13	Engineering Consultants(Const)	N/A
$1,200.00	Paleajook Co-Op	N/A	N/A	Public Relations Services	N/A
$1,586.42	Paleajook Co-Op	N/A	N/A	Scientific Consultants	N/A

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$36,380.00	Palliser Environmental Consulting L	2022-11-10	4	Mgmt Consulting Services	N/A
$2,250.00	Pals Geomatics Corp	N/A	N/A	Engineering Consultants(Other)	N/A
$51.00	Pamela Dempster Ba, B Enfield	N/A	N/A	Commun Prof Srvce	N/A
$1,000.00	Pamela Mary Welbourn	2018-10-12	5	Scientific Consultants	N/A
$1,720.00	Parklandgeo Ltd.	N/A	N/A	Engineering Consultants(Const)	N/A
$43,601.25	Pascale Lanctot-Leroy	2022-05-30	22	Mgmt Consulting Services	N/A
$6,000.00	Patience Tshuma	2017-02-16	5	Mgmt Consulting Services	N/A
$16,310.00	Paton & Associates Management	2018-03-05	1	Training Consultants Fees & Expense	N/A
$20,000.00	Patricia Fontaine/ Edss	2021-01-21	2	Scientific Consultants	N/A
$3,600.00	Patrick Jagielski	2020-08-04	2	Scientific Consultants	N/A
$3,500.00	Patrick Ndlovu	2017-02-15	10	Mgmt Consulting Services	N/A
$7,560.00	Paul Donchenko	2020-02-12	1	Scientific Consultants	N/A
$400.00	Paul Fields	N/A	N/A	Training Consultants Fees & Expense	N/A
$30,497.50	Paul Grant	2015-04-29	44	Mgmt Consulting Services	N/A
$39,900.00	Paul Levesque	2022-06-20	7	Scientific Consultants	N/A
$24,900.00	Paul Morrill	2021-03-09	3	Scientific Consultants	N/A
$35,000.00	Paul O'brien	2021-02-18	6	Scientific Consultants	N/A
$7,000.00	Paul O'brien	2024-01-15	2	Scientific Consultants	N/A
$1,500.00	Paul Sibley	2018-10-04	3	Scientific Consultants	N/A
$562.50	Paulatuk Hunters & Trapper Committe	2020-02-25	1	Public Relations Services	N/A
$22,000.00	Paulin Coulibaly	2019-01-30	2	Scientific Consultants	N/A
$580.00	Pay.Goldenwest.Ca	N/A	N/A	Advertising	N/A
$1,040.00	Paypal Adion	N/A	N/A	Engineering Consultants(Other)	N/A
$3,800.00	Paypal Apexresourc	N/A	N/A	Training Consultants Fees & Expense	N/A

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$19,040.00	Paypal Atnaenviron	N/A	N/A	Scientific Consultants	N/A
$2,055.42	Paypal David Best	N/A	N/A	Scientific Consultants	N/A
$7,100.50	Paypal Dcm	N/A	N/A	Engineering Consultants(Other)	N/A
$2,396.87	Paypal Elnico	N/A	N/A	Scientific Consultants	N/A
$3,390.00	Paypal Gabrielito5	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$2,250.00	Paypal Gpritchard	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$12,637.39	Paypal Hyperactive	N/A	N/A	Advertising	N/A
$4,000.00	Paypal Iainctdunca	N/A	N/A	Scientific Consultants	N/A
$110.62	Paypal Kaileehopp	N/A	N/A	Scientific Consultants	N/A
$1,500.00	Paypal Kelly	N/A	N/A	Design Of Graphics & Art Work	N/A
$2,000.00	Paypal Khghahari	N/A	N/A	Scientific Consultants	N/A
$8,849.56	Paypal Kimberleyhughe	N/A	N/A	Scientific Consultants	N/A
$245.00	Paypal Lehsmallsha	N/A	N/A	Scientific Consultants	N/A
$2,200.00	Paypal Marco	N/A	N/A	Mgmt Consulting Services	N/A
$1,296.00	Paypal Neogissolut	N/A	N/A	Commun Prof Srvce	N/A
$1,980.00	Paypal Nlebaron	N/A	N/A	Scientific Consultants	N/A
$6,965.00	Paypal Okazyconsei	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,600.00	Paypal Peter	N/A	N/A	Design Of Graphics & Art Work	N/A
$3,480.60	Paypal Rob	N/A	N/A	Scientific Consultants	N/A
$250.00	Paypal Sensryovrld	N/A	N/A	Commun Prof Srvce	N/A
$2,057.14	Paypal Spiriadigit	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$954.03	Paypal Stroudwater	N/A	N/A	Training Consultants Fees & Expense	N/A
$4,835.85	Paypal Tbtengineer	N/A	N/A	Engineering Consultants(Other)	N/A
$1,279.98	Paypal Westnetsolu	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A

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$80.00	Paypal Westnetsolu	N/A	N/A	It Consultants - It Program Management Services	N/A
$786.00	Paypal Wilcox.Alana	N/A	N/A	Scientific Consultants	N/A
$5,000.00	Paypal Yasmeen.Zahaby	N/A	N/A	Scientific Consultants	N/A
$8,523.25	Paypal *Alanacweber	N/A	N/A	Scientific Consultants	N/A
$8,149.71	Paypal *Alanaweber	N/A	N/A	Scientific Consultants	N/A
$11,348.20	Paypal *Alcid	N/A	N/A	Scientific Consultants	N/A
$9,500.00	Paypal *Alexandraki	N/A	N/A	Scientific Consultants	N/A
$9,000.00	Paypal *Allisonwalk	N/A	N/A	Scientific Consultants	N/A
$425.00	Paypal *Alpenpathso	N/A	N/A	Training Consultants Fees & Expense	N/A
$500.00	Paypal *Andre Morrill	N/A	N/A	Scientific Consultants	N/A
$2,050.00	Paypal *Andrewmacdo	N/A	N/A	Scientific Consultants	N/A
$5,573.10	Paypal *Angela.Mclaugh	N/A	N/A	Scientific Consultants	N/A
$4,500.00	Paypal *Apexresourc	N/A	N/A	Scientific Consultants	N/A
$1,600.00	Paypal *Aranzamolinaga	N/A	N/A	Scientific Consultants	N/A
$5,000.00	Paypal *Audubonca ny	N/A	N/A	Scientific Consultants	N/A
$6,162.00	Paypal *Beyondattit	N/A	N/A	Training Consultants Fees & Expense	N/A
$733.87	Paypal *Biostoneani	N/A	N/A	Scientific Consultants	N/A
$1,364.75	Paypal *Breannemurr	N/A	N/A	Scientific Consultants	N/A
$1,222.08	Paypal *Cadieuxp	N/A	N/A	Scientific Consultants	N/A
$7,000.00	Paypal *Caitlinjmporte	N/A	N/A	Scientific Consultants	N/A
$3,770.00	Paypal *Codenextinc	N/A	N/A	Engineering Consultants(Const)	N/A
$8,840.70	Paypal *Consultatio	N/A	N/A	Scientific Consultants	N/A
$685.50	Paypal *Documentcon	N/A	N/A	Engineering Consultants(Const)	N/A
$3,000.00	Paypal *Dravery	N/A	N/A	Scientific Consultants	N/A

NAME OF ORGANIZATION: Environment and Climate Change Canada

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(i) amount	**(ii) vendor[1]**	**(iii) date of the contract[2]**	**(iv) duration of the contract[3]**	**(v) description of the services provided[4]**	**(vi) reason or purpose of the contract[5]**
$2,805.00	Paypal *Dwubs	N/A	N/A	Engineering Consultants(Const)	N/A
$4,962.83	Paypal *Evalineharmsen	N/A	N/A	Scientific Consultants	N/A
$3,000.00	Paypal *Financialin	N/A	N/A	Scientific Consultants	N/A
$47.61	Paypal *Firstaidcpr	N/A	N/A	Training Consultants Fees & Expense	N/A
$3,000.00	Paypal *Freitagkels	N/A	N/A	Scientific Consultants	N/A
$3,000.00	Paypal *Freitagkelsey	N/A	N/A	Scientific Consultants	N/A
$982.61	Paypal *Gabrielito5	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$5,850.00	Paypal *Gesfor	N/A	N/A	Engineering Consultants(Other)	N/A
$730.00	Paypal *Hatkanchana	N/A	N/A	Scientific Consultants	N/A
$2,125.00	Paypal *Iap2 Canada	N/A	N/A	Training Consultants Fees & Expense	N/A
$40.01	Paypal *Inckwpcoltd In	N/A	N/A	Scientific Consultants	N/A
$316.69	Paypal *Intrinsicde	N/A	N/A	Design Of Graphics & Art Work	N/A
$5,095.41	Paypal *J.A.Trus	N/A	N/A	Scientific Consultants	N/A
$42,810.00	Paypal *Jolene.Giacint	N/A	N/A	Scientific Consultants	N/A
$3,291.00	Paypal *Jolenegiaci	N/A	N/A	Scientific Consultants	N/A
$600.00	Paypal *Kimchris62	N/A	N/A	Scientific Consultants	N/A
$5,937.75	Paypal *Kingmasond	N/A	N/A	Scientific Consultants	N/A
$9,523.81	Paypal *Kozatechnol	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$1,498.24	Paypal *Ksalmi	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$2,875.00	Paypal *Laskeekbayc	N/A	N/A	Scientific Consultants	N/A
$2,750.00	Paypal *Leahfult	N/A	N/A	Scientific Consultants	N/A
$1,405.42	Paypal *Lesliedaven	N/A	N/A	Training Consultants Fees & Expense	N/A
$3,438.44	Paypal *Lkneary22	N/A	N/A	Scientific Consultants	N/A
$6,610.81	Paypal *Mackenziegu	N/A	N/A	Scientific Consultants	N/A

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$3,500.00	Paypal *Mattroung	N/A	N/A	Scientific Consultants	N/A
$2,816.89	Paypal *Mb	N/A	N/A	Mgmt Consulting Services	N/A
$816.00	Paypal *Mcivorsurvivor	N/A	N/A	Design Of Graphics & Art Work	N/A
$9,750.00	Paypal *Mhcc Mhfa	N/A	N/A	Training Consultants Fees & Expense	N/A
$5,542.40	Paypal *Mjarviscross	N/A	N/A	Scientific Consultants	N/A
$22,500.00	Paypal *Msrodway	N/A	N/A	Scientific Consultants	N/A
$909.00	Paypal *Oragecommun	N/A	N/A	Design Of Graphics & Art Work	N/A
$628.56	Paypal *Rob	N/A	N/A	Scientific Consultants	N/A
$309.15	Paypal *Sahturenewa	N/A	N/A	Mgmt Consulting Services	N/A
$19,000.00	Paypal *Sarahpopov	N/A	N/A	Scientific Consultants	N/A
($180.88)	Paypal *Sergebisson	N/A	N/A	Training Consultants Fees & Expense	N/A
$456.62	Paypal *Sheedyconsulti	N/A	N/A	Commun Prof Srvce	N/A
$310.33	Paypal *Siriusmedx	N/A	N/A	Training Consultants Fees & Expense	N/A
$2,712.76	Paypal *Tabatabagat	N/A	N/A	Scientific Consultants	N/A
$4,117.31	Paypal *Taitcommuni	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$5,823.30	Paypal *Talawa38	N/A	N/A	Scientific Consultants	N/A
$8,700.00	Paypal *Thomasbaker	N/A	N/A	Scientific Consultants	N/A
$1,080.75	Paypal *Tunaip	N/A	N/A	Scientific Consultants	N/A
$2,304.00	Paypal *Usainteanne	N/A	N/A	Training Consultants Fees & Expense	N/A
$17,215.00	Paypal *Visionsolai	N/A	N/A	Engineering Consultants(Const)	N/A
$2,100.00	Paypal *Xeleranceco	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$3,506.61	Paypal *Yoby234	N/A	N/A	Scientific Consultants	N/A
$8,849.00	Pci Geomatics Enterpri Markham	N/A	N/A	Training Consultants Fees & Expense	N/A
$504.00	Peak Security Services Cranbrook	N/A	N/A	It Consultants - It Security Services	N/A

NAME OF ORGANIZATION: Environment and Climate Change Canada

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$2,400.00	Pearson Engineering	N/A	N/A	Engineering Consultants(Const)	N/A
$24,287.50	Pearson Engineering Ltd	2022-01-12	38	Engineering Consultants(Const)	N/A
$22,000.00	Pearson Engineering Ltd	2019-01-03	0	Engineering Consultants(Other)	N/A
$12,000.01	Pelmorex Corp	N/A	N/A	Advertising	N/A
$4,500.00	Pelmorex Corp	N/A	N/A	Design Of Graphics & Art Work	N/A
$2,092.50	Pendergraft Professional Land Surve	2019-12-17	3	Scientific Consultants	N/A
$3,875.00	Penticton Indian Band	2020-08-13	7	Scientific Consultants	N/A
$2,933.69	Performance Management	N/A	N/A	Training Consultants Fees & Expense	N/A
$540.00	Performance Management	N/A	N/A	Training Consultants Fees & Expense	N/A
$2,610.00	Performance Management Consultants	2017-07-05	4	Mgmt Consulting Services	N/A
$3,035.00	Performance Management Consultants	2019-10-04	5	Mgmt Consulting Services	N/A
$4,600.00	Performance Management Consultants	2018-12-06	3	Training Consultants Fees & Expense	N/A
$4,800.00	Performance Management Consultants	2019-09-11	6	Training Consultants Fees & Expense	N/A
$9,650.00	Performance Management Consultants	2020-01-07	2	Training Consultants Fees & Expense	N/A
$8,800.00	Performance Management Consultants	2020-11-22	4	Training Consultants Fees & Expense	N/A
$27,900.00	Performance Management Network Inc.	2021-04-23	11	Training Consultants Fees & Expense	N/A
$4,100.00	Performance Peak 2 Inc.	2023-11-08	4	Mgmt Consulting Services	N/A
$8,000.00	Peter Geoffrey Wells	2018-01-04	6	Scientific Consultants	N/A
$18,700.00	Peter Hadwen Consulting Inc.	2023-09-01	18	Mgmt Consulting Services	N/A
$1,500.00	Peter S. Ross	2019-08-23	7	Scientific Consultants	N/A
$2,000.00	Peter Schnurr	2019-06-28	9	Scientific Consultants	N/A
$1,198,529.00	Pfs Corporation	2019-11-13	34	Scientific Consultants	N/A
$47.95	Pharmacie Martin Beauc Gatineau	N/A	N/A	Mgmt Consulting Services	N/A
$9.95	Pharmaprix #0003	N/A	N/A	Mgmt Consulting Services	N/A

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$10.56	Pharmasave #246	N/A	N/A	Scientific Consultants	N/A
$5,670.00	Philippe-Andre Laplante	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$4,113.50	Phirelight Security Solutions Inc	2018-12-24	3	It Consultants - It Program Management Services	N/A
$9,766.45	Photrack Ag	2020-06-11	13	It Consultants - Distributed Computing Environment	N/A
$8,325.00	Pierre-Olivier Boucher	2019-01-16	14	Design Of Graphics & Art Work	N/A
$9,675.00	Pinchin Ltd	2022-11-21	6	Engineering Consultants(Const)	N/A
$1,159.50	Pinchin Ltd	N/A	N/A	Engineering Consultants(Other)	N/A
$9,875.00	Pinchin Ltd	2021-03-11	2	Engineering Consultants(Other)	N/A
$19,370.00	Pinchin Ltd	2018-10-18	5	Scientific Consultants	N/A
$21,880.00	Pinchin Ltd	2019-08-22	7	Scientific Consultants	N/A
$22,525.00	Pinchin Ltd	2020-04-21	11	Scientific Consultants	N/A
$22,825.00	Pinchin Ltd	2021-04-12	11	Scientific Consultants	N/A
$28,779.00	Pinchin Ltd	2022-05-02	10	Scientific Consultants	N/A
$22,119.00	Pinchin Ltd	2023-03-17	12	Scientific Consultants	N/A
$8,935.00	Pinchin Ltd.	N/A	N/A	Engineering Consultants(Const)	N/A
$14,571.00	Pinchin Ltd.	N/A	N/A	Engineering Consultants(Other)	N/A
$17,191.00	Pinchin Ltd.	N/A	N/A	Scientific Consultants	N/A
$1,920.00	Pinder's Security Products	2020-01-07	1	It Consultants - It Security Services	N/A
$3,800.00	Pinter Associates Ltd	N/A	N/A	Engineering Consultants(Other)	N/A
($37.50)	Pk Robertson Inc	N/A	N/A	Engineering Consultants(Other)	N/A
$79,250.00	Pk Robertson Inc	2017-07-11	80	Engineering Consultants(Other)	N/A
$6,000.00	Pl Technology Solution	N/A	N/A	Training Consultants Fees & Expense	N/A
$2,750.00	Planetworks Consulting Corporation	2017-11-29	4	Engineering Consultants(Other)	N/A
$3,000.00	Planetworks Consulting Corporation	2018-05-14	1	Engineering Consultants(Other)	N/A

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$3,500.00	Planetworks Consulting Corporation	2018-07-25	1	Engineering Consultants(Other)	N/A
$3,500.00	Planetworks Consulting Corporation	2018-08-01	0	Engineering Consultants(Other)	N/A
$14,509.00	Plasticraft Limited	2020-03-10	0	Design Of Graphics & Art Work	N/A
$18,134.22	Plasticraft Ltd	N/A	N/A	Design Of Graphics & Art Work	N/A
$7,346.43	Plastiq University O 888-6080670	N/A	N/A	Scientific Consultants	N/A
$0.01	Pleiad Canada Inc.	N/A	N/A	Mgmt Consulting Services	N/A
$5,225.00	Pleiad Canada Inc.	2021-03-30	0	Mgmt Consulting Services	N/A
$1,425.00	Pleiad Canada Inc.	2022-07-18	8	Mgmt Consulting Services	N/A
$2,636.25	Pleiad Canada Inc.	2022-07-21	8	Mgmt Consulting Services	N/A
$3,063.75	Pleiad Canada Inc.	2022-07-29	8	Mgmt Consulting Services	N/A
$2,833.31	Pleiad Canada Inc.	2023-01-13	3	Mgmt Consulting Services	N/A
$10,243.75	Pleiad Canada Inc.	2023-03-27	12	Mgmt Consulting Services	N/A
$570.00	Pleiad Canada Inc.	2023-04-04	11	Mgmt Consulting Services	N/A
$8,980.08	Pleiad Canada Inc.	2023-06-05	13	Mgmt Consulting Services	N/A
$1,242.86	Pleiad Canada Inc.	2023-12-19	15	Mgmt Consulting Services	N/A
$2,100.00	Pleiad Canada Inc.	2019-03-20	3	Training Consultants Fees & Expense	N/A
$694.38	Pleiad Canada Inc.	2019-11-28	4	Training Consultants Fees & Expense	N/A
$3,500.00	Pleiad Canada Inc.	2020-01-28	6	Training Consultants Fees & Expense	N/A
$1,750.00	Pleiad Canada Inc.	2020-09-30	6	Training Consultants Fees & Expense	N/A
$1,050.00	Pleiad Canada Inc.	2022-03-21	12	Training Consultants Fees & Expense	N/A
($10.00)	Point West Electrical Services Inc	N/A	N/A	Engineering Consultants(Const)	N/A
$8,200.00	Point West Electrical Services Inc	2017-08-29	1	Engineering Consultants(Const)	N/A
$1,300.00	Point West Electrical Services Inc	2018-02-22	0	Engineering Consultants(Const)	N/A
$3,520.00	Poisson Consulting Ltd.	2019-11-19	1	Scientific Consultants	N/A

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$10,580.00	Poisson Consulting Ltd.	2021-05-12	2	Scientific Consultants	N/A
$24,000.00	Polaris Applied Sciences Inc.	2017-11-21	4	Scientific Consultants	N/A
$39,500.00	Polaris Applied Sciences Inc.	2022-11-09	4	Scientific Consultants	N/A
$11,500.00	Polaris Land Surveying Inc	2021-07-20	2	Scientific Consultants	N/A
$74,866.00	Policy Models Corp	2022-05-20	22	It Consultants - Application/Database Dev & Maint	N/A
$137,660.00	Policy Models Corp	2016-08-09	67	Mgmt Consulting Services	N/A
$27,000.00	Polster Environmental Services Ltd	2020-10-13	5	Scientific Consultants	N/A
$36,600.00	Polster Environmental Services Ltd	2021-07-27	8	Scientific Consultants	N/A
$65,000.00	Polster Environmental Services Ltd	2023-06-28	33	Scientific Consultants	N/A
$14,498.55	Portage Personnel Inc.	2016-03-07	16	It Consultants - Application/Database Dev & Maint	N/A
$19,684.89	Portage Personnel Inc.	2019-08-21	1	Mgmt Consulting Services	N/A
$21,875.00	Portage Personnel Inc.	2017-04-25	2	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$4,500.00	Positive Matters Inc.	2019-09-25	0	Training Consultants Fees & Expense	N/A
$789.00	Postech Hamilton	N/A	N/A	Engineering Consultants(Other)	N/A
$370.95	Postersmith.Com	N/A	N/A	Design Of Graphics & Art Work	N/A
$996.48	Postmedia Network	N/A	N/A	Advertising	N/A
$36,000.00	Pourya Shahpoury Bahry	2022-07-05	8	Training Consultants Fees & Expense	N/A
$41,063.33	Power Systems Research	2018-04-23	4	Mgmt Consulting Services	N/A
$31,368.02	Power Systems Research	2020-07-27	5	Scientific Consultants	N/A
$205,017.12	Power Systems Research	2021-07-15	20	Scientific Consultants	N/A
$0.00	Pp 1330code	N/A	N/A	Design Of Graphics & Art Work	N/A
$34,750.00	Ppa Engineering Technologies Inc	2022-09-01	4	Engineering Consultants(Const)	N/A
$35,250.00	Ppa Engineering Technologies Inc	2023-08-22	5	Engineering Consultants(Const)	N/A
$19,750.00	Ppa Engineering Technologies Inc	2017-10-02	5	Engineering Consultants(Other)	N/A

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$8,100.00	Pra Inc	N/A	N/A	Mgmt Consulting Services	N/A
$136,125.00	Pra Inc	2017-03-10	15	Mgmt Consulting Services	N/A
$32,400.00	Pra Inc	2017-08-07	7	Mgmt Consulting Services	N/A
$136,450.00	Pra Inc	2019-04-01	23	Mgmt Consulting Services	N/A
$98,700.00	Pra Inc	2019-04-01	23	Mgmt Consulting Services	N/A
$18,100.00	Pra Inc	2019-06-20	2	Mgmt Consulting Services	N/A
$148,833.35	Pra Inc	2019-10-02	17	Mgmt Consulting Services	N/A
$203,850.00	Pra Inc	2020-12-02	15	Mgmt Consulting Services	N/A
$123,200.00	Pra Inc	2021-02-23	13	Mgmt Consulting Services	N/A
$37,750.00	Pra Inc	2022-08-22	7	Mgmt Consulting Services	N/A
$5,781.25	Pra Inc	2023-11-14	10	Mgmt Consulting Services	N/A
$21,497.00	Pra Inc	2018-01-30	4	Mgmt Consulting Services	N/A
$3,022.94	Practical Stats	N/A	N/A	Training Consultants Fees & Expense	N/A
$264.87	Prairie Diagnostic Ser	N/A	N/A	Scientific Consultants	N/A
$2,289.79	Precisionhawk	N/A	N/A	Design Of Graphics & Art Work	N/A
$36,350.88	Press News Limited	2017-05-01	11	Commun Prof Srvce	N/A
$34,000.00	Pricewaterhousecoopers Llp	2020-10-05	3	Engineering Consultants(Const)	N/A
$21,149.00	Pricewaterhousecoopers Llp	2018-10-26	5	Mgmt Consulting Services	N/A
$21,419.00	Pricewaterhousecoopers Llp	2019-06-28	3	Mgmt Consulting Services	N/A
$183,228.82	Pricewaterhousecoopers Llp	2020-06-15	21	Mgmt Consulting Services	N/A
$14,000.00	Pricewaterhousecoopers Llp	2018-10-10	1	Public Relations Services	N/A
$10.00	Prime Communications C Simcoe	N/A	N/A	Commun Prof Srvce	N/A
$28,600.00	Prime Strategies Inc	2018-10-26	3	Commun Prof Srvce	N/A
$943,208.68	Prime Strategies Inc	2021-05-21	7	Public Relations Services	N/A

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$6,860.00	Primodal Systems Inc	2018-08-04	7	Scientific Consultants	N/A
$1,697.15	Priority Management	N/A	N/A	Training Consultants Fees & Expense	N/A
$5,749.94	Priority Management	2017-11-21	4	Training Consultants Fees & Expense	N/A
$6,424.98	Priority Management	2018-01-12	2	Training Consultants Fees & Expense	N/A
$7,000.00	Priority Management	2018-04-13	0	Training Consultants Fees & Expense	N/A
$9,000.00	Priority Management	2023-02-15	3	Training Consultants Fees & Expense	N/A
$15,135.00	Priority Management	2023-12-19	3	Training Consultants Fees & Expense	N/A
$10,505.04	Priority Management	2023-12-21	3	Training Consultants Fees & Expense	N/A
$18,000.00	Prism Engineering Limited	2017-12-20	51	Engineering Consultants(Const)	N/A
$36,500.00	Prism Engineering Limited	2021-12-21	3	Engineering Consultants(Const)	N/A
$1,154.61	Pritchard Engineering	N/A	N/A	Engineering Consultants(Const)	N/A
$24,000.00	Privpro Inc.	2022-03-07	12	It Consultants - It Security Services	N/A
$24,000.00	Privpro Inc.	2021-04-23	0	Mgmt Consulting Services	N/A
$1,175.00	Pro Aviation Safety Tr 604-5758689	N/A	N/A	Training Consultants Fees & Expense	N/A
$385.00	Pro Aviation Safety Training	N/A	N/A	Training Consultants Fees & Expense	N/A
$4,795.00	Pro-Bel Group Limited Ajax	N/A	N/A	Engineering Consultants(Other)	N/A
$9,240.00	Procept Associates Ltd.	2018-07-11	8	Training Consultants Fees & Expense	N/A
($164,908.80)	Procom Consultant Group Ltd	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$627,761.05	Procom Consultant Group Ltd	2019-04-01	35	It Consultants - Application/Database Dev & Maint	N/A
$562,576.00	Procom Consultant Group Ltd	2021-08-21	31	It Consultants - Application/Database Dev & Maint	N/A
$147,212.80	Procom Consultant Group Ltd	N/A	N/A	It Consultants - It Program Management Services	N/A
$448,380.80	Procom Consultant Group Ltd	2021-08-21	31	It Consultants - It Program Management Services	N/A
$3,150.00	Production Electroniqu Saint-Jean-Su	N/A	N/A	Commun Prof Srvce	N/A
$255.63	Professional Court	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A

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$4,703.16	Professional Court Reporters Inc.	2017-04-01	11	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$319.60	Professional Court Reporters Inc.	2017-05-15	10	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$1,610.00	Proficiency Testing Ca	N/A	N/A	Scientific Consultants	N/A
$534.00	Proficiency Testing Ca Nepean	N/A	N/A	Training Consultants Fees & Expense	N/A
($15.00)	Prolang	N/A	N/A	Training Consultants Fees & Expense	N/A
$585.00	Prolang	2018-05-18	10	Training Consultants Fees & Expense	N/A
$21,450.00	Prologue Consultants	2018-10-26	8	It Consultants - Application/Database Dev & Maint	N/A
$3,980.00	Promaxis Systems Inc	2019-10-25	1	Training Consultants Fees & Expense	N/A
$39,990.00	Pronatura Noreste A.C.	2022-08-30	7	Scientific Consultants	N/A
$897.63	Pronatura Noroeste A.C.	N/A	N/A	Scientific Consultants	N/A
$18,142.79	Pronatura Noroeste A.C.	2018-11-05	4	Scientific Consultants	N/A
$2,118.56	Pronatura Noroeste A.C.	2021-01-14	0	Scientific Consultants	N/A
$11,397.00	Province of Saskatchewan	N/A	N/A	Mgmt Consulting Services	N/A
$80,000.00	Province Of British Columbia	N/A	N/A	Mgmt Consulting Services	N/A
$36,353.00	Province of British Columbia	N/A	N/A	Scientific Consultants	N/A
$2,442.07	Province Of British Columbia	N/A	N/A	Scientific Consultants	N/A
$83,950.00	Province Of Manitoba	N/A	N/A	Mgmt Consulting Services	N/A
$7,075.00	Ps Engineering Inc.	2023-03-12	12	Engineering Consultants(Const)	N/A
$3,250.00	Ps Engineering Inc.	2023-03-24	12	Engineering Consultants(Const)	N/A
$469.89	Ps Statistics Ltd	N/A	N/A	Training Consultants Fees & Expense	N/A
$22,857.14	Psychometrics Canada Ltd.	2017-09-14	6	Mgmt Consulting Services	N/A
$8,550.00	Pt Industrial Electric 905-6695712	N/A	N/A	Engineering Consultants(Const)	N/A
$17,699.12	Public Policy Forum	2018-10-26	3	Public Relations Services	N/A
$2,374.45	Purespirit Solutions Inc	2023-03-22	0	Scientific Consultants	N/A

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$30.24	Puro/331581353785	N/A	N/A	Engineering Consultants(Const)	N/A
$469.14	Puro/331811052421	N/A	N/A	Engineering Consultants(Const)	N/A
$5,850.00	Pye & Richard Architects	2019-01-14	2	Engineering Consultants(Const)	N/A
$11,500.00	Pyle Consulting Inc.	2017-01-27	3	Mgmt Consulting Services	N/A
$9,502.56	Qikiqtaaluk Wildlife Board	2019-01-30	7	Scientific Consultants	N/A
$13,739.10	Qing Zhao	2020-02-04	13	Scientific Consultants	N/A
($7,753.58)	Qmr Staffing Solutions Incorporated	N/A	N/A	Mgmt Consulting Services	N/A
$44,385.21	Qmr Staffing Solutions Incorporated	2017-03-06	4	Mgmt Consulting Services	N/A
$8,024.45	Qmr Staffing Solutions Incorporated	2017-11-21	2	Mgmt Consulting Services	N/A
$44,454.76	Qmr Staffing Solutions Incorporated	2018-04-30	59	Mgmt Consulting Services	N/A
$28,150.00	Qmr Staffing Solutions Incorporated	2018-05-30	46	Mgmt Consulting Services	N/A
$3,705.00	Qmr Staffing Solutions Incorporated	2019-02-21	8	Mgmt Consulting Services	N/A
$77,800.00	Qmr Staffing Solutions Incorporated	2019-03-12	12	Mgmt Consulting Services	N/A
$20,112.00	Qmr Staffing Solutions Incorporated	2019-06-10	2	Mgmt Consulting Services	N/A
$14,918.40	Qmr Staffing Solutions Incorporated	2020-02-05	4	Mgmt Consulting Services	N/A
$20,000.00	Qmr Staffing Solutions Incorporated	2020-03-12	4	Mgmt Consulting Services	N/A
$35,122.50	Qmr Staffing Solutions Incorporated	2020-10-29	11	Mgmt Consulting Services	N/A
$37,758.00	Qmr Staffing Solutions Incorporated	2021-09-10	26	Mgmt Consulting Services	N/A
$35,116.18	Qmr Staffing Solutions Incorporated	2023-10-27	5	Mgmt Consulting Services	N/A
$15,000.00	Qmr Staffing Solutions Incorporated	2017-03-28	4	Mgmt Consulting Services	N/A
$9,000.00	Qmr Staffing Solutions Incorporated	2017-10-24	5	Mgmt Consulting Services	N/A
$13,518.40	Qmr Staffing Solutions Incorporated	2018-04-23	8	Mgmt Consulting Services	N/A
$15,070.00	Qmr Staffing Solutions Incorporated	2018-07-16	8	Mgmt Consulting Services	N/A
$2,362.50	Qmr Staffing Solutions Incorporated	2018-08-01	7	Mgmt Consulting Services	N/A

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$18,000.00	Qmr Staffing Solutions Incorporated	2018-08-02	7	Mgmt Consulting Services	N/A
$36,543.28	Qmr Staffing Solutions Incorporated	2019-02-25	16	Training Consultants Fees & Expense	N/A
$78.07	Qr-Code-Generator.Com	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$3,000.00	Qualsys Engco Inc	2020-11-23	4	It Consultants - It Program Management Services	N/A
$290.00	Quattra Scs Ltd	N/A	N/A	Commun Prof Srvce	N/A
$24,500.00	Queen's University	2019-08-21	7	Scientific Consultants	N/A
$20,000.00	Queen's University	2021-03-01	0	Scientific Consultants	N/A
$29,000.00	Queen's University	2019-09-18	1	Training Consultants Fees & Expense	N/A
$5,076.80	Quest Audio Visual Inc.	N/A	N/A	Commun Prof Srvce	N/A
$37,675.00	Quintet Consulting Corporation	2017-06-02	6	Mgmt Consulting Services	N/A
$1,900.00	Quintet Consulting Corporation	2017-10-20	29	Mgmt Consulting Services	N/A
$43,800.00	Quintet Consulting Corporation	2023-06-14	16	Mgmt Consulting Services	N/A
$68,534.58	Quorus Consulting Group Inc.	2019-01-16	11	Advertising	N/A
$109,760.03	Quorus Consulting Group Inc.	2020-12-29	3	Advertising	N/A
$7,500.00	R A Leadership Solutions Inc	2018-01-05	0	Mgmt Consulting Services	N/A
$1,390.00	R P E P	N/A	N/A	Engineering Consultants(Other)	N/A
$37,800.00	R. Keith Jones & Associates	2023-02-10	1	Scientific Consultants	N/A
$20,000.00	R.W. Gray Consulting Ltd	2022-11-16	4	Scientific Consultants	N/A
$38,000.00	R.W. Gray Consulting Ltd	2023-10-20	5	Scientific Consultants	N/A
$28,360.00	R2i Inc	2020-07-29	8	It Consultants - It Program Management Services	N/A
$20,000.00	Rachel Nalepa	2023-07-06	7	Scientific Consultants	N/A
$9,220.80	Raincoast Conservation Foundation	2023-04-19	5	Scientific Consultants	N/A
$10,476.19	Raincoast Education Society	2019-04-23	1	Scientific Consultants	N/A
$10,000.00	Raincoast Education Society	2020-05-25	4	Scientific Consultants	N/A

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$10,000.00	Raincoast Education Society	2021-05-26	1	Scientific Consultants	N/A
$3,000.00	Rainie Sharpe	2017-12-04	3	Training Consultants Fees & Expense	N/A
$2,500.00	Rainie Sharpe	2018-10-09	1	Training Consultants Fees & Expense	N/A
$20,000.00	Ramboll Canada Inc.	2017-11-03	2	Mgmt Consulting Services	N/A
$21,735.00	Ramboll Canada Inc.	2019-12-04	3	Mgmt Consulting Services	N/A
$21,000.00	Ramboll Canada Inc.	2019-02-22	1	Scientific Consultants	N/A
($898.39)	Ramboll Environ U.S. Corporation	N/A	N/A	Engineering Consultants(Const)	N/A
$24,267.39	Ramboll Environ U.S. Corporation	2019-02-06	1	Engineering Consultants(Const)	N/A
($134,979.72)	Randstad Interim Inc	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$2,327,351.40	Randstad Interim Inc	2021-09-27	30	It Consultants - Application/Database Dev & Maint	N/A
$135,062.88	Randstad Interim Inc	N/A	N/A	It Consultants - It Program Management Services	N/A
$2,372,058.60	Randstad Interim Inc	2020-08-26	43	It Consultants - It Program Management Services	N/A
$9,016.92	Randstad Interim Inc	2021-09-27	30	It Consultants - It Program Management Services	N/A
($93,450.00)	Randstad Interim Inc.	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$247,100.00	Randstad Interim Inc.	2018-11-14	16	It Consultants - Application/Database Dev & Maint	N/A
$61,501.51	Randstad Interim Inc.	2016-03-21	24	It Consultants - Application/Database Dev & Maint	N/A
$409,200.00	Randstad Interim Inc.	2017-04-03	11	It Consultants - Application/Database Dev & Maint	N/A
$112,860.01	Randstad Interim Inc.	2017-11-06	40	It Consultants - Application/Database Dev & Maint	N/A
$44,436.56	Randstad Interim Inc.	N/A	N/A	It Consultants - It Program Management Services	N/A
$19,532.00	Randstad Interim Inc.	2020-08-26	43	It Consultants - It Program Management Services	N/A
$1,204,598.64	Randstad Interim Inc.	2020-07-07	44	It Consultants - It Program Management Services	N/A
$2,188,724.05	Randstad Interim Inc.	2020-08-27	43	It Consultants - It Program Management Services	N/A
$50,000.00	Range And Bearing Environmental	2021-02-17	1	Scientific Consultants	N/A
$11,051.00	Raven Rescue	2019-12-18	3	Training Consultants Fees & Expense	N/A

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$5,988.00	Raven Rescue	2020-09-25	2	Training Consultants Fees & Expense	N/A
$599.00	Raven Rescue Safety Me Smithers	N/A	N/A	Training Consultants Fees & Expense	N/A
$14,980.00	Raven West Ltd	2021-10-21	5	Scientific Consultants	N/A
$38,080.00	Raven West Ltd	2022-08-31	7	Scientific Consultants	N/A
$38,070.00	Raven West Ltd	2023-07-18	8	Scientific Consultants	N/A
$21,984.38	Raymond Chabot Grant Thornton	2018-01-17	2	Mgmt Consulting Services	N/A
$151,500.00	Raymond Chabot Grant Thornton	2018-09-24	9	Mgmt Consulting Services	N/A
$21,000.00	Raymond Chabot Grant Thornton	2019-01-28	2	Mgmt Consulting Services	N/A
$99,611.66	Raymond Chabot Grant Thornton	2023-09-15	18	Mgmt Consulting Services	N/A
$52.17	Rcmp-Cfp Grc-Pcaf	N/A	N/A	Mgmt Consulting Services	N/A
$62.42	Rcmp-Cfp Grc-Pcaf	N/A	N/A	Training Consultants Fees & Expense	N/A
$13,350.00	Read Jones Christoffersen Ltd.	2017-08-10	31	Engineering Consultants(Const)	N/A
$26,600.00	Read Jones Christoffersen Ltd.	2018-05-02	22	Engineering Consultants(Const)	N/A
$34,627.00	Read Jones Christoffersen Ltd.	2021-04-27	23	Engineering Consultants(Const)	N/A
$14,920.00	Read Jones Christoffersen Ltd.	2021-07-05	32	Engineering Consultants(Const)	N/A
$39,950.00	Rebecca Elizabeth Tharme	2021-08-05	19	Scientific Consultants	N/A
$12,000.00	Rebecca, Lacerte	2019-09-20	6	Scientific Consultants	N/A
$110.94	Records Mgmt	N/A	N/A	Scientific Consultants	N/A
$7,700.00	Reds Repairs And Renov	N/A	N/A	Engineering Consultants(Const)	N/A
$22,120.00	Reed Harris Environmental Ltd.	2017-11-24	4	Scientific Consultants	N/A
$10,000.00	Reed Harris Environmental Ltd.	2020-02-26	1	Scientific Consultants	N/A
$2,520.56	Reflet Corporatif Inc 819-6853838	N/A	N/A	Mgmt Consulting Services	N/A
$31,682.25	Regents Of The University Of California	2021-01-15	16	Scientific Consultants	N/A
$3,500.00	Regina Metal Industrie Regina	N/A	N/A	Engineering Consultants(Const)	N/A

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$3,745.00	Regine Debrosse	N/A	N/A	Training Consultants Fees & Expense	N/A
$2.00	Registre Foncier Qc	N/A	N/A	Mgmt Consulting Services	N/A
$400.00	Regroupement Quebecois Montreal	N/A	N/A	Commun Prof Srvce	N/A
$12,835.26	Regroupement Quebecoiseaux	2022-09-08	18	Commun Prof Srvce	N/A
$12,000.00	Reid Miller	2019-11-22	3	Scientific Consultants	N/A
$1,608.00	Relyon Nutec Canada(N Dartmouth	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,440.00	Relyon Nutec Canada(Nl Mount Pearl	N/A	N/A	Training Consultants Fees & Expense	N/A
$10,843.00	Rene Belland	2022-11-10	9	Scientific Consultants	N/A
$24,690.00	René Drolet Consulting Services	2023-01-24	2	Mgmt Consulting Services	N/A
$8,800.00	Rene J Belland	2018-12-21	3	Scientific Consultants	N/A
$2,635.00	Rene J Belland	2020-02-17	1	Scientific Consultants	N/A
$12,911.50	Renuka Subasinghe	2023-07-05	8	Scientific Consultants	N/A
$119,290.00	Republic Architecture Inc	2017-09-06	30	Engineering Consultants(Const)	N/A
$37,978.50	Republic Architecture Inc	2023-10-19	5	Engineering Consultants(Const)	N/A
$5,790.00	Republic Architecture Inc	2019-06-25	9	Engineering Consultants(Const)	N/A
$22,095.00	Republic Architecture Inc	2020-07-22	8	Engineering Consultants(Const)	N/A
$14,700.00	Rer Energy Inc	2019-10-01	5	Scientific Consultants	N/A
$21,562.50	Rer Energy Inc	2020-12-22	3	Scientific Consultants	N/A
$21,562.50	Rer Energy Inc	2021-07-21	8	Scientific Consultants	N/A
$1,601.00	Rescue Canada Rdesouce Chilliwack	N/A	N/A	Training Consultants Fees & Expense	N/A
$50,925.00	Rescue Canada Resource Group Inc.	2018-04-03	59	Scientific Consultants	N/A
$18,000.00	Reseau De Milieux Naturels Proteges	2019-12-17	15	Scientific Consultants	N/A
$34,780.00	Reseau Environnement	2022-04-25	11	Public Relations Services	N/A
$746.94	Resilience Alliance	N/A	N/A	Commun Prof Srvce	N/A

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$22,000.00	Resilient Consulting Corp	2019-09-27	6	Engineering Consultants(Const)	N/A
$21,940.00	Resilient Consulting Corp	2018-11-09	4	Engineering Consultants(Other)	N/A
$16,140.00	Resolute Regulatory Ltd	2022-11-14	4	Scientific Consultants	N/A
$7,000.00	Retail Council of Canada	N/A	N/A	Advertising	N/A
$17,250.00	Retail Council of Canada	2023-09-19	6	Mgmt Consulting Services	N/A
$6,000.00	Reyd Smith	2024-01-02	2	Scientific Consultants	N/A
$20,493.00	Rfp Solutions Inc	2020-06-17	21	Mgmt Consulting Services	N/A
$58,900.00	Rhea Inc.	2019-03-05	0	It Consultants - It Program Management Services	N/A
$33,220.00	Rhea Inc.	2021-01-13	2	It Consultants - It Security Services	N/A
($8,680.00)	Rhetorica Inc	N/A	N/A	Training Consultants Fees & Expense	N/A
$8,680.00	Rhetorica Inc	2019-04-09	35	Training Consultants Fees & Expense	N/A
$1,200.00	Rhoda Boyd & Associates	2017-12-05	3	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$1,500.00	Rhoda Boyd & Associates	2018-11-02	1	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$22,000.00	Rian Dickson	2017-10-27	5	Scientific Consultants	N/A
$5,000.00	Rian Dickson	2018-06-18	1	Scientific Consultants	N/A
$18,000.00	Rian Dickson	2020-01-21	2	Scientific Consultants	N/A
$4,762.00	Richard Clayman	2019-11-13	0	Training Consultants Fees & Expense	N/A
$9,000.00	Richard Johnston Gonzalez	2019-01-08	2	Scientific Consultants	N/A
$4,240.00	Richard Rochefort	2017-07-20	8	Mgmt Consulting Services	N/A
$3,000.00	Richard Schuster	2017-09-07	1	Scientific Consultants	N/A
$2,500.00	Rick Harbo	2024-01-17	2	Scientific Consultants	N/A
$20,650.00	Rielle Hoeg	2021-06-22	3	Scientific Consultants	N/A
$138,870.34	Riggs Engineering Ltd	2018-02-08	13	Engineering Consultants(Other)	N/A
$34,750.00	Rimtech Inc	2022-08-11	7	It Consultants - Application/Database Dev & Maint	N/A

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$22,202.98	Riopel+Associes	2021-01-27	10	Engineering Consultants(Other)	N/A
$6,700.00	Risb Foundation	N/A	N/A	Training Consultants Fees & Expense	N/A
$15,625.00	Rise Consulting Ltd	2024-01-15	2	Mgmt Consulting Services	N/A
$87,000.00	Risk Sciences International Inc.	2018-10-24	4	Mgmt Consulting Services	N/A
$244,000.00	Risk Sciences International Inc.	2019-01-02	26	Scientific Consultants	N/A
$21,521.94	Risk Sciences International Inc.	2018-12-28	2	Scientific Consultants	N/A
$278,700.00	Risk Sciences International Inc.	2019-01-21	26	Scientific Consultants	N/A
$181,033.55	Risk Sciences International Inc.	2021-12-17	27	Scientific Consultants	N/A
$4,756.00	Ritenburg & Associates Ltd.	2015-11-30	28	Engineering Consultants(Const)	N/A
$13,305.00	Ritenburg & Associates Ltd.	2017-11-10	4	Engineering Consultants(Const)	N/A
$16,285.00	River Road Creative	2020-02-05	1	It Consultants - Application/Database Dev & Maint	N/A
$6,000.00	River Road Creative	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$3,909.40	Rm Signs Engraving I	N/A	N/A	Engineering Consultants(Const)	N/A
$1,290.00	Rm Signs Engraving	N/A	N/A	Design Of Graphics & Art Work	N/A
$1,600.00	Rms Software Inc	2018-12-21	63	Training Consultants Fees & Expense	N/A
$2,900.00	Rmus Canada	N/A	N/A	Commun Prof Srvce	N/A
$508.68	Roadpost Canada	N/A	N/A	Scientific Consultants	N/A
$10,000.00	Robert A. Cannings	2017-03-13	12	Scientific Consultants	N/A
$3,000.00	Robert A. Cannings	2021-02-02	13	Scientific Consultants	N/A
$20,815.00	Robert Allan Ltd	2019-01-31	2	Engineering Consultants(Other)	N/A
$19,900.00	Robert Allan Ltd	2019-09-09	6	Engineering Consultants(Other)	N/A
$6,000.00	Robert Allan Ltd	2020-03-25	0	Engineering Consultants(Other)	N/A
$10,402.25	Robert Allan Ltd	2020-10-08	5	Engineering Consultants(Other)	N/A
$12,710.00	Robert Allan Ltd	2019-10-11	1	Training Consultants Fees & Expense	N/A

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(i) amount	**(ii) vendor[1]**	**(iii) date of the contract[2]**	**(iv) duration of the contract[3]**	**(v) description of the services provided[4]**	**(vi) reason or purpose of the contract[5]**
$7,116.00	Robert Austman	2019-10-29	5	Scientific Consultants	N/A
$26,320.00	Robert Bennett	2021-10-25	5	Scientific Consultants	N/A
$1,500.00	Robert C. Hale	2018-10-11	5	Scientific Consultants	N/A
$11,250.00	Robert Coppenrath & Associés	2017-12-27	3	Mgmt Consulting Services	N/A
$1,260.00	Robert Johnston	2016-09-19	6	Mgmt Consulting Services	N/A
$8,750.00	Robert Kesic	2019-05-14	3	Scientific Consultants	N/A
$125.00	Robert Lyon Graphics	N/A	N/A	Design Of Graphics & Art Work	N/A
$5,600.00	Robert Spaul	2020-11-19	2	Scientific Consultants	N/A
$16,000.00	Robert Vigneault	2019-03-26	8	Scientific Consultants	N/A
$298.00	Roberta Baty	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$13,039.56	Rochester Midland Cana	N/A	N/A	Engineering Consultants(Const)	N/A
$23,924.39	Rocky Mountain Bird Observatory	2017-11-06	4	Scientific Consultants	N/A
$24,190.38	Rocky Mountain Bird Observatory	2018-09-07	6	Scientific Consultants	N/A
$24,190.38	Rocky Mountain Bird Observatory	2019-01-10	2	Scientific Consultants	N/A
$25,018.44	Rocky Mountain Bird Observatory	2019-02-04	13	Scientific Consultants	N/A
$24,893.15	Rocky Mountain Bird Observatory	2019-09-04	16	Scientific Consultants	N/A
$23,826.98	Rocky Mountain Bird Observatory	2020-07-09	8	Scientific Consultants	N/A
$39,999.96	Rocky Mountain Bird Observatory	2021-12-22	15	Scientific Consultants	N/A
$40,698.30	Rocky Mountain Bird Observatory	2022-09-22	6	Scientific Consultants	N/A
$5,950.00	Rodney Geyer Ontario Land Surveyor	2019-07-11	13	Engineering Consultants(Other)	N/A
$3,750.00	Rodrigue Byrne	2020-01-20	2	Scientific Consultants	N/A
$0.00	Roger Catling	2017-09-11	0	Engineering Consultants(Const)	N/A
$2,400.00	Roger Coude	2020-10-19	0	Training Consultants Fees & Expense	N/A
$816.73	Rogers	N/A	N/A	Commun Prof Srvce	N/A

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$3,462.50	Rogers 775224108	N/A	N/A	Commun Prof Srvce	N/A
$2,633.00	Rogers 784792897	N/A	N/A	Commun Prof Srvce	N/A
$2,592.19	Rogers 797088721	N/A	N/A	Commun Prof Srvce	N/A
$1,380.65	Rogers ******2897	N/A	N/A	Commun Prof Srvce	N/A
$1,485.81	Rogers ******4108	N/A	N/A	Commun Prof Srvce	N/A
$1,520.65	Rogers ******8721	N/A	N/A	Commun Prof Srvce	N/A
$2,105.00	Rogers *775224108	N/A	N/A	Commun Prof Srvce	N/A
$1,635.00	Rogers *784792897	N/A	N/A	Commun Prof Srvce	N/A
$1,121.61	Rogers *797088721	N/A	N/A	Commun Prof Srvce	N/A
$21,300.00	Romain, Tregaro	2019-10-04	5	Scientific Consultants	N/A
$7,602.37	Rondar Inc	N/A	N/A	Engineering Consultants(Const)	N/A
$9,620.00	Rondar Inc	2018-09-17	6	Engineering Consultants(Other)	N/A
$990.00	Rondar Inc	N/A	N/A	Scientific Consultants	N/A
$1,440.00	Rosemarie Baron-Szabo	2019-04-04	11	Engineering Consultants(Other)	N/A
$21,699.99	Roskill Information Services Limite	2018-11-19	3	Scientific Consultants	N/A
$88,000.00	Rossul Design Inc.	2020-09-29	18	It Consultants - Application/Database Dev & Maint	N/A
$32,655.70	Roush Industries, Inc.	2021-06-28	9	Engineering Consultants(Const)	N/A
$34,080.00	Roush Industries, Inc.	2021-08-23	7	Engineering Consultants(Const)	N/A
$19,767.98	Roush Industries, Inc.	2021-08-23	7	Engineering Consultants(Const)	N/A
$24,999.80	Roy Brouwer	2017-09-20	3	Scientific Consultants	N/A
$38,000.00	Royal Roads University	2022-11-16	16	Training Consultants Fees & Expense	N/A
$605.00	Rpc	N/A	N/A	Engineering Consultants(Other)	N/A
$30,359.99	Rpc	N/A	N/A	Scientific Consultants	N/A
$13,264.95	Rpc Science & Engineering	2018-11-02	4	Scientific Consultants	N/A

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$120,000.00	Rps Group Inc.	2022-02-24	13	Scientific Consultants	N/A
$24,885.00	Rsavage Contracting	2021-11-26	3	Scientific Consultants	N/A
$6,150.00	Rsm Canada Consulting Lp	2023-09-15	6	Mgmt Consulting Services	N/A
$1,235.45	Rush Pcb Inc	N/A	N/A	Design Of Graphics & Art Work	N/A
$13,039.34	Russel Rieger	2017-02-06	10	Mgmt Consulting Services	N/A
$8,825.00	Rwdi Air	N/A	N/A	Engineering Consultants(Const)	N/A
$10,830.00	Rwdi Air Inc	2018-04-01	0	Mgmt Consulting Services	N/A
$21,030.00	Rwdi Air Inc	2018-05-03	10	Mgmt Consulting Services	N/A
$8,930.00	Rwdi Air Inc	2019-07-25	6	Scientific Consultants	N/A
$12,730.00	Rwdi Air Inc	2019-10-01	4	Scientific Consultants	N/A
$21,470.00	Rwdi Air Inc	2019-11-27	2	Scientific Consultants	N/A
$14,060.00	Rwdi Air Inc	2020-11-06	2	Scientific Consultants	N/A
$9,900.00	Ryan Batten	2018-11-23	4	Scientific Consultants	N/A
$5,250.00	Ryan Planche	2021-10-25	5	Mgmt Consulting Services	N/A
$10,500.00	Ryan Prosser	2020-03-02	24	Mgmt Consulting Services	N/A
$20,000.00	Ryan Smith Design Associates Inc.	2022-09-30	6	Design Of Graphics & Art Work	N/A
($217,957.99)	S&P Global Limited	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$15,260,636.28	S&P Global Limited	2019-07-04	80	It Consultants - Application/Database Dev & Maint	N/A
$16,501.31	S.I. Systems	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$36,491.00	S.I. Systems	2019-11-20	40	It Consultants - Application/Database Dev & Maint	N/A
$747,024.52	S.I. Systems	2023-06-19	9	It Consultants - Application/Database Dev & Maint	N/A
$19,980.00	S.I. Systems	2024-01-11	2	It Consultants - Application/Database Dev & Maint	N/A
$16,332.30	S.I. Systems	2018-06-13	2	It Consultants - Application/Database Dev & Maint	N/A
$39,744.00	S.I. Systems	2018-12-19	3	It Consultants - Application/Database Dev & Maint	N/A

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$24,150.00	S.I. Systems	2019-02-11	1	It Consultants - Application/Database Dev & Maint	N/A
$51,782.40	S.I. Systems	2020-05-01	10	It Consultants - Application/Database Dev & Maint	N/A
$7,812.00	S.I. Systems	2021-04-01	1	It Consultants - Application/Database Dev & Maint	N/A
$283,302.32	S.I. Systems	2022-05-20	22	It Consultants - Application/Database Dev & Maint	N/A
$807,114.53	S.I. Systems	2022-08-12	19	It Consultants - Application/Database Dev & Maint	N/A
($608.71)	S.I. Systems	N/A	N/A	It Consultants - Distributed Computing Environment	N/A
$6,806.16	S.I. Systems	2017-05-31	10	It Consultants - Distributed Computing Environment	N/A
$68,421.46	S.I. Systems	2019-11-20	40	It Consultants - Distributed Computing Environment	N/A
$32,400.00	S.I. Systems	2017-06-26	9	It Consultants - Distributed Computing Environment	N/A
$62,562.30	S.I. Systems	2017-09-25	6	It Consultants - Distributed Computing Environment	N/A
$16,501.31	S.I. Systems	2022-08-12	19	It Consultants - Distributed Computing Environment	N/A
($15,892.60)	S.I. Systems	N/A	N/A	It Consultants - It Program Management Services	N/A
$15,892.60	S.I. Systems	2019-11-20	40	It Consultants - It Program Management Services	N/A
$5,040.00	S.I. Systems	2018-09-17	6	It Consultants - It Program Management Services	N/A
$21,600.00	S.I. Systems	2019-04-01	11	It Consultants - It Program Management Services	N/A
$21,306.60	S.I. Systems	2020-04-27	2	It Consultants - It Program Management Services	N/A
$87,792.60	S.I. Systems	2020-06-01	9	It Consultants - It Program Management Services	N/A
$21,701.40	S.I. Systems	2021-01-15	2	It Consultants - It Program Management Services	N/A
$18,060.00	S.I. Systems	2018-11-13	4	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$77,754.60	S.I. Systems	2019-04-01	11	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$18,060.00	S.I. Systems	2021-04-01	1	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$16,800.00	S.I. Systems	2021-04-01	1	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$203,509.50	S.I. Systems	2017-04-03	11	Training Consultants Fees & Expense	N/A
$32,400.00	S.I. Systems	2017-06-26	9	Training Consultants Fees & Expense	N/A

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$58,358.70	S.I. Systems	2018-04-16	4	Training Consultants Fees & Expense	N/A
$23,018.40	S.I. Systems	2018-09-17	6	Training Consultants Fees & Expense	N/A
$65,349.30	S.I. Systems	2018-10-01	5	Training Consultants Fees & Expense	N/A
$20,160.00	S.I. Systems	2018-11-13	4	Training Consultants Fees & Expense	N/A
$36,325.80	S.I. Systems	2018-11-13	4	Training Consultants Fees & Expense	N/A
$113,618.84	S.I. Systems	2019-04-01	11	Training Consultants Fees & Expense	N/A
$37,618.70	S.I. Systems	2019-04-01	2	Training Consultants Fees & Expense	N/A
$9,028.00	S.I. Systems	2020-04-01	0	Training Consultants Fees & Expense	N/A
$42,786.90	S.I. Systems	2020-09-10	6	Training Consultants Fees & Expense	N/A
$44,100.00	S.I. Systems Partnership	2024-02-15	11	It Consultants - Application/Database Dev & Maint	N/A
$4,830.00	S.I. Systems Partnership	N/A	N/A	It Consultants - Distributed Computing Environment	N/A
$150,928.97	S.I. Systems Partnership	2023-07-17	20	It Consultants - It Program Management Services	N/A
$1,200.00	Sachs Harbour Hunters & Trappers Co	2017-04-18	2	Mgmt Consulting Services	N/A
$14.47	Safeway #4962	N/A	N/A	Scientific Consultants	N/A
$65,013.60	Sage Research Corporation	2022-10-26	11	Advertising	N/A
$20,000.00	Sagebrush Nursery	2019-11-25	4	Scientific Consultants	N/A
$5,000.00	Sageseason Aka Coach	N/A	N/A	Training Consultants Fees & Expense	N/A
$14,850.00	Saint Mary's University	2023-02-12	1	Scientific Consultants	N/A
$9,500.00	Saltwater Response Consulting	2019-02-19	1	Scientific Consultants	N/A
$6,450.00	Sam Larson Contracting Ltd	2022-09-07	6	Engineering Consultants(Const)	N/A
$14,600.00	Samson & Associes Cpa/Consultation	2018-02-22	13	Mgmt Consulting Services	N/A
$90,580.00	Samson & Associes Cpa/Consultation	2018-05-02	10	Mgmt Consulting Services	N/A
$24,675.00	Samson & Associes Cpa/Consultation	2018-08-23	13	Mgmt Consulting Services	N/A
$6,700.00	Samson & Associes Cpa/Consultation	2018-07-01	1	Mgmt Consulting Services	N/A

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$9,493.00	Samson & Associes Cpa/Consultation	2020-09-24	6	Mgmt Consulting Services	N/A
$12,766.00	Samson & Associes Cpa/Consultation	2021-01-29	32	Mgmt Consulting Services	N/A
$34,089.00	Samson & Associes Cpa/Consultation	2021-08-02	19	Mgmt Consulting Services	N/A
$34,018.75	Samson & Associes Cpa/Consultation	2023-01-17	2	Mgmt Consulting Services	N/A
$18,187.00	Samson & Associes Cpa/Consultation	2023-12-18	3	Mgmt Consulting Services	N/A
$2,960.00	Samson And Associates	2016-10-31	10	Mgmt Consulting Services	N/A
$14,183.00	Samson And Associates	2019-12-18	3	Mgmt Consulting Services	N/A
$16,813.75	Samson Rh Inc	2021-10-06	5	Mgmt Consulting Services	N/A
$10,400.00	Samuel Brinker	2018-12-05	3	Scientific Consultants	N/A
$6,430.00	Samuel Brinker	2021-03-10	0	Scientific Consultants	N/A
$4,400.00	Samuel Richard	2017-06-01	2	Mgmt Consulting Services	N/A
$10,000.00	Samuel Richard	2020-08-28	2	Scientific Consultants	N/A
$1,739.50	Sanexen Services Environnementaux I	2020-10-27	5	Scientific Consultants	N/A
$1,580.00	Santinel Inc	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,405.00	Santinel Inc.	N/A	N/A	Training Consultants Fees & Expense	N/A
$21,238.89	Sapo'nuk Sustainability	2023-06-15	9	Mgmt Consulting Services	N/A
$20,200.00	Sara Collins	2019-09-26	6	Scientific Consultants	N/A
$15,200.00	Sara Collins	2022-07-13	8	Scientific Consultants	N/A
$34,254.30	Sarah Burch	2022-11-14	4	Training Consultants Fees & Expense	N/A
$8,400.00	Sarah Burch	2023-09-13	6	Training Consultants Fees & Expense	N/A
$11,000.00	Sarah Gutowsky	2020-12-16	3	Scientific Consultants	N/A
$11,493.00	Sarah K. Poole	2017-06-09	2	Mgmt Consulting Services	N/A
$5,000.00	Sarah Mackinnon	2022-07-08	8	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$7,000.00	Sarah Ouimette	2018-11-05	4	Scientific Consultants	N/A

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$15,000.00	Sarah Ouimette	2019-01-24	2	Scientific Consultants	N/A
$10,000.00	Sarah Sine	2022-08-10	7	Scientific Consultants	N/A
($4,152.59)	Sarah Smith	N/A	N/A	Scientific Consultants	N/A
$15,466.00	Sarah Smith	2017-11-16	2	Scientific Consultants	N/A
$6,000.00	Sarah Smith	2019-06-14	2	Scientific Consultants	N/A
$10,000.00	Sareh Hesaraki	2018-04-09	5	Scientific Consultants	N/A
$12,662.50	Sartori Environmental Inc.	2020-08-14	8	Scientific Consultants	N/A
$275.04	Sartorius Corporation	N/A	N/A	Scientific Consultants	N/A
$72,553.00	Saskatchewan Environment	N/A	N/A	Mgmt Consulting Services	N/A
$310.00	Saskatoon Business Col Saskatoon	N/A	N/A	Training Consultants Fees & Expense	N/A
$6,116.00	Sasktel	N/A	N/A	Engineering Consultants(Const)	N/A
$175,802.00	Sauvetage De Donnees Ouverts	2021-04-01	35	Scientific Consultants	N/A
$240.00	Savi Made	N/A	N/A	Design Of Graphics & Art Work	N/A
$505.00	Savoy S Jewellers	N/A	N/A	Design Of Graphics & Art Work	N/A
$20,000.00	Science Media Centre Of Canada	2023-11-09	4	Commun Prof Srvce	N/A
$29,972.11	Scientific Aviation Inc	2022-06-10	14	Scientific Consultants	N/A
$19,998.00	Scott Flemming	2018-09-12	6	Scientific Consultants	N/A
$2,157.85	Sct	N/A	N/A	Engineering Consultants(Other)	N/A
$12,109.00	Sct Inc.	2023-04-01	11	Engineering Consultants(Const)	N/A
$1,800.00	Sct Inc.	2017-06-28	2	Engineering Consultants(Other)	N/A
$5,300.00	Sct Inc.	2018-02-20	1	Engineering Consultants(Other)	N/A
$9,060.00	Sct Inc.	2018-12-14	3	Engineering Consultants(Other)	N/A
$20,720.00	Sct Inc.	2019-10-31	5	Engineering Consultants(Other)	N/A
$12,725.80	Sct Inc.	2020-09-16	6	Engineering Consultants(Other)	N/A

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$28,878.00	Sct Inc.	2022-03-21	12	Engineering Consultants(Other)	N/A
$4,415.98	Sdi Supplies Ltd Hamil	N/A	N/A	Engineering Consultants(Const)	N/A
$30,056.00	Se Design And Consulting Inc.	2021-04-08	11	Engineering Consultants(Other)	N/A
$48,119.09	Sea Beneath Marine & Heritage	2022-06-09	33	Scientific Consultants	N/A
$2,300.00	Sean Crowe	2019-01-02	2	Engineering Consultants(Other)	N/A
$32,000.00	Secaira Fajardo Jose Estuardo	2021-02-23	2	Scientific Consultants	N/A
$258.40	Selectrum Communicatio	N/A	N/A	Design Of Graphics & Art Work	N/A
$25,071.05	Selva Investigacion Para La	2017-08-01	7	Scientific Consultants	N/A
$23,940.38	Selva Investigacion Para La	2018-10-05	5	Scientific Consultants	N/A
$4,972.47	Selva Investigacion Para La	2019-01-09	2	Scientific Consultants	N/A
$24,284.72	Selva Investigacion Para La	2019-11-14	4	Scientific Consultants	N/A
$12,750.00	Selva Investigacion Para La	2021-02-15	2	Scientific Consultants	N/A
$31,150.00	Selva Investigacion Para La	2021-08-19	19	Scientific Consultants	N/A
$23,500.00	Serecon Inc	2019-01-14	2	Scientific Consultants	N/A
$24,600.00	Serecon Inc	2020-02-13	1	Scientific Consultants	N/A
$2,750.00	Serge Lepage	2020-10-07	5	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$27,364.95	Services Flo	N/A	N/A	Engineering Consultants(Const)	N/A
$7,250.00	Services Ornithologiques Go Oiseaux	2019-10-02	2	Scientific Consultants	N/A
$2,138.00	Servpro Of Hamilton Ea Hamilton	N/A	N/A	Engineering Consultants(Const)	N/A
$24,340.00	Ses-Integration Inc / Darspec	2019-10-09	5	Scientific Consultants	N/A
$918.95	Seton	N/A	N/A	Training Consultants Fees & Expense	N/A
$22,550.00	Seton Stiebert	2020-01-19	2	Mgmt Consulting Services	N/A
$22,452.00	Sgs Axys Analytical Services Ltd.	2023-01-12	2	Scientific Consultants	N/A
$8,395.07	Sgs Ehs Lakefield	N/A	N/A	Scientific Consultants	N/A

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(i) amount	(ii) vendor[1]	(iii) date of the contract[2]	(iv) duration of the contract[3]	(v) description of the services provided[4]	(vi) reason or purpose of the contract[5]
$7,200.00	Shalan Joudry	2018-03-07	0	Scientific Consultants	N/A
$1,767.48	Shared Services Canada	N/A	N/A	Commun Prof Srvce	N/A
$18,553.07	Shared Services Canada	N/A	N/A	Engineering Consultants(Const)	N/A
$395,920.52	Shared Services Canada	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$18,092.26	Shared Services Canada	N/A	N/A	It Consultants - Distributed Computing Environment	N/A
$1,863.00	Shared Services Canada	N/A	N/A	It Consultants - It Program Management Services	N/A
$3,660.00	Shared Services Canada	N/A	N/A	It Consultants - It Security Services	N/A
$5,687.00	Shared Services Canada	N/A	N/A	Mgmt Consulting Services	N/A
$7,190.00	Sheila Mcintyre	2017-09-28	6	Mgmt Consulting Services	N/A
$9,844.53	Shelby Mccahon	2021-09-02	6	Scientific Consultants	N/A
$1,500.00	Sheldon Duff	2016-07-08	8	Engineering Consultants(Other)	N/A
$5,000.00	Shift Collaborative Co-Op	2021-10-21	0	Scientific Consultants	N/A
$339.75	Shooting Edge Inc	N/A	N/A	Training Consultants Fees & Expense	N/A
$22.99	Shoppers Drug Mart #01	N/A	N/A	Design Of Graphics & Art Work	N/A
$8.50	Shoppers Drug Mart #29	N/A	N/A	Scientific Consultants	N/A
$39.98	Shoppersdrugmart1042 Burlington	N/A	N/A	Design Of Graphics & Art Work	N/A
$67.71	Shred-It International 905-491-2390	N/A	N/A	Advertising	N/A
$350.00	Sickkids	N/A	N/A	Scientific Consultants	N/A
$2,450.00	Sidney B. Maddock	2022-11-14	4	Scientific Consultants	N/A
$84,255.00	Sierra Systems Group Inc.	2019-05-07	10	It Consultants - Distributed Computing Environment	N/A
$8,793.75	Sierra Systems Group Inc.	2021-07-26	8	It Consultants - Distributed Computing Environment	N/A
$379.80	Signalisation Levis	N/A	N/A	Commun Prof Srvce	N/A
$475.00	Signed.	N/A	N/A	Advertising	N/A
$14,962.50	Silvie Cafarella	2019-12-04	2	Scientific Consultants	N/A

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(i) amount	**(ii) vendor[1]**	**(iii) date of the contract[2]**	**(iv) duration of the contract[3]**	**(v) description of the services provided[4]**	**(vi) reason or purpose of the contract[5]**
$8,960.00	Simas Design & Development Ltd.	2020-02-28	1	Scientific Consultants	N/A
$395.50	Simon Brascoupe	N/A	N/A	Commun Prof Srvce	N/A
$15,000.00	Simon English	2023-02-01	1	Scientific Consultants	N/A
$21,500.00	Simon Fraser University	2017-12-15	3	Mgmt Consulting Services	N/A
$11,000.00	Simon Fraser University	2018-05-10	5	Scientific Consultants	N/A
$16,500.00	Simon Fraser University	2019-04-30	11	Scientific Consultants	N/A
$30,800.00	Simon Fraser University	2021-12-13	15	Scientific Consultants	N/A
$14,000.00	Simon Heath	N/A	N/A	Training Consultants Fees & Expense	N/A
$14,000.00	Simon Heath	2018-08-01	3	Training Consultants Fees & Expense	N/A
$9,800.00	Simon Heath	2021-03-11	9	Training Consultants Fees & Expense	N/A
$34,542.50	Simpcw Resources Llp	2021-12-08	15	Engineering Consultants(Const)	N/A
$2,000.00	Simpson Geotechnical Ltd	2017-10-02	0	Engineering Consultants(Other)	N/A
$12,600.00	Simpson Jamie	2019-01-14	2	Scientific Consultants	N/A
$304.76	Sja Ab.Stjohntraining Edmonton	N/A	N/A	Training Consultants Fees & Expense	N/A
$320.00	Sjabc085	N/A	N/A	Training Consultants Fees & Expense	N/A
$24,999.00	Sjoerd Duijns	2018-10-22	5	Scientific Consultants	N/A
$23,775.00	Sky Helicopters Inc.	2020-10-30	5	Scientific Consultants	N/A
$22,110.00	Sl Ross Environmental Research Ltd.	2017-11-01	3	Scientific Consultants	N/A
$34,860.00	Sl Ross Environmental Research Ltd.	2021-03-10	11	Scientific Consultants	N/A
$1,535.40	Sli Do	N/A	N/A	Public Relations Services	N/A
$13,924.98	Slr Consulting (Canada) Ltd	2023-06-14	9	Scientific Consultants	N/A
$39,512.13	Slr Consulting (Canada) Ltd	2023-07-12	8	Scientific Consultants	N/A
$40,000.00	Smart Prosperity Institute Universi	2020-02-10	1	Mgmt Consulting Services	N/A
$35,330.00	Smart Prosperity Institute Universi	2023-03-05	12	Scientific Consultants	N/A

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$5,000.00	Smartice Sea-Ice Monitoring &	2020-02-10	1	Scientific Consultants	N/A
$15,600.00	Smith And Andersen Consulting	2019-02-15	25	Engineering Consultants(Const)	N/A
$6,950.00	Smith And Andersen Consulting	2019-11-12	28	Engineering Consultants(Const)	N/A
$13,000.00	Smith School Of Busine	N/A	N/A	Training Consultants Fees & Expense	N/A
$696.00	Smk Surveymonkey Ca	N/A	N/A	Commun Prof Srvce	N/A
$6,400.00	Smru Canada Ltd.	2017-12-17	2	Scientific Consultants	N/A
$20,000.00	Smru Canada Ltd.	2019-09-23	2	Scientific Consultants	N/A
$4,409.00	SNC-Lavalin	N/A	N/A	Engineering Consultants(Const)	N/A
$3,548.64	SNC-Lavalin	N/A	N/A	Engineering Consultants(Other)	N/A
$12,052.45	SNC-Lavalin Inc.	2019-09-10	6	Engineering Consultants(Const)	N/A
$2,500.00	SNC-Lavalin Inc.	2019-06-04	9	Engineering Consultants(Other)	N/A
$340.00	So Tek Graphics Inc Ottawa	N/A	N/A	Advertising	N/A
$12,445.99	Soa Dept Of Environmental Conservat	N/A	N/A	Mgmt Consulting Services	N/A
$11,000.00	Sociedad Audubon De Panama	2019-07-17	8	Scientific Consultants	N/A
$7,375.00	Sociedad Audubon De Panama	2021-03-12	1	Scientific Consultants	N/A
$350.00	Société De L'eau Souterraine Abitib	N/A	N/A	Mgmt Consulting Services	N/A
$1,090.00	Societe Des Attractions Touristique	N/A	N/A	Advertising	N/A
$477.00	Societe Du Domaine Mai Quebec	N/A	N/A	Training Consultants Fees & Expense	N/A
$6,000.00	Sofi Hindmarch	2018-01-23	2	Scientific Consultants	N/A
$11,500.00	Sofi Hindmarch	2018-10-18	5	Scientific Consultants	N/A
$8,400.00	Sofi Hindmarch	2020-09-01	5	Scientific Consultants	N/A
$10,215.00	Softchoice Corporation	2019-08-02	7	It Consultants - Application/Database Dev & Maint	N/A
$1,058.00	Softchoice Corporation	2017-11-03	12	It Consultants - Distributed Computing Environment	N/A
$1,585.83	Softchoice Lp	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A

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$6,400.00	Soil Engineers Ltd	N/A	N/A	Engineering Consultants(Const)	N/A
$2,170.00	Soil Engineers Ltd	N/A	N/A	Engineering Consultants(Other)	N/A
$167,887.50	Solana Networks Inc.	2017-10-31	29	Scientific Consultants	N/A
$44,862.50	Solana Networks Inc.	2017-10-31	29	Scientific Consultants	N/A
$334,000.00	Solana Networks Inc.	2020-11-17	52	Scientific Consultants	N/A
$4,425.00	Solinov Consultation Inc	2017-01-19	3	Mgmt Consulting Services	N/A
$22,320.00	Solotech Inc	2019-09-26	6	Engineering Consultants(Const)	N/A
$28,200.00	Sonia Ribaux	2021-02-19	13	Scientific Consultants	N/A
$15,000.00	Sonya Pastran	2020-09-17	6	Scientific Consultants	N/A
$20,000.00	Sonya Pastran	2022-06-01	21	Scientific Consultants	N/A
$38,045.00	Source Environmental Associates Inc	2019-10-23	29	Mgmt Consulting Services	N/A
$14,490.00	Source Environmental Associates Inc	2021-07-20	8	Mgmt Consulting Services	N/A
$11,959.90	Source Technology Associates	2020-01-16	1	Training Consultants Fees & Expense	N/A
$11,152.00	Sources Archaeological And Heritage	2018-02-27	5	Scientific Consultants	N/A
$13,090.00	Sources Archaeological And Heritage	2020-02-14	10	Scientific Consultants	N/A
$231.04	Southwest Binding	N/A	N/A	Design Of Graphics & Art Work	N/A
$1,071.00	Sp Cala1	N/A	N/A	Training Consultants Fees & Expense	N/A
$701.99	Sp Cellular Tracking 6098890305	N/A	N/A	Scientific Consultants	N/A
$51.29	Sp Toon Co.	N/A	N/A	Design Of Graphics & Art Work	N/A
$1,377.00	Sp * Cala	N/A	N/A	Training Consultants Fees & Expense	N/A
$175.00	Sp * Datum Marine Serv Nanaimo	N/A	N/A	Training Consultants Fees & Expense	N/A
$776.48	Sp Cala1	N/A	N/A	Training Consultants Fees & Expense	N/A
$351.21	Sp Opposite Wall	N/A	N/A	Design Of Graphics & Art Work	N/A
$78.87	Sp The Camera Store	N/A	N/A	Scientific Consultants	N/A

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$2,785.00	Sp Vct Group Inc.	N/A	N/A	Engineering Consultants(Const)	N/A
$17,862.29	Spark Power High Volta	N/A	N/A	Engineering Consultants(Const)	N/A
$21,760.00	Spatialworks	2019-04-29	7	Scientific Consultants	N/A
$7,500.00	Speakers Bureau Of Canada Inc.	2024-02-16	0	Mgmt Consulting Services	N/A
$5,080.99	Speakers' Spotlight ./	N/A	N/A	Mgmt Consulting Services	N/A
($7,500.00)	Speakers Spotlight Inc	N/A	N/A	Mgmt Consulting Services	N/A
$7,500.00	Speakers Spotlight Inc	2021-05-03	10	Mgmt Consulting Services	N/A
$219.10	Spectralite	N/A	N/A	Commun Prof Srvce	N/A
$18,500.00	Spectrum Solutions Professional	2021-11-19	4	Training Consultants Fees & Expense	N/A
$24,190.39	Speedgoat Wildlife Solutions, Llc	2018-12-07	3	Scientific Consultants	N/A
$4,267.53	Speedgoat Wildlife Solutions, Llc	2020-02-21	1	Scientific Consultants	N/A
$34,622.53	Speedgoat Wildlife Solutions, Llc	2021-02-25	13	Scientific Consultants	N/A
$6,000.00	Sphere Ai	2019-11-20	0	Training Consultants Fees & Expense	N/A
$8,780.00	Spi Health And Safety Inc	2023-04-01	11	Training Consultants Fees & Expense	N/A
$6,600.00	Spill Science	2017-09-18	6	Scientific Consultants	N/A
$24,607.14	Spill Science	2022-08-26	13	Scientific Consultants	N/A
$650.00	Spiria Digital Inc.	2023-06-15	6	Commun Prof Srvce	N/A
$12,737.50	Spiria Digital Inc.	2018-01-26	2	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$7,164.04	Spiria Digital Inc.	2019-03-13	36	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$8,437.82	Spiria Digital Inc.	2022-09-26	42	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$3,750.00	Spotify	N/A	N/A	Commun Prof Srvce	N/A
$12,900.00	Sproule Academy Corporation	2019-02-25	1	Training Consultants Fees & Expense	N/A
$4,499.99	Sq *Sq *Alex Marti Saint-Joachim	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$1,500.00	Sq *Sq *Well Stree Toronto	N/A	N/A	Training Consultants Fees & Expense	N/A

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$525.00	Sq Alex Martin	N/A	N/A	Design Of Graphics & Art Work	N/A
$12,440.00	Sq Anuradha Rao	N/A	N/A	Training Consultants Fees & Expense	N/A
$4,998.76	Sq Avifaune-Francis S Gosq.Com	N/A	N/A	Scientific Consultants	N/A
$500.00	Sq Canvas Engineering Gosq.Com	N/A	N/A	Engineering Consultants(Const)	N/A
$6,680.00	Sq Canvas Engineering Gosq.Com	N/A	N/A	Engineering Consultants(Other)	N/A
$7,440.00	Sq Christiane Foley Gosq.Com	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$760.00	Sq Downunder Solar In Godfrey	N/A	N/A	Mgmt Consulting Services	N/A
$1,135.00	Sq Hts Engineering Lt Ottawa	N/A	N/A	Engineering Consultants(Other)	N/A
$52.50	Sq Hummingbird Mobile Whitehorse	N/A	N/A	Scientific Consultants	N/A
$2,073.98	Sq Laurel Mundy Illus Gosq.Com	N/A	N/A	Design Of Graphics & Art Work	N/A
$3,647.50	Sq Le Fil D'ariane La Ottawa	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,575.00	Sq Leibe Engineering Ottawa	N/A	N/A	Engineering Consultants(Const)	N/A
$6,349.32	Sq Lr Training Soluti Gosq.Com	N/A	N/A	Mgmt Consulting Services	N/A
$750.75	Sq North Creative	N/A	N/A	Design Of Graphics & Art Work	N/A
$2,994.48	Sq Pleiad Canada Inc. Gosq.Com	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,867.25	Sq Points West Transc Gosq.Com	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$6,392.79	Sq Scott Signs Ltd. Parksville	N/A	N/A	Scientific Consultants	N/A
$4,998.00	Sq Sq Coastal Resour Gosq.Com	N/A	N/A	Scientific Consultants	N/A
$550.00	Sq Sq Evacuation Que Mirabel	N/A	N/A	Engineering Consultants(Other)	N/A
$600.00	Sq Sq Institut De La Sainte-Marie	N/A	N/A	Training Consultants Fees & Expense	N/A
$2,410.03	Sq Sq Pleiad Canada Gosq.Com	N/A	N/A	Training Consultants Fees & Expense	N/A
$833.00	Sq Sq Points West Tr Gosq.Com	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$590.00	Sq Sq Suddenly Saska Saskatoon	N/A	N/A	Advertising	N/A
$22,057.54	Sq Sq Thurston Engin Saskatoon	N/A	N/A	Engineering Consultants(Other)	N/A

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$4,899.03	Sq Tall Order Communi Gosq.Com	N/A	N/A	Design Of Graphics & Art Work	N/A
$1,564.23	Sq Wego Solar	N/A	N/A	Scientific Consultants	N/A
$9,509.00	Sq *Aeria Solutions Lt	N/A	N/A	Scientific Consultants	N/A
$1,811.25	Sq *Allterra Land Surv Gosq.Com	N/A	N/A	Scientific Consultants	N/A
$2,200.00	Sq *Canvas Engineering	N/A	N/A	Engineering Consultants(Other)	N/A
$11,383.19	Sq *Chargercrew Canada	N/A	N/A	Engineering Consultants(Const)	N/A
$2,000.00	Sq *Edviron Services Seeley S Bay	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$1,500.00	Sq *Gabriel Filippi In Montreal	N/A	N/A	Training Consultants Fees & Expense	N/A
$8,849.00	Sq *Groundheat Solar W	N/A	N/A	Engineering Consultants(Const)	N/A
$1,905.33	Sq *H2o Adventures Inc	N/A	N/A	Training Consultants Fees & Expense	N/A
$8,519.40	Sq *Lakeland Water Tre	N/A	N/A	Engineering Consultants(Const)	N/A
$336.80	Sq *Mcis Language Solu Gosq.Com	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$3,247.74	Sq *Mdoxey	N/A	N/A	Design Of Graphics & Art Work	N/A
$25,080.00	Sq *Mnm Water	N/A	N/A	Engineering Consultants(Const)	N/A
$900.00	Sq *Olga S Way	N/A	N/A	Mgmt Consulting Services	N/A
$1,032.47	Sq *Olivier Jardinier	N/A	N/A	Scientific Consultants	N/A
$10,790.77	Sq *Pinchin Ltd.	N/A	N/A	Engineering Consultants(Const)	N/A
$490.00	Sq *Pivot Industrial T	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,995.00	Sq *Pleiad Canada Inc.	N/A	N/A	Mgmt Consulting Services	N/A
$2,137.50	Sq *Pleiad Canada Inc.	N/A	N/A	Training Consultants Fees & Expense	N/A
$7,320.80	Sq *Polar Refrigeratio	N/A	N/A	Engineering Consultants(Const)	N/A
$240.00	Sq *Premium Lock Servi	N/A	N/A	Engineering Consultants(Const)	N/A
$4,000.00	Sq *Prism Engineering	N/A	N/A	Engineering Consultants(Const)	N/A
$9,545.80	Sq *Pro Post Foundatio	N/A	N/A	Design Of Graphics & Art Work	N/A

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$4,426.36	Sq *Read Jones Christo	N/A	N/A	Engineering Consultants(Const)	N/A
$200.00	Sq *Sq *Canadian Menta North Vancouver	N/A	N/A	Training Consultants Fees & Expense	N/A
$2,587.50	Sq *Sq *Cleland Jardin Gosq.Com	N/A	N/A	Engineering Consultants(Const)	N/A
$2,050.00	Sq *Sq *Fabristeel Ltd Hamilton	N/A	N/A	Engineering Consultants(Const)	N/A
$2,250.00	Sq *Sq *Karmen Masson Edmonton	N/A	N/A	Training Consultants Fees & Expense	N/A
$800.00	Sq *Sq *Nicholson Poli Ottawa	N/A	N/A	Training Consultants Fees & Expense	N/A
$2,336.21	Sq *Sq *Reck S Electri Lacombe	N/A	N/A	Engineering Consultants(Const)	N/A
$1,750.00	Sq *Sq *Teixeira Photo Gatineau	N/A	N/A	Design Of Graphics & Art Work	N/A
$1,692.48	Sq *Sq *Thurston Engin Grande Cache	N/A	N/A	Engineering Consultants(Const)	N/A
$3,152.66	Sq *Sq *Thurston Engin Saskatoon	N/A	N/A	Engineering Consultants(Const)	N/A
$200.00	Sq *Sticker That	N/A	N/A	Design Of Graphics & Art Work	N/A
$4,666.67	Sq *Tall Order Communi Gosq.Com	N/A	N/A	Commun Prof Srvce	N/A
$408.88	Sq *Uribuilt Managemen Gosq.Com	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,250.00	Sq *Vancouver Island V Gosq.Com	N/A	N/A	Training Consultants Fees & Expense	N/A
$9,995.83	Sq *Voviratech Inc	N/A	N/A	Engineering Consultants(Other)	N/A
$128.57	St John Ambulance	N/A	N/A	Training Consultants Fees & Expense	N/A
$160.00	St John Ambulance # 41 Surrey	N/A	N/A	Training Consultants Fees & Expense	N/A
$520.00	St John Ambulance # 46 Vancouver	N/A	N/A	Training Consultants Fees & Expense	N/A
$2,648.00	St John Ambulance Metr Toronto	N/A	N/A	Training Consultants Fees & Expense	N/A
$110.00	St. John Ambulance	N/A	N/A	Training Consultants Fees & Expense	N/A
$3,040.00	St. John Ambulance Bur Burlington	N/A	N/A	Training Consultants Fees & Expense	N/A
$160.00	St. John Ambulance Sai Saskatoon	N/A	N/A	Training Consultants Fees & Expense	N/A
$10,000.00	Stanley Park Ecology Society	2023-03-16	10	Scientific Consultants	N/A
$9,226.62	Stantec	N/A	N/A	Engineering Consultants(Other)	N/A

NAME OF ORGANIZATION: Environment and Climate Change Canada

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($450.00)	Stantec Consulting Ltd	N/A	N/A	Engineering Consultants(Const)	N/A
$47,255.68	Stantec Consulting Ltd	2017-03-22	24	Engineering Consultants(Const)	N/A
$39,880.00	Stantec Consulting Ltd	2018-10-18	2	Engineering Consultants(Const)	N/A
$2,035.50	Stantec Consulting Ltd	2021-08-31	7	Engineering Consultants(Const)	N/A
$25,000.00	Stantec Consulting Ltd	2021-09-14	18	Engineering Consultants(Const)	N/A
$31,818.59	Stantec Consulting Ltd	2022-01-27	2	Engineering Consultants(Const)	N/A
$8,131.41	Stantec Consulting Ltd	2022-06-15	9	Engineering Consultants(Const)	N/A
$2,457.87	Stantec Consulting Ltd	2022-08-08	19	Engineering Consultants(Const)	N/A
($9,487.14)	Stantec Consulting Ltd	N/A	N/A	Engineering Consultants(Other)	N/A
$37,948.50	Stantec Consulting Ltd	2021-08-12	3	Engineering Consultants(Other)	N/A
$17,182.50	Stantec Consulting Ltd	2023-01-31	13	Engineering Consultants(Other)	N/A
$0.00	Stantec Consulting Ltd	N/A	N/A	Scientific Consultants	N/A
$178,231.32	Stantec Consulting Ltd	2019-03-08	21	Scientific Consultants	N/A
$37,921.00	Stantec Consulting Ltd	2023-01-03	2	Scientific Consultants	N/A
$94.95	Stantec Consulting Ltd	N/A	N/A	Training Consultants Fees & Expense	N/A
$239.11	Stantec Consulting Ltd Ottawa	N/A	N/A	Training Consultants Fees & Expense	N/A
$15,921.00	Stantec Consulting Ltd.	2016-02-02	25	Engineering Consultants(Const)	N/A
$34,790.00	Stantec Consulting Ltd.	2022-09-29	6	Mgmt Consulting Services	N/A
$22,098.00	Stantec Consulting Ltd.	2017-07-21	8	Mgmt Consulting Services	N/A
$6,108.00	Stantec Consulting Ltd.	2019-10-16	5	Training Consultants Fees & Expense	N/A
$170.86	Staplesprint.Ca	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$6,397.00	Star Metroland Media Hamilton	N/A	N/A	Advertising	N/A
$2,874.39	Star Metroland Media Hamilton	N/A	N/A	Design Of Graphics & Art Work	N/A
$13,980.00	Statmathcomp Consulting By Schwarz	2017-03-01	12	Scientific Consultants	N/A

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(i) amount	**(ii) vendor[1]**	**(iii) date of the contract[2]**	**(iv) duration of the contract[3]**	**(v) description of the services provided[4]**	**(vi) reason or purpose of the contract[5]**
$8,000.00	Statmathcomp Consulting By Schwarz	2018-01-15	2	Scientific Consultants	N/A
$4,765.00	Statmathcomp Consulting By Schwarz	2019-11-22	1	Scientific Consultants	N/A
$17,448.00	Steno Tran Services Inc	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$14,670.00	Stephane Lair	2020-12-29	51	Scientific Consultants	N/A
$1,500.00	Stephane Wright	2019-08-05	7	Scientific Consultants	N/A
$0.00	Stephanie Bacsu	N/A	N/A	Scientific Consultants	N/A
$15,000.00	Stephanie Bacsu	2021-09-28	6	Scientific Consultants	N/A
$17,750.00	Stephen Atkinson	2018-11-19	3	Scientific Consultants	N/A
$4,260.00	Stephen Atkinson	2020-04-20	11	Scientific Consultants	N/A
$39,900.00	Stephen R. Braund & Associates	2022-11-17	11	Scientific Consultants	N/A
$147.73	Stericycle Ulc	N/A	N/A	Mgmt Consulting Services	N/A
$18,500.00	Steven Paiero	2018-12-12	3	Scientific Consultants	N/A
$12,600.00	Stewardship Centre For British	2020-10-30	4	Scientific Consultants	N/A
$4,355.73	Sticky Media	N/A	N/A	Design Of Graphics & Art Work	N/A
$160.00	Stjohnsociety-Bc&Yukon Vancouver	N/A	N/A	Training Consultants Fees & Expense	N/A
$499.01	St-Joseph Print Group Ottawa	N/A	N/A	Design Of Graphics & Art Work	N/A
$5,947.99	St-Joseph Print Grp	N/A	N/A	Design Of Graphics & Art Work	N/A
$2,625.00	Strandberg Consulting Inc	2018-06-08	1	Mgmt Consulting Services	N/A
$21,770.00	Strategic Policy Economics	2020-11-12	4	Training Consultants Fees & Expense	N/A
$19,875.00	Strategic Resource Solutions	2017-10-20	5	Scientific Consultants	N/A
$3,000.00	Strategic Resource Solutions	2018-06-29	0	Scientific Consultants	N/A
$11,000.00	Strategic Resource Solutions	2018-11-23	4	Scientific Consultants	N/A
$23,500.00	Strategic Resource Solutions	2019-04-24	11	Scientific Consultants	N/A
$20,200.00	Strategic Resource Solutions	2020-08-31	7	Scientific Consultants	N/A

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$4,960.00	Strategic Resource Solutions	2020-10-29	5	Scientific Consultants	N/A
$19,650.00	Stratos Inc	2018-12-10	3	Mgmt Consulting Services	N/A
$20,423.60	Stratos Inc	2019-04-15	8	Mgmt Consulting Services	N/A
$21,875.00	Stratos Inc	2019-05-30	4	Mgmt Consulting Services	N/A
$35,225.00	Stratos Inc	2020-10-30	5	Mgmt Consulting Services	N/A
$34,879.95	Stratos Inc	2021-02-05	3	Mgmt Consulting Services	N/A
$24,836.73	Stratos Inc	2022-02-10	1	Mgmt Consulting Services	N/A
$11,060.00	Stratos Inc	2017-07-04	3	Mgmt Consulting Services	N/A
$9,075.00	Stratos Inc	2017-12-18	3	Mgmt Consulting Services	N/A
$11,060.00	Stratos Inc	2018-01-24	1	Mgmt Consulting Services	N/A
$11,500.00	Stratos Inc	2019-01-21	0	Mgmt Consulting Services	N/A
$16,950.00	Stratos Inc	2019-08-09	7	Scientific Consultants	N/A
$4,000.00	Stratos Inc	2020-10-06	5	Scientific Consultants	N/A
$21,190.00	Stratos Inc	2021-11-25	4	Training Consultants Fees & Expense	N/A
$45,479.52	Stratzer Conseils Inc.	2019-11-21	52	Engineering Consultants(Other)	N/A
$24,999.00	Strive Inc.	2018-03-05	0	Mgmt Consulting Services	N/A
$312.00	Success	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$685,436.13	Superior Boiler Works & Welding Ltd	2020-12-09	3	Engineering Consultants(Const)	N/A
$605,235.00	Superior Boiler Works & Welding Ltd	2022-06-14	9	Engineering Consultants(Const)	N/A
$14,521.80	Superior Insulation Se	N/A	N/A	Engineering Consultants(Const)	N/A
$34,700.00	Superior Insulation Services Inc.	2021-12-22	3	Engineering Consultants(Const)	N/A
$2,040.00	Superior Locate Servic Thunder Bay	N/A	N/A	Engineering Consultants(Const)	N/A
$875.00	Survival Systems Train	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,975.00	Survival Systems Train Dartmouth	N/A	N/A	Training Consultants Fees & Expense	N/A

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$4,000.00	Susan Chiblow	2019-01-09	1	Scientific Consultants	N/A
$6,500.00	Susan J Meades	2018-01-23	2	Scientific Consultants	N/A
$17,954.01	Susari Malala Irugal Bandaralage	2023-09-25	3	Scientific Consultants	N/A
$3,150.00	Suzanne L. Nault	2022-12-21	15	Mgmt Consulting Services	N/A
$4,275.00	Suzanne L. Nault	2022-04-06	8	Training Consultants Fees & Expense	N/A
$4,300.00	Suzanne Richer	2021-12-06	2	Scientific Consultants	N/A
$12,000.00	Sylvain Christin	2022-01-20	2	Scientific Consultants	N/A
$10,000.00	Sylvain Christin	2023-01-06	2	Scientific Consultants	N/A
$576.93	Sylviculture La Verendrye Inc	2019-07-16	0	Engineering Consultants(Other)	N/A
$7,000.00	Sylvie Gagnon	2018-09-20	6	Scientific Consultants	N/A
$8,000.00	Synergie Sante Environnement	2019-01-29	2	Scientific Consultants	N/A
$0.00	Systematic Solutions, Inc	N/A	N/A	Mgmt Consulting Services	N/A
$364,480.00	Systematic Solutions, Inc	2016-03-15	48	Mgmt Consulting Services	N/A
$2,072,253.61	Systematic Solutions, Inc	2019-02-20	27	Mgmt Consulting Services	N/A
$3,932,764.25	Systematic Solutions, Inc	2021-07-08	35	Mgmt Consulting Services	N/A
$1,850,000.02	Systematic Solutions, Inc	2017-04-03	23	Mgmt Consulting Services	N/A
$1,095,591.20	Systematix Solutions Ti Inc/Systema	2017-04-03	35	It Consultants - Application/Database Dev & Maint	N/A
$90,025.20	Systematix Solutions Ti Inc/Systema	2020-03-13	12	Mgmt Consulting Services	N/A
$213,760.00	Systemscope Inc	2015-08-03	34	It Consultants - Application/Database Dev & Maint	N/A
$74,210.00	Systemscope Inc	2020-11-25	8	Mgmt Consulting Services	N/A
$590,631.24	Systemscope Inc	2019-07-01	59	Mgmt Consulting Services	N/A
$22,000.00	Systemscope Inc	2019-08-07	7	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$210.00	T.I.P. Services	N/A	N/A	Engineering Consultants(Const)	N/A
$1,978.13	Ta Of Alberta	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A

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$29,155.21	Tabata Bagatim	2023-07-07	5	Scientific Consultants	N/A
$2,070.00	Tacoma Engineers/164 Guelph	N/A	N/A	Engineering Consultants(Const)	N/A
$8,275.00	Tacoma Engineers/164 Guelph	N/A	N/A	Engineering Consultants(Other)	N/A
$1,200.00	Tacoma Engineers/480 Guelph	N/A	N/A	Engineering Consultants(Other)	N/A
$10,593.30	Tacoma Engineers/Invoi Guelph	N/A	N/A	Engineering Consultants(Other)	N/A
$2,242,390.24	Tag Hr	2017-11-20	28	It Consultants - It Program Management Services	N/A
$17,226.00	Talawa Mudasia	2023-08-01	4	Scientific Consultants	N/A
($432,973.95)	Taligent Consulting Inc	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$20,947.50	Taligent Consulting Inc	2018-12-05	3	It Consultants - Application/Database Dev & Maint	N/A
$856,125.60	Taligent Consulting Inc	2019-01-21	31	It Consultants - Application/Database Dev & Maint	N/A
$711,796.45	Taligent Consulting Inc	2021-08-18	31	It Consultants - Application/Database Dev & Maint	N/A
$432,974.75	Taligent Consulting Inc	N/A	N/A	It Consultants - It Program Management Services	N/A
$267,326.69	Taligent Consulting Inc	2017-09-05	13	It Consultants - It Program Management Services	N/A
$34,999.12	Taligent Consulting Inc	2020-02-12	3	It Consultants - It Program Management Services	N/A
$34,799.13	Taligent Consulting Inc	2021-08-06	7	It Consultants - It Program Management Services	N/A
$538,527.40	Taligent Consulting Inc	2021-08-18	31	It Consultants - It Program Management Services	N/A
$15,000.00	Tamara Kazmiruk	2023-08-14	7	Scientific Consultants	N/A
$10,000.00	Tamsin Baker	2019-12-19	3	Scientific Consultants	N/A
$47,350.00	Taranis Contracting Group Ltd.	2021-07-26	2	Engineering Consultants(Const)	N/A
$4,061.49	Taylor Dynamometer Inc	2015-08-06	19	It Consultants - Application/Database Dev & Maint	N/A
$3,750.00	Tayna Brouwers	2019-05-06	1	Scientific Consultants	N/A
$1,646.00	Tc Media 877-724-2435 Saint Laurent	N/A	N/A	Advertising	N/A
$1,922.22	Tc Media 877-724-2435 Saint Laurent	N/A	N/A	Commun Prof Srvce	N/A
$2,182.95	Tc Media 877-724-2435 Saint Laurent	N/A	N/A	Advertising	N/A

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$795.00	Tc Media Pei	N/A	N/A	Advertising	N/A
$15,400.00	Tdv Global Inc	2019-08-20	1	Scientific Consultants	N/A
$957.78	Teachable Practical 3472153202	N/A	N/A	Training Consultants Fees & Expense	N/A
$12,872.50	Techne Communications Inc	2017-11-22	16	Commun Prof Srvce	N/A
$1,646.63	Technical Standards An Toronto	N/A	N/A	Engineering Consultants(Const)	N/A
$853.00	Technical Standards An Toronto	N/A	N/A	Engineering Consultants(Other)	N/A
$1,300.00	Technologia	N/A	N/A	Training Consultants Fees & Expense	N/A
$3,022.00	Technorm Inc.	2018-10-31	4	Engineering Consultants(Other)	N/A
$158.57	Techstreet-Clarivate	N/A	N/A	Engineering Consultants(Const)	N/A
$17,000.00	Tecsis Corporation	2023-04-26	11	It Consultants - It Program Management Services	N/A
$10,000.00	Tectus Environmental Inc	2017-12-20	3	Engineering Consultants(Other)	N/A
$807.55	Teds Service Centre	N/A	N/A	Engineering Consultants(Other)	N/A
$19,500.00	Tek Steel Ltd.	2020-09-01	3	Engineering Consultants(Const)	N/A
$14,850.00	Tekmap Consulting Co.	2018-12-14	2	Scientific Consultants	N/A
($87,748.86)	Teksystems Canada Corp	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$142,852.25	Teksystems Canada Corp	2021-10-01	29	It Consultants - Application/Database Dev & Maint	N/A
$793,609.14	Teksystems Canada Corp	2022-01-27	38	It Consultants - Application/Database Dev & Maint	N/A
$10,450.00	Teksystems Canada Corp	2023-11-09	4	It Consultants - Application/Database Dev & Maint	N/A
$80,676.25	Teksystems Canada Corp	2017-11-01	4	It Consultants - Application/Database Dev & Maint	N/A
$42,890.40	Teksystems Canada Corp	2017-11-15	4	It Consultants - Application/Database Dev & Maint	N/A
$38,759.75	Teksystems Canada Corp	2017-11-24	4	It Consultants - Application/Database Dev & Maint	N/A
$138,635.00	Teksystems Canada Corp	2018-02-26	13	It Consultants - Application/Database Dev & Maint	N/A
$33,050.16	Teksystems Canada Corp	2018-04-03	2	It Consultants - Application/Database Dev & Maint	N/A
$69,165.60	Teksystems Canada Corp	2018-04-06	2	It Consultants - Application/Database Dev & Maint	N/A

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$278,728.56	Teksystems Canada Corp	2018-06-01	10	It Consultants - Application/Database Dev & Maint	N/A
$309,214.35	Teksystems Canada Corp	2018-09-01	6	It Consultants - Application/Database Dev & Maint	N/A
$26,820.00	Teksystems Canada Corp	N/A	N/A	It Consultants - Distributed Computing Environment	N/A
($141,993.00)	Teksystems Canada Corp	N/A	N/A	It Consultants - It Program Management Services	N/A
$776,174.50	Teksystems Canada Corp	2021-10-01	29	It Consultants - It Program Management Services	N/A
$34,789.95	Teksystems Canada Corp	2022-09-22	6	It Consultants - It Program Management Services	N/A
$442.90	Teksystems Canada Corp	N/A	N/A	It Consultants - It Security Services	N/A
$91,273.92	Teksystems Canada Corp	2020-12-15	15	It Consultants - It Security Services	N/A
$20,036.28	Teksystems Canada Corp	2021-10-27	17	It Consultants - It Security Services	N/A
$63,457.50	Teksystems Canada Corp	2022-02-07	7	It Consultants - It Security Services	N/A
$10,639.52	Teksystems Canada Corp	2022-03-29	12	It Consultants - It Security Services	N/A
$17,756.00	Teksystems Canada Corp	2017-08-15	3	Mgmt Consulting Services	N/A
$10,994.00	Telus Communications Inc.	N/A	N/A	Engineering Consultants(Const)	N/A
$5,875.00	Telus Communications Inc.	2018-10-04	5	Engineering Consultants(Const)	N/A
$63.00	Teranet	N/A	N/A	Mgmt Consulting Services	N/A
$16,000.00	Terrafauna Wildlife Consulting	2020-07-24	2	Scientific Consultants	N/A
$2,500.00	Terraprobe Inc	N/A	N/A	Engineering Consultants(Const)	N/A
$3,500.00	Terry Mcintosh	2016-12-11	7	Scientific Consultants	N/A
$2,300.00	Terry Mcintosh	2018-12-06	3	Scientific Consultants	N/A
$963.54	Tetra Tech Canada	N/A	N/A	Engineering Consultants(Const)	N/A
$38,051.88	Tetra Tech Canada Inc	2021-09-23	6	Mgmt Consulting Services	N/A
$2,444.70	Tetra Tech Canada Inc.	N/A	N/A	Engineering Consultants(Const)	N/A
$2,400.00	Tetra Tech Qi Inc.	N/A	N/A	Engineering Consultants(Const)	N/A
$3,900.00	Tetra Tech Qi Inc.	2019-04-01	11	Engineering Consultants(Const)	N/A

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$51.09	Tewatohnhi'saktha	N/A	N/A	Training Consultants Fees & Expense	N/A
$17,600.00	Textus Inc.	2017-12-04	8	Mgmt Consulting Services	N/A
$7,500.00	Tgw Construction Inc	2019-10-18	5	Engineering Consultants(Const)	N/A
$12,859.00	The Access Information Agency Inc	2017-10-09	11	Training Consultants Fees & Expense	N/A
$5,200.00	The Advocates' Society	2017-10-10	5	Training Consultants Fees & Expense	N/A
$4,800.00	The Aeshna Project	2018-01-01	2	Mgmt Consulting Services	N/A
$18,783.95	The Aim Group Inc.	2019-04-01	5	Mgmt Consulting Services	N/A
$83,128.50	The Aim Group Inc.	2022-09-02	9	Mgmt Consulting Services	N/A
$581.15	The Alberta Trappers A	N/A	N/A	Scientific Consultants	N/A
$6,000.00	The Calgary Zoo Foundation	2020-04-16	11	Scientific Consultants	N/A
$20,000.00	The Composting Council Of Canada	2019-08-16	7	Engineering Consultants(Other)	N/A
($485.72)	The D&B Companies Of Canada Ltd	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$23,999.00	The D&B Companies Of Canada Ltd	2020-11-24	4	It Consultants - Application/Database Dev & Maint	N/A
$4,913.87	The Drafting Clinic Ca	N/A	N/A	Design Of Graphics & Art Work	N/A
$6,918.71	The Drafting Clinic Ca Mississauga	N/A	N/A	Design Of Graphics & Art Work	N/A
$61,390.65	The Earnscliffe Strategy Group Gp	2021-04-01	11	Public Relations Services	N/A
$205.00	The Economist	N/A	N/A	Advertising	N/A
$61,989.00	The Estuary Group Inc	2022-10-21	17	Mgmt Consulting Services	N/A
$3,460.00	The French Doctor	2019-09-03	6	Training Consultants Fees & Expense	N/A
$11,000.00	The Global Alliance For Animals And	2021-08-06	7	Scientific Consultants	N/A
$19,000.00	The Gordon Group	2022-07-26	8	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$23,800.00	The Governing Council Of	2019-12-19	15	Scientific Consultants	N/A
$8,580.00	The Governing Council Of The Univer	2023-03-21	0	Scientific Consultants	N/A
$13,246.00	The Governing Council Of The Univer	2024-01-19	7	Scientific Consultants	N/A

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(i) amount	(ii) vendor[1]	(iii) date of the contract[2]	(iv) duration of the contract[3]	(v) description of the services provided[4]	(vi) reason or purpose of the contract[5]
$24,900.00	The Governors Of The University Of	2018-10-24	5	Scientific Consultants	N/A
$34,786.00	The Greer Galloway Group Inc	2017-10-24	5	Engineering Consultants(Const)	N/A
$1,100.00	The Huntsman Marine Sc St Andrews	N/A	N/A	Training Consultants Fees & Expense	N/A
$6,577.75	The Indigenous Reconciliation Group	2021-01-21	2	Engineering Consultants(Const)	N/A
$25,234.12	The Institute For Bird Populations	2019-01-07	14	Scientific Consultants	N/A
$4,556.25	The International Ccs Knowledge	2022-11-22	16	Scientific Consultants	N/A
$40,000.00	The International Council On Clean	2020-07-02	5	Scientific Consultants	N/A
$3,280.00	The Kings University	N/A	N/A	Training Consultants Fees & Expense	N/A
$35,388.00	The Natural Step (Canada) Inc.	2022-07-07	8	Mgmt Consulting Services	N/A
$30,000.00	The Natural Step (Canada) Inc.	2023-05-26	10	Mgmt Consulting Services	N/A
$7,600.00	The Nature Conservancy Of Canada	2018-02-01	1	Scientific Consultants	N/A
$19,810.00	The Nature Conservancy Of Canada	2018-11-02	4	Scientific Consultants	N/A
$17,168.00	The Nature Conservancy Of Canada	2018-12-24	3	Scientific Consultants	N/A
$1,650.00	The Nature Conservancy Of Canada	2019-02-06	13	Scientific Consultants	N/A
$20,000.00	The Nature Conservancy Of Canada	2019-09-18	6	Scientific Consultants	N/A
$7,000.00	The Nature Conservancy Of Canada	2019-10-24	2	Scientific Consultants	N/A
$4,000.00	The Nature Conservancy Of Canada	2019-11-26	1	Scientific Consultants	N/A
$9,000.00	The Nature Conservancy Of Canada	2020-02-03	13	Scientific Consultants	N/A
$16,500.00	The Nature Conservancy Of Canada	2020-04-14	14	Scientific Consultants	N/A
$16,500.00	The Nature Conservancy Of Canada	2020-07-28	8	Scientific Consultants	N/A
$40,000.00	The Nature Conservancy Of Canada	2022-08-31	6	Scientific Consultants	N/A
$39,875.00	The Nature Trust Of British	2022-07-29	7	Scientific Consultants	N/A
$315.00	The Noblet Design Group	2022-07-05	8	Commun Prof Srvce	N/A
($2,265.00)	The Noblet Design Group	N/A	N/A	It Consultants - Distributed Computing Environment	N/A

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$3,792.00	The Noblet Design Group	2017-05-25	22	It Consultants - Distributed Computing Environment	N/A
$1,920.00	The Noblet Design Group	2017-05-25	2	It Consultants - Distributed Computing Environment	N/A
$9,014.65	The Noblet Design Group	2019-07-04	56	It Consultants - Distributed Computing Environment	N/A
$1,208.00	The Noblet Design Group	2021-05-05	10	It Consultants - Distributed Computing Environment	N/A
$240.00	The Noblet Design Group	2022-07-05	8	It Consultants - Distributed Computing Environment	N/A
$67,005.26	The North West Company Lp.	2018-07-06	20	Mgmt Consulting Services	N/A
$839.71	The Printing House #24 Burlington	N/A	N/A	Design Of Graphics & Art Work	N/A
$1,895.00	The Retirement Planning Institute	N/A	N/A	Training Consultants Fees & Expense	N/A
$795.00	The Retirement Planning Ottawa	N/A	N/A	Mgmt Consulting Services	N/A
$3,941.96	The Retirement Planning Ottawa	N/A	N/A	Training Consultants Fees & Expense	N/A
$5,700.00	The Retirement Planning Institute	2018-11-01	1	Training Consultants Fees & Expense	N/A
$5,700.00	The Retirement Planning Institute	2019-05-01	1	Training Consultants Fees & Expense	N/A
$2,950.00	The Retirement Planning Institute	2020-01-10	14	Training Consultants Fees & Expense	N/A
$17,690.00	The Retirement Planning Institute	2022-09-09	0	Training Consultants Fees & Expense	N/A
$8,845.00	The Retirement Planning Institute	2024-02-01	1	Training Consultants Fees & Expense	N/A
$10,133.25	The Right Door Consulting And	2018-07-30	5	Mgmt Consulting Services	N/A
$116,236.00	The Right Door Consulting And	2019-09-12	10	Mgmt Consulting Services	N/A
$111,600.00	The Right Door Consulting And	2020-03-06	12	Mgmt Consulting Services	N/A
$17,616.00	The Right Door Consulting And	2021-07-15	8	Mgmt Consulting Services	N/A
$697,736.65	The Right Door Consulting And	2021-12-09	27	Mgmt Consulting Services	N/A
$1,750.00	The Royal Institution For The	2018-12-06	3	Scientific Consultants	N/A
$17,250.00	The Royal Institution For The	2022-08-23	7	Scientific Consultants	N/A
$20,000.00	The Royal Institution For The	2023-10-10	5	Scientific Consultants	N/A
$11,500.00	The Royal Institution For The	2023-11-21	3	Scientific Consultants	N/A

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$21,300.00	The Royal Institution For The	2019-10-10	0	Training Consultants Fees & Expense	N/A
$34,000.00	The Royal Institution For The	2021-04-12	3	Training Consultants Fees & Expense	N/A
$167.42	The Sioux Lookout Bull Sioux Lookout	N/A	N/A	Advertising	N/A
$20,000.00	The St. John River Society	2017-12-06	3	Scientific Consultants	N/A
$4,400.00	The Success Group Inc.	N/A	N/A	Training Consultants Fees & Expense	N/A
$38,050.00	The Transition Accelerator	2022-11-28	4	Training Consultants Fees & Expense	N/A
$2,609.27	The United Church Of C Etobicoke	N/A	N/A	Training Consultants Fees & Expense	N/A
$38,687.00	The University Of British Columbia	2021-09-14	6	Scientific Consultants	N/A
$28,750.00	The University Of British Columbia	2022-09-07	4	Scientific Consultants	N/A
$42,000.00	The University Of Western Australia	2016-12-23	27	Scientific Consultants	N/A
$33,333.34	The University Of Western Australia	2021-02-17	13	Scientific Consultants	N/A
$2,511.00	The University Of Western Ontario	2017-09-19	6	Scientific Consultants	N/A
$10,000.00	The University Of Western Ontario	2021-02-22	1	Scientific Consultants	N/A
$25,000.00	Theresa Jones	2020-11-23	4	Scientific Consultants	N/A
$4,000.00	Theresa White Dba Cedrus Consulting	2019-06-28	1	Scientific Consultants	N/A
$3,124.88	Thermo Electron	N/A	N/A	It Consultants - Distributed Computing Environment	N/A
$45,680.00	Thermo Fisher Scientific Inc.	2018-07-10	32	Scientific Consultants	N/A
$4,600.00	Thinklink Graphics	N/A	N/A	Design Of Graphics & Art Work	N/A
$1,850.00	Thinklink Graphics	2019-05-22	0	Design Of Graphics & Art Work	N/A
$8,327.00	Thirdwave Communciations Inc.	2017-01-10	14	Advertising	N/A
$7,585.50	Thomas & Schmidt Inc	2021-12-07	3	It Consultants - Application/Database Dev & Maint	N/A
$331,935.00	Thomas & Schmidt Inc	2022-03-03	24	It Consultants - Application/Database Dev & Maint	N/A
$5,000.00	Thomas Ramsay	2017-05-29	2	Scientific Consultants	N/A
$2,250.00	Thomas Ramsay	2018-06-04	1	Scientific Consultants	N/A

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$22,000.00	Thompson Rivers University	2017-04-21	6	Scientific Consultants	N/A
$15,000.00	Thompson Rivers University	2020-09-02	15	Scientific Consultants	N/A
$23,349.48	Thompson Rivers University	2023-05-19	10	Scientific Consultants	N/A
$23,973.69	Three Hills Engineering Ltd.	2022-08-04	10	Engineering Consultants(Const)	N/A
$37,800.00	Tim Reeve Consulting Inc	2021-06-03	9	Training Consultants Fees & Expense	N/A
$240,075.00	Tiree Facility Solutions Inc.	2019-08-20	31	It Consultants - It Program Management Services	N/A
$4,900.00	Tlc Transformational Leadership	2020-01-23	14	Mgmt Consulting Services	N/A
$1,500.00	Todd Gouin	2019-07-30	8	Scientific Consultants	N/A
$24,365.00	Toms + Mcnally Design Inc	2023-09-06	6	Engineering Consultants(Const)	N/A
$29,550.00	Topping Engineering Ltd.	2020-12-08	3	Engineering Consultants(Other)	N/A
$15,000.00	Toromont Cat	2020-06-18	45	Training Consultants Fees & Expense	N/A
$1,113.02	Toromont Industries Lt	N/A	N/A	Engineering Consultants(Const)	N/A
$19,632.50	Toronto And Region Conservation	2018-08-01	7	Scientific Consultants	N/A
$35,000.00	Toronto Metropolitan University	2022-11-17	4	Scientific Consultants	N/A
$21,960.00	Torsten Geldsetzer	2021-06-23	3	Scientific Consultants	N/A
$487.62	Town Of Smithers	N/A	N/A	Advertising	N/A
$225.00	Townlinevethospital	N/A	N/A	Scientific Consultants	N/A
$5,000.00	Toxecology - Environmental	2017-07-06	1	Mgmt Consulting Services	N/A
$22,100.00	Toxecology - Environmental	2017-09-12	6	Mgmt Consulting Services	N/A
$2,000.00	Toxecology - Environmental	2017-12-04	3	Scientific Consultants	N/A
$22,100.00	Toxecology - Environmental	2018-01-19	2	Scientific Consultants	N/A
$1,500.00	Toxecology - Environmental	2018-02-01	1	Scientific Consultants	N/A
$17,600.00	Toxecology - Environmental	2019-01-17	2	Scientific Consultants	N/A
$90.46	Tph-Sop	N/A	N/A	Advertising	N/A

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$379.06	Tph-Sop	N/A	N/A	Design Of Graphics & Art Work	N/A
$188.90	Tph-Sop	N/A	N/A	Engineering Consultants(Other)	N/A
$16,713.00	Tracey Abbott	2021-09-20	21	Training Consultants Fees & Expense	N/A
$9,500.00	Tracey Abbott	2022-07-19	8	Training Consultants Fees & Expense	N/A
$1,333.50	Tracy Coates	2019-05-22	1	Training Consultants Fees & Expense	N/A
($3,562.50)	Tracy Howett	N/A	N/A	Mgmt Consulting Services	N/A
$4,462.50	Tracy Howett	2022-08-22	11	Mgmt Consulting Services	N/A
$6,118.31	Tracy Howett	2023-11-06	16	Mgmt Consulting Services	N/A
$19,715.28	Trademark Industries Ltd	2020-02-13	1	Scientific Consultants	N/A
$2,322.00	Transcat Canada Inc.	N/A	N/A	Engineering Consultants(Other)	N/A
$1,760.00	Trek Geotechnical Inc.	2022-09-07	5	Engineering Consultants(Other)	N/A
$33,075.00	Trent University	2022-08-12	7	Scientific Consultants	N/A
$34,650.00	Trent University	2023-08-30	7	Scientific Consultants	N/A
$27,000.00	Trent University	2023-12-01	3	Scientific Consultants	N/A
$3,000.00	Trillium Teams Inc	2018-02-05	1	Mgmt Consulting Services	N/A
$6,350.00	Trillium Teams Inc	2019-02-01	0	Training Consultants Fees & Expense	N/A
$14,729.00	Trio Roofing Systems Inc.	2021-01-22	2	Engineering Consultants(Const)	N/A
$28,000.00	Trionyx Consulting Services	2020-12-11	15	Scientific Consultants	N/A
$18,375.00	Triox Urgences Environnementales In	2017-06-16	21	Scientific Consultants	N/A
$21,600.00	Triox Urgences Environnementales In	2017-08-23	7	Scientific Consultants	N/A
$160,300.00	Triox Urgences Environnementales In	2018-06-04	9	Scientific Consultants	N/A
$21,630.00	Triox Urgences Environnementales In	2019-02-26	1	Scientific Consultants	N/A
$17,713.12	Triox Urgences Environnementales In	2019-06-10	9	Scientific Consultants	N/A
$33,600.00	Triox Urgences Environnementales In	2020-07-20	5	Scientific Consultants	N/A

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$34,200.00	Triox Urgences Environnementales In	2021-01-20	9	Scientific Consultants	N/A
$34,200.00	Triox Urgences Environnementales In	2021-10-21	17	Scientific Consultants	N/A
$227,000.00	Triox Urgences Environnementales In	2021-12-13	24	Scientific Consultants	N/A
$270,800.00	Triox Urgences Environnementales In	2021-12-13	24	Scientific Consultants	N/A
$34,200.00	Triox Urgences Environnementales In	2022-11-08	16	Scientific Consultants	N/A
$6,500.00	Tripadvisor Llc	N/A	N/A	Commun Prof Srvce	N/A
$13,332.93	Triple Hs Inc	2018-12-11	3	Scientific Consultants	N/A
$20,300.00	Tristan Alexander Mcknight	2023-05-23	10	Scientific Consultants	N/A
$1,500.00	Tristan Douglas	2020-08-31	7	Scientific Consultants	N/A
$63,698.78	Trm Technologies Inc.	2020-03-10	42	It Consultants - Application/Database Dev & Maint	N/A
$2,108.52	Trm Technologies Inc.	N/A	N/A	It Consultants - It Security Services	N/A
$684,323.37	Trm Technologies Inc.	2015-04-01	59	It Consultants - It Security Services	N/A
$1,900.00	Trm Technologies Inc.	2020-08-25	0	It Consultants - It Security Services	N/A
$828,834.00	Trm Technologies Inc.	2020-03-10	42	It Consultants - It Security Services	N/A
$940.50	Trm Technologies Inc.	N/A	N/A	Mgmt Consulting Services	N/A
$9,500.00	Trm Technologies Inc.	2015-04-01	59	Mgmt Consulting Services	N/A
$2,903.66	Tsilhqot'in National Government	2022-07-06	20	Scientific Consultants	N/A
$25,961.00	Tuite General Contract	N/A	N/A	Engineering Consultants(Const)	N/A
$10,609.84	Tulloch Geomatics Inc.	2020-06-03	9	Engineering Consultants(Other)	N/A
$18,572.50	Tulugak Co-Op	N/A	N/A	Scientific Consultants	N/A
($35,684.93)	Tundra Technical Solutions Inc	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$207,803.91	Tundra Technical Solutions Inc	2018-05-25	22	It Consultants - Application/Database Dev & Maint	N/A
$35,684.93	Tundra Technical Solutions Inc	N/A	N/A	Scientific Consultants	N/A
$3,000.00	Turris Corp	N/A	N/A	Engineering Consultants(Other)	N/A

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$9,025.19	Turtle Island Staffing Inc	2023-05-25	22	It Consultants - Application/Database Dev & Maint	N/A
$4,846.72	Twitter Online Ads	N/A	N/A	Advertising	N/A
$1,884.99	Twitter Online Ads	N/A	N/A	Commun Prof Srvce	N/A
$26,400.00	Two Worlds Consulting Ltd	2020-12-17	3	Training Consultants Fees & Expense	N/A
$19,400.00	Tyco Integrated Fire + Security Can	2020-11-05	4	Engineering Consultants(Const)	N/A
$27,590.00	Tyco Integrated Fire + Security Can	2022-01-11	14	Engineering Consultants(Const)	N/A
$15,000.00	Tyler Ambeau	2022-08-31	7	Scientific Consultants	N/A
$20,007.57	Tyler David Thomas Flockhart	2022-02-28	1	Scientific Consultants	N/A
$1,304.63	Tyson Maccormack	2018-10-11	3	Scientific Consultants	N/A
$74.50	U Of T Department Of P	N/A	N/A	Advertising	N/A
$156.50	U Of T Department Of P Toronto	N/A	N/A	Advertising	N/A
$7,954.56	U Ottawa - Faculty Of	N/A	N/A	Scientific Consultants	N/A
$23,810.00	UBC Forest And Conservation Science	2020-03-16	0	Scientific Consultants	N/A
$39,600.00	UBC Forest And Conservation Science	2022-01-18	2	Scientific Consultants	N/A
$145.18	Uline	N/A	N/A	Advertising	N/A
($5,000.00)	Un Renversement D'achat	N/A	N/A	Training Consultants Fees & Expense	N/A
$7,389.90	Una Jermilova	2024-01-16	2	Scientific Consultants	N/A
$1,265.00	Underground Consulting 902-463-1212	N/A	N/A	Engineering Consultants(Other)	N/A
$24,365.00	United Nations Association In	2022-09-15	4	It Consultants - Application/Database Dev & Maint	N/A
$74,138.05	United States Geological Survey	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,000.00	Universal Power Soluti Dartmouth	N/A	N/A	Scientific Consultants	N/A
$12,000.00	Universidad Austral De Chile	2017-10-10	22	Scientific Consultants	N/A
$7,000.00	Universidad Austral De Chile	2019-10-21	5	Scientific Consultants	N/A
$6,000.00	Université De Moncton	2020-03-04	0	Scientific Consultants	N/A

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$34,775.00	Université De Moncton	2021-12-01	15	Scientific Consultants	N/A
$757.56	Université De Saint-Bo	N/A	N/A	Training Consultants Fees & Expense	N/A
$293.81	Université De Saint-Bo Winnipeg	N/A	N/A	Training Consultants Fees & Expense	N/A
$12,137.72	Université De Sherbrooke	2019-12-18	3	Scientific Consultants	N/A
$17,942.00	Université De Sherbrooke	2022-01-14	8	Scientific Consultants	N/A
$30,000.00	Université De Sherbrooke	2022-06-20	9	Scientific Consultants	N/A
$30,000.00	Université De Sherbrooke	2022-08-03	7	Scientific Consultants	N/A
$24,437.50	Université Du Québec A Montréal	2018-02-01	4	Scientific Consultants	N/A
$19,000.00	Université Du Québec A Rimouski	2022-01-21	2	Scientific Consultants	N/A
$39,500.00	Université Du Québec A Rimouski	2022-12-13	3	Scientific Consultants	N/A
$39,960.00	Université Du Québec A Rimouski	2023-07-28	2	Scientific Consultants	N/A
$24,400.00	Université Du Québec En Outaouais	2019-01-17	1	Scientific Consultants	N/A
$23,500.00	Université Du Québec En Outaouais	2020-01-09	2	Scientific Consultants	N/A
$8,000.00	Université Du Québec En Outaouais	2020-12-22	3	Scientific Consultants	N/A
$3,800.00	Université Du Québec En Outaouais	2019-07-18	2	Training Consultants Fees & Expense	N/A
$22,000.00	Université Laval	2019-12-23	3	Mgmt Consulting Services	N/A
$24,800.00	Université Laval	2020-07-22	8	Mgmt Consulting Services	N/A
$19,500.00	Université Laval	2017-08-29	9	Scientific Consultants	N/A
$25,000.00	Université Laval	2021-01-08	2	Scientific Consultants	N/A
$28,544.00	Université Laval	2023-12-27	15	Scientific Consultants	N/A
$35,000.00	Université Sainte-Anne	2019-12-04	27	Scientific Consultants	N/A
$3,600.00	Université Sainte-Anne	2017-09-05	6	Training Consultants Fees & Expense	N/A
$1,687.50	Université Sainte-Anne	2017-10-18	1	Training Consultants Fees & Expense	N/A
$21,615.45	Université Sainte-Anne	2018-07-23	14	Training Consultants Fees & Expense	N/A

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$173.91	Université Sainte-Anne	N/A	N/A	Training Consultants Fees & Expense	N/A
$9,828.40	University Of Alaska Fairbanks	2018-03-02	0	Scientific Consultants	N/A
$24,996.58	University Of Alberta	2019-11-25	0	Mgmt Consulting Services	N/A
($1,500.00)	University Of Alberta	N/A	N/A	Scientific Consultants	N/A
$1,100.00	University Of Alberta	2017-02-09	8	Scientific Consultants	N/A
$9,470.00	University Of Alberta	2018-11-15	4	Scientific Consultants	N/A
$23,500.00	University Of Alberta	2019-01-22	2	Scientific Consultants	N/A
($10,790.00)	University Of Alberta	N/A	N/A	Training Consultants Fees & Expense	N/A
$17,300.00	University Of Alberta	2021-08-11	9	Training Consultants Fees & Expense	N/A
$15,607.50	University Of British Columbia	2022-02-01	25	Mgmt Consulting Services	N/A
$24,562.50	University Of British Columbia	2017-08-16	13	Scientific Consultants	N/A
$9,380.00	University Of British Columbia	2019-01-02	2	Scientific Consultants	N/A
$39,250.00	University Of British Columbia	2020-09-23	6	Scientific Consultants	N/A
$39,916.81	University Of British Columbia	2020-12-18	6	Scientific Consultants	N/A
$39,600.00	University Of British Columbia	2021-10-07	5	Scientific Consultants	N/A
$4,605.00	University Of British Columbia	2021-11-22	4	Scientific Consultants	N/A
$28,571.43	University Of British Columbia	2021-11-26	4	Scientific Consultants	N/A
$25,000.00	University Of British Columbia	2021-12-16	15	Scientific Consultants	N/A
$29,325.00	University Of British Columbia	2022-10-12	5	Scientific Consultants	N/A
$38,095.24	University Of British Columbia	2023-02-27	1	Scientific Consultants	N/A
($23,713.38)	University Of Connecticut	N/A	N/A	Scientific Consultants	N/A
$23,713.38	University Of Connecticut	2018-05-10	0	Scientific Consultants	N/A
$24,033.78	University Of Connecticut	2018-08-02	4	Scientific Consultants	N/A
$25,605.18	University Of Connecticut	2019-08-28	7	Scientific Consultants	N/A

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$30,645.84	University Of Connecticut	2021-09-15	6	Scientific Consultants	N/A
$3,283.00	University Of Guelph	2020-11-22	4	Scientific Consultants	N/A
$2,500.00	University Of Guelph, Research Fina	N/A	N/A	Scientific Consultants	N/A
$21,500.00	University Of Guelph, Research Fina	2021-12-02	1	Scientific Consultants	N/A
$39,999.00	University Of Guelph, Research Fina	2022-10-03	4	Scientific Consultants	N/A
$24,000.00	University Of Lethbridge	2018-10-24	5	Scientific Consultants	N/A
$39,999.99	University Of Lethbridge	2021-10-28	5	Scientific Consultants	N/A
$202.25	University Of Maine System Acting	N/A	N/A	Scientific Consultants	N/A
$41,075.38	University Of Maine System Acting	2022-07-12	11	Scientific Consultants	N/A
$15,000.00	University Of Manitoba	2017-09-22	5	Scientific Consultants	N/A
$50,000.00	University Of Manitoba	2018-11-30	16	Scientific Consultants	N/A
$15,000.00	University Of Manitoba	2019-01-24	2	Scientific Consultants	N/A
$40,185.30	University Of Massachusetts Dartmou	N/A	N/A	Scientific Consultants	N/A
$7,000.00	University Of New Brunswick	2017-12-15	3	Scientific Consultants	N/A
$10,000.00	University Of New Brunswick	2018-11-20	4	Scientific Consultants	N/A
$30,000.00	University Of New Brunswick	2019-01-11	74	Scientific Consultants	N/A
$20,000.00	University Of New Brunswick	2019-08-06	7	Scientific Consultants	N/A
$40,281.44	University Of New Brunswick	2019-10-29	13	Scientific Consultants	N/A
$10,000.00	University Of New Brunswick	2020-09-29	6	Scientific Consultants	N/A
$38,190.00	University Of New Brunswick	2023-04-24	11	Scientific Consultants	N/A
$39,992.00	University Of New Hampshire	2022-12-01	3	Scientific Consultants	N/A
$3,000.00	University Of Ottawa	2017-07-24	2	Scientific Consultants	N/A
$24,840.00	University Of Ottawa	2018-01-10	2	Scientific Consultants	N/A
$34,500.00	University Of Ottawa	2020-02-05	1	Scientific Consultants	N/A

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$17,010.00	University Of Ottawa	2022-07-25	8	Scientific Consultants	N/A
$31,770.00	University Of Ottawa	2022-12-09	3	Scientific Consultants	N/A
$28,350.00	University Of Ottawa	2023-07-25	8	Scientific Consultants	N/A
$13,500.00	University Of Ottawa	2019-11-15	2	Training Consultants Fees & Expense	N/A
$10,500.00	University Of Ottawa	2022-03-07	0	Training Consultants Fees & Expense	N/A
$24,900.00	University Of Regina	2019-01-02	2	Mgmt Consulting Services	N/A
$24,000.00	University Of Regina	2023-09-01	6	Scientific Consultants	N/A
($2,695.91)	University Of Saskatchewan	N/A	N/A	Mgmt Consulting Services	N/A
$10,000.00	University Of Saskatchewan	2018-07-27	4	Mgmt Consulting Services	N/A
$12,000.00	University Of Saskatchewan	2021-01-27	2	Mgmt Consulting Services	N/A
($16,528.00)	University Of Saskatchewan	N/A	N/A	Scientific Consultants	N/A
$3,164.00	University Of Saskatchewan	2017-07-05	8	Scientific Consultants	N/A
$7,200.00	University Of Saskatchewan	2017-11-01	1	Scientific Consultants	N/A
$20,000.00	University Of Saskatchewan	2019-02-11	1	Scientific Consultants	N/A
$3,080.00	University Of Saskatchewan	2019-02-08	1	Scientific Consultants	N/A
$7,500.00	University Of Saskatchewan	2019-06-27	8	Scientific Consultants	N/A
$22,300.00	University Of Saskatchewan	2020-09-16	0	Scientific Consultants	N/A
$10,000.00	University Of Saskatchewan	2021-01-12	2	Scientific Consultants	N/A
$0.50	University Of Victoria	N/A	N/A	Scientific Consultants	N/A
$22,930.00	University Of Victoria	2018-01-02	14	Scientific Consultants	N/A
$14,490.00	University Of Victoria	2020-01-24	2	Scientific Consultants	N/A
$39,500.00	University Of Victoria	2021-01-12	2	Scientific Consultants	N/A
$37,872.80	University Of Victoria	2022-11-28	6	Scientific Consultants	N/A
$9,441.50	University Of Victoria	2023-01-04	4	Scientific Consultants	N/A

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$20,000.00	University Of Victoria	2023-04-21	8	Scientific Consultants	N/A
$25,527.44	University Of Washington	2019-02-11	1	Scientific Consultants	N/A
$64,257.87	University Of Washington	2022-05-06	22	Scientific Consultants	N/A
$19,725.00	University Of Waterloo	2017-09-07	6	Scientific Consultants	N/A
$20,000.00	University Of Waterloo	2018-02-05	1	Scientific Consultants	N/A
$13,000.00	University Of Waterloo	2020-12-17	3	Scientific Consultants	N/A
$35,000.00	University Of Waterloo	2022-06-24	8	Scientific Consultants	N/A
$14,345.50	University Of Waterloo	2023-03-15	9	Scientific Consultants	N/A
$95,000.00	University Of Western Ontario	2020-07-17	20	Scientific Consultants	N/A
$30,000.00	University Of Western Ontario	2023-06-13	9	Scientific Consultants	N/A
$4,160.00	University Of Winnipeg	2018-01-02	2	Scientific Consultants	N/A
($4,424.78)	Unstoppable Tracy Inc	N/A	N/A	Mgmt Consulting Services	N/A
$4,424.78	Unstoppable Tracy Inc	2021-01-12	2	Mgmt Consulting Services	N/A
$8,487.00	Uofg-Lab Services Divi	N/A	N/A	Scientific Consultants	N/A
$69.58	Uqo	N/A	N/A	Advertising	N/A
$4,902.25	Ursus Heritage Consulting Ltd	2022-10-26	5	Scientific Consultants	N/A
$8,997.12	Ut Institute Of Agricu	N/A	N/A	Scientific Consultants	N/A
$142.39	Uvic Bookstore	N/A	N/A	Design Of Graphics & Art Work	N/A
$420.00	Uw Accounts Receivable 519-888-4567	N/A	N/A	Scientific Consultants	N/A
$37,227.00	Vadeboncoeur Consulting Inc	2017-11-29	4	Scientific Consultants	N/A
$9,414.27	Vaisala Canada Inc	2016-11-08	4	Training Consultants Fees & Expense	N/A
$10,210.78	Vaisala Canada Inc	2019-02-19	0	Training Consultants Fees & Expense	N/A
$10,720.00	Vaisala Canada Inc	2020-01-09	1	Training Consultants Fees & Expense	N/A
$17,900.00	Valency Inc	2018-08-08	0	Mgmt Consulting Services	N/A

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$2,250.00	Valley Driving School	N/A	N/A	Training Consultants Fees & Expense	N/A
$635,407.50	Valores Research Institute	2017-11-15	52	Scientific Consultants	N/A
$78,621.00	Valores Research Institute	2022-05-16	2	Scientific Consultants	N/A
$316,424.34	Valores Research Institute	2022-07-19	32	Scientific Consultants	N/A
$661.78	Van Huizen Bookbinding St Catharines	N/A	N/A	Design Of Graphics & Art Work	N/A
$516.00	Van Huizen Bookbinding St. Catharine	N/A	N/A	Design Of Graphics & Art Work	N/A
$13,000.00	Vanderkooij Consult Inc	2024-01-10	2	Scientific Consultants	N/A
$5,700.00	Vanessa Charron	2023-04-27	11	Mgmt Consulting Services	N/A
$17,550.00	Vanguard Emergency Management Consu	2019-01-02	2	Mgmt Consulting Services	N/A
$7,330.00	Varcon Inc	2023-06-21	9	Engineering Consultants(Other)	N/A
$603,425.08	Vca Inc (Operating As Rain)	2022-09-22	18	Advertising	N/A
$30,309.30	Vct Group Inc	2022-11-25	4	Engineering Consultants(Const)	N/A
$4,200.00	Vct Group Inc	2023-12-22	15	Engineering Consultants(Const)	N/A
$1,711.86	Velocityehs Inc	N/A	N/A	Mgmt Consulting Services	N/A
$555.00	Verbatim Words West	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$13,800.00	Veritaaq Technology House Inc.	2017-06-29	16	It Consultants - Application/Database Dev & Maint	N/A
$8,280.00	Veritaaq Technology House Inc.	2018-02-19	1	It Consultants - Application/Database Dev & Maint	N/A
$603,305.83	Veritaaq Technology House Inc.	2016-03-10	36	It Consultants - Application/Database Dev & Maint	N/A
$223,593.75	Veritaaq Technology House Inc.	2017-04-01	11	It Consultants - Application/Database Dev & Maint	N/A
$111,954.63	Veritaaq Technology House Inc.	2017-05-31	10	It Consultants - Application/Database Dev & Maint	N/A
$950,957.35	Veritaaq Technology House Inc.	2019-02-20	49	It Consultants - Application/Database Dev & Maint	N/A
$15,000.00	Veritaaq Technology House Inc.	2017-07-11	3	It Consultants - It Program Management Services	N/A
$22,120.00	Veritaaq Technology House Inc.	2018-12-04	3	Mgmt Consulting Services	N/A
$11,065.68	Vermont Center For Ecostudies Inc	2019-02-05	13	Scientific Consultants	N/A

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$35,375.43	Vermont Center For Ecostudies Inc	2021-07-13	20	Scientific Consultants	N/A
$20,349.15	Vermont Center For Ecostudies Inc	2022-09-28	18	Scientific Consultants	N/A
$350.00	Verna Mcgregor	N/A	N/A	Mgmt Consulting Services	N/A
$950.00	Verna Mcgregor	2019-01-08	12	Mgmt Consulting Services	N/A
$4,200.00	Verna Mcgregor	2020-08-28	19	Mgmt Consulting Services	N/A
$8,400.00	Veronica Silverthorn	2019-10-31	2	Scientific Consultants	N/A
$12,000.00	Veronica Silverthorn	2021-10-05	5	Scientific Consultants	N/A
$5.00	Verts Rivages	2018-04-13	35	Design Of Graphics & Art Work	N/A
$5,000.00	Verts Rivages	2020-02-10	1	Scientific Consultants	N/A
$17,270.00	Verts Rivages	2020-11-25	15	Scientific Consultants	N/A
$1,560.00	Victoria Christie	N/A	N/A	Mgmt Consulting Services	N/A
$21,000.00	Victoria Christie	2018-07-04	8	Mgmt Consulting Services	N/A
$21,690.00	Victoria Slonosky	2018-10-09	5	Scientific Consultants	N/A
$34,760.00	Victoria Slonosky	2020-02-14	3	Scientific Consultants	N/A
$14,500.00	Vidcruiter Inc	2017-02-16	7	Mgmt Consulting Services	N/A
$176,986.00	Vidcruiter Inc	2021-05-11	35	Mgmt Consulting Services	N/A
$718.80	Videoplus Transcriptio	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$124.70	Videoplus Transcriptio 855-469-3729	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$21,980.00	Viktor Charivker	2017-11-17	4	Scientific Consultants	N/A
$3,397.00	Ville De Qc Office-Tou Quebec	N/A	N/A	Commun Prof Srvce	N/A
$19,980.00	Vince Palace	2020-01-17	62	Scientific Consultants	N/A
$15,315.00	Vincent Design	2021-04-12	11	Commun Prof Srvce	N/A
$26,595.00	Vincent Design	2022-05-31	22	Commun Prof Srvce	N/A
$2,300.00	Vincent Design	2023-04-01	11	Design Of Graphics & Art Work	N/A

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$7,600.00	Viresco Solutions Inc	2024-01-16	2	Mgmt Consulting Services	N/A
$24,847.20	Virtys Inc	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$171,019.35	Virtys Inc	2021-04-16	59	It Consultants - Application/Database Dev & Maint	N/A
$303,559.80	Visco Demolition Contractors Ltd	2020-10-16	17	Engineering Consultants(Const)	N/A
$35,870.00	Visco Demolition Contractors Ltd	2022-06-06	9	Engineering Consultants(Const)	N/A
$22,000.00	Visiblethread Llc	2018-03-16	11	Mgmt Consulting Services	N/A
$231.84	Visual Effects	N/A	N/A	Design Of Graphics & Art Work	N/A
$22,000.00	Viviane Zulian	2022-01-28	13	Scientific Consultants	N/A
$3,902.00	Voyages Riviere Boreal Inc./Boreal	2019-05-17	10	Training Consultants Fees & Expense	N/A
$23,105.59	Vt Canada Litigation S Toronto	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$607.50	Vt Canada Litigation S Toronto	N/A	N/A	Training Consultants Fees & Expense	N/A
$39,900.00	Vt Research Contracting Services, L	2023-01-31	2	Scientific Consultants	N/A
$2,458,231.33	Vutur Communications O/A Openplus	2022-02-08	34	Mgmt Consulting Services	N/A
$9,422.36	Vwr International	N/A	N/A	Scientific Consultants	N/A
$1,177.35	Wageningen University & Research	N/A	N/A	Scientific Consultants	N/A
$2,163.00	Wake Marketing Inc	N/A	N/A	Advertising	N/A
$942.00	Wake Marketing Inc	N/A	N/A	Commun Prof Srvce	N/A
$73.87	Wal-Mart #1086	N/A	N/A	Design Of Graphics & Art Work	N/A
$19.88	Wal-Mart #1190	N/A	N/A	Design Of Graphics & Art Work	N/A
$10,335.00	Walz Robinson Group In 204-4825798	N/A	N/A	Training Consultants Fees & Expense	N/A
$21,800.00	Wanda D Lewis & Associates Ltd.	2020-03-09	2	Scientific Consultants	N/A
$33,850.00	Wanda D Lewis & Associates Ltd.	2020-12-24	6	Scientific Consultants	N/A
$24,949.10	Warn Research C/O Tim Trytten	2022-05-17	22	Mgmt Consulting Services	N/A
$137,733.60	Water Security Agency	N/A	N/A	Mgmt Consulting Services	N/A

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$38,085.00	Watersmart Solutions Ltd	2021-01-14	14	Mgmt Consulting Services	N/A
$35,980.00	Watersmart Solutions Ltd	2023-12-11	3	Scientific Consultants	N/A
$544.32	Watrous Manitou/Langan	N/A	N/A	Advertising	N/A
$600.00	Wav Gedda Environment 403-7973484	N/A	N/A	Scientific Consultants	N/A
$1,600.00	Wav Gedda Environmenta 403-7973484	N/A	N/A	Engineering Consultants(Const)	N/A
$3,045.00	Wav Rivercity Hydrosee 120-4299695	N/A	N/A	Engineering Consultants(Const)	N/A
$8,802.25	Wav*Cult Mtl Media In 514-6064291	N/A	N/A	Advertising	N/A
$5,100.00	Wav*Smart Shores Inc 778-3509010	N/A	N/A	Scientific Consultants	N/A
$2,000.00	Wave - Indigenous Nat 306-3616068	N/A	N/A	Training Consultants Fees & Expense	N/A
$400.00	Wave - *Cabin Radio	N/A	N/A	Advertising	N/A
$3,000.00	Wca Environment Limited	2017-08-09	1	Scientific Consultants	N/A
$14,000.00	Wcs Wildlife Conservation Society	2020-12-07	3	Scientific Consultants	N/A
$17,292.00	Wcs Wildlife Conservation Society	2021-07-20	11	Scientific Consultants	N/A
$15,000.00	Wcs Wildlife Conservation Society	2021-07-21	7	Scientific Consultants	N/A
$19,886.38	Wcs Wildlife Conservation Society	2022-12-13	3	Scientific Consultants	N/A
$38,280.00	Wcs Wildlife Conservation Society	2023-02-06	1	Scientific Consultants	N/A
$12,590.00	Wcs Wildlife Conservation Society	2018-03-02	0	Training Consultants Fees & Expense	N/A
$431.72	Weglot	N/A	N/A	Commun Prof Srvce	N/A
$1,300.00	Weir-Jones Engineering Consultants	2017-08-16	19	Engineering Consultants(Other)	N/A
$1,200.00	West Coast Editorial Associates	2017-06-02	0	Training Consultants Fees & Expense	N/A
$2,500.00	Western Ar/Western Uni	N/A	N/A	Scientific Consultants	N/A
$23,625.00	Westland Resources Ltd	2019-08-14	55	Engineering Consultants(Other)	N/A
$4,800.00	Westower Communications Ltd	N/A	N/A	Engineering Consultants(Const)	N/A
$3,330.00	Westower Communications Ltd	2018-06-04	0	Engineering Consultants(Const)	N/A

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$191.00	Wet Water Industries L	N/A	N/A	Scientific Consultants	N/A
$8,622.01	Wetlands International	2017-10-25	5	Scientific Consultants	N/A
$10,251.37	Wetlands International	2018-09-18	6	Scientific Consultants	N/A
$16,236.92	Wetlands International	2019-09-25	6	Scientific Consultants	N/A
$33,558.84	Wetlands International	2020-12-16	3	Scientific Consultants	N/A
$3,074.40	Whitehorse Star (1977) Whitehorse	N/A	N/A	Advertising	N/A
$8,500.00	Whynot & Associates	2018-12-28	3	Mgmt Consulting Services	N/A
$38,000.00	Wildlands Eco-Forestry Inc	2020-02-13	1	Scientific Consultants	N/A
$61,200.00	Wildlands Eco-Forestry Inc	2021-02-04	0	Scientific Consultants	N/A
$162,800.00	Wildlands Eco-Forestry Inc	2022-02-01	1	Scientific Consultants	N/A
$15,187.22	Wildlife Conservation Society	2022-01-12	2	Scientific Consultants	N/A
$1,403.80	Wildlife Genetics Inte 250-3523563	N/A	N/A	Mgmt Consulting Services	N/A
$13,500.00	Wildlife Infometrics Inc	2020-01-13	2	Scientific Consultants	N/A
$8,000.00	Wildlife Preservation Canada	2019-02-07	1	Scientific Consultants	N/A
$128.00	Wildlife Rescue Bc	N/A	N/A	Scientific Consultants	N/A
$20,000.00	Wildresearch Society	2020-03-20	7	Scientific Consultants	N/A
$20,000.00	Wildsight	2021-02-16	1	Scientific Consultants	N/A
$3,849.60	Wiley	N/A	N/A	Scientific Consultants	N/A
$38,281.66	Wilfrid Laurier University	N/A	N/A	Mgmt Consulting Services	N/A
$39,916.80	Wilfrid Laurier University	2021-02-01	1	Scientific Consultants	N/A
$2,700.00	William F. J. Parsons	2022-02-10	1	Engineering Consultants(Other)	N/A
$2,000.00	William Stubblefield	2019-04-23	2	Scientific Consultants	N/A
$79,770.00	Williams Engineering Canada Inc.	2023-11-02	4	Engineering Consultants(Const)	N/A
$9,500.00	Willms Engineering Inc	2016-04-13	11	Engineering Consultants(Const)	N/A

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(i) amount	(ii) vendor[1]	(iii) date of the contract[2]	(iv) duration of the contract[3]	(v) description of the services provided[4]	(vi) reason or purpose of the contract[5]
$1,113.75	Wilson Architectual Do	N/A	N/A	Engineering Consultants(Const)	N/A
$10,000.00	Wilton Consulting Group	2024-01-22	14	Scientific Consultants	N/A
$21,631.00	Wilton Consulting Inc	2023-08-09	7	Training Consultants Fees & Expense	N/A
$22,036.33	Windreach Consulting Services Inc	2018-09-28	6	Mgmt Consulting Services	N/A
$20,300.00	Windreach Consulting Services Inc	2019-12-24	3	Mgmt Consulting Services	N/A
$10,000.00	Windward Environmental Llc	2018-01-04	2	Scientific Consultants	N/A
$5,000.00	Windward Environmental Llc	2018-09-11	6	Scientific Consultants	N/A
$5,000.00	Windward Environmental Llc	2018-11-15	4	Scientific Consultants	N/A
$5,000.00	Windward Environmental Llc	2019-08-30	7	Scientific Consultants	N/A
$30.94	Winners 268	N/A	N/A	Design Of Graphics & Art Work	N/A
$700.00	Wisdom2action Consulting Limited	N/A	N/A	Mgmt Consulting Services	N/A
$12,985.00	Wm Groves Limited	2021-05-17	10	Engineering Consultants(Const)	N/A
($0.29)	Wolf Lake First Nation	N/A	N/A	Mgmt Consulting Services	N/A
$48,661.29	Wolf Lake First Nation	2018-06-01	0	Mgmt Consulting Services	N/A
$10,000.00	Wolf Lake First Nation	2018-11-19	1	Mgmt Consulting Services	N/A
$90.00	Wolfecroft Signs	N/A	N/A	Design Of Graphics & Art Work	N/A
$0.00	Wood Environment & Infrastructure	2018-10-30	2	Scientific Consultants	N/A
$21,958.96	Wood Environment & Infrastructure	2018-10-30	4	Scientific Consultants	N/A
$21,571.10	Wood Environment & Infrastructure	2019-11-22	2	Scientific Consultants	N/A
$5,670.00	Woodland Native Plant Nursery	2019-07-02	1	Scientific Consultants	N/A
$5,486.70	Woods Hole Group Inc 301-9254411	N/A	N/A	Scientific Consultants	N/A
$4,400.00	Wordtask Information Strategies	2019-09-18	6	Training Consultants Fees & Expense	N/A
$1,190.00	Workopolis	N/A	N/A	Advertising	N/A
$1,190.00	Workplace Institute	N/A	N/A	Training Consultants Fees & Expense	N/A

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(i) amount	(ii) vendor[1]	(iii) date of the contract[2]	(iv) duration of the contract[3]	(v) description of the services provided[4]	(vi) reason or purpose of the contract[5]
$54.95	Worksite Safety Compli Dundas	N/A	N/A	Training Consultants Fees & Expense	N/A
$14,575.00	Worley Canada Services Ltd	2019-09-17	6	Scientific Consultants	N/A
$0.00	Worley Group Inc	2023-12-21	3	Scientific Consultants	N/A
$26,520.80	Worthington Products Inc.	2021-11-02	1	Engineering Consultants(Other)	N/A
$0.00	Wpy Institute On Gover 855-469-3729	N/A	N/A	Training Consultants Fees & Expense	N/A
$985.68	Wpy International Repo 855-469-3729	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$3,249.14	Wpy*International Repo 855-469-3729	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$300.00	Wpy*Quoi Faire A Quebe 855-469-3729	N/A	N/A	Commun Prof Srvce	N/A
($0.02)	Wsp Canada Inc	N/A	N/A	Engineering Consultants(Const)	N/A
$173,230.52	Wsp Canada Inc	2018-04-04	71	Engineering Consultants(Const)	N/A
$4,424.77	Wsp Canada Inc	2017-02-10	3	Mgmt Consulting Services	N/A
$0.00	Wsp Canada Inc	2017-02-10	3	Scientific Consultants	N/A
$0.00	Wsp Canada Inc.	N/A	N/A	Engineering Consultants(Const)	N/A
$19,654.50	Wsp Canada Inc.	2018-04-04	71	Engineering Consultants(Const)	N/A
$21,740.00	Wsp Canada Inc.	2018-11-06	3	Engineering Consultants(Other)	N/A
$49,865.63	Wsp Canada Inc.	2019-02-08	1	Mgmt Consulting Services	N/A
$22,010.00	Wsp Canada Inc.	2020-01-29	4	Mgmt Consulting Services	N/A
$15,786.47	Wsp E&I Canada Limited	2022-12-16	15	Engineering Consultants(Const)	N/A
$475.31	Www.Durrell.Org	N/A	N/A	Training Consultants Fees & Expense	N/A
$695.25	Www.Fapas.Com	N/A	N/A	Scientific Consultants	N/A
$672.10	Www.Fapas.Com	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,800.00	Www.Qubeiot.Com	N/A	N/A	Scientific Consultants	N/A
$5,145.00	Www.Speakerscanada.Com	N/A	N/A	Mgmt Consulting Services	N/A
$19,000.00	Wyatt Villetard	2022-09-23	14	Scientific Consultants	N/A

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(i) amount	(ii) vendor[1]	(iii) date of the contract[2]	(iv) duration of the contract[3]	(v) description of the services provided[4]	(vi) reason or purpose of the contract[5]
$45.00	X L Designs	N/A	N/A	Design Of Graphics & Art Work	N/A
$13,050.00	Xelerance Corporation	2018-02-01	13	It Consultants - Application/Database Dev & Maint	N/A
$3,300.00	Xelerance Corporation	2021-03-29	0	It Consultants - Application/Database Dev & Maint	N/A
$12,460.50	Xelerance Corporation	2022-06-10	45	It Consultants - Application/Database Dev & Maint	N/A
$22,350.00	Xiao Jun Song	2017-11-01	4	Scientific Consultants	N/A
$10,000.00	Xiao Jun Song	2019-11-04	2	Scientific Consultants	N/A
$37,740.00	Xiao Jun Song	2022-05-18	10	Scientific Consultants	N/A
$280.00	Xibita	N/A	N/A	Design Of Graphics & Art Work	N/A
$41,823.75	Xquisit Communications Inc	2020-08-20	19	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$2,475.00	Y2 Consulting Psychologists Inc.	2018-05-22	9	Mgmt Consulting Services	N/A
$2,725.00	Y2 Consulting Psychologists Inc.	2020-04-22	3	Mgmt Consulting Services	N/A
$2,725.00	Y2 Consulting Psychologists Inc.	2020-09-22	3	Mgmt Consulting Services	N/A
$2,725.00	Y2 Consulting Psychologists Inc.	2020-10-13	5	Mgmt Consulting Services	N/A
$11,875.00	Y2 Consulting Psychologists Inc.	2021-06-10	9	Mgmt Consulting Services	N/A
$5,750.00	Yann Rochepault	2023-07-06	13	Scientific Consultants	N/A
$5,000.00	Yanyan Su	2019-10-23	5	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$13,499.70	Ye Tao	2022-12-19	3	Scientific Consultants	N/A
$3,420.00	Ye Tao	2023-11-15	4	Scientific Consultants	N/A
$21,120.00	Yedoma Inc.	2021-01-06	2	Mgmt Consulting Services	N/A
$19,955.00	Yedoma Inc.	2022-11-18	28	Mgmt Consulting Services	N/A
$406.60	Yellowknife Glass Recy	N/A	N/A	Design Of Graphics & Art Work	N/A
$170.80	Yellowknife Glass Recy Yellowknife	N/A	N/A	Design Of Graphics & Art Work	N/A
$400.00	Yg Emr Lands Branch	N/A	N/A	Engineering Consultants(Const)	N/A
$24,995.60	York University	2019-10-07	5	Scientific Consultants	N/A

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$5,000.00	York University	2019-12-20	3	Scientific Consultants	N/A
$25,000.00	York University	2020-12-29	3	Scientific Consultants	N/A
$31,050.00	York University	2022-01-16	7	Scientific Consultants	N/A
$6,000.00	York University	2023-12-21	8	Scientific Consultants	N/A
$39,780.00	Young-Min, Cho	2021-04-19	11	Scientific Consultants	N/A
$39,760.00	Young-Min, Cho	2022-04-11	11	Scientific Consultants	N/A
$35,840.00	Young-Min, Cho	2023-06-13	9	Scientific Consultants	N/A
$14,199.11	Youth4nature Foundation	2020-12-21	2	Mgmt Consulting Services	N/A
$11,439.00	Yukon Government	N/A	N/A	Mgmt Consulting Services	N/A
($40.00)	Yukon University	N/A	N/A	Training Consultants Fees & Expense	N/A
$1,983.00	Yves R. Hamel Et Associe Inc	2017-06-12	3	Training Consultants Fees & Expense	N/A
$20,250.00	Yvon Gauthier Info-Training Inc.	2018-08-16	2	It Consultants - Application/Database Dev & Maint	N/A
($0.25)	Yvon Gauthier Info-Training Inc.	2017-10-09	11	Training Consultants Fees & Expense	N/A
($5,000.00)	Yzq Solutions Inc	N/A	N/A	Scientific Consultants	N/A
$22,000.00	Yzq Solutions Inc	2021-09-01	6	Scientific Consultants	N/A
$3,060.00	Zajdlik & Associates Inc.	2020-11-03	4	Training Consultants Fees & Expense	N/A
$2,500.00	Zoe Crysler	2019-02-19	1	Scientific Consultants	N/A

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$3,840.00	Zoetica Wildlife Research Services	2017-07-21	0	Scientific Consultants	N/A
$17,000.00	Zoological Society Of London	2018-10-19	5	Mgmt Consulting Services	N/A
$28,620.00	Zoological Society Of London	2020-05-29	33	Mgmt Consulting Services	N/A
$35,395.00	Zuzek Inc.	2020-12-15	3	Engineering Consultants(Const)	N/A
$400,700.80	Zuzek Inc.	2016-11-22	16	Scientific Consultants	N/A
($240,209.56)	Other[6]	N/A	N/A	Advertising	N/A
$49,671.82	Other[6]	N/A	N/A	Commun Prof Srvce	N/A
$18,929.56	Other[6]	N/A	N/A	Design Of Graphics & Art Work	N/A
$16,936,661.45	Other[6]	N/A	N/A	Engineering Consultants(Const)	N/A
$164,818.04	Other[6]	N/A	N/A	Engineering Consultants(Other)	N/A
$54,656.21	Other[6]	N/A	N/A	It Consultants - Application/Database Dev & Maint	N/A
$85,994.43	Other[6]	N/A	N/A	It Consultants - Distributed Computing Environment	N/A
$321,080.51	Other[6]	N/A	N/A	It Consultants - It Program Management Services	N/A
($42,868.03)	Other[6]	N/A	N/A	It Consultants - It Security Services	N/A
$2,925,214.74	Other[6]	N/A	N/A	Mgmt Consulting Services	N/A
$177,438.07	Other[6]	N/A	N/A	Public Relations Services	N/A
$1,781,993.66	Other[6]	N/A	N/A	Scientific Consultants	N/A
$3,325.10	Other[6]	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$34,105.97	Other[6]	N/A	N/A	Training Consultants Fees & Expense	N/A
$147.00	Employee Reimbursment[7]	N/A	N/A	Design Of Graphics & Art Work	N/A
$175.33	Employee Reimbursment[7]	N/A	N/A	Engineering Consultants(Other)	N/A

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$3,476.72	Employee Reimbursment[7]	N/A	N/A	Mgmt Consulting Services	N/A
$120.00	Employee Reimbursment[7]	N/A	N/A	Public Relations Services	N/A
$462.15	Employee Reimbursment[7]	N/A	N/A	Speech/Text Reviewing,Writing&Editing,Annual Repo	N/A
$234.16	Employee Reimbursment[7]	N/A	N/A	Training Consultants Fees & Expense	N/A

[1] The information provided is as presented in the financial system or on credit card statements. A manual search is required to provide full names. We are unable to provide this information within the allocated timelines.

[2] In those cases where a mention of "N/A" is made, it is either because the expense was: paid for using a government acquisition card, related to another government department, or related to a contract but where to provide the contract information would have required a manual review of each file, which was not possible within prescribed timelines.

[3] This represents the number of months from the date in part b) (iii) until the end date of the contract.

[4] In some cases, object codes such as management professional services were attributed to services received from other departments; these are generic codes, it is important to understand that these services were not for consultants but were delivered by other government institutions

[5] The information was not extractable from financial systems and would have required a manual review of each individual contract, which was not possible within the timelines prescribed.

[6] These expenses, described as "Other", refer to internal financial adjustments and payables at year-end.

[7] The Departmental Financial Management System tracks the entity paid and the amount spent. However, the entity paid could be a third party such as a payment to an employee for the reimbursement of out of pocket expenses and this information is not extractable in a financial expense report. This would require a manual review and would not be possible within the allocated timelines.

Environnement et Changement climatique Canada
Sous-ministre

Environment and Climate Change Canada
Deputy Minister

MAY 17 2024

Mr. Marc-Olivier Girard
Committee Clerk
Standing Committee on Government Operations
and Estimates
House of Commons
oggo@parl.gc.ca

Dear Mr. Girard:

On behalf of Environment and Climate Change Canada, I am pleased to provide the attached package in response to the Standing Committee on Government Operations and Estimates's request on April 10, 2024, for information regarding qualified Indigenous businesses and associated subcontractors. The information also includes the total number and value of all contracts received by Indigenous businesses (listed in the Indigenous Business Directory) from April 1, 2023, to March 31, 2024.

All efforts have been made to find and provide a list of subcontractors. However, since Environment and Climate Change Canada's systems do not track subcontractors, the provision of subcontractor information would require a significant amount of administrative work. Effectively, every file would need to be individually reviewed and Indigenous businesses would all need to be consulted one after another. Given the level of effort and the compressed timelines to respond to this request, the Department is unable to provide subcontractor information.

I trust that this information will be useful as part of our common efforts to advance reconciliation, and I appreciate this opportunity to respond to this request.

Sincerely,

Jean-François Tremblay

Att.

Canada

OGGO Motion April 10, 2024
On Wednesday, April 10, 2024, a request for documents was agreed to at the Standing Committee on Government Operations and Estimates (OGGO) seeking *"... the government list of qualified Aboriginal businesses, provided that the list includes: (i) a summary of the key details about each company in the database of the Public Sector Accounting Board, (ii) the number and value of contracts received by each enterprise, (iii) the list of subcontractors used for each contract;... "*

Company Operating Name	(ii) Contract Value	(iii) Subcontractors
655623 B.C. LTD	$ 40,035.90	N/A
6854265 CANADA INC. - 2	$ 133,685.54	N/A
ADIRONDACK INFORMATION MANAGEMENT	$ 39,663.00	N/A
ADVANCED CHIPPEWA TECHNOLOGIES INC. - 18	$ 224,091.59	N/A
AIR INUIT LTEE - 3	$ 97,073.89	N/A
AIR TINDI LTD - 13	$ 557,210.73	N/A
AKLAK INC.	$ 25,442.46	N/A
ASOKAN BUSINESS INTERIORS INC. - 19	$ 561,086.41	N/A
CAMBIUM INDIGENOUS PROFESSIONAL SERVICE (CIPS) - 2	$ 79,704.25	N/A
CANADA NORTH ENVIRONMENTAL SERVICES LIMITED PARTNERSHIP	$ 25,294.50	N/A
CARLA DUFFEY	$ 26,521.85	N/A
CASTLE ROCK ENTERPRISES - 10	$ 342,600.30	N/A
CENTRE FOR INDIGENOUS ENVIRONMENTAL RESOURCES INC. - 2	$ 80,000.00	N/A
CHASE OFFICE INTERIORS - 2	$ 10,350.92	N/A
CIRCA F.N. OFFICE INTERIORS LTD	$ 22,585.50	N/A
CREATIVE FIRE	$ 23,333.63	N/A
DONNA CONA INC.	$ 96,509.91	N/A
FOREST COMMUNICATIONS INC.	$ 39,057.01	N/A
GESPE'GEWA'GI INSTITUTE OF NATURAL UNDERSTANDING (GINU)	$ 8,000.00	N/A
GREAT SLAVE HELICOPTERS 2018 LTD - 4	$ 244,888.68	N/A
GREAT SLAVE HELICOPTERS LTD - 5	$ 207,445.68	N/A
INDIGENOUS CLEAN ENERGY SOCIAL ENTERPRISE - 2	$ 54,500.00	N/A
INDIGENOUS CORPORATE TRAINING INC.	$ 12,603.29	N/A
INDIGENUITY CONSULTING GROUP INC.	$ 39,252.33	N/A
INNOVATION 7	$ 208,251.40	N/A
INNUKOPTERES INC. - 4	$ 145,209.13	N/A
IPSS INC. - 2	$ 458,899.98	N/A
KITIKMEOT AIR LTD - 6	$ 444,983.68	N/A
KITIKMEOT BBE EXPEDITING LTD - 2	$ 38,325.96	N/A
K-SPORTS MARINE INC. - 3	$ 93,044.55	N/A
LANGUAGE MARKETPLACE INC. - 2	$ 11,980.40	N/A
MAHIHKAN MANAGEMENT SOLUTIONS INC.	$ 80,482.50	N/A
MALARSOFT TECHNOLOGY CORP. - 2	$ 139,004.78	N/A
MOBILE RESOURCE GROUP INC. - 3	$ 360,365.18	N/A
NASITTUQ CORPORATION - 5	$ 62,283.73	N/A
NATIONS TRANSLATION GROUP LP	$ 74,640.00	N/A
NATTIQ	$ 710,950.21	N/A
NISHA TECHNOLOGIES INC. - 70	$ 1,031,452.01	N/A
NUNAVIK ROTORS INC. - 2	$ 369,846.80	N/A
OKANAGAN NATION ALLIANCE	$ 15,498.00	N/A
PURESPIRIT SOLUTIONS INC. - 43	$ 211,950.02	N/A
QIKIQTAALUK ENVIRONMENTAL INC.	$ 68,748.75	N/A
RISE CONSULTING LTD	$ 32,812.50	N/A
S.I. SYSTEMS PARTNERSHIP	$ 795,363.05	N/A
SETETKWE CONTRACTING LTD - 2	$ 44,824.50	N/A
TANKATEK (6854265 CANADA INC) - 10	$ 284,785.66	N/A
TELECOM COMPUTER INC. - 4	$ 4,073,526.48	N/A
TOTEM OFFISOURCE INC.	$ 33,272.51	N/A
TURTLE ISLAND STAFFING INC. - 2	$ 79,330.75	N/A
VERSATIL BPI INC.	$ 4,364.45	N/A
WILD FEATHERS INC. - 2	$ 53,550.00	N/A
YELLOWHEAD HELICOPTERS LTD - 14	$ 887,064.24	N/A

OGGO 2024-04-10	
Company Operating Name / Nom de l'entreprise*	**Company Legal Name / Nom légal de l'entreprise***
Little Miss Chief Gourmet Products Inc	Little Miss Chief Gourmet Products Inc
'Noctua Publishing' or 'johnpaquin.ca'	Noctua Publishing Inc.
A & A Technical Services	974086 NWT Ltd.
A Maze N Fun Inc.	A Maze N Fun Inc.
A&J First Aid & Security	605673 British Columbia Ltd.
A&M Construction	Abbass & McLean Construction Inc
A-Teck Appraisals Ltd	A-Teck Appraisals Ltd
A. G. CHAPMAN ENTERPRISES	ALFRED GORDON CHAPMAN
A. Lana s cash for scrap cars inc.	A. Lana s cash for scrap cars inc.
A. T. Seymour CGA	A. T. Seymour CGA
A.C. Construction	A.C. Construction Ltd.
A.D. Hanslip Ltd.	A.D. Hanslip Ltd.
A.E.W. Limited Partnership	A.E.W. Limited Partnership
a.i. Talos Tech	Talos Technologies Inc.
A.I.M. PC Inc	A.I.M. PC Inc
A:kweks ventures	Joshua Bailey
Aaniin Retail Inc.	Aaniin Retail Inc.
Aanwi Inc.	Aanwi Inc.
Aaron Aubin Consulting Inc.	Aaron Aubin Consulting Inc.
Aatma Solutions Inc.	Aatma Solutions Inc.
AB Original	Bradley Hill
Abattage uatshu	Abattage manuel Uatshu
ABC Internet Business Services	ABC Internet Business Services
Abiwin Ventures Limited	Abiwin Ventures Limited
Abo Technologie Inc	Abo Technologie Inc
Aboriginal Building Construction Services Corp. / 1st	Aboriginal Building Construction Services Corp.
Aboriginal Cleaners Inc.	Aboriginal Cleaners Inc.
Aboriginal Development Contractors	Aboriginal Development Contractors Inc.
Aboriginal Labour Force Development Circle	Aboriginal Labour Force Development Circle
Aboriginal Languages of Manitoba Inc.	Aboriginal Languages of Manitoba Inc.
Aboriginal Logistics & Services	Aboriginal Logistics & Services Inc.
Aboriginal Multi-Media Society (AMMSA)	Aboriginal Multi-Media Society (AMMSA)
Aboriginal Precision Products	Aboriginal Precision Products
Aboriginal Printing Corporation	Aboriginal Printing Corporation
Aboriginal Procurement and Logistics	1095697 BC Ltd
Aboriginal Training Services	Aboriginal Training Services Ltd.
Absolute Fire Protection	Absolute Fire Protection Inc.
Abstract Concrete Services	6790187 Manitoba Ltd
AC First Nation First Aid & CPR	AC First Nation First Aid & CPR
Acadia Ocean Services Ltd	Acadia Ocean Services Ltd
Acadia94 Incorporated	Acadia94 Incorporated
Acceleware Kisâstwêw	Acceleware Kisâstwêw Corp.
Accountability & Resource Management System (ARMS) Inc.	Accountability & Resource Management System (ARMS) Inc.
Accurate Industries Canada Inc.	Accurate Industries Canada Inc.
Acden Base Operators Limited Partnership	Acden Base Operators Limited Partnership
Acden Environment Limited Partnership	Acden Environment Ltd.
Acden Fleet Limited Partnership	Acden Fleet Ltd.
Acden Helios Ltd.	Acden Helios Ltd.
Acden Tech Sonic Limited Partnership	Acden Tech Sonic Ltd.
ACDEN VERTEX LIMITED PARTNERSHIP	ACDEN VERTEX LTD.
Ace Printing	Christopher Baker
ACOSYS - The Halifax Group Solutions Joint Venture	ACOSYS CONSULTING SERVICES INC./ THE HALIFAX COMPUTER CONSULTING GROUP INC. in Joint Venture
Acosys Consulting Services Inc	Acosys Consulting Services Inc
ACOSYS CONSULTING SERVICES INC. AND PRICEWATERHOUSECOOPERS LLP IN JOINT VENTURE	ACOSYS CONSULTING SERVICES INC./ SERVICES CONSEILS ACOSYS INC. PRICEWATERHOUSECOOPERS LLP IN JOINT VENTURE
ACR Bijouterie	ACR Bijouterie
Acreage Development Solutions Ltd	Acreage Development Solutions Ltd

ACT inc	Advanced Chippewa Technologies Inc.
ACT inc	Advanced Chippewa Technologies Inc
Action Group Inc	Action Group Inc
AD Technical Services Limited	AD Technical Services Limited
Adaawe Consulting Ltd.	Adaawe Consulting Ltd.
Adams Lake Indian Band	Adams Lake Indian Band
Addiev Corporate Training	10353868 CANADA INC
Adirondack Information Management Inc.	Adirondack Information Management Inc.
Adirondack Information Management Inc. Amita Corporation Artemp Personnel Services Inc. The AIM Group Inc. in Joint Venture	Adirondack Information Management Inc. Amita Corporation Artemp Personnel Services Inc. The AIM Group Inc. in Joint Venture
ADK Holdings Ltd.	ADK Holdings Ltd.
ADRM TEC	ADRM Technology Consulting Group Corp.
ADRM Technology Consulting Group Corp. and Randstad Interim Inc. in CJV	ADRM Technology Consulting Group Corp. and Randstad Interim Inc. in CJV
Advanced Paramedic Ltd.	Advanced Paramedic Ltd.
Advanced Technology Group Solutions Inc.	Advanced Technology Group Solutions Inc.
Advantage Engineering Ltd.	Advantage Engineering Ltd.
Advantage Environmental Science and Consulting Ltd.	Advantage Environmental Science and Consulting Ltd.
Advantage Professional Services Ltd.	Advantage Professional Services Ltd.
Aecon-Six Nations Joint Venture	Aecon-Six Nations Joint Venture
AEO3 Ltd.	AEO3 Ltd.
AES Inc.	Aboriginal Employment Services
Affinity North	Jordan Peterson
AFN Engineering Inc.	AFN Engineering Inc.
AFOA Canada	AFOA Canada
AFP	Arctic Fresh Projects Inc.
Agape Professional Services	Michael Hennessey
Age-Friendly Consulting	Age-Friendly Consulting
AGI Enviro Clean Ltd.	AGI Enviro Clean Ltd.
AGI Envirotank LP	AGI Envirotank LP
Aglu Consulting and Training Inc.	Aglu Consulting and Training Inc.
AgriDigit Inc.	AgriDigit Inc.
AgriTech North	0865894 B.C. LTD.
Aguathuna Drafting and Consulting Company Ltd.	Aguathuna Drafting and Consulting Company Ltd.
Air Inuit Ltd.	Air Inuit Ltd.
AirAd Inc	AirAd Inc
Airea Consulting LP	Airea Consulting LP
AirTech UAV Solutions Inc.	AirTech UAV Solutions Inc.
Aivek Stantec Limited Partnership	Aivek Stantec Limited Partnership
Aiviq Financial Services	Elaine Lavoie
AJA Property Maintenance and landscaping	AJA Property Maintenance and landscaping
Ajijaak Contracting Ltd	Ajijaak Contracting Ltd
Akawe Technologies	Akawe Technologies
Aki Consulting	Aki Consulting Inc.
AKI General contracting (11397419 CANADA INC.)	AKI General contracting (11397419 CANADA INC.)
Akkada inc.	Akkada Professional Services inc.
Aklak Air	Aklak Inc
AKWEKON ENTERPRISES INC.	AKWEKON ENTERPRISES INC.
Akwesasne Earth Movers Canada	Akwesasne Earth Movers Canada
Alappaa Inc.	Alappaa Inc.
Alberta Best Home Plumbing and Heating Ltd	Alberta Best Home Plumbing and Heating Ltd
Alberta Framing Solutions Inc.	Alberta Framing Solutions Inc.
Alberta Strong Movers	2050666 AB LTD
Alder & Co Creations Ltd.	Alder & Co Creations Ltd.
Alec Glover	Alec Glover
Alexander Chemical Limited Partnership	Alexander Chemical Limited Partnership
Alexander Contracting & Construction	Alexander Contracting & Construction
Alexander Contracting and Construction Limited Partnership	Alexander Contracting and Construction Limited Partnership
Alexander HDD LP	Alexander HDD LP
Alexander Valve and Supply	Alexander Valve and Supply GP
Algonquin AI INC.	Algonquin AI INC.

Algonquin Business Interiors	Algonquin Business Interiors Inc
Algonquin Constructors LP	Algonquin Constructors LP
Alia Business Consulting Inc.	Alia Business Consulting Inc.
Alika Internet Technologies	Alika Internet Technologies Inc.
Alika Internet Technologies Inc. GC Brokers Inc. in Joint Venture	Alika Internet Technologies Inc. GC Brokers Inc. in Joint Venture
Alinta Solutions Inc.	Alinta Solutions Inc.
Alivaktuk Consulting Inc.	Alivaktuk Consulting Inc.
Alivaktuk Consulting Inc. & NavPoint Consulting Group Inc. in JV	Alivaktuk Consulting Inc. & NavPoint Consulting Group Inc. in JV
All figured out bookkeeping	All figured out bookkeeping
All Land Matters Ltd.	All Land Matters Ltd.
All Nations Safety and Security	All Nations Group Holdings LLP
All peeps J&J contracting	All peeps J&J contracting
All Relations Consulting	All Relations Consulting
All Star Mining Inc.	All Star Mining Inc.
All-DAE ENERGY	2271309 Alberta Inc.
Allan Clarke & Associates	Allan Clarke & Associates Inc.
Allan-CASH Metis Construction JV	Allan-CASH Metis Construction JV
ALLEN DESJARLAIS INDEPENDENT INSPECTIONS LTD.	ALLEN DESJARLAIS INDEPENDENT INSPECTIONS LTD.
Alloy Insights Inc.	Alloy Insights Inc.
ALLPRO Construction Group	1000677365 Ontario Inc.
AllRock Consulting Ltd.	AllRock Consulting Ltd.
Allurvik	Miali Coley-Sudlovenick
Almiq Contracting Ltd.	Almiq Contracting Ltd.
Alpha & Oméga	Alpha & Oméga
ALPHA WOLF ELECTRIC INC	ALPHA WOLF ELECTRIC INC.
Alternative Contracting Ltd	Alternative Contracting Ltd
Altex Exterior Ltd	Altex Exterior Ltd
AM Safety Ltd.	AM Safety Ltd.
AM-TECH Electrical Inc.	AM-TECH Electrical Inc.
Amarok Enterprises Ltd.	Amarok Enterprises Ltd.
Amaruq Consulting Co.	5575 Nunavut Ltd
Amauligak Services & Contracting Ltd.	Amauligak Services & Contracting Ltd.
AMG mechanical inc	AMG mechanical inc
Amham Counselling and Consulting	Alanah Woodland
Amik Catering	Amik Catering LP
AMIK Inc.	AMIK Inc.
AMISK WORKFORCE	AMISK WORKFORCE
AMO ELECTRIC (1997) LTD	AMO ELECTRIC (1997) LTD
Amphibious Construction Ltd.	Amphibious Construction Ltd.
AMY BETH ONLINE BUSINESS SERVICES	A FOX ONLINE & ALTERNATIVE BUSINESS SERVICES
Ancestral Link and Associates Inc.	Ancestral Link and Associates Inc.
Andean Drilling Services Inc.	Andean Drilling Services Inc.
Andrea Fritz Art	Andrea Fritz Art
Andy's Holdings	Andy's Holdings
Angela Adsit	Angela Adsit
Angela Mark Fashion Designs	Angela Mark Fashion Designs
Angweiwit Incorporated	Angweiwit Incorporated
Aniko Consultants inc.	Aniko Consultants inc.
ANIKO CONSULTANTS INC. Onaki Création S.E.N.C.	ANIKO CONSULTANTS INC. Onaki Création S.E.N.C.
Aniko Consultants Inc. Samson & Associés CPA/Consultation Inc./Samson & Associates CPA/Consulting Inc. in Joint Venture	Aniko Consultants Inc. Samson & Associés CPA/Consultation Inc./Samson & Associates CPA/Consulting Inc. in Joint Venture
Aniko/onaki/Du Progres	ANIKO CONSULTANTS INC. Onaki Création S.E.N.C. Le Progrès de Hull Ltée In Joint Venture
Animiki See Digital Production Inc	Animiki See Digital Production Inc
Animikii Indigenous Technology	Animikii Inc.
Anish Branding	Anishinabeg Communications
Anishinabe Printing	Anishinabe Printing
ANJ Ultra Vac - Quality Air and Duct Cleaning	ANJ Ultra Vac - Quality Air and Duct Cleaning
Anker Mechanical Welding ltd.	Anker Mechanical Welding ltd.
Another Concrete and Contracting Company	Another Concrete and Contracting Company
Anwis Architectural Products Ltd.	Anwis Architectural Products Ltd.

Apatakaa Translations	9460-9039 Quebec Inc
Apeiron Environment Ltd.	Apeiron Environment Ltd.
Apeiron Resources Ltd.	Apeiron Resources Ltd.
Apex Recruiting and Construction Inc.	Apex Recruiting and Construction Inc.
APITSIU CONSTRUCTION LTD	APITSIU CONSTRUCTION LTD
Apoqon Consulting Inc.	Apoqon Consulting Inc.
apothacure® wellness	APOTHACURE LLC
Aral Rentals Ltd	Aral Rentals Ltd
Arc-Weld Ltd.	Arc-Weld Ltd.
Archipel Research and Consulting Inc.	Archipel Research and Consulting Inc.
Arctic Buying Company Kivalliq Inc	Arctic Buying Company Kivalliq Inc
Arctic UAV Inc.	Arctic UAV Inc.
Arctos Industries Inc.	Arctos Industries Inc.
Arcturus Underground Infrastructure Limited	Arcturus Underground Infrastructure Limited
Ardoch Electric Inc.	Ardoch Electric Inc.
Ariant Holdings Ltd.	Ariant Holdings Ltd.
AriginalTechGroup	Ariginal Technologies Group Ltd.
Arkansas Initiative	Douglas Edwards
arki design group	arki design group
ARKTIS Piusitippaa Incorporated	ARKTIS Piusitippaa Incorporated
Armm Services LTD	Armm Services LTD
ArmXSupply	Bronson Nicholas
Arrowhead Abandonments Inc	Arrowhead Abandonments Inc
Arrowhead Roofing	Arrowhead Roofing
Artisanat Montagnais	Société de Gestion P.R.P. inc.
Artlin Safety & Industrial	Patey's Safety & Industrial Ltd.
Asa Services	Shelley Edwards
ASBAN inc	ASBAN inc
Asban inc.	Asban inc.
Asgard Security Group	Asgard Security Group
ASHFIREWEAR	Ashley O'Neil
Ashini Consultants	Ashini Consultants Inc.
Ashini S.E.N.C.	Ashini S.E.N.C.
Ashini Tents	Ashini Tents
Ashtale Contracting Ltd.	Ashtale Contracting Ltd.
Ashuapmushuan EXpérience	Ashuapmushuan EXpérience
Ashukan inc.	13479498 Canada inc.
Askenootow STEM Enterprise Inc.	Askenootow STEM Enterprise Inc.
Askiy Mat Service Inc.	Askiy Mat Service Inc.
Askiy Natural Solutions	Askiy Natural Solutions
ASL Energy	ASL Energy Corporation
Asokan Business Interiors	Asokan Business Interiors Inc.
Aspen Industrial Supply Ltd	Aspen Industrial Supply Ltd
Asphalte G.D Inc. / G.D'S Asphalt Inc. LOISELLE INC. en co-entreprise	Asphalte G.D Inc. / G.D'S Asphalt Inc. LOISELLE INC. en co-entreprise
Asphalte G.D Inc.-Indusco Isolation Inc.	Asphalte G.D Inc./G.D'S Asphalt Inc. INDUSCO ISOLATION Inc. en co-entreprise
Asphalte G.D Inc./G.D'S Asphalt Inc. MSA INFRASTRUCTURES INC. en co-entreprise	Asphalte G.D Inc./G.D'S Asphalt Inc. MSA INFRASTRUCTURES INC. en co-entreprise
Associated Aggregates Inc.	Associated Aggregates Inc.
Association de gestion halieutique autochtone Mi'gmaq et Wolastoqey (AGHAMW)	Association de gestion halieutique autochtone Mi'gmaq et Wolastoqey (AGHAMW)
Association Mamu-Québec	Association Mamu-Québec
ASTEC Safety Bonnyville a division of Primco Commercial Limited Partnership	Primco Commercial LP
As in I wa chi Health and Safety	2200916 Alberta Corp
ATD Manufacturing Technologies	ATD Manufacturing Technologies
Athabasca Basin Development Limited Partnership	Athabasca Basin Development Limited Partnership
Athabasca Catering Limited Partnership	Athabasca Catering Limited Partnership
ATHABASCA TRIBAL COUNCIL	ATHABASCA TRIBAL COUNCIL
Athabaska Lock and Security Ltd	Athabaska Lock and Security Ltd
Atiigo Media Inc.	Atiigo Media Inc.
ATIP Analytics Inc.	ATIP Analytics Inc.
Atkins Pit and Quarry Ltd.	Atkins Pit and Quarry Ltd.

Atlantic Fence	Atlantic Fence Alberta Inc.
Atlantic Trade Policy Consultants Inc.	Atlantic Trade Policy Consultants Inc.
Atlantic Velocity air Ltd.	Atlantic Velocity air Ltd.
AtlanTick Repellent Products Inc	AtlanTick Repellent Products Inc
Atlas Films Inc	Atlas Films Inc
Atmis	Atmis Protective Equipment Inc.
Atmos Indigenous	Atmos Indigenous
ATS SYSTEMS	ATS SYSTEMS
Atuan Impression et Broderie	Claude-Francois Fontaine
AU Financial Group	Pure AU Financial Services Inc.
Aunties	15377765 Canada Inc.
Aurora Energy Solutions Inc.	Aurora Energy Solutions Inc.
Aurora Heat Inc.	Aurora Heat Inc.
Aurora Solutions	Aurora Solutions
Auroris Inc.	Auroris Inc.
Autonomous Community Solutions Inc.	Autonomous Community Solutions Inc.
Auyuittuq Aviation	Auyuittuq Aviation
Avataani Environmental Services inc.	Avataani Environmental Services inc.
Avialta Helicopter Maintenance Ltd.	Avialta Helicopter Maintenance Ltd.
Awasis Boutique	Awasis Boutique
Ayaa Building Solutions Inc.	Ayaa Building Solutions Inc.
Ayaya Marketing & Communications Inc.	Ayaya Communications Inc.
Ayjoomixw Concepts	Ayjoomixw Concepts
Ayshkum Engineering Incorporated	Ayshkum Engineering Incorporated
A3 Laser Designs	A3 Laser Designs
B&E Water Tracks	B&E Water Tracks
B&G Parts And Equipment	B&G Parts And Equipment
B. Dene Adventures Inc	B. Dene Adventures Inc
Backcountry Property Management	Backcountry Property Management
Bakeapple Creative	Bakeapple Creative
Baked North	Baked North
BAMENIMAKI DEMOLITION	BAMENIMAKI DEMOLITION
Bannock Point Consulting Ltd.	Bannock Point Consulting Ltd.
Barbara Lynn Power	Barbara Power Personal Real Estate Corporation
Bare Trax Consulting Inc.	Bare Trax Consulting Inc.
Barnaby & Associates Inc.	Barnaby & Associates Inc.
Barrhaven Handyman Services	Barrhaven Handyman Services
Base Camp Connect	Telflex Technologie Inc.
Basque Associates Inc.	Basque Associates Inc.
Bassett Petroleum Distributors Ltd	Bassett Petroleum Distributors Ltd
Bastien Industries Enr.	Bastien Industries Enr.
BATC Investments Limited Partnership	BATC Investments Limited Partnership
BATC-Ridgeline Limited partnership	BATC-Ridgeline Limited partnership
Bateman Petroleum Sales LTD	Bateman Petroleum Sales LTD
Battle River Electric Ltd.	Battle River Electric Ltd.
Bawaadan Consulting Inc.	Bawaadan Consulting Inc.
Bawating Building Science	1693213 Ontario Inc.
BC Air Guards-Baker Company	BC Air Guards System Concepts Inc.
BDP Welding & Maintenance	BDP Welding & Maintenance
Bea Nacey & Associates	Bea Nacey & Associates
Beam Paints	Beam Paint and Colour Incorporated
Bear Hills Construction Inc.	Bear Hills Construction Inc.
Bear Project Management	Jamie King
Bear Waters Gathering	Amanda St-Pierre
Bearclaw Traffic Management Ltd.	Bearclaw Traffic Management Ltd.
Bearfoot Data Solutions	Bearfoot Data Solutions
Beastly Beauties Ltd	Beastly Beauties Ltd
Beauchamp Custom Painting	Beauchamp Custom Painting
BEAUDOIN CANADA	3990591 CANADA INC.
Beaverstone Consulting	Jeff Roque
BEC Consulting And Staffing Inc	BEC Consulting And Staffing Inc
Becken	Naturally Inclined Inc.
BeeHigh Vital Elements Inc.	Turtle Technologies Inc.
Beesum Communications	3494586 Canada Inc.

Bella Coola Candle Co.	Tresyre Nash
Bent Arrow Traditional Healing Society	Bent Arrow Traditional Healing Society
Bentleys Fishing Adventures	Matthew Bentley
Bercell Integrated Technologies Ltd.	Bercell Integrated Technologies Ltd.
Beretta Pipeline Construction LP	Beretta Pipeline Construction LP
Bernard's Construction	MRBC Bernard's Construction
Bernice Clarke	Uasau Soap Inc.
Best way Project Support Services Inc.	Best way Project Support Services Inc.
Beton Initiative Concrete Inc.	Beton Initiative Concrete Inc.
Better Deal Club	Jack Rosenberg
Between Two Pines	Tammy Roche
Beyond Green Consulting Inc.	Beyond Green Consulting Inc.
Beyond 2.0 Inc.	Beyond 2.0 Inc.
BH Contracting	Blain Aston Butterfly
Big Land Mediation	FTLS Consulting
Big River Analytics	Big River Analytics Ltd.
Big Shax Oil and Gas Solutions Inc.	Big Shax Oil and Gas Solutions Inc.
Bigchill Mobile Coolers and Freezer Rentals LTD.	Bigchill Mobile Coolers and Freezer Rentals LTD.
Bill Stevenson Photography	Bill Stevenson Photography
Bimaadzwin Inc.	Bimaadzwin Inc.
Biodigenous Consulting Ltd.	Biodigenous Consulting Ltd.
Biotech Forestry Inc.	Biotech Forestry Inc.
Birch Tree Writing Services	Amber Tremblay
Biskane	Biskane Inc.
Biskane	MUKWA MEDIA INC.
Bison Plains Group	Bison Plains Group Inc.
Bizzybody Enterprises Inc	Bizzybody Enterprises Inc
BJL Enterprise Corp.	BJL Enterprise Corp.
BJS Service	1412289 Alberta Ltd.
Black Gold Treatment Solutions Inc.	Black Gold Treatment Solutions Inc.
Black Heart Industrial Solutions	Colton Macdonald
Black Olive Arts	Ryan James Terry
Black Wolf Furnishings Ltd.	Black Wolf Furnishings Ltd.
Blackbird Hydrovac	Alex Blackbird Warren O'Brien
Blackbird Hydrovac	Blackbird Hydrovac
Blackbird Medicines	Blackbird Medicines
blacmao	blacmao
Blades Construction Ltd.	Blades Construction Ltd.
Blair Holdings Limited	Blair Holdings Limited
Blastworx drilling & blasting Ltd.	Blastworx drilling & blasting Ltd.
Bliant	1230951 Ontario Inc.
Bloom & Brilliance	Bloom & Brilliance
Blouz Energy Projects Corp.	Blouz Energy Projects Corp.
Blue Ocean Strategy Group Inc.	Blue Ocean Strategy Group Inc.
Blue Sky Community Healing Centre	Ozhaawashko-Giizhig Traditional Teaching Lodge
Blue Water Construction Ltd.	Blue Water Construction (2010) Ltd.
BME Environmental Inc.	BME Environmental Inc.
BMG Business Management Group	Prafke Holdings Inc.
Bob's Welding & Heavy Equipment Repairs Ltd.	Bob's Welding (1983) Ltd
BodyFIT	BodyFIT
BoisBotics Inc.	BoisBotics Inc.
Bonaparte Indian Band	Bonaparte Indian Band
Boney Creek Development - Great Slave Helicopters 2018 Joint Venture	Boney Creek Development - Great Slave Helicopters 2018 Joint Venture
BOOM InterTribal	BOOM InterTribal
Border Hotshot Services Ltd.	Border Hotshot Services Ltd.
Boreal Management Canada inc.	Boreal Management Canada inc.
Bornite Media	Kiwi-Tek Industrial Ltd.
Botanacine	Tetra Operations Inc.
Bouchier	Bouchier Contracting LTD.
Bougie Birch	Ashley Clark
Boundary Waters Engineering Limited Partnership	Boundary Waters Engineering Limited Partnership
Bo s sports tank	Bo s sports tank
BR Thompson Co	BR Thompson Co

Branchaud Portes et Fenêtres	Jean Branchaud
Brandigenous	Brandigenous Promotional Products & Print
Brandon Maintenance Services	10129617 MB LTD
Brandon Robbins Counselling	Brandon Robbins Counselling
Brave Soles	Brave Sole Incorporated
Braving the Healing	Viola Plett
Bravo Tango	Bravo Tango Advertising Firm Inc.
Breakway Enterprises INC	Breakway Enterprises INC
Brecon Construction inc.	Brecon Construction inc.
Brenda Sullivan Independent Dental Hygienist	Brenda Sullivan Independent Dental Hygienist
Brian Innes Construction & Schouten Excavating Inc.	Brian innes o/a Innes Construction (Brian Innes Construction & Schouten Excavating Inc.)
Bridge River Indian Band	Bridge River Indian Band
Bridgeburg Deliveries	Brian Cormier & Maryssa Sollen
Bridges Environmental Group	Bridges Environmental Group
Bridging Concepts	Trina Maher
Brignall Equipment Solutions Ltd.	Brignall Equipment Solutions Ltd.
British Columbia Centre for Aquatic Health Sciences Society	British Columbia Centre for Aquatic Health Sciences Society
Bronze Bison	Bronze Bison
Brothers Ventures Inc.	Brothers Ventures Inc.
BROWNS ROOFING	BROWN'S ROOFING & EXTERIORS
Bruce Polchies Carpentry	Bruce Polchies
Brunelle Building Co.	George Lawrence Brunelle
Bryan Tucker & Associates	Bryan Tucker & Associates
Budget Moves	Budget Moves
Budget Oakrise JV	Budget Oakrise JV
Buffalo Airways Ltd.	Buffalo Airways Ltd
Buffalo Building Innovations Inc.	Buffalo Building Innovations Inc.
Buffalo Lake Development Corp	Buffalo Lake Limited Partnership
BugEye Technologies Inc.	B.E.T. Inc.
Build All Contractors	Thomas J Maracle Build All Contractors
Burntwood Hotel	Boehm Hotel Corporation
Burton Exteriors and Design	2682804 Ontario Inc
Burton Law Office	Barbara Burton
Busea Bee Chelsea Consulting	Beverly Chelsea
Buteau Core Drilling Ltd.	Buteau Core Drilling Ltd.
C Bressette Design services	C Bressette design
C-Media Outdoor Advertising	C-Media Outdoor Advertising
C.P Cleaning	C.P Cleaning
CALIBER ENERGY SYSTEMS LTD	CALIBER ENERGY SYSTEMS LTD
Cambium Indigenous Professional Services (CIPS) Inc.	Cambium Indigenous Professional Services (CIPS) Inc.
Cameron s Services of Salluit	Cameron s Services of Salluit
Campeau Consulting Inc.	Campeau Consulting Inc.
CAMSTER Construction Limited.	CAMSTER Construction Limited.
Can Heat Alliance	Advanced Global Energy Solutions/CANADIAN ALLIANCE COMMISSION Joint Venture
Canada Backcountry Services	Alexis Ibbotson OA Canada Backcountry Services
Canada North Environmental Services (CanNorth)	Canada North Environmental Services Limited Partnership
Canada Signal	Canada Signal Company Inc.
Canada West Garage Doors	Canada West Garage Doors Limited Partnership
Canada West 653 Solutions	Canada West 653 Solutions Inc.
Canadian Alliance Commission LTD.	Canadian Alliance Commission LTD.
Canadian Council for Aboriginal Business	Canadian Council for Aboriginal Business
Canadian Food Safety Training	Canadian Food Safety Training Incorporated
Canadian Indian Status Experts Inc.	Canadian Indian Status Experts Inc.
Canadian Industrial Rescue	Dale Pittman
Canadian North	Bradley Air Services Limited
Canadian Plains Mechanical (Pacific) Inc.	Canadian Plains Mechanical (Pacific) Inc.
Canadian Plains Mechanical Inc	Canadian Plains Mechanical Inc
CANADIAN RECRUITING & TRAINING INC.	CANADIAN RECRUITING & TRAINING INC.
Canalytica Corp.	Canalytica Corp.

CanArctic Inuit Networks	CanArctic Inuit Networks Inc.
Cancom Security Inc	Cancom Security Inc
Cannect Electric	Jon-Paul Gordon Galbraith
Cannington Aboriginal Ventures	Cannington Aboriginal Ventures
Canship Innu Marine GP Inc.	Canship Innu Marine GP Inc.
CAP Enterprises Ltd	CAP Enterprises Ltd
CAPACITY TRUCK & CRANE SERVICES INC.	CAPACITY TRUCK & CRANE SERVICES INC.
CAPS NUNAVUT LIMITED	CAPS NUNAVUT LIMITED
Captured Experience	Captured Experience Imagery Inc.
Carcross/Tagish Management Corporation	Carcross/Tagish Management Corporation
Cardinal Sage Holistic Wellness Centre	Cardinal Sage Holistic Wellness Centre
CareQuadrant	CareQuadrant
Cariboo Aboriginal Forestry Enterprises Ltd.	Cariboo Aboriginal Forestry Enterprises Ltd.
Cariboo Chilcotin Jetboat Adventures	Douglas Green
Caribou Mountain Construction	Little Red River Group of Companies LP
Carl Kuster Mountain Park	Carl Kuster Mountain Park
Carlyle Contracting Ltd.	Carlyle Contracting Ltd.
Carrier Developments Ltd.	Carrier Developments Ltd.
Carrier Sekani Tribal Council	Carrier Sekani Tribal Council
Carter Pilot Car Services	Carter Pilot Car Services
Cartwright Ranches	Amanda Adolph
Carvel Electric Ltd.	Carvel Electric Ltd.
CAS Forest Care Ltd.	C.A.S. Forest Care Ltd.
Cascade Fishing Adventures Inc.	Cascade Fishing Adventures Inc.
Cascade Projects Ltd.	Cascade Projects Ltd.
Castle Rock Enterprises Limited Partnership	Castle Rock Enterprises Limited Partnership
Cathedral Sports Massage	Cathedral Sports Massage
Cattail Construction	Cattail Construction
Cattroll Photo Associates Inc	Cattroll Photo Associates Inc
Cavan Construction Ltd.	Cavan Construction Ltd.
CBW Engineering Corp	CBW Engineering Corp
Cedar Hat Pinpoint Ventures Inc.	Cedar Hat Pinpoint Ventures Inc.
Cedar Hat Ventures Ltd	Cedar Hat Ventures Ltd
Cellular Rehab	Aaron's Cellular Rehab
Centre d'Innovation des Premiers Peuples	Centre d'Innovation des Premiers Peuples
Centre Wendat Arenatsi	Raymond Gros-Louis
Cerkle Consulting Inc	Cerkle Consulting Inc
Chalets Diane	Pourvioire Chalets Diane
Chamber Office Supplies	The Williams Group of Companies Ltd.
Chargy	The Chargy Network Inc.
Charles Trudel	Charles Trudel
Chase Office Interiors Inc.	Chase Office Interiors Inc.
Chasing Rainclouds Consulting	Chasing Rainclouds Consulting
Cheam Timbro Group Limited Partnership	Cheam Timbro Group Limited Partnership
Cheam Trading Post	Cheam Trading Post
Cherlyn D Billy Consulting	Cherlyn D Billy Consulting
Cheyenne Economics	Cheyenne Economics Ltd.
CHGL 94.9FM Da Mix	Green Lake Communications Inc.
Chic Image Consulting Inc.	Chic Image Consulting Inc.
Chic Meadow Boutique	Brittany Strongeagle
ChicaDee Designs	Nevada Christianson
Chickadee Indigenous Relations Ltd.	Chickadee Indigenous Relations Ltd.
Chief Isaac Group of Companies	Chief Isaac Group of Companies
Chief Isaac Summit Camp Services Ltd.	Chief Isaac Summit Camp Services Limited
Chief Peguis Industries	Chief Peguis Industries 2018 LP
Chill Air Conditioning and Refrigeration	Chill Air Conditioning and Refrigeration
Chippewa Industrial Developments Limited	Chippewa Industrial Developments Limited
Chowethel Qaqelstexw LLP	Chowethel Qaqelstexw LLP
Choxw Holdings Corp.	Choxw Holdings Corp.
Christine Boehringer	C. Boehringer & Associates
Christine s Writing and Consulting	Christine s Writing and Consulting
Chrupalo Pest Control	Christopher Chrupalo
CHTCC	CUTES HE TMIXW CONTRACTING CORP.
Churchill Construction Limited	Churchill Construction Limited

CIER	Centre for Indigenous Environmental Resources Inc.
CIFI Inc.	CIFI Inc.
Cindy Crowe Consulting	Cindy Crowe
CIPS/QM Inc.	CIPS/QM Inc.
Circa F.N. Office Interiors Ltd.	Circa F.N. Office Interiors Ltd.
CityPro Communications	1203095 Ontario Inc.
Civil Construction Services	Canuck Civil Construction Services Inc.
CJ Ohman Contracting	CJ Ohman Contracting
CJS HOLDINGS LTD	CJS HOLDINGS LTD
Cladzall Inc.	Cladzall Inc.
Clan Construction and Excavation	Lloyd Alcon
ClarTech Consulting Inc.	ClarTech Consulting Inc.
Classic Homes	Classic Homes (cold lake) Ltd
CLAW Environmental Services Inc.	CLAW Environmental Services Inc.
CLAW Environmental Services Inc. and Dillon Consulting Ltd.	CLAW Environmental Services Inc. and Dillon Consulting Ltd.
CLAW Environmental Services Inc. in Joint Venture with Stantec Consulting Limited	CLAW Environmental Services Inc. in Joint Venture with Stantec Consulting Limited
Clean Climate Technologies Inc.	Clean Climate Technologies Inc.
Clean Energy Manitoba Electrical Group Ltd.	Clean Energy Manitoba Electrical Group Ltd.
Clean nature environmental services inc.	Clean nature environmental services inc.
Clear Direction - Indigenous Consulting & Facilitation Services	Clear Direction - Indigenous Consulting & Facilitation Services
Click Spirit	Click Spirit
Clima-fix Limited	Clima-fix Limited
Clintar/Truserve Groundscare inc	2262688 Alberta LTd
Closter Carpentry	Ryan Closter
CLOUDHAWK SOLUTIONS Inc.	CLOUDHAWK SOLUTIONS Inc.
Clouthier Custom Carpentry	Clouthier Custom Carpentry
Clouthier Ventures Ltd	Clouthier Ventures Ltd
Clutch Cats Construction Ltd.	Clutch Cats Construction Ltd.
CMCI	Composite Mats Canada Incorporated
CME Environmental Ltd	CME Environmental Ltd
CN Training Solutions	CN Training Solutions
CO-X Logistics Limited	CO-X Logistics Limited
Coalta-Starr Consulting o/a 1799082 ab ltd	1799082 Alberta limited
Cobequid Financial Inc.	Cobequid Financial Inc.
Coentreprise entre Blue Hills Ltd. et Englobe Corp.	Blue Hills/Englobe
Cogniserve Consulting Corporation	Cogniserve Consulting Corporation
Cokel Forestry Land Environmental	Cokel Forestry Ltd.
Coldstream Nature-Based Solutions Inc.	Coldstream Nature-Based Solutions Inc.
Colleen L Whiteduck	Colleen L Whiteduck
Collins Construction Project Specialists Inc.	Collins Construction Project Specialists Inc.
Colouring It Forward Inc	Colouring It Forward Inc
Columbia Environmental Consulting Ltd.	Columbia Environmental Consulting Ltd.
COMBUSTION PERFORMANCE INC	COMBUSTION PERFORMANCE INC
Comec Energy Services LP	Comec Energy Services LP
Commercial Business Services	1773823 Ontario Inc.
Commodore's Boats Ltd.	Commodore's Boats Ltd.
Common criminal clothing	Christopher del castor
Community Safe Village	Community Safe Village
CompenSage Inc	CompenSage Inc
Confederacy of Mainland Mi'kmaq LENR unit	Confederacy of Mainland Mi'kmaq
Conquest Oilfield Construction Ltd	Conquest Oilfield Construction Ltd
Conrad s Hardwood & Interior Finishing	Conrad s Hardwood & Interior Finishing
Constance Lake / Villeneuve Joint Venture	Constance Lake / Villeneuve Joint Venture
Construction et rénovation Denis	Construction et rénovation Denis
CONSTRUCTION INNU MESHKANAU INC.	CONSTRUCTION INNU MESHKANAU INC.
Construction Meskano Inc.	Construction Meskano Inc.
Construction Musquaro inc	Construction Musquaro inc
Construction Nio	Construction Nio Inc.
Consultations O'yenhra'	Carling Sioui
Converging Voices Corporation	Converging Voices Corporation

Coolertrailers.ca	Coolertrailers.ca
Cootes (Hii-yiqh-sath) Consulting Corp	Cootes (Hii-yiqh-sath) Consulting Corp
Copper Quartz Media Inc.	Copper Quartz Media Inc.
Coppermine Outfitters	Mavis Elias Adjun
Cor-ex Energy Services Inc.	Cor-ex Energy Services Inc.
Core Decorating Inc.	Core Decorating Inc.
Core Essentials	Core Essentials
Core First Aid	Core First Aid
Corrigal Safety Consulting Inc.	Corrigal Safety Consulting Inc.
Cortney Clark Consulting	Cortney Clark
COTA	Cota Aviation ltd
Cougar Technical Services Ltd.	Cougar Technical Services Ltd.
Coursetter	Coursetter Training Inc.
Covered.Agency	Covered.Agency Incorporated
Covert Logistics	5751846 Manitoba Limited
Coyote Productions	Coyote Productions Inc.
CoyWolf Technologies Inc.	CoyWolf Technologies Inc.
CR Baetz Consulting	Conrad Baetz
Crane and Crow Excavating Inc	Crane and Crow Excavating Inc
CrateCases	CrateCases
Crawford Mechanical Ltd.	Crawford Mechanical Ltd.
CRE-Stantec Ltd.	CRE-Stantec Ltd.
Creative Fire	Creative Fire LP
Cree First Nation of Waswanipi	Cree First Nation of Waswanipi
Cree North Adventures	Cree North Adventures
Cree Oilfield Services	Cree Oilfield Services
Cree-ative Eats	Cree-ative Eats
Cree-Con Concrete Inc.	Cree-Con Concrete Inc.
Cree-West Contractors Ltd.	Cree-West Contractors Ltd.
Creeative Inspection Solutions LTD	Creeative Inspection Solutions LTD
Creebird Electric	Creebird Electric
Cree8ive Media	Cree8ive Media Inc.
Crew Electrical Ltd.	Crew Electrical Ltd.
Crow's Nest Renovations	Crow's Nest Renovations
Crowfoot Medical & Dental Supplies	Deb Crowfoot
CRS Towing and Recovery	Cory's Roadside Service LTD.
Crystal Hillman Mobile Hairstylist	Crystal Hillman
Crystal Nohr Design	Crystal Nohr Design
Curious Beast	Curious Beast
Custom Churchill Tours	Custom Churchill Tours
Cycles Tomahawk Inc.	Cycles Tomahawk Inc.
Cydney Mar Cydney Mar Wellness Face Mask Love	9324-3566 Quebec Inc
Cyrious Edge Communications	Cyrious Edge Communications
C6 Contracting	1191061 AB LTD
D & J Images	D & J Images
D & L Fluid Hauling Ltd.	D & L Fluid Hauling Ltd.
D'Aoust Environmental Services Ltd.	D'Aoust Environmental Services Ltd.
D. Birnie Contracting Ltd.	D. Birnie Contracting Ltd.
D.E.A. Office Supplies	Samantha Somerville
D.K. DESIGNS LTD.	D.K. DESIGNS LTD.
D.K.I Services Ltd.	D.K.I Services Ltd.
Daawe	Daawe Enterprises Incorporated
Dadan Sivunivut	Dadan Sivunivut Inc.
Dafocom Solutions Inc.	Dafocom Solutions Inc.
Dakota Dunes Resort	Dakota Dunes Hotel LP
Dale Mosquito	Dale Mosquito
DALELA NA DAL HELICOPTERS INC.	DALELA NA DAL HELICOPTERS INC.
Daniel Blake Contracting	Daniel Blake
Daniel J Brant & Associates	Daniel J Brant & Associates
Danny Boyer Consulting	Danny Boyer Consulting
Danny Conway food service and janitorial services	Danny Conway food service and janitorial services
Danshab Enterprises	Danshab Enterprises
Daro Services Inc.	Daro Services Inc.
Darran Green Sandblasting and Painting	Darren Green

David T Fortin Architect	David T Fortin Architect Inc.
Davis Excavating & Contracting Ltd	Davis Excavating & Contracting Ltd
Daweb Enterprises	David B Webster
Dawich Technical Solutions	Dawich Technical Solutions Incorporated
Dawn Pritchard Law & Consulting	Dawn Pritchard
Dawson Analytics Inc.	Dawson Analytics Inc.
Day Bird Electric	Day Bird Electrical Contracting Ltd
DCIBMJV (Donna Cona Inc IBM Canada Limited in Joint Venture	Donna Cona Inc IBM Canada Limited in Joint Venture
DD's Lawn Care	DD's Lawn Care
DEADLY DAN SAUCES LIMITED	DEADLY DAN SAUCES LIMITED
Dean and Sons Ltd	Dean and Sons Ltd
Dearhouse Farms	Dearhouse Farms
Dechen Ventures LP	Dechen Ventures LP
Deco Painters	2496794 ALBERTA LTD.
Decolonized Capital Inc	Decolonized Capital Inc
Decontie Construction Inc	Decontie Construction Inc
Decontie Milestone Inc.	Decontie Milestone Inc.
Deetrin Geomatics Ltd.	Deetrin Geomatics Ltd.
Deh Cho Airwarys	Deh Cho Airwarys
Deh Cho Regional Helicopters	Deh Cho Regional Helicopters
Dehk'e Enterprise	Dehk'e Enterprise
Dej s craft	Dej s craft
Deline Helicopters	Deline Helicopters
DELORME ENTERPRISES LTD	DELORME ENTERPRISES LTD
Delta Bound Ltd	Delta Bound Ltd
Delta Contracting Ltd	Delta Contracting Ltd
Delta Security Group	Delta Security Group
Dena Cho Environmental Limited Partnership	Dena Cho Environmental Limited Partnership
Dena Nezziddi Development Corporation	Dena Nezziddi Development Corporation
Dena Nezziddi Limited Partnership	Dena Nezziddi Limited Partnership
Dena Nezziddi Water Services Limited Partnership	Dena Nezziddi Water Services Limited Partnership
Denendeh Helicopters	Denendeh Helicopters
Denendeh Investments Incorporated	Denendeh Investments Limited Partnership
Denesoline - Air Tindi	Denesoline - Air Tindi
DENESOLINE CORPORATION LTD	DENESOLINE CORPORATION LTD
Denesoline Corporation Ltd.	Denesoline Corporation Ltd.
Denesoline Ryfan Ltd.	Denesoline Ryfan Ltd.
Denesoline-Scarlet Security Services Ltd.	Denesoline-Scarlet Security Services Ltd.
Denuit Ltd.	Denuit Ltd.
Denver Property Restoration Services Inc.	Denver Property Restoration Services Inc.
Derouard Motor Products Ltd.	Derouard Motor Products Ltd.
Des Nedhe Management Inc.	Des Nedhe Management Inc.
Design de Plume Inc.	Design de Plume Inc.
Desika	Desika Limited Partnership
Desjarlais Financial Services	Desjarlais Financial Services
Det'on Cho Challenger Geomatics LP	Det'on Cho Challenger Geomatics LP
Det'on Cho Corporation	Det'on Cho Corporation
Det'on Cho Environmental Corporation	Det'on Cho Environmental Corporation
Det'on Cho Logistics	Det'on Cho Logistics
Det'on Cho Management LP	Det'on Cho Management LP
Det'on Cho Nahanni Construction Ltd.	Det'on Cho Nahanni Construction Ltd.
Deton' Cho Nuna Joint Venture	Deton' Cho Nuna Joint Venture
DETON'CHO LANDTRAN TRANSPORT LTD.	DETON'CHO LANDTRAN TRANSPORT LTD.
DFB Driver-Nortech Labrador LP	DFB Driver-Nortech Labrador LP
DHB Construction Inc.	DHB Construction Inc.
DIAMOND PHOENIX CREATIONS	DIAMOND PHOENIX CREATIONS
DIANE DURAND	DIANE DURAND
Digital Engine Technology Inc	837232 Yukon Inc.
Direction North	10035858 Manitoba Ltd
Dirt Kings Excavation	Jared Googoo
Dirty Diesel Limited	Dirty Diesel Limited
Display Rules	Display Rules
Ditidaht Development Corporation	Ditidaht First Nation

Diverse Tank Cleaning Solutions LTD	Diverse Tank Cleaning Solutions LTD
Division16 Electric Inc.	Division16 Electric Inc.
DJ Amimikii Ventures Ltd.	DJ Amimikii Ventures Ltd.
DJ Morgan Lily	Morgan McTaggart
DJA Engineering Services Inc.	DJA Engineering Services Inc.
DJRM First Nations Construction Corp.	DJRM First Nations Construction Corp.
DNA Double Helix Business Solutions	DNA Double Helix Business Solutions
Dominion Diving Limited	Dominion Diving Limited
Dominion Flag and Pole	Richard James Ballantyne
Donna Cona Inc.	Donna Cona Inc.
Doreen's Cafe	Doreen's Cafe
Doug's Paint Shop	102120757 Sask Ltd
Dr Chris Anderson & Pacific Pedorthic	0303560 BC Ltd
Dr. Karen Sedor Dental Corporation	Dr. Karen Sedor Dental Corporation
Dr. Sheri McKinstry	Dr. Sheri McKinstry
Dr. Tim Smith Psychologist	Dr. Tim Smith Psychologist
Drader	Drader Manufacturing Industries Ltd.
Dragonfly Haven Therapeutic Farm	Dragonfly Haven Therapeutic Farm
Drapeau Automatic Sprinkler Corp.	Drapeau Automatic Sprinkler Corp.
Dream Catcher Fireworks	Theodore Roque
Dreamcatcher Promotions	Michelle Cameron
Dreamline Canada Inc.	Dreamline Canada Inc.
DRK Consulting Corp.	DRK Consulting Corp.
DS Mulching & Services	DS Mulching & Services
DSL Security Corp.	DSL Security Corp.
DSWO ENTERPRISES INC	DSWO ENTERPRISES INC
DTS Industries Corp	DTS Industries Corp
Due Diligence Financial	Due Diligence Financial Research
Duffy Baker Construction Corp.	Duffy Baker Construction Corp.
Duke Fire Services Inc	Duke Fire Services Inc
Dummy Ammo Canada Inc.	Dummy Ammo Canada Inc.
Duncan's First nation Development Corporation	Duncan's First nation Development Corporation
Duncan2Consulting	Lynnea Duncan
Dunkley s landscaping	Dunkley s landscaping
DW Enterprise	Derek White
DWC Laser Lines Inc.	DWC Laser Lines Inc.
DWP Express Ltd	DWP Express Ltd
E W Sandberg Building Services	E W Sandberg Building Services
E-HIS	Canadian Electronic Health Information System Ltd.
E-NEW Data Corp	E-NEW Data Corp
E.C.T Industries	E.C.T Industries
Eagle Autowerks Inc	Eagle Autowerks Inc
Eagle Eye Construction	Enos Whiteye
Eagle Flight Network Inc.	Eagle Flight Network Inc.
Eagle Harbour Enterprises Inc.	Eagle Harbour Enterprises Inc.
Eagle Ridge Trucking & Equipment Rentals Ltd.	Eagle Ridge Trucking & Equipment Rentals Ltd.
Eagle Vision Leadership Training Solutions inc	Eagle Vision Leadership Training Solutions inc
Eagle Vision Resources	Vincent Kuzdak
Eagle West Logistics Ltd.	Eagle West Logistics Ltd.
Eagle Woman Prints	Jenna Valiquette
Eagle's Eye Drones &Training Ltd.	Eagle's Eye Drones &Training Ltd.
Earth-Pro Industries Ltd.	Earth-Pro Industries Ltd.
Earthcode Enterprises Ltd	Earthcode Enterprises Ltd
EarthLore Communications	3426084 Canada LTD
Eastern Door Logistics Inc.	Eastern Door Logistics Inc.
Eastern Door Trading Co. Ltd.	Eastern Door Trading Co. Ltd.
Eastern Woodland Print Communications	Eastern Woodland Print Communications
Eclectic Communications	Eclectic Communications Incorporated
ECO Earth Sciences Inc.	ECO Earth Sciences Inc.
Eco Exteriors	Vancouver Eco Exteriors Ltd.
Eco Laser Cleaning	Dobys Laser
EcoDesigns Corp.	EcoDesigns Corp.
Econobois (1996)	Francois Sioui
Ed Seguin & Sons	Ed Seguin & Sons Trucking & Paving Ltd.

Edified Projects	Alicia Hibbert
Eisan Occupational Health	Eisan Consulting Inc
EK Excavating & Septic Services	Emma Jane Darrah
Ek'edia Services	Ek'edia Services
Ekecho Electric	Ekecho Electric
EKWA	Empowered knowledge Working Academy LTD
Ela Hultsi Facilities Management LP	Ela Hultsi Facilities Management LP
Elder Oak Solutions	Elder Oak Solutions
Electrical Prefab Inc.	Electrical Prefab Inc.
Electro Wright Contracting Inc.	Electro Wright Contracting Inc.
Elevate Energy Services Ltd.	Elevate Energy Services Ltd.
Elevated Rail Solutions ltd	Elevated Rail Solutions ltd
Elida Lash Studio	Elida Lash Studio
Elite Articles Inc.	Elite Articles Inc.
Elles cafe and kitchen	Elles cafe and kitchen
Eloquent Hostess	Victoria LaBillois
EME Utility Engineering LP	EME Utility Engineering LP
EMS MPS Limited Partnership	EMS MPS Limited Partnership
Endless Green Energy	Endless Green Energy
Engage and Elevate Consulting	Engage and Elevate Consulting
Enoch Construction Limited Partnership	Enoch Construction Limited Partnership
Ensaal Technologies	Ensaal Technologies Corp.
Entreprises DF	9125-5224 Québec Inc.
epubsupport	Deborah Doucette
Eric Burkart Oilfield Consulting Ltd.	Eric Burkart Oilfield Consulting Ltd.
Erica Grace Design Inc	Erica Grace Design Inc
Erin Laye Photography	EL Photography
Ernco Sage Environmental Inc	Ernco Sage Environmental Inc
ESS Support Services Worldwide	ESS Songhees Nation Support Services
Essential Landscape and Renovations	Calvin Bulbrook
eSupply Canada Ltd.	eSupply Canada Ltd.
ETHEL JEAN STEVENSON & DELBERT SAMPSON INC.	ETHEL JEAN STEVENSON & DELBERT SAMPSON INC.
Ethical Electrical	Tyson Goulet
Etuuda Industrial distribution	Jeremy Bearskin
Eureka Experience	Eureka Experience
Evan Vandermeer	Evan Vandermeer
EVE Design Ltd.	EVE Design Ltd.
EVE Pay+	EVE Pay+
Evenements Outaouais Luce Belanger	Evenements Outaouais Luce Belanger
Evolution Business Marketing & Communications	Cathers Enterprises
Evolv Consulting / QMR Consulting	7083521 Canada Incorporated
Evolv Consulting Services	2750178 Ontario Inc
Evolve Survey Group inc	Evolve Survey Group inc
EWF Electrical	Edward Forbister
Excavation des Nations	Excavation des nations Inc.
Excavation MP	Michel Picard
Excavation Piekouagami	9341-4746 Québec Inc.
Exchange PPE	Exchange PPE
Expair.ca	Les échangeurs d air Exp-Air inc.
Ébénisterie Shakashtueu	Michel Rock
École d'arts martiaux et d'autodéfense Chikara de Chelsea Inc.	École d'arts martiaux et d'autodéfense Chikara de Chelsea Inc.
Énska Advisors	Énska Advisors Ltd.
F & S Oil and Gas Consulting Ltd	F & S Oil and Gas Consulting Ltd
F&G Controls Inc.	F&G Controls Inc.
FactR	FactR Limited
Falkus Media	Jay Falkus
FASD Institute Inc	FASD Institute Inc
Fast Labour Solutions	11801708 Canada Ltd.
Fast Labour Solutions (Edmonton) Ltd.	Fast Labour Solutions (Edmonton) Ltd.
Fauchon Electric Limited	Fauchon Electric Limited
Fearless Oilfield Service Ltd.	Fearless Oilfield Service Ltd.
Federal Wireless Communications	Federal Wireless Communications
Feisty Solutions	Feisty Solutions Inc.

Feral Peril Wildlife & Pest Control Inc.	Feral Peril Wildlife & Pest Control Inc.
Fernie Cardlock	6361811 Canada Inc
Fervent Communications	Fervent Communications
FHQ Developments Ltd.	FHQ Developments Ltd.
FHQ Tribal Council Inc.	File Hills Qu'Appelle Tribal Council
FHR Inc.	FHR Inc.
Fidelity Indigenous Services	Fidelity Indigenous Services
Fields of Green Consulting	Fields of Green Accounting Professional Corporation
Fierce Excavating Ltd	Fierce Excavating Ltd
FINEPOINT SOLUTIONS INC.	FINEPOINT SOLUTIONS INC.
Fire Kiss Iskotew Ochem Cosmetics	Kimowan Ahenakew
First Aid & Safety Training Services Inc.	First Aid & Safety Training Services Inc.
First Aid Training Centre	First Aid Training Centre - CRC
First Call Solutions Inc.	First Call Solutions Inc.
First Canadian Health Management Corp.	First Canadian Health Management Corp.
First Class Property Services	First Class Property Services (Manitoba) Ltd.
FIRST Fire & Inspections	FIRST Fire & Inspections
First kaska GP Ltd	First kaska GP Ltd
First Look Coatings Inspection and Consulting Ltd	First Look Coatings Inspection and Consulting Ltd
First Nation Consulting	James Ward
First Nation Greenery Inc.	First Nation Greenery Inc.
First Nation Growers	Dawn Tabobondung
First Nation Power Development Inc.	First Nation Power Development Inc.
First Nation Timber Ltd.	First Nation Timber Ltd.
First Nations Communications	Dale Cooper
First Nations Inc.	First Nations Inc.
First Nations Information Governance Centre	First Nations Information Governance Centre
First Nations Inspection Authority or FNIA	First Nations Inspection Authority LTD.
First Nations Mobile Foot Care Services Inc.	First Nations Mobile Foot Care Services Inc.
First Nations Paramedics	First Nations Paramedics
First Nations Structures Ltd	First Nations Structures Ltd
First North Enterprise Inc	First North Enterprise Inc
First North Health Group	6256253 Manitoba Ltd
First Peoples Group	Nation FPG Inc.
Firstwest Construction	Joel Morin
Fishing The North Islands	Wade Bolduc
Fit Beside Me	Fit Beside Me
Fitz Electric	Fitz Electric
Flamand Management Services	Scott Flamand
Flameless Roofing Solutions Ltd	Flameless Roofing Solutions Ltd
Flawless Flooring and Interiors Inc.	Flawless Flooring and Interiors Inc.
Flett Training Inc.	Flett Training Inc.
FlowEdge R&R	FlowEdge R&R
Flyer Electric (2011) Ltd.	Flyer Electric (2011) Ltd.
Flyer Electric LP	Flyer Electric LP
Flynn Electtical Ltd.	Flynn Electtical Ltd.
FM Pictou Consulting	FM Pictou Consulting
FMI KCLP JV	FMI KCLP JV
FN Paper & Chemical Supply Limited Partnership	FN Paper & Chemical Supply Limited Partnership
FNPI	First Nations Procurement Incorporated
FNPI/Dent-X Canada	FNPI/Dent-X Canada
Focus Careers Ltd.	Focus Careers Ltd.
FoodZen	FoodZen
Forest Communications	Forest Communications Inc.
Forest Forward Incorporated	Forest Forward Incorporated
Foresterie Nutshimitsh Inc.	Foresterie Nutshimitsh Inc.
Fortitude North Ltd.	Fortitude North Ltd.
Fortress Ironworks inc	Fortress Ironworks inc
Forward Focus Consulting Group Inc.	Forward Focus Consulting Group Inc.
Forward Mining LP	Forward Mining LP
For4ged Candle Co.	For4ged Candle Company

Four Directions Solutions	ALLAN CLARKE & ASSOCIATES INC./ THE HALIFAX COMPUTER CONSULTING GROUP INC./ IN JOINT VENTURE
Four Winds & Associates	Four Winds & Associates Inc.
FourthRidge Inc.	FourthRidge Inc.
Fox Fraser LLP	Fox Fraser LLP
FoxWise Technologies Inc.	FoxWise Technologies Inc.
FP Creative Soloutions	Finian Paibomesai Creative Solutions
France Venne & Associates	FRANCEVENNEASSOCIATES
Frances Stone Counsellor	Frances Stone Counsellor
FRANÇOIS GUINDON ARCHÉOLOGUE CONSULTANT	FRANÇOIS GUINDON ARCHÉOLOGUE CONSULTANT
Franstock Georesources Inc	Franstock Georesources Inc
Freedom Embroidery	Freedom Embroidery
Fresh & Easy	Sarah Tabele
Fresh Art & Design Inc.	Fresh Art & Design Inc.
Freshwater Products and Services	Christopher Holway
Frog clan painting group	Frog clan painting group
Fromme Engineering Ltd.	Fromme Engineering Ltd.
Frontier Innovations Ltd.	Frontier Innovations Ltd.
Frontline Industries LTD	Frontline Industries LTD
Full Circle Healing	Full Circle Healing
FUSION MAINTENANCE GROUP LTD.	FUSION MAINTENANCE GROUP LTD.
fusion safety services ltd	fusion safety services ltd
G Mobile Unit-Dental Hygiene Inc.	G Mobile Unit-Dental Hygiene Inc.
G.D'S Asphalt Inc. - J.L. Priest Inc.	Asphalte G.D Inc./ G.D'S Asphalt Inc. - J.L. Priest Inc.
Gaasdigital Marketing	Gaasdigital Marketing
Gabbez	Gabbez Pipefitting Inc.
Gail Maiangowi	Gail Maiangowi
Gallant Environmental LTD.	Gallant Environmental LTD.
Galvs Gold	Galveston Barnaby
Gammon Consulting	Gammon Consulting
Garden Health	Living Enterprises Ltd.
Garden River Healthcare Inc.	Garden River Healthcare Inc.
Garven Construction	Garven Construction
Gaudet Indigenous Contracting	Damian Gaudet
GDC CIVIL CONSTRUCTION LTD.	GDC CIVIL CONSTRUCTION LTD.
Gear's Indigenous Counselling & Consulting Services	Gear's Indigenous Counselling & Consulting Services
Gemini Matrix Consulting Inc.	Gemini Matrix Consulting Inc.
Gemstone Projects Ltd.	Gemstone Projects Ltd.
Gencity Inc.	Gencity Inc.
Genealo-gee	Annette Cada
General Plumbing Heating and Electrical 1993 Ltd.	General Plumbing Heating and Electrical 1993 Ltd.
Generation Seven Consulting	Kathleen Padulo
GeoPathways Inc.	GeoPathways Inc.
George Family Enterprise	George Family Enterprise
George Rehab Services	George Rehab Services
Geostack	MBMS Solution inc.
Geotech Ekutak Ltd.	Geotech Ekutak Ltd.
Geronimo Construction Inc.	Geronimo Construction Inc.
Gespe'gewa'gi Institute of Natural Understanding	Gespe'gewa'gi Institute of Natural Understanding
Gestion ADC	Gestion ADC (1996) Inc.
Gestion DuBeau	Gestion DuBeau
Gestion KA Uauetinahk inc.	Gestion KA Uauetinahk inc.
Gestion MJD	Marie-Josée Dussault
GetToCanada Immigration Solutions Inc.	GetToCanada Immigration Solutions Inc.
Gibbs Brand Canada.	Gears To Go Driveline.
Giiwedin Environmental Services	Giiwedin Environmental Services
Giizhigat Maple Products	Deborah Aaron
Gilwa Consulting Inc.	Gilwa Consulting Inc.
Gitxaala Environmental Services	Gitxaala Operations Limited Partnership
Global Legacy Logistics Corp.	Global Legacy Logistics Corp.
Glooscap Defence	Glooscap Defence Limited Partnership
Glooscap JV with 4096530 NOVA SCOTIA LIMITED	Glooscap JV with 4096530 NOVA SCOTIA LIMITED

Glooscap Ventures	Glooscap First Nation Economic Development Corporation
Glover Contracting	Lawrence Glover
Glowtree Corporation	Glowtree Corporation
GMK Mobile Mechanic Inc.	GMK Mobile Mechanic Inc.
Gobeil Consultancy	Joelle Gobeil
Gogama Group Inc.	Gogama Group Inc.
Golden Ears Cleaning Co	Golden Ears Cleaning Co
Golden Spruce Tree Service	Shawn Regnier
Golden Triangle Door Automation Ltd.	Golden Triangle Door Automation Ltd.
Good Samaritan Society	Northern Lights Leadership and Design Consulting
Goodfish Lake Business Corporation	Goodfish Lake Business Corporation
GoodMinds.com	Achilles Gentle
Googoo Design	Googoo Design
Googoo s landscaping	Michael Googoo
Goose Consulting	Jocelyn Gosselin
GOPIT Construction Corporation	GOPIT Construction Corporation
Goss Gilroy Inc.	Goss Gilroy Inc.
Gosselin Promotions	Gosselin Promotions
GP Distributing	Klondike Wholesale Inc.
GP Welding and Contracing	GP Welding and Contracing
Grand Medicine Pharmacy Ltd.	Grand Medicine Pharmacy Ltd.
Grandma Treesaw's Bannock & Catering Services Inc	Grandma Treesaw's Bannock & Catering Services Inc
Granite Mountain Stone Design	B.E. Charles Inc.
Great Caribou Studio	Charlene M Rumbolt
Great Lakes Contractors	Great Lakes Directional Boring & Hydro Utilities Inc.
Great Lakes Maskwa Aviation	Great Lakes Maskwa Aviation Limited Partnership
Great North Builder's Supplies	MDC Supply GP Inc
Green Stride Solutions Inc	Green Stride Solutions Inc
Green Totem Solutions	Green Totem Solutions
Greenhouse Food Productions	Lesley Davis
GreenJade Interiors	Jade Crabbe
Greenspine Safety Solutions	Greenspine Ltd.
Greenstar Forest Solutions Inc	Greenstar Forest Solutions Inc
Gregory Brais Sioui Architect	Gregory Brais Sioui
Grenier Law	Grenier Law
Gridworks Energy Group Inc.	Gridworks Energy Group Inc.
Grizzly Mtn Ventures	Grizzly Mtn Ventures
Groupe Webaction	Groupe Webaction
Groupe Y.G.J inc	Groupe Y.G.J inc
Guardian Safety Training	Guardian Safety Training
Gulf Island Seaplanes	Silver Mountain Commercial Distributors Ltd.
Gutway Productions	Gutway Productions
GW-Civil Incorporated	GW-Civil Incorporated
Gwaii Concrete Cutting Inc.	Gwaii Concrete Cutting Inc.
Gwen Bridge Consulting Ltd	Gwen Bridge Consulting Ltd
Gwich in Helicopters	Gwich in Helicopters
Ha'oom Fisheries Society	Ha'oom Fisheries Society
Haa Cháli Limited Partnership	Haa Cháli Limited Partnership
Haida Style Expeditions	Haida Style
Han Martin Associates	Han Martin Associates Inc.
Hancock Financial Solutions Inc.	Hancock Financial Solutions Inc.
Haneshe LP	Haneshe Limited Partnership
Hanson and Associates	Chrysalis Human Development Incorporated
Harbuilt Construction Ltd.	Harbuilt Construction Ltd.
Hardec Forming Ltd	Hardec Forming Ltd
Hare Consulting Group Inc	Hare Consulting Group Inc
Harness Safety Group	Harness Safety Group
Harps Glazing And Repair	Harps Glazing And Repair
Hart Legacy Wrestling Inc	Universal Ultimate Games Inc
Harveee Logistics Inc	Harveee Logistics Inc
Harvey's - Swiss Chalet	LNC Kinder Inc.
Harwood Custom Composites Inc	Harwood Custom Composites Inc

Haudenosaunee Construction Services	Haudenosaunee Construction Services
HAVGUN HELICOPTERS	HAVGUN HELICOPTERS
Hawke Masonry Services	Hawke Masonry Services
HCM Consulting Services	HCM Consulting Services
HCS Hub City Service Ltd.	HCS Hub City Service Ltd.
Hdm Canada Corporation	Hdm Canada Corporation
Healthy choices market	Healthy choices market
Heard Construction	Heard Construction
Heart lake First Nation Savanna Energy Services Limited Partnership	Heart lake First Nation Savanna Energy Services Limited Partnership
Heiltsuk Horizon Maritime Services Ltd	Heiltsuk Horizon Maritime Services Ltd
Helix Contracting/BH Contracting	Helix Contracting/BH Contracting
Helix Contracting/Craig Aglukkaq	Helix Contracting/Craig Aglukkaq
Helping hands personal assistants	1944388 Alberta ltd
Henry Excavating	Jason Henry
Heritage Energy Solutions Inc.	Heritage Energy Solutions Inc.
Heron Business Solutions	2328713 Ontario Inc.
Hexagon Construction Limited	Hexagon Construction Limited
hi love. greetings	hi love. greetings
Hi-Side Matting Inc.	Hi-Side Matting Inc.
High Point Plumbing & Heating Ltd	High Point Plumbing & Heating Ltd
Highlander Marine Services Ltd	Highlander Marine Services Ltd
Hillside Consulting Ltd.	Hillside Consulting Ltd.
HK Drone Services	HUNT AND KHAN AGENTS LIMITED
Hodgson Contracting Ltd.	Hodgson Contracting Ltd.
Holistic Habits	Kimberly Thibeault
Holistic Healing & Wellness	Bernadette Rombough
Hollow Water WERI Construction Ltd	Hollow Water WERI Construction Ltd
Holtom Forestry Consulting	Holtom Forestry Consulting
Home express	Home express
Homes By Hunter Inc	Homes By Hunter Inc
honeycub	Sarah Jones
Hope Plumbing & Mechanical Contracting Ltd	Hope Plumbing & Mechanical Contracting Ltd
Horned Assassin Records Gaming Marketing Consultancy	Horned Assassin Records Gaming Marketing Consultancy
Horse Sense Equine Guidance	Horse Sense Equine Guidance
Hot Marketing Inc.	Hot Marketing Inc.
Hotel Dene & Conference Centre	CLFN Hotel Limited Partnership
Houle Technologies	Houle Technologies
Houles Piping and Mechanical	Daniel Houle
House's Houses Engineering	House's Houses Engineering
HRN Contracting Ltd.	HRN Contracting Ltd.
Hudson Hill Alliance	Hudson Hill / Canadian Alliance Commission Joint Venture
Humaco Tondiah Inc.	Humaco Tondiah Inc.
Human'Or Services Conseils	9340-0117 Quebec inc
Hungerford Properties	Hungerford Properties
Hunter Concrete Inc.	Hunter Concrete Inc.
Hunter-Courchene Consulting Group Inc.	Hunter-Courchene Consulting Group Inc.
Hutch Damage Prevention & Verification Ltd.	Hutch Damage Prevention & Verification Ltd.
Huu-ay-aht First Nation	Huu-ay-aht First Nation
Hy-Tek Computers	Hy-Tek Computer Sales and Services Ltd.
Hydroshift Projects Ltd.	Hydroshift Projects Ltd.
Hyrule Potion Shoppe	Hyrule Potion Shoppe
IC-CI	Indigenous Construction Consultants Inc.
Ice Age Mechanical Ltd.	Ice Age Mechanical Ltd.
ICELAND CONCRETE LTD.	ICELAND CONCRETE LTD.
ICI Plumbing Inc	ICI Plumbing Inc
ICLD Group LP	Indigenous Community for Leadership & Development Group LP
IcMD.ca	Indigenous Canadian Medical Dispensaries IcMD.ca
ID Fusion Software	IDFusion Software Inc.
IDSS Inc.	Indigenous Development & Support Services Inc.
IES Energy Inc.	IES Energy Inc.

IES Group of Companies	IES Group of Companies
IESS Inc.	Indigenous Energy Supply and Services Inc.
Igloo HVAC Ltd.	Igloo HVAC Ltd.
Igloolik Vending	Moshi Kotierk
IGLU Construction Inc.	IGLU Construction Inc.
Ignite Mechanical Ltd.	Ignite Mechanical Ltd.
iias	International Internet Advertising Services Inc.
IIEM	Integrated Indigenous Energy Management Inc.
IKAJURTIGIIT Solidarity Coop	IKAJURTIGIIT Solidarity Coop
Imagination Group	Imagination Cards Inc.
IMOCS Safety Consulting Inc.	IMOCS Safety Consulting Inc.
Impact Energy Mining & Industrial LP	Impact Energy Mining & Industrial LP
Impact Safety Solutions Ltd	Impact Safety Solutions Ltd
In Synch Consulting Inc.	In Synch Consulting Inc.
IN-FLIGHT Data Inc.	IN-FLIGHT Data Inc.
INASK(OON) I&IT SOLUTIONS	Cameron Deans
IND-Genuity Chartered Professional Accountants	IND-Genuity Chartered Professional Accountant Professional Corporation
Inde Creations	Inde Creations
Indiana Communication	Indiana Communication
Indig Design Ltd.	Indig Design Ltd.
IndigenEAST	IndigenEAST Art by Tara Francis
Indigenomics Institute	Indigenomics Institute
Indigenous Advancement Partnerships Inc.	Indigenous Advancement Partnerships Inc.
Indigenous Advancement Partnerships Inc. Calian Ltd. in Joint Venture	Indigenous Advancement Partnerships Inc. Calian Ltd. in Joint Venture
Indigenous Aerospace	Jacob Taylor
Indigenous and Community Engagement (ICE) Inc.	Indigenous and Community Engagement (ICE) Inc.
Indigenous Boss	Jill Setah
Indigenous Box	Indigenous Box Inc.
Indigenous Circle on Education - Canadore College of Applied Arts & Technology	Indigenous Circle on Education - Canadore College of Applied Arts & Technology
Indigenous Clean Energy	Indigenous Clean Energy Social Entreprise
Indigenous Community Construction Ltd.	Indigenous Community Construction Ltd.
Indigenous Community Development & Prosperity	Indigenous Community Development & Prosperity
Indigenous Concepts and Solutions Inc	Indigenous Concepts and Solutions Inc
Indigenous Corporate Training Inc.	Indigenous Corporate Training Inc.
Indigenous Counselling Centre	Indigenous Counselling Centre
Indigenous Creature Communications	Tina Pelletier
Indigenous Cuisine International Inc.	Indigenous Cuisine International Inc.
Indigenous delivery Corp	Indigenous delivery Corp
Indigenous Earth Bioenergy Centre Ltd	Indigenous Earth Bioenergy Centre Ltd
Indigenous Environmental Services	Indigenous Environmental Services
Indigenous E3	Indigenous E3 General Partner Inc.
Indigenous Genetics	Indigenous Genetics
Indigenous Geographic Productions Inc.	Indigenous Geographic Productions Inc.
Indigenous Health Academy	Cheyenne Joseph
Indigenous Industrial Distributors Inc.	Indigenous Industrial Distributors Inc.
Indigenous Innovations Corporation	Indigenous Innovations Corporation
Indigenous Innovations Shelter Corporation	Indigenous Innovations Shelter Corporation
Indigenous Insight	Leon Harry
Indigenous International Trading Group of Canada Ltd.	Indigenous International Trading Group of Canada Ltd.
Indigenous Iron Construction Inc.	Indigenous Iron Construction Inc.
Indigenous Link Inc.	2837670 ONTARIO INC.
Indigenous Management Group Inc.	Indigenous Management Group Inc.
Indigenous Medi Masks Inc.	Indigenous Medi Masks Inc.
Indigenous PEI	Indigenous Tourism Association of Prince Edward Island
Indigenous Plumbing Services	Indigenous Plumbing Services
Indigenous Professional Services Inc.	Indigenous Professional Services Inc.
Indigenous Stone Corporation	Indigenous Stone Corporation
Indigenous Supplier Ltd.	Indigenous Supplier Ltd.
Indigenous Treaty Partners	Indigenous Treaty Partners Consulting Services

Indigenous Works	Indigenous Works Organization Inc.
IndigenousBiz	IndigenousBiz Inc.
Indigenously Infused	Robyn Pierson
IndigenousTech.ai	Indigenous Tech.ai Corporation
Indigenuity Management Services Corporation	Indigenuity Management Services Corporation
Indigenuity Technology Inc.	Indigenuity Technology Inc.
IndigenUs Consulting Corporation	IndigenUs Consulting Corporation
Indigeous Community for Leadership and Development Inc.	Indigeous Community for Leadership and Development Inc.
Indigevisor Ltd	Indigevisor Ltd
Indigiscribe	Michael Bruneau
Indigisoft	6770500 Manitoba Ltd.
Indigpro Inc.	Indigpro Inc.
Indigrow Business Management Inc.	Indigrow Business Management Inc.
Indigrow Digital Inc.	Indigrow Digital Inc.
INDsight Consulting	INDsight Consulting
IndyGrow Greenhouse Solutions	Indy Novack
Inera Consulting Services Ltd.	Inera Consulting Services Ltd.
Infinite Virtual Assistant	Infinite Virtual Assistant
Infinity Equipment Rentals	Infinity Equipment Rentals Inc.
Infinity Generation Services Inc.	Infinity Generation Services Inc.
Infinity Industrial Services	Infinity Industrial Services
Infinity Vegetation recovery ltd.	Infinity Vegetation recovery ltd.
Infracon Nunavut Ltd.	Infracon Nunavut Ltd.
Infused Seed Ball Ltd.	Infused Seed Ball Ltd.
ING Construction	2039754 AB LTD
Ingaged Creative Productions Inc.	Ingaged Creative Productions Inc.
Ininew Limited Partnership	Ininew Limited Partnership
Injectables by Amie	Amie Martinson
Injunuity	Injunuity
Ink Build Group	10010568 MANITOBA LTD.
Ink Inc	Ink Inc
Inner Armour Sports Nutrition	IA Distribution Ltd.
Innovation Seven and The Source Staffing	T.I.7 Inc. and The Source Staffing Solutions Inc.
Innovation 7	T.I.7 Inc.
Innovative Engineering Limited	Innovative Engineering Limited
Innu Canada Firestorm Ltd	Innu Canada Firestorm Ltd
Innu Kuspu Inc.	Innu Kuspu Inc.
Innucom Climatisation inc.	Innucom Climatisation inc.
Innukoptères Inc.	Innukoptères Inc.
Innusec Inc.	Innusec Inc.
Inspect Canada	In Spect Building Consultants Inc.
Integrity Analytics	Integrity Analytics
Intelli Network	Intelli Network Corporation
Intelliquest Investigations & Mediation (Canada)	Lawrence William Hay
Inter-Nation Construction	9467-9859 Québec inc.
Internal Wellness LTD.	Internal Wellness LTD.
INTREPID INNOVATIVE TECHNOLOGIES	1729678 ALBERTA LTD
Inuit Communications Systems Limited	Inuit Communications Systems Limited
Inukshuk Construction Ltd.	Inukshuk Construction Ltd.
Inukshuk Excavating	Joseph Menard
Inukshuk First Aid Inc.	Inukshuk First Aid Inc.
Inuvialuit Development Corporation	Inuvialuit Development Corporation
Invest Indigenous Summit Ltd.	Invest Indigenous Summit Ltd.
Investissement Premières Nations du Québec	Investissement Premières Nations du Québec
IPM Integrated Project Management Inc.	IPM Integrated Project Management Inc.
iPSS	iPSS Inc.
IRELINK CONSULTING LTD	IRELINK CONSULTING LTD
Iron Buffalo Enterprises Inc.	Iron Buffalo Enterprises Inc.
Iron Hawk Holdings	Iron Hawk Holdings
Iron Horse Group Inc.	Iron Horse Group Inc.
Ironmen Construction Ltd.	Ironmen Construction Ltd.
Ironsight Strategies Inc	Ironsight Strategies Inc
Iroquois Contracting	Benjamin Benedict

Iroquois Steel Erecting Ltd.	Iroquois Steel Erecting Ltd.
Ishkonigan Inc.	Ishkonigan Inc.
Iskueteu A Limited Partnership	Iskueteu A Limited Partnership
Iskwew Air Inc.	Iskwew Air Inc.
Island Creative	Island Creative
Island 23 Technologies Inc.	Island 23 Technologies Inc.
Islandview Engineering Inc.	Islandview Engineering Inc.
ISN Maskwa	Investigative Solutions Network Maskwa
ISOFOR INC.	ISOFOR INC.
IT Horizons	IT Horizons Inc.
Itoa Energy Inc	Itoa Energy Inc
iTOTEM KLASSA	iTOTEM KLASSA
IVS Connections Inc	IVS Connections Inc
IVS Connections Inc.	IVS Connections Inc.
IWS Snow Removal	12408651 Canada Ltd
Iyon Kechika Contracting Ltd	Iyon Kechika Contracting Ltd
J Teck Construction Ltd.	J Teck Construction Ltd.
J Walker Carpentry	Joshua walker
J&S Contracting Ltd	J&S Contracting Ltd
J-Mann Electric Ltd.	J-Mann Electric Ltd.
JA Hooper& Associates Ltd.	458002BC Ltd.
JA Smith Construction Management - Turtleback Homes	Ashley Smith
Jacknife Consulting	Jacknife Consulting
Jade Alain	Ylgu siliviculture
JADE Enterprises Inc.	JADE Enterprises Inc.
Jagerock Stabilization Ltd.	Jagerock Stabilization Ltd.
Jago Services Inc	Jago Services Inc
JAM Corp	Handy Harry's Inc.
James the Roofer	James the Roofer
Jampac Group	5044343 Ontario Limited
Janis Vermette	Design by Janleah
Jasongormanenterprise	Jason Gorman
jath and sons duct cleaning	jath and sons duct cleaning
Jay Lambert Coaching and Consulting	Jay Lambert
Jay Lavigne Consulting	Jay Lavigne Consulting
JB Cork Solutions	Brandi Hoople
JBN Welding & Steel Fabrications	JBN Welding
JCL Construction	JCL Construction
Jeboah Miranda Enterprise Inc.	Jeboah Miranda Enterprise Inc.
Jelly Digital Marketing & PR	JMI Jelly Marketing Inc.
Jennifer Anderson	Jennifer Anderson
Jennifer Burnett	Jennifer Burnett
Jennifer L. Boudreau Consulting	Jennifer Boudreau
Jessica Dumas Coaching and Training	7238747 Manitoba LTD.
JL Contract Management Inc	JL Contract Management Inc
JMAC Trucking	JMAC Trucking Inc.
JNE Welding	JNE Welding Limited Partnership
Joanne Barnaby Consulting	Joanne Barnaby Consulting
Jobson Consulting Inc	Jobson Consulting Inc
Johanne Aubin Design	Johanne Aubin
John Lysack Wealth Management	John Lysack
Johnson Steel	Johnson Steel
Joining Rivers Consulting Inc.	Joining Rivers Consulting Inc.
Joint Venture Inter-Nation	Joint Venture Inter-Nation
Jones Fire and Safety	Jones Fire and Safety Ltd.
Jones Pressure & Soft-Wash Services	Joshua Jones
Joseph Nepinak	Joseph Nepinak
JRS Industrial and Power Solutions	7367555 MB Ltd.
JSCM Co.	1872087 Ontario Inc.
JSCN Developments Ltd.	JSCN Developments Ltd.
JTR & Custom Works Inc.	Joelle's Technical Resources & Custom Works Inc.
Jukasa Design Company	Bryan Porter
jULY Project Resources Inc.	jULY Project Resources Inc.

Jumec Construction Inc.	Jumec Construction Inc.
JunkBros Property Maintenance	Tanner Paul
Juro Designs	Roger A Ouimet
Justin Buckle	Justin Buckle
Justin Tetrault Consulting	Justin Tetrault Consulting
Justine Cooks	Justine Deschenes
JV AEM & Demolition Plus	JV AEM & 2145675 Ontario Inc.
JV Decontie and Demolition Plus	2145675 Ontario Inc.
JVP Build & Design	2742518 Ontario Inc
K Sports Marine	K-Sports Marine Inc.
K'ahsho Got'ine Helicopters	K'ahsho Got'ine Helicopters
K'alo Stantec Limited	K'alo Stantec Limited
K'iyeli Translation Interpreting & Transcribing Service	K'iyeli Translation Interpreting & Transcribing Service
K'omoks Contracting Limited Partnership	K'omoks Contracting Limited Partnership
K'omoks Contracting LP / F & M Installations Ltd.	K'omoks Contracting LP / F & M Installations Ltd.
K'omoks Contracting LP / Leighton Contracting (2009) Ltd. JV	K'omoks Contracting LP / Leighton Contracting (2009) Ltd. JV
K'òmoks Milestone Joint Venture	K'òmoks Milestone Joint Venture
K M SOLUTIONS	Karen Leblanc
K-Line Trailers Ltd.	K-Line Trailers Ltd.
K.E.Y. Financial Services	10145317 MANITOBA LTD.
K.I. 209 LP	K.I. 209 LP
K.O.Exteriors INC	K.O.Exteriors INC
Kaclauma Inc.	Kaclauma Inc.
Kahentonni Research Consulting (Indigenous Pedagogy; Health & Wellness; Indigenous Program Evaluation; Indigenous Governance; Traditional Land Use)	Kahentonni Research Consulting (Indigenous Pedagogy; Health & Wellness; Indigenous Program Evaluation; Indigenous Governance; Traditional Land Use)
Kahkewistahaw Economic Development Corporation	Kahkewistahaw Economic Development Corporation
Kahnawake Native Renewable Centre (KNRC)	Kahnawake Native Renewable Centre (KNRC)
Kahsenah Limited Partnership	Kahsenah Limited Partnership
Kaija Heitland	Kaija Heitland
Kainaiwa Resources Inc	Kainaiwa Resources Inc
Kalawikk	Tera-Lynn Elizabeth McDonald
Kalmar Construction Ltd.	Kalmar Construction Ltd.
kama.ai	Kamazooie Development Corproation
Kamamak Consulting	Marian Paul
Kanaskiy Services Ltd.	Kanaskiy Services Ltd.
Kanata Global Environmental Engineering and Consulting Inc.	Kanata Global Environmental Engineering and Consulting Inc.
KANATISIW ESSENTIALS ECOFRIENDLY PRODUCTS DISTRIBUTOR	Sherry Greene
Kaniyasihk Culture Camps	Kaniyasihk Culture Camps Inc.
KAP Excavating Ltd	KAP Excavating Ltd
Kataga Construction Limited	Kataga Construction Limited
KATAWA Construction Ltd.	KATAWA Construction Ltd.
Kate Kerans Marketing	Kate Kerans
Katenies Research and Management Services	Katenies Research and Management Services
Katie Wilhelm	Katie Wilhelm
Katzie Development Limited Partnership	Katzie Development Limited Partnership
Kawe Consulting	Kawe Consulting
Kaweshekami Environnement inc.	Kaweshekami Environnement inc.
Kayla & Co.	Kayla Johnson Professional Ventures Co. Ltd.
KBX	Kitikmeot BBE Expediting Ltd.
KC Interior Design	Key Concepts Interior Design Inc.
KDC Sand and Gravel	KDC Sand and Gravel
KDM constructors LP	KDM constructors LP
Keep Up Sports Inc.	Keep Up Sports Inc.
Keesic Health Strategies	Keesic Health Strategies
KEL Environmental Ltd	KEL Environmental Ltd
Kelemen Directional Drilling & Services Inc.	Kelemen Directional Drilling & Services Inc.
Keller Developments	Keller Enterprises Ltd

KENNEDY CONTRACTING	KENNEDY GENERAL CONTRACTING
Kennedy Eye Clinic	Dr. Courtney Kennedy Optometry Professional Corporation
Kenpesq't Territorial Operations Limited Partnership	Kenpesq't Territorial Operations Limited Partnership
KESI CONSTRUCTION	9210-5170 Québec Inc.
Ketegaunseebee ShweMiikaan Miller	Ketegaunseebee ShweMiikaan Miller
Key Concrete Services LTD	Key Concrete Services LTD
Keyeh Nejeh Golder Corporation	Keyeh Nejeh Golder Corporation
Keys Welding Service	KWS Keys Welding Service Ltd.
KFN Enterprises LP	KFN Enterprises LP
KFN Enterprises Ltd.	KFN Enterprises Ltd.
KFNE/Milestone-JV	KFN Enterprises LP/Milestone Environmental Contracting Inc.
KGB Inspection Systems	KGB Inspection Systems Inc.
Khione Resources Ltd.	Khione Resources Ltd.
Khione Solutions / Infracon Inc.	Khione Solutions / Infracon Inc.
Khione Solutions Inc.	Khione Solutions Inc.
Khowutzun Development Corporation	Khowutzun Development Corporation
Khowutzun Industrial and Marine	PACIFIC INDUSTRIAL & MARINE. KHOWUTZUN DEVELOPMENT CORPORATION. in Joint Venture
Kichton Consulting Ltd.	Kichton Consulting Ltd.
Kiertin Consulting LTD	Kiertin Consulting LTD
Kihew FabCo LP	Kihew FabCo LP
Kihew Office Supply	Kihew Office Supply
Kiinew Kwe	Tia Kennedy
Kiit Fine Arts	Naomi Rae Eyahpaise
Kim Baird Strategic Consulting	Kimberley Carolyn Baird
Kina Gbezhgomi Child & Family Services	Kina Gbezhgomi Child & Family Services
Kinetic Energies Incorporated	Kinetic Energies Incorporated
King Boilers Ltd.	King Boilers Ltd.
Kingsclear-Municipal GP Inc.	Kingsclear-Municipal Limited Partnership
Kiniqtuks Auto	Jimmy Merkosak
Kinngait Property Management Ltd	Kinngait Property Management Ltd
Kipnik Incorporated	Kipnik Incorporated
Kishk Anaquot Health Research	Kishk Anaquot Health Research
Kisik Clean Energy	Kisik Clean Energy
Kisik Commercial Furniture	Kisik Inc.
Kisik Environmental Services Inc.	Kisik Environmental Services Inc.
Kitchissippi Productions	Kitchissippi Productions Inc.
Kitikmeot Air Ltd.	Kitikmeot Air Ltd.
Kitikmeot Challenger Geomatics Ltd.	Kitikmeot Challenger Geomatics Ltd.
Kitikmeot Corp.	Medic North Nunavut Ltd.
Kitikmeot Helicopters	Kitikmeot Helicopters Inc.
Kitsaki Development Limited Partnership	Kitsaki Development Limited Partnership
Kitsaki Management Limited Partnership	Kitsaki Management Limited Partnership
Kivallingmiut Aviation	Kivallingmiut Aviation
Kj Controls Canada	1874771 Alberta limited
Kleen All Enterprises	7477300 MANITOBA LTD
KMJ Construction Ltd.	KMJ Construction Ltd.
Kobalt Systems Ltd.	Kobalt Systems Ltd.
Koda Promotional	Koda Promotional
Koleoso Associates	Koleoso Consulting & Associates Corporation
Kool Kat Excavating and Hauling Inc.	Kool Kat Excavating and Hauling Inc.
Kool Koatings Inc.	Kool Koatings Inc.
Koroc Consulting Inc.	Koroc Consulting Inc.
Koskie Law	Koskie Law
Kostiw Construction	Kostiw Construction
KPK Industries	KPK Industries LP
KRE Electric Ltd.	KRE Electric Ltd.
KSDavison & Associates	7726929 Canada Inc.
KSRC Services	1404896 B.C. LTD.
Kudlik Construction Ltd.	Kudlik Construction Ltd.
Kullahun Trucking Ltd.	Kullahun Trucking Ltd.

Kutche Inc	Kutche Inc
Kk wiingu-néewul Engagement Services	Kk wiingu-néewul Engagement Services
Kwadacha DWB Limited Partnership	Kwadacha DWB Limited Partnership as Represented by Kwadacha DWB GP Ltd.
L'nu Energy	L'nu Energy Inc.
L. Chabot Enterprises Ltd.	L. Chabot Enterprises Ltd.
Labas Construction LTD	Labas Construction LTD
LABRADOR CONSULTING SERVICES	LABRADOR CONSULTING SERVICES
Labrador Consulting Services	Labrador Consulting Services
Lac Ste. Anne Métis	Lac Ste. Anne Métis Community Association
LaFlesche Inc.	LaFlesche Inc.
LAH JV ENTERPRISES INC	LAH JV ENTERPRISES INC
LakeMan-West Industry and Supply	Lawrence West
Lak Was Wildfire Water Service LTD.	Lak Was Wildfire Water Service LTD.
Lambert Contracting Ltd.	Lambert Contracting Ltd.
Land and People Planning Ltd.	Land and People Planning Ltd.
Landscape Of Nations 360° Incorporated	Landscape Of Nations 360° Incorporated
Langlois Journeymen Electricians	102057046 Saskatchewan LTD
Laura Whiteman	Laura Whiteman
LaVictoire Solutions	LaVictoire Solutions
Lawson Consulting & Surveying Ltd.	Lawson Consulting & Surveying Ltd.
Laxgalts'ap Village Government	Laxgalts'ap Village Government
LC excavating Inc	LC excavating Inc
LCA Excavation Inc.	LCA Excavation Inc.
LDC Solutions Inc.	Solutions LDC Inc.
LDLP/SEW Joint Venture	LDLP/SEW Joint Venture
Lead Horse Group Inc	Lead Horse Group Inc
Leading Edge Excavation and Trucking Ltd	Leading Edge Excavation and Trucking Ltd
Leave It To Lisa Bookkeeping & Tax Services Inc.	Leave It To Lisa Bookkeeping & Tax Services Inc.
LEE RIVER LAWN AND SNOW	Chris Brant
Legacy Lawn Care & Landscaping	Carson Froehlich
Legacy of Hope Foundation	Legacy of Hope Foundation
Legacy Realty Services	Legacy Realty Services
Legacy Realty Services Inc.	Legacy Realty Services Inc.
LEGIT FIGURES	2717255 ONTARIO LTD.
LEL Consulting	Lyall's Environmental Ltd.
Lemax Machine & Welding Inc.	Lemax Machine & Welding Inc.
LeMay Media & Consulting	Matt LeMay
Len Pierre Consulting	Len Pierre Consulting
Les Constructions Atikamekw / Weymok	9318-6344 Québec inc.
Les traductions de Marie	Les traductions de Marie
Liberty Exteriors and Roofs	Liberty Exteriors and Roofs
Liberty La Tayr Land Consulting & Real Estate Services Inc.	Liberty La Tayr Land Consulting & Real Estate Services Inc.
Librairie Hannenorak S.E.N.C.	Librairie Hannenorak S.E.N.C.
Lily's Craftory	Lily'sCraftory
Lime soda photography	Carla Duffey
LINE WARRIOR CONSTRUCTION INC	LINE WARRIOR CONSTRUCTION INC
Lineage Pavement Markings	Sara Ewanchuk
Linx Contracting Ltd.	Linx Contracting Ltd.
Lisa Prosper	Lisa Prosper
Little Fox Services Ltd	Melynda Gullion
Little Otter Professional Services Inc.	Little Otter Professional Services Inc.
Little Rivers Construction	Little Rivers Construction
Little Willow Environmental Ltd	Little Willow Environmental Ltd
LMK Group	6049371 Canada Inc.
LMP	Language Marketplace Inc.
LNC Consulting	6994547 Canada Inc.
LNM Indigenous Consulting Inc	LNM Indigenous Consulting Inc
Locke's Electrical Limited	Locke's Electrical Limited
Logan Pro	Logan Pro
LOK Energy Services Inc.	LOK Energy Services Inc.
Long Chain Reclaim Ltd.	Long Chain Reclaim Ltd.
LongNorth Capital Group Inc.	LongNorth Capital Group Inc.

Longpoint Logistics Ltd.	Longpoint Logistics Ltd.
Lorne Julien-Artist Gallery	Lorne A. Julien
Lorraine Spence	Lorraine Spence
Loudoun Development and Construction	Loudoun Development and Construction Corp.
Louis Lesage Consultant	Louis Lesage
Lower Nicola Site Services Limited Partnership	Lower Nicola Site Services Limited Partnership
LRG Consulting Ltd.	LRG Consulting Ltd.
LSC Electric	1000216257 ONTARIO INC
LSG Consulting	2010958 Alberta LTD
LTL Group	2828046 Ontario Ltd
LTN Environmental Consulting LP	LTN Environmental Consulting LP
LucentSEO	Gary Burns
Lucie Carle CONSULTATION	Lucie Carle
Lucys Bar	Lucys Bar
Ludovic Boney Inc.	Ludovic Boney Inc.
Luhkewin Contracting Inc.	Luhkewin Contracting Inc.
Lumsden Florist etc.	101213391 Sask Ltd
Luwux	Luwux
Luxton Construction Plains Inc.	Luxton Construction Plains Inc.
M & D Forest Products Ltd.	M & D Forest Products Ltd.
M Latouche Enterprises Inc	M Latouche Enterprises Inc
M. Potvin Excavation	9329-0146 Québec Inc.
M. Thorpe & Associates Inc.	M. Thorpe & Associates Inc.
M.C Kay Yard Works & Pressure Washing	Daniel McKay
M.P.S. Welding Inc. as Administrator for MPS Indigenous Construction Joint Venture	MPS Indigenous Construction Joint Venture
Ma'iingan Enterprises	Jason Koski
Maaiingan Productions	Muskrat Media Inc.
Maawandoon	Maawandoon Inc.
Maawuhsuk Aatahsinnokamik Regional Distribution Centre Inc.	Maawuhsuk Aatahsinnokamik Regional Distribution Centre Inc.
Mac Donald's International Business Consulting Services Inc.	Mac Donald's International Business Consulting Services Inc.
Mac Skylights	Mac Plastics Limited Partnership
Mackenzie Industrial	Mackenzie Industrial
Mackenzie Petroleum Ltd.	Mackenzie Petroleum Limited
MacTavish Welding Limited	MacTavish Welding Limited
Magnaltus Consulting	Josh Buchanan
Mahegun Tails Inc.	Mahegun Tails Inc.
Mahihkan Management	Mahihkan Management Solutions Inc.
Mahihkan Management	Pearl B. Davie
Mahihkan Management and VGN Resources Group Inc. in joint venture	Mahihkan Management - VGN Resource Group Inc. Joint Venture.
Mahingan Consulting Plus	John Henri Commanda
Mainstay Engineers and Owner Representatives Ltd.	Mainstay Engineers and Owner Representatives Ltd.
Major Project Group Canada	Major Projects Group Canada Inc.
MAK GALLERY	Melissa Adella Kramer
Makatew Workshops	Makatew Inc.
Makivik Corporation	Makivik Corporation
Makwa Cabinets	4349741 Canada Inc
Makwa Development Inc.	Makwa Development Inc.
Makwa Health Corp	Makwa Health Corp
MAKWA Resourcing Inc.	MAKWA Resourcing Inc.
Makwa Resourcing Inc. TPG Technology Consulting Ltd. in Joint Venture	Makwa Resourcing Inc. TPG Technology Consulting Ltd. in Joint Venture
Malahat Fuels GP Inc.	Malahat Fuels GP Inc.
MALAHAT NELSON GP LTD.	MALAHAT NELSON GP LTD.
Malarsoft	Malarsoft Technology Corporation
Malarsoft Technology Corporation and Cistel Technology Inc in Joint Venture	Malarsoft Technology Corporation and Cistel Technology Inc in Joint Venture
Maliseet Capital Construction	Maliseet Tobique Band
Mallette and McEwen	Cenlo Engineering Inc.
Maltech Électrique inc.	Maltech Électrique inc.

Mamu Technical Services Limited Partnership	Mamu Technical Services Limited Partnership
manewagi technologies	manewagi technologies jv
Manewagi Technologies Inc & Dynamic Project Management Inc. in Joint Venture	Manewagi Technologies Inc & Dynamic Project Management Inc. in Joint Venture
MANITOBA FIRST NATIONS EDUCATION RESOURCE CENTRE INC	MANITOBA FIRST NATIONS EDUCATION RESOURCE CENTRE INC
Manomin Stone Surface	Cody Lafontaine
Many Chief Consulting Ltd	Many Chief Consulting Ltd
Many Nations Financial Services Ltd.	Many Nations Financial Services Ltd.
Maple Maskawâhtik Corp.	Maple Maskawâhtik Corp.
MapleStream Inc.	MapleStream Inc
MapleStream Inc. Cofomo Inc. in Joint Venture	MapleStream Inc. Cofomo Inc. in Joint Venture
Maqamigew Anqotumeg	Maqamigew Anqotumeg Inc.
MAR-Optimisation	MAR-Optimisation (9347-1936 Québec inc.)
Marco Construction Services Ltd.	Marco Construction Services Ltd.
Marilyn Maychak Consulting	Marilyn Maychak
Maritime Accessibility	Maritime Accessibility
Marmar Photography	Marmar Media
Mary Manette Seafood	Common Man Seafood
Maskepetoon Auto Repair	Maskepetoon Auto Repair
MASKEPETOON AUTO SERVICE	SAMSON MANAGEMENT (2009) LTD DBA MASKEPETOON AUTO SERVICE
Maskihkiy Wellness	Karlee Fellner
Maskwa Engineering Ltd.	Maskwa Engineering Ltd.
Masterz Construction	Masterz Construction Inc.
Matheson's Property Services	Gary Matheson
Matt Silver Trucking Ltd	Matt Silver Trucking Ltd
Mattagami Metals Inc.	Mattagami Metals Inc.
Mattawa IT Solutions Inc.	Mattawa IT Solutions Inc.
Maverin Business Services Inc.	Maverin Business Services Inc.
Maverin Inc.	Maverin Inc.
Maximum Clean Energy Solutions Inc	Maximum Clean Energy Solutions Inc
May Cleaning	May Cleaning
Mayo Foods Limited	Mayo Foods Limited
Mayo Foods Ltd	Mayo Foods Ltd
MB Radon Solutions	MB Radon Solutions
MBS Techservices Inc.	MBS Techservices Inc.
MC Metal Fabrication	Candice Perley
MCBC Milestone Environmental Remediation LP	MCBC Milestone Environmental Remediation LP
McCrums Office Furnishings	McCrum's Direct Sales Ltd.
McCulloch Holdings Ltd.	McCulloch Holdings Ltd.
McDonald Bros Electric Ltd	McDonald Bros Electric Ltd
McDonald White legal services	McDonald White
McGyvors Machine Services ltd.	McGyvors Machine Services ltd.
McKinney Psychology	Naomi McKinney
MCL/MII LP	MCL/MII LP
Meadow Lake Truck and Trailer Ltd.	Meadow Lake Truck and Trailer Ltd.
Mealy Mountain Contracting Ltd	Mealy Mountain Contracting Ltd
MeckCon Services Ltd.	MeckCon Services Ltd.
Medika North Inc.	Medika North Inc.
Meechim Enterprises	1136667 Ontario Ltd.
Mega Star Consulting Ltd.	Mega Star Consulting Ltd.
Melamen Water Services Inc.	Melamen Water Services Inc.
Melanie Lefebvre	Melanie Lefebvre
Mellen Financial Services	Roger Mellen MBA CPA CMA
Men in Kilts - Vancouver Island North	1118782 BC Ltd.
Menard Welding	Jamie Menard Welding Ltd.
Mergtech Medical Ltd.	Mergtech Medical Ltd.
Mesa Familar	Mesa Familiar Foods LTD.
METCOR INC.	METCOR INC.
Metis Capital Housing Corporation	Metis Capital Housing Corporation
Metis Family Services	Metis Family Services
Metis Medical Inc.	Metis Medical Inc.
Metis Nation Communications	Metis Nation Communications Inc.

Metis Spirit Art & Design	Phyllis Jarrett
metro drilling	metro drilling
Metrow Construction Ltd.	Metrow Construction Ltd.
Métal-Art Soudure	Métal-Art Soudure
MGI Rock Networks	Mi'kmaq Group Investments-ROCK Networks
Mi'gma'gi Project Management and Consulting Ltd.	Mi'gma'gi Project Management and Consulting Ltd.
Mi'gmaq Logistics/Falkon Construction Group Inc.	Mi'gmaq Logistics/Falkon Construction Group Inc.
Mi'gmaq United Investment Network	Mi'gmaq United Investment Network
Mi'gmaq United Investment Network GP Ltd.	Mi'gmaq United Investment Network GP Ltd.
Mi'Kmaq Alsumk Mowimsikik Koqoey Association	Mi'Kmaq Alsumk Mowimsikik Koqoey Association
Mi'Kmaq Group Investments	MG Investments
Mi'kmaq Wooden Art	Mi'kmaq Wooden Art
Mi'kmaw Economic Benefits Office	Mi'kmaw Economic Benefits Office of Nova Scotia Inc.
Mia Ohki Illustrations	Mia Ohki Illustrations
Miawpukek Horizon	Miawpukek Horizon Maritime Services Ltd.
Michael Hanson Real Estate P.C Corp.	Michael Hanson Real Estate P.C Corp.
MICHAEL LAROCQUE CONSULTING LTD.	MICHAEL LAROCQUE CONSULTING LTD.
Michif Environmental Solutions Inc.	Michif Environmental Solutions Inc.
Midnorth Development Corporation	Midnorth Development Corporation
Mighty Raven Technologies Inc.	Mighty Raven Technologies Inc.
Mikan Transport LP	Mikan Transport LP
Mike St Amant Financial Audit and Strategic Services	Michael St.Amant
MIKISEW - INTERNATIONAL SOS LIMITED PARTNERSHIP	MIKISEW - INTERNATIONAL SOS LIMITED PARTNERSHIP
Mikisew FirstCanada	Mikisew-FirstCanada Limited Partnership
Mikisew Group	823786 Alberta Ltd.
Mikisew Inline	Mikisew Inline Limited Partnership
Mikisew Landing	Mikisew Landing Limited Partnership
Mikisew Mistras	Mikisew-Mistras Limited Partnership
Mikisew North American	Mikisew North American Limited Partnership
Mikisew Sodexo	Mikisew Sodexo Limited Partnership
Mikisew Waiward	Mikisew-Waiward Limited Parternship
Mikisew-ConeTec Limited Partnership	Mikisew-ConeTec Limited Partnership
Mikisiw Construction Ltd.	Mikisiw Construction Ltd.
Mikuen Services Environnementaux	11749765 Canada inc
Mikuniss Collection	VALERY LAROUCHE / PETITE PLUME COLLECTION
Milburn Mountain Defense Ltd	Milburn Mountain Defense Ltd
Milestone Scheduling and Consulting Inc.	Milestone Scheduling and Consulting Inc.
MINDWIRE SYSTEMS LTD. Akkada Professional Services inc. HubSpoke Inc. in Joint Venture	AKKADA-HUBSPOKE-MINDWIRE Joint Venture
MINI TIPI	MiNi TiPi s.e.n.c
Minnie's Hope Social Pediatric Centre	Minnie's Hope Social Pediatric Centre
Minodahmun Development Limited Partnership/ EnGlobe Corp./ Novatox Inc. in Joint Venture	Minodahmun Development Limited Partnership/ EnGlobe Corp./ Novatox Inc.
Minodahmun Development LP	Minodahmun Development Inc.
Minokaw Off-Reserve Business Consulting Inc.	Minokaw Off-Reserve Business Consulting Inc.
Minose Solutions Ltd.	Minose Solutions Ltd.
Miskwaa Tech	Miskwaa Technologies Incorporated
Missanabie Cree Business Corporation	Missanabie Cree Business Corporation
Mississaugas of the Credit Business Corporation	MCB-LP
Mistik Energy Inc.	Mistik Energy Inc.
Miziwe Contracting Inc.	Miziwe Contracting Inc.
Mi kma ki-Municipal Limited Partnership	Mi kma ki-Municipal Limited Partnership
MLK	Manewagi Technologies Inc.
MLTC Resource Development Limited Partnership	MLTC Resource Development Inc.
MNPA inc.	MNPA Inc.
MNT Hardwoods Inc.	MNT Hardwoods Inc.
Mobile Resource Group Inc	Mobile Resource Group Inc
Mobolo Inc Unlimited ERP Ltd. In Joint Venture	Mobolo Inc Unlimited ERP Ltd. In Joint Venture
Modern Trades	Jason Gaudon
Mohawk Council of Kahnawake	Mohawk Council of Kahnawake
Mommy's Helpers	Mommy's Helpers

MON MEDIC Coentreprise autochtone entre Médic-Contact Inc & Multi Options Nursing inc.	MON MEDIC Coentreprise autochtone entre Médic-Contact Inc & Multi Options Nursing inc.
Monday May Jewelry	Monday May Jewelry Inc
Mongoose Works	Mongoose Works
Monique Leblanc	Monique Leblanc
Montgrand Reinforcing Ltd.	Montgrand Reinforcing Ltd.
Monument Geomatics & Estimating Inc.	Monument Geomatics & Estimating Inc.
Monument-Urso Surveying Ltd.	Monument-Urso Surveying Ltd.
Monz Consulting Inc.	Monz Consulting Inc.
MONZ CONSULTING INC. NEWFOUND RECRUITING CORPORATION. in Joint Venture	MONZ CONSULTING INC. NEWFOUND RECRUITING CORPORATION. in Joint Venture
Moonstar Lodge	Moonstar Lodge
Moonstone Creation Native Gallery & Gift Shop	Moonstone Creation
Moore Welding Ltd.	Moore Welding Ltd.
Moozslap Painting	Vanessa Brooke Trudeau
Morningstar Services Inc.	Morningstar Hospitality Services Inc.
Morsky Industrial Services Ltd.	Morsky Industrial Services Ltd.
Moshwa Aboriginal IT	Moshwa Aboriginal Information Technology Corporation
MOSKWEN-WAY	MOSKWEN-WAY
Mother Earth Environmental Consulting	2324124 Alberta ltd
Mother Earth Recycling	Mother Earth Recycling Inc.
Motiv Custom Apparel	Aaron Melanson
Mountain Fresh	Mountain Fresh
Mountain Marine Ltd.	Mountain Marine Ltd.
MPS Metis Tree Removal Joint Venture	MPS Metis Tree Removal Joint Venture
MRT Automation Ltd.	MRT Automation Ltd.
MSS LTD	MSS LTD
MTM Cartage & Delivery Services	MTM Cartage & Delivery Services
MTS Native Services	Monica Staats
Muin Services Inc.	Muin Services Inc.
MUIN Solar Limited Partnership	MUIN Solar Limited Partnership
Mur-Cal Services Ltd	Mur-Cal Services Ltd
Muskwa Contracting Inc	2516739 Ontario Inc.
Musqueam Indian Band	Musqueam Indian Band
Mussell Crane Manufacturing	Fred S Mussell DBA Mussell Crane Manufacturing
Mustimuhw Information Solutions Inc.	Mustimuhw Information Solutions Inc.
MV Management	MV Management
MYB Construction	MYB Construction
Myrna McCallum dba Miyo Pimatisiwin Legal Services	Myrna McCallum dba Miyo Pimatisiwin Legal Services
M2	M2 Limited Partnership
Nacho Nyak Dun Development Corporation	Nacho Nyak Dun Development Corporation
Nachvak Supply & Service Inc.	Nachvak Supply & Service Inc.
Nagamo Publishing	Nagamo Publishing Inc.
Naha Dehe Development Corporation	Naha Dehe Development Corporation
Nahanee Creative Inc.	Nahanee Creative Inc.
Nahanni Construction Ltd.	Nahanni Construction Ltd.
Nahendeh Construction Inc.	Nahendeh Construction Inc.
Nake Sela	Nake Sela Inc
Nakoda Contracting Ltd.	Nakoda Contracting Ltd.
Nakoda Oil and Gas Inc.	Nakoda Oil and Gas Inc.
NanoNation Canada Inc.	NanoNation Canada Inc.
Naotkamegwanning First Nation	Naotkamegwanning First Nation
Nappaq Design & Construction	Nappaq Design & Construction
Nasittuq Corporation	Nasittuq Corporation
Nathan Gettle	Nathan Gettle
Nation Clean Energy Inc.	Nation Clean Energy Inc.
Nation Waban-Aki INC	Waban-Aki Grand Council
National Fiber Solutions Inc.	National Fiber Solutions Inc.
National Indigenous Collaborative Housing Inc.	National Indigenous Collaborative Housing Inc.
National Medical Imaging Clinic Education & Research Centre	JSCN Medical Clinic LP
NationLink Group Inc.	NationLink Group Inc.

Nations First Contracting	William Hill
Nations Translation Group	Nations Translation Group Inc.
Nations Translation Group LP	Nations Translation Group LP
Native Canadian Centre of Toronto	Native Canadian Centre of Toronto
Native Landings	NATIVE LANDINGS INC.
Native Para-Judicial Services of Quebec	Native Para-Judicial Services of Quebec
Native Range Environmental and Services	Jason Paul Crow-Buffalo
NATTIQ Inc.	NATTIQ Inc.
Natuashish Shipping LP	Natuashish Shipping GP Inc.
Naut'sa mawt Tribal Council	Naut'sa mawt Tribal Council
Naut sa Mawt Resources Group Inc. and DPM Consulting LTD JV	Naut sa Mawt Resources Group Inc. and DPM Consulting LTD JV
Nawash Power Group	Nawash Power Group
Nawash Utilities Inc.	Nawash Utilities Inc.
Nawaska Consulting Inc.	Nawaska Consulting Inc.
NB Tree Service Ltd.	NB Tree Service Ltd.
NC-Matcon Joint Venture	NC-Matcon Joint Venture
Nchu'7mut Contracting Limited Partnership	Nchu'7mut Contracting Limited Partnership
Neechi Resources	Neechi Resources
Neegan Burnside Ltd.	Neegan Burnside Ltd.
Neegon Inc.	Neegon Inc.
Neetah Construction LP	Neetah Construction LP
NEFAF Inc	NEFAF Inc
NEKANEET FIRST NATION DEVELOPMENTS CORPORATION	NEKANEET FIRST NATION DEVELOPMENTS CORPORATION
Nest Host Ltd.	Nest Host Ltd.
Netmaker Enterprises Corp.	Netmaker Enterprises Corp.
Netukulimk Contracting Ltd.	Netukulimk Contracting Ltd.
New Age Duct and Furnace Cleaning Ltd.	New Age Duct and Furnace Cleaning Ltd.
New Wave Real Estate Group	New Wave Real Estate Group
Newgen Energy Services Corp.	Newgen Energy Services Corp.
NextGen Ventures	NextGen Ventures
Neyaskweyahk Group of Companies Inc.	Neyaskweyahk Group of Companies Inc.
Nhwelmen-Lake LP	Nhwelmen-Lake LP
Nico Ridge Consulting Inc.	Nico Ridge Consulting Inc.
NIDC Whetung Inc.	NIDC Whetung Inc.
Nielsen-Tran Mechanical Inc.	Nielsen-Tran Mechanical Inc.
Nigig Contracting	Nigig Contracting
Niikaan Studio	Terrence Sutherland
Niikaanii Consulting	Eric McMillan
Niipaawi Strategies	13947807 Canada Inc.
Niitsitapi Graham LP	Niitsitapi Graham LP
Nii kinaaganaa Trading Co.	Nii kinaaganaa Trading Co.
Nika Goods and Services Inc.	Nika Goods and Services Inc.
Nikaanaganaa Counselling & Learning Centre	Patricia Meekins
Nikaanii Enterprises Inc	Nikaanii Enterprises Inc
Nikan Moss Contracting Ltd.	Nikan Moss Contracting Ltd.
Nikihk Manufacturing Limited Partnership	Nikihk Manufacturing Limited Partnership
NIKIK Digital Solutions	NIKIK Digital Solutions
Nikmaq Trading Inc	Nikmaq Trading Inc
Nilun Aselis Construction	Nilun Aselis Construction Inc.
Ninaatigoons Learning	Ninaatig P. Staats Pangowish
NineIrons Solutions Inc.	NineIrons Solutions Inc.
Nipin Shipping	Terry Andrew
Niqitaq Fisheries Limited	Niqitaq Fisheries Limited
Nish Média	6710875 Canada inc
Nisha Technologies Inc.	Nisha Technologies Inc.
Nisha Technologies Inc. / Contract Community Inc. In Joint Venture	Nisha Technologies Inc. / Contract Community Inc. In Joint Venture
NishBod Coaching Complex	Evan Ramsey
Nishkwe Law	Riva J. Farrell Racette - Nishkwe Law
Nitam Solutions Inc.	Nitam Solutions Inc.
Nitassinan Aviation Inc.	Nitassinan Aviation Inc.
Nivee Cyber Security Inc.	Nivee Cyber Security Inc.

NK'MIP Campground & RV Park L.P.	NK'MIP Campground & RV Park L.P.
Nk'Mip Desert Heritage Centre	Nk'Mip Desert Heritage Centre
Nlaka'pamux Nation Tribal Council	Fraser Thompson Indian Services Society
Noble Chef	102876 PEI Inc.
Nogha Enterprises Limited	Nogha Enterprises Limited
Nooji Geomatics Corp.	Nooji Geomatics Corp.
Noojimo Health	Noojimo Health
Noot'senay Consulting Limited Partnership	Noot'senay Consulting Limited Partnership as Represented by Noot'senay Consulting GP Ltd.
Norm Doerksen Consulting	Norm Doerksen Consulting
Norm Doerksen Consulting	Norm Doerksen Consulting
Norms Valley Contracting ltd	Norms Valley Contracting ltd
Norris Consultants	Norris Consultants
Norris Research Inc.	Norris Research Inc.
Norsask K9 Security Services	Norsask K9 Security Services
Nortech-North Fringe Technologies Labrador LP	Nortech-North Fringe Technologies Labrador LP
NorTen Contracting	Stephen Hickey
North American Indigenous Hockey League	Barons Hockey Club
North Bay Heating and Cooling	Mako Inc
North Country Logistics Ltd	North Country Logistics Ltd
North Guard Fall Protection Inc.	North Guard Fall Protection Inc.
North Shore Micmac District Council	North Shore Micmac District Council Inc.
Northern Cadworks Ltd	Northern Cadworks Ltd
Northern Light Bars	1179750 B.C. Ltd.
Northern Lights Petroleum Ltd.	Northern Lights Petroleum Ltd.
Northern Lights Welding 2016	1982803 Alberta Ltd
Northern Logistics and Communications Services Inc.	Northern Logistics and Communications Services Inc.
Northern Nations Magazine	Northern Nations Magazine
Northern Pine Industries Ltd.	Northern Pine Industries Ltd.
Northern Shuswap Tribal Council	Northern Shuswap Tribal Council
Northern Surface	Northern Surface
Northern Wild Productions	Northern Wild Productions
Northgood Farms Ltd.	Northgood Farms Ltd.
NORTHPOLE AVIATION INC.	NORTHPOLE AVIATION INC.
NorthStar Enterprises	506521 NWT Ltd
Northtech Drilling Ltd	Northtech Drilling Ltd
Northwestern Data Comm Ltd	Northwestern Data Comm Ltd
Northwind Industries Ltd.	Northwind Industries Ltd.
Nosu Ta Construction Services Ltd.	14431324 Canada Ltd.
Nova Commissioning Services Limited	Nova Commissioning Services Limited
Nova Water of Canada Inc.	Nova Water of Canada Inc.
Novamen Inc.	Novamen Inc.
NRG Management	3075487 Manitoba Ltd.
Nska Psychological Services Ltd.	Nska Psychological Services Ltd.
NSM Consulting	8473803 CANADA INC
Ntityix Development Corporation	Ntityix Development Corporation
Nu Edge Contracting	Nu Edge Contracting
Nuez Acres	Wingham Innovations Inc
Nukumi Eyewear	Nukumi Eyewear Incorporated
Nulook nations office solutions inc	Nulook nations office solutions inc
Nuna Depot Inc.	Nuna Depot Inc
Nuna Logistics Limited	Nuna Logistics Limited
Nunasi Corporation	Nunasi Corporation
Nunatech Inc.	Nunatech Inc.
Nunatech Inc./Englobe Corp in Joint Venture	Nunatech - Englobe Partnership
Nunatsiavut Construction Inc.	NGC Nunatsiavut Construction Inc.
Nunavik Rotors	Nunavik Rotors Inc/Rotors Nunavik Inc
Nuqo Modular Inc.	Nuqo Modular Inc.
Nuqsana Golder Engineering and Environmental Inc	Nuqsana Golder Engineering and Environmental Inc
NVision Insight Group Inc.	NVision Insight Group Inc.
NWT Communications Centre	902800 NWT Limited
O'Neil Marketing & Consulting	Beverley O'Neil

O/A Tribal Lands Safety & Rescue/ O/A Tribal Lands Security Services	2107174 Alberta Ltd.
Oakrise Inc	Oakrise Inc
Obish Construction Limited Partnership	Obish Construction Limited Partnership
Ocean Equipment	655623 B.C. Ltd.
Octane Safety Services Ltd	Octane Safety Services Ltd
Odamano	Odamano
Odanah Truck Line	Odanah Truck Line Inc.
Of Iron and Oak Enterprises	James Evans
Office Move Pro Ottawa	2452758 Ontario Ltd.
Ogilvie Mtn. Holdings Inc.	Ogilvie Mtn. Holdings Inc.
Ohosis Indigenous Consulting Ltd.	Ohosis Indigenous Consulting Ltd.
Ojigkwanong Office Interiors Ltd.	Ojigkwanong Office Interiors Ltd.
Okanagan Nation Alliance	Okanagan Nation Alliance
OKIB Group of Companies	OKIB Holdings GP Ltd.
Okimaw Technology Consulting	Okimaw Technology Consulting
Okitowina TreatyMade Boutique	Michelle Goulet
Okpik Consulting	Okpik Consulting
Okwaho Ballistics-Protection	Okwaho Ballistics-Protection
Okwaho Equal Source	Okwaho Equal Source Inc.
Oliver Readi Mix LLP	Oliver Readi Mix LLP
Onaki / IBISKA JV	Onaki Creation S.E.N.C. IBISKA TELECOM INC. in Joint Venture
Onaki Creation S.E.N.C	Onaki Creation S.E.N.C
Onaki Creation d2k in Joint Venture	Onaki-d2k JV
Onaki Création S.E.N.C. BRIGHOLME INC. in Joint Venture	Onaki Création S.E.N.C. BRIGHOLME INC. in Joint Venture
One Man Show Catering	Julian Jeremiah Tate
One Stop Container Sales	One Stop Container Sales
One-Eighty Remediation Inc.	One-Eighty Remediation Inc.
OneFeather	OneFeather Mobile Technologies Ltd
OnNation Inc	OnNation Inc
Onotinikew IT Consultants	1214520 B.C. LTD.
OnSpec Solutions Inc.	OnSpec Solutions Inc.
Ontario Federation of Indigenous Friendship Centres	Ontario Federation of Indigenous Friendship Centres
Ontario sandblasting and Coating specialists	Ontario sandblasting and Coating specialists
ORAQUAN	ORAQUAN medias inc
Orenda Films Inc.	Orenda Films Inc.
Orenda Group	Orenda Group Inc
Organ & Associates	Organ & Associates
Original 403	Tory Manywounds Gallery Inc.
ORIHWA GESTION ET DEVELOPPEMENT AUTOCHTONES INC	ORIHWA GESTION ET DEVELOPPEMENT AUTOCHTONES INC
Orihwa inc.	Orihwa inc.
Orville Smoke Wellness Centre	Dakota Plains Wahpeton Oyate Real Estate GP Co. Ltd.
OSL Solutions	7808631 CANADA INC
Osoyoos Indian Band	Osoyoos Indian Band
Osoyoos Indian Band Development LLP	Osoyoos Indian Band Development LLP
Osprey Electric Ltd	Osprey Electric Ltd
Ottawa Valley Construction	168012 Canada Inc.
Ovie's Native Inspirations	Robert Augustine
Owihskara Industries	9768408 Canada Inc
Ozhitoon Inc.	Ozhitoon Inc.
Pace Project Management Ltd.	Pace Project Management Ltd.
Paint Pot Trails	Paint Pot Trails
Pamihtâw Consulting Inc.	Pamihtâw Consulting Inc.
Pampered Pet Box Inc.	Pampered Pet Box Inc.
Pan Arctic Inuit Logistics Corporation	Pan Arctic Inuit Logistics Corporation
Papasay Management LP	Papasay Management Corporation
Paramount Structures Inc.	Paramount Structures Inc.
Parking BOXX	Parking BOXX Corp
Paskwayak Scaffold Services	Paskwayak Scaffold Services

Patey's Safety & Industrial Ltd. JV Terra Services Inc.	Patey's Safety & Industrial Ltd. JV Terra Services Inc.
Pathway Supply LP	Pathway Supply LP
Pathways Executive Search Inc.	Pathways Executive Search Inc.
Patty s concrete pumping	P.J.L investments inc
Patuo'kn	Patuo'kn Illustration and Design
Pauktuutit Inuit Women of Canada	Pauktuutit Inuit Women of Canada
Paul Bros and Nextreme	Paul Bros Nextreme Inc.
Paulo Ventures Inc.	Paulo Ventures Inc.
Pawakan Consulting	Pawakan Consulting
Pawgwasheeng Economic Development Corporation	Pawgwasheeng Economic Development Corporation
Pawis Properties LP	Pawis Properties LP
PCI	Preeminent Construction INC
PDS Supply	PDS Construction Services & Supplies Inc.
PE HE SO Energy Services Inc	PE HE SO Energy Services Inc
Pe Metawe Consulting	Pe Metawe Together LTD
Peaceful Living	Alison Benedict
PEACEMAKER	PEACEMAKER
Peacock Inc	Carrie Peacock
Pebbles & Twiggs HR Solutions	Pebbles & Twiggs HR Solutions
Pedoniquotte Excavating	Pedoniquotte Excavating
Pee-Kay Resources Development Inc.	Pee-Kay Resources Development Inc.
Peguis Development Corporation	Peguis Development Corporation
Pehta	Duperreault Consulting Inc.
PEL	Peter's Expediting Ltd.
Pemadale Ltd.	Peter Campbell
Penner Goats & Custom Grazing	Michael Penner and Darci Penner
Penney Technologies Incorporated	Penney Technologies Incorporated
Penneys Pitstop Ltd.	Penneys Pitstop Ltd.
People Stuff Inc.	People Stuff Inc.
Pepin Fortin Epoo Construction Inc.	Pepin Fortin Epoo Construction Inc.
Peregrine Drone Solutions	Gerald Fillatre
Pestun Consulting Inc.	Pestun Consulting Inc.
PET-A-GOOSE	Timothy Geauvreau
PETAWAWA TOYOTA	PETAWAWA TRANSIT CO LTD
Peyak	Peyak
Pépinière Forestière Tshitassinu	Pépinière Forestière Tshitassinu
PFN Group of Companies Inc.	PFN Group of Companies Inc.
PH Energy	Canada Crane & Construction Machinery
Phenix Concrete	102138840 SASKATCHEWAN CORP.
Phoenix Energy Services Inc	Phoenix Energy Services Inc
Phoenix Smart Infrastructure Inc.	Phoenix Smart Infrastructure Inc.
PhoenixTree Ltd.	PhoenixTree Ltd.
Phonique Media	Monique LaCoste Communications Inc.
PhotoCadieux	Darrell Cadieux Photography
Phresh Health	Phresh Health Corporation
PI ATAWI INVESTMENT ENTERPRISE	Troy L'Hirondelle
Pickleball Paddles Canada	Pickleball Paddles Canada
Pinchin Ltd.	CIPS/Pinchin (Joint Venture)
Pinnacle Scaffolding Services Ltd.	Pinnacle Scaffolding Inc.
Pioneer Forest Consulting Ltd.	Pioneer Forest Consulting Ltd.
Pioneer Performance Inc	Pioneer Performance Inc
Pioneer Trucking	0412917 BC LTD
PIPIKWAN PEHTAKWAN LTD.	PIPIKWAN PEHTAKWAN LTD.
Pisim Trading Corporation	Pisim Trading Corporation
Pitane Consulting Services Ltd.	Pitane Consulting Services Ltd.
Piukkutik Outdoor Supply	9457-8283 Quebec Inc.
Pivotal General Contracting	Adam Tupper
PJS Mechanical	PJS Mechanical
PLA J/V PROSPERI CO. LTD.	PLA J/V PROSPERI CO. LTD.
Plan B Welding ltd	Plan B Welding ltd
Planet Stitch	Planet Stitch Ltd
PlanXpert	9246-3777 Québec inc
Platinum Poly	RNG Contracting Ltd.

PLATO Technology	Professional Quality Assurance Ltd
PLATOSask Testing	PLATOSask Testing Inc
Play Well Sales Agencies Inc.	Play Well Sales Agencies Inc.
PLC INFO	PLC INFO LP
Plomberie ZIBI	Plomberie ZIBI Inc.
Plume Studios	Plume Permanent Makeup
Points Athabasca	Points Athabasca Contracting Limited Partnership
Points North Group of Companies	Points North Freight Forwarding Inc.
Poissonnerie Fortier et frères	Poissonnerie Fortier et frères
Polar Mechanical	Lakehead Polar Air Ltd
Polar Oils LP	Polar Oils LP
Polar Vision Centres Ltd	Polar Vision Centres Ltd
Polyexcave	Polyexcave
Porlier Pass Contractors (2008)	0816713 BC Ltd.
Portes ND	Dany Nepton
Porttris Consulting Group Ltd	Porttris Consulting Group Ltd
Positive Resolutions Mediation and Consulting	Mike Colbourne
Pourquoi Pas Coaching International	10900800 Canada Inc.
Power Brothers Inc	Power Brothers Inc
Power It Up! Electric Inc.	Power It Up! Electric Inc.
Power Plus Solutions Corporation	Power Plus Solutions Corporation
Prairie Flooring	Prairie Flooring
Praztek Construction	2124140 Ontario Inc
Pre&Peri	Pre&Peri
Precision Asiskiy Services Ltd.	Precision Asiskiy Services Ltd.
Premier Reporting Ltd.	Premier Reporting Ltd.
Premiers Peuples	Premiers Peuples
Pressure Pipe Procurement & Management Services	Pressure Pipe Procurement & Management Services
Pretzel Pint & Pickle	102901 PEI Inc.
Prime Quality Construction Inc.	Prime Quality Construction Inc.
Prince Albert First Nations Business Development LP	Prince Albert First Nations Business Development LP
Prince Albert Grand Council	PADC Management Co. Ltd
PrintX Inc	PrintX Inc
Pro Metal Industries Ltd.	Pro Metal Industries Ltd.
Pro Rescue Services Inc.	Pro Rescue Services Inc.
PRO-FACTS INC	PRO-F.A.C.T.S INC.
Proactive Information Services Inc.	Proactive Information Services Inc.
Problem Solved Plumbing & Heating Ltd	Problem Solved Plumbing & Heating Ltd
Professional Sourcing Solutions Inc.	Professional Sourcing Solutions Inc.
Prologic Systems Ltd.	Prologic Systems Ltd.
ProMaker.ca	ProMaker.ca
ProTech Building Safety Systems	Pro Tech Anchors Inc.
PUBLIC CITÉ MULTIMÉDIA	PUBLIC CITÉ MULTIMÉDIA
Publicites PRT	Services Informatiques Montagnais Inc
PUMP Infusions & Aesthetics Inc	PUMP Infusions & Aesthetics Inc
PUMP IT UP BOUNCE HOUSE RENTALS INC.	PUMP IT UP BOUNCE HOUSE RENTALS INC.
Puntledge RV Campground	KFN Real Estate LP
Purdy s Refrigeration and Air-Conditioning	Samuel Purdy
Pure Enviro Management Canada Inc.	Pure Enviro Management Canada Inc.
PureSpirIT Solutions Inc	PureSpirIT Solutions Inc
Push Interactions	Push Software Interactions Inc.
Qalipu Development Corporation	Qalipu Development Corporation
Qikiqtaaluk Corporation Fisheries Division	Qikiqtaaluk Corporation
Qikiqtaaluk Environmental	Qikiqtaaluk Environmental Inc.
Qillaq Innovations Ltd	5140 Nunavut Ltd
Qooluun-Allnorth Limited Partnership	Qooluun-Allnorth Limited Partnership
QPI/NCCP Plateau Development L.P.	QPI/NCCP Plateau Development L.P.
Quantifai Technologies	1721490 ALBERTA INC
Quarry Ridge Construction Ltd.	Quarry Ridge Construction Ltd.
Quarry Ridge Construction Ltd./Arnason Industries Ltd. Joint Venture	Quarry Ridge Construction Ltd./Arnason Industries Ltd. Joint Venture
Quattro-Tsuut'ina Joint Venture	Quattro-Tsuut'ina Joint Venture
Queen s Battery Engineering Co.	Queen s Battery Engineering Corporation
Quest Accommodation	Quest Accommodation Inc.

Quinn's Marina Ltd	Quinn's Marina Ltd
R B WILSON GROUP	Regan Wilson
R Potvin Construction Inc.	R Potvin Construction Inc.
R&A Vehicle Rentals	R&A Vehicle Rentals
RaceRocks	RaceRocks 3D Inc.
RAD-J Industries LTD	RAD-J Industries LTD
RailCore X Inc	RailCore X Inc
Rain Gear Pro	Brian Payer & Associates Inc.
Rainbow Feather Essentials	Rainbow Feather Essentials
RAISE - Indigenous Cultural Awareness & Competency Training	Chrystal Tabobandung
RASAC	Regulatory and Strategic Affairs Center Inc.
Raven IT Security	1511995 Ontario Limited
Raven Security Ltd.	Raven Security Ltd.
Raven Technology Services Inc.	Raven Technology Services Inc.
Raven Web Services	Gabriel Powless
Raven-Tundra in JV	1511995 Ontario Limited-Tundra Technical Solutions in JV
Ravenstone Construction Ltd.	Ravenstone Construction Ltd.
RavenTech Consulting Ltd.	RavenTech Consulting Ltd.
RAW Group General Contracting	1999359 Ontario limited
Ray Gosselin Architect Ltd.	Ray Gosselin Architect Ltd.
RAY-ANN TRANSPORT LTD	RAY-ANN TRANSPORT LTD
RDP CONSTRICTION LTD	RDP CONSTRICTION LTD
Re-Stock	Water Pure And Simple (Fort McMurray) LTD.
Real World Media/Films Inc	Real World Media/Films Inc
Real-time Ocean Data Services Ltd.	Real-time Ocean Data Services Ltd.
Rebecca's Times Three	Rebecca Sampson
Rec-Tec Consulting Inc.	Rec-Tec Consulting Inc.
Reconseal Inuksiuti Inc	Reconseal Inuksiuti Inc
Red Eagle Safety Inc.	Red Eagle Safety Inc.
Red Gryphon Clothing	Glen Kowalchuk
Red Island Contractors Inc.	Red Island Contractors Inc.
Red Nation Welding Ltd.	Red Nation Welding Ltd.
RED ONE MEDIA LTD	RED ONE MEDIA LTD
Red Path Gaming Service - Red Path - Food Foundation	Tyler Lyndon Maloney
Red Rebel Armour Inc	Red Rebel Armour Inc
Red River Solutions Inc.	Red River Solutions Inc.
Red Tape Brewery	Red Tape Brewery Inc.
Red Willow White Buffalo Corp.	Red Willow White Buffalo Corp.
Red Wolf Mediation	Gerard Noganosh
Redbird Mechanical Solutions	Vikki Tronson
Redefined.Co Esthetics	Redefined.Co Esthetics
REDPATH	REDPATH TECHNOLOGY CORPORATION
Redpath Relocations	Redpath Relocations
Refrigeration Mentor Inc	Refrigeration Mentor Inc
Regal Hydro Cleaning Inc.	Regal Hydro Cleaning Inc.
Regina Asphalt Paving	101237464 Saskatchewan Ltd.
REGIONAL RECYCLING & LOGISTICS LTD.	REGIONAL RECYCLING & LOGISTICS LTD.
RegWal	RegWal Holdings INC
Reimont Carpentry Ltd.	Reimont Carpentry Ltd.
Renaissance Repair and Supply Ltd.	Renaissance Repair and Supply Ltd.
Rencaire Group	1725087 Ontario Inc
REPWR	Waabgaag Energy Corp
Resilient Inuk Creations	Resilient Inuk Creations
Resist Clothing Company	Resist Clothing Company Inc.
Resource Management International Inc.	Resource Management International Inc.
Responsive Strategies Inc.	Responsive Strategies Inc.
Restoule (J.C.A.R.L) Construction	Lois V Lambert
Restoule JCARL & Dominion Construction Joint Venture	Restoule JCARL & Dominion Construction Joint Venture
Resurgence LP	Resurgence Strategy and Policy Advisors Limited Partnership

Rethink Bioclean Sales and Service	Rethink Business Affiliates Inc.
Retreats Space	Retreats Space Innovations Corp.
Revolt Electric	Thomas Johannson
Rédaction Ochinda	Johanne Laframboise
RÉSERVE INDIENNE DE WENDAKE	RÉSERVE INDIENNE DE WENDAKE
RGL Fontaine C. Adm.	RGL Fontaine C. Adm.
Rice Mohawk Landscaping	Rice Mohawk Landscaping
Richter Contracting Inc.	Richter Contracting Inc.
Ricon Consulting Inc.	Ricon Consulting Inc.
Ridge Fishing Ltd.	Ridge Fishing Ltd.
Ridgeline Projects Ltd.	Ridgeline Projects Ltd.
RidgePro Painting	RidgePro Painting
Ripple Reclamation Solar Solutions Ltd.	Ripple Reclamation Solar Solutions Ltd.
Rise Consulting Ltd.	Rise Consulting Ltd.
River Bennett Knot Works	River Bennett Knot Works
Riverpark Laundry	2427374 ontario inc
Rivers Edge Construction & Electrical	Rivers Edge Construction & Electrical
Rivet Construction	Rivet Construction
Rivet Management Ltd	Rivet Management Ltd
RKM Contracting Ltd	RKM Contracting Ltd
RNN Sales and Rentals	Shapring Ventures Ltd
Robbins Cleaning	Robbins Cleaning
Robin Constructors LP	Robin Constructors Corp.
robin roberts	robin roberts
Rock Solid Haulage INC	Rock Solid Haulage INC
Rock.Paper.Copy Writing Solutions	RP Copywriting
Rockstar Kids Indigenous Youth Program	Niska Napoleon
Rocky Mountain Snow Removal LTD.	Rocky Mountain Snow Removal LTD.
Roga Contracting Ltd	Roga Contracting Ltd
Roi s r.v. World	Roi s r.v. World
Rolling Paws	Rolling Paws
Rona Sterling Consulting	Rona Sterling-Collins
Roof Top Tents	Van Ventures Rentals
Roof Top Tents	Van Ventures Ltd
Roots and Berries Pharmacy	Samson Management (2009) Ltd.
ROSHO Demolition JV	ROSHO Demolition JV
Ross River Dena Consulting Inc.	Ross River Dena Consulting Inc.
Roundpoint Consulting	Craig Roundpoint
Roundpoint Contracting Inc.	Roundpoint Contracting Inc.
Royal Jubilee Denture Clinic	Royal Jubilee Denture Clinic Inc
RPM Indigenous Group	The RPM Indigenous Group
RPM Projects	Raven Project Management Inc
RPP Planning and Design	RPP Planning and Design
RR 130 Logistics Inc	RR 130 Logistics Inc
RSG Alliance	RSG Alliance
RSG GLOBAL MERCHANDISE	RSG GLOBAL MERCHANDISE
Running Deer Creations	Running Deer Creations
Running Wolf Industries Inc	Running Wolf Industries Inc
RUNWITHIT Synthetics Inc.	RUNWITHIT Synthetics Inc.
Russ D Bucket Trucks Ltd.	Russ D Bucket Trucks Ltd.
Russian Tarot - Mind Body and Spirit Wellness	Chrystal McCabe
RWC Industries	RWC Imports Inc
R3 Recycle-It Resource Recovery	Acceleration Signs Ltd.
S & Fils Division Réno Inc	S & Fils Division Réno Inc
S G McDonald Consulting	S G McDonald Consulting
S.E.C. Pierre Naud / Mokotakan	S.E.C. Pierre Naud / Mokotakan
S.O.J. Solutions	S.O.J. Solutions
Saa Dene Services Ltd	Saa Dene Services Ltd
Saalaris	Saalaris LP
Sacred Trees	Sacred Trees
Safe Harbour Informatics Incorporated	Safe Harbour Informatics Incorporated
SAFE-T-FENCE RENTAL	SAFE-T-FENCE RENTAL
SafeTracks GPS Canada Inc.	SafeTracks GPS Canada Inc.
Safetycor Consulting Ltd.	Safetycor Consulting Ltd.

Sagakwa	Sagakwa
Sagasige Inc	Sagasige Inc
Sage and Sunshine Culture Based Private School	Ashley Wynne
Sage Cleaning Services	Sage Cleaning Services
Sage Solutions	Sage Solutions
SageKeeper	SageKeeper Media Group LP
Sahcho Transport	Sahcho Transport
Sahtu Helicopters	3542564 Canada Inc.
Sakaw Projects Inc	Sakaw Projects Inc
Sakihta Design Build Landscaping	Sakihta Design Build Landscaping
Sakku Properties Ltd.	Sakku Properties Ltd.
Sakku Ventures Incorporated	Sakku Ventures Incorporated
Salawey Engagements and Project Management	Maura Martina
Salish Sea Industrial Services Ltd.	Salish Sea Industrial Services Ltd.
Saltmedia	Saltmedia Inc.
SANDRA MCLEOD	SANDRA MCLEOD
Sandy Impressions	Sandy Impressions
Sandy Lake Community Development Services Inc.	Sandy Lake Community Development Services Inc.
Sangan Resource Management Ltd.	Sangan Resource Management Ltd.
Santele's Healing Circles	Teresa K Joudrey
Sapien Creations	Sapien Creations
Sara Wolfe Management Services	Sara Helen Wolfe
Saskay Land Development LP	Saskay Land Development LP
Sass Industry Inc.	Sass Industry Inc.
Satya Organics Inc	Satya Organics Inc
Savard Educational Consulting	Savard Educational Consulting
Savary Island Fair Trade	Savary Island Fair Trade
SavertoothSmileKit	SavertoothSmileKit
Sawridge Resource Development Corporation	Sawridge Resource Development Corporation
Schram Enterprises	Crystal Schram
Scott Anderson Ltd.	Scott Anderson Ltd.
Scout Engineering & Consulting	Scout Engineering & Consulting Ltd.
SDS Environmental Services Ltd.	SDS Environmental Services Ltd.
Se'mant Contractors Inc.	Se'mant Contractors Inc.
SEASI Consulting Inc.	SEASI Consulting Inc.
Second Nature products	Pascale Dallaire
Secure Solution Ltd.	Secure Solution Ltd.
Secwepemc Nation Government	Secwepemc Nation Government Society
Sedna ROV Services Inc.	Sedna ROV Services Inc.
Sedna's Lair GAF Inc.	Sedna's Lair GAF Inc.
Seed 2 Leaf Environmental	Seed 2 Leaf Environmental Consulting Inc.
Seeds & Shoots	Seeds & Shoots Inc.
Seeing Red Media	Seeing Red Media Inc.
Seh' Chene Well Services	Seh' Chene Well Services LP
Selantro Inc.	ERIC DUCHARME
Selkirk Development Corporation/Mueller Electric Ltd Joint Venture	Selkirk Development Corporation
Selkirk Inn and Conference Centre	Joele Investments Ltd
SEM Ltd.	Sikumiut Environmental Management Ltd.
SeNa Constructors Inc.	SeNa Constructors Inc.
SEO North	SEO North
Serena Taylor Designs Inc.	Serena Taylor
Serenity Esthetics by Alexis	Alexis Tanner
Services CDB-TEK inc	Services CDB-TEK inc
Setaside Solutions	4336615 CANADA INC
Setaside Solutions Aboriginal Joint-Venture	4336615 Canada Inc. and RFP Solutions Inc. Joint Venture
Setetkwe Contracting Ltd.	Setetkwe Contracting Ltd.
Setetkwe Environmental Inc.	Setetkwe Environmental Inc.
Seven Directions Consulting	Seven Directions Consulting
Seven Generations Education Institute	Seven Generations Education Institute
Seven Generations Environmental Services Ltd.	Seven Generations Environmental Services Ltd.
Seven Generations Indigenous Business Consulting	Angela van den Hout

Seyem'Qwantlen Construction/Milestone Joint Venture	Seyem'Qwantlen Construction Ltd./Milestone Environmental Contracting Inc.
Sgwe Productions	Sgwe Productions Ltd.
Shamans Web Incorporated	Shamans Web Incorporated
Sharecuterie	Sharecuterie
Shaun Green Consulting	Shaun Green Consulting
Shaw's Nomadic Industries Ltd.	Shaw's Nomadic Industries Ltd.
Shawano Pharmacy	Nanaandawe-Mashkikiiwigamig Inc
Shaymas Information Systems Inc.	Shaymas Information Systems Inc.
Shegow Consulting Ltd	Shegow Consulting Ltd
Shelly's Indigenous Bistro & Catering	Shelly's Bistro Ltd.
Shukapesh Construction Ltd.	Shukapesh Construction Ltd.
Shulus Forest Enterprises Inc.	Shulus Forest Enterprises Inc.
ShweMiikaan-Miller 2020 Limited Partnership	ShweMiikaan-Miller 2020 Limited Partnership
Sidgie créations	Sidgie Launière-Langlais
Sierra Consulting	Sierra Consulting
Signalisation Routière Plus Inc.	Signalisation Routière Plus Inc.
Signature Finish Corp	Signature Finish Corp
Signeffects Signs & Designs Inc.	Signeffects Signs & Designs Inc.
SiiBii's Card Shack	SiiBii's Card Shack
Sila Remediation Inc.	Sila Remediation Inc.
Silak Solutions Ltd.	Silak Solutions Ltd.
SIMBL Business Enablement Inc.	SIMBL Business Enablement Inc.
Simmonds Contracting	1469210 AB Ltd
Simner Arbitration	Simner Corporation
Simonson Construction Ltd.	Simonson Construction Ltd.
Simpcw-Yellowhead JV	Simpcw-Yellowhead JV
Simplova	James Baillie
Sipie's Mobile Wash	Sipie's Mobile Wash
Sisters Gifts Nl	Sisters Gifts Nl
Site Safety Supplies LTD.	Site Safety Supplies LTD.
SIX NATIONS CONSTRUCTION CORPORATION	SIX NATIONS CONSTRUCTION CORPORATION
Sixteen Safety Services Inc.	Sixteen Safety Services Inc.
Sk'atsin Resources LLP	Sk'atsin Resources LLP
Skeetchestn Natural Resources LLP	Skeetchestn Natural Resources LLP
Sken:nen Registered Massage Therapy	Nicole Hepworth
Skilldentify Inc.	Skilldentify Inc.
Skwó:wech Environmental Services	SVLP-CH2M LLP
Sky Canoe Inc.	Sky Canoe Inc.
Sky Story Creative Inc.	Sky Story Creative Inc.
SkyFly Solutions Inc.	SkyFly Solutions Inc.
Skyfly Solutions Inc. iFathom Corp. and EPI-USE NOW Inc. in Joint Venture	Skyfly Solutions Inc. iFathom Corp. and EPI-USE NOW Inc. in Joint Venture
Skyfly Solutions Inc. IFATHOM CORP. in Joint Venture	Skyfly Solutions Inc. IFATHOM CORP. in Joint Venture
Skyline Concrete Services Ltd.	Skyline Concrete Services Ltd.
Skyrpan Industries	Skyrpan Industries
Slahal Civil Earthworks Inc.	Slahal Civil Earthworks Inc.
Slow Ride Bakery	Slow Ride Bakery Inc
Sma'knis Maritime Safety & Security Inc.	Sma'knis Maritime Safety & Security Inc.
SMART ADDICTION TECHNOLOGY INC.	SMART ADDICTION TECHNOLOGY INC.
Smart Building Solutions Inc.	Smart Building Solutions Inc.
SmartNet Development Inc	SmartNet Development Inc
Smg Evil	Kenneth Wallington
Smoke Architecture Inc.	Smoke Architecture Inc.
Smoke Energy	Smoke Energy
Smoky lake cafe and lounge	Smoky lake cafe and lounge
SOAR Professional Services LP	SOAR Professional Services LP
Soaring Research Support & Projects	Casey Hewes
Société en commandite Ohwihsta'	Société en commandite Ohwihsta'
Sole Support Foot Care	Angeline Parker
Solid Environmental Solutions Inc.	Solid Environmental Solutions Inc.
SOLO Architecture	SOLO Architecture
SOLOMON CONTRACTING	SOLOMON CONTRACTING

Sorell Services Ltd	Sorell Services Ltd
South Head Energy Corp	South Head Energy Corp
South Paw Central	South Paw Central
Sovereign Synergies	Sovereign Synergies
SovernZ Cyber	Sovernz Cyber Solutions Corp.
SOW Construction Limited Partnership	SOW Construction Limited Partnership
SP Indigenous Services Ltd	SP Indigenous Services Inc
SPAL/Tervita Joint Venture	SPAL/Tervita Joint Venture
Spallum Co.	Kyle Allan Gee
Spark Sourcing	743380 NB Ltd.
Sparkly Frog Clan Productions	12006090 Canada Inc
Sparks Pizza	Sparks Pizza Inc.
Spectra Power Sports Ltd.	Spectra Power Sports Ltd.
SPF Ltd.	Second Pass Forestry Ltd.
Spirit Cyber Consultance Inc.	Spirit Cyber Consultance Inc.
Spirit Healthcare Group	9641360 Canada Ltd.
Spirit Omega Inc.	Spirit Omega Inc.
Spirit Pharmaceuticals Ltd	Spirit Pharmaceuticals Ltd
Spirit Property Services Ltd.	Spirit Property Services Ltd.
Spirit Rx Solutions	Spirit Rx Solutions
Spirit Staffing & Consulting Edmonton Inc.	Spirit Employment & Training Edmonton Inc.
Spirit Wood Designs Inc.	Spirit Wood Designs Inc.
SPIRITRx SERVICES	GRAND MEDICINE HEALTH SERVICES LTD.
Splash Ottawa Valley Argo	1968630 Ontario Inc
Spruce Creative Inc.	Spruce Creative Inc.
SQC-JJM Joint Venture	SQC-JJM Joint Venture
Squamish Watersports LTD	Squamish Watersports LTD
Square One Water Heat And Air Inc.	Square One Water Heat And Air Inc.
SRG-Tundra JV	Steel River Group Ltd. Tundra Technical Solutions Inc. in Joint Venture
SRPromotion	SRPromotion
SSMPG Integrating Services Inc.	SSMPG Integrating Services Inc.
St'át'imc Eco-Resources Ltd.	St'át'imc Eco-Resources Ltd.
St. Theresa Point First Nation	St. Theresa Point Tribal Court System
Staats & Associates	Staats & Associates
Stacey Olszak	PulseRush Productions Inc.
Staff Shop Inc.	Staff Shop Inc.
Stag Construction Solutions Ltd.	Stag Construction Solutions Ltd.
Stalkaya Environmental Ltd.	Stalkaya Environmental Ltd.
Stance Media	Stance Holdings Ltd.
Stanton Group Ltd.	Stanton Group Ltd.
Stark CNC	Stark CNC Manufacturing Ltd
Stassinu Stantec Limited Partnership	Stassinu Stantec Limited Partnership
Status North Inc.	Status North Inc.
STC Industrial Contracting	STC Industrial Contracting LP
Steel River Group Ltd.	Steel River Group Ltd.
Steelhead Constructors Ltd.	Steelhead Constructors Ltd.
Stellar Integrated Business Solutions	9974563 CANADA CORP
Stellar Integrated Solutions Inc.	Stellar Integrated Solutions Inc.
Steveston Glass Ltd.	Steveston Glass Ltd.
Steveston Marine Services	1252074 BCLTD
Stirbys4Empowerment	Stirbys4Empowerment
Stk emlupsemc Amalgamated Ventures Inc. (SAVI)	Stk emlupsemc Amalgamated Ventures Inc. (SAVI)
Stolo Technical Advisors	Terence Wells
Stone and Arrow Consulting LP	Stone and Arrow Consulting LP
Stoney Nakoda Resort & Casino	Mini Thni Casino Corp.
STP Heating and Air Conditioning Inc.	STP Heating and Air Conditioning Inc.
Strategic Natural Resource Consultants Inc.	Strategic Natural Resource Consultants Inc.
Strategor inc	Strategor inc
Stream Pro Resources	Stream Pro Resources
Stream Source Inc.	Stream Source Inc.
Strohmaier Electric Ltd.	Strohmaier Electric Ltd.
Strong Boy Trucking	Strong Boy Trucking

Strong Bros General Contracting Ltd JV SP Indigenous Services Inc	Strong Bros General Contracting Ltd JV SP Indigenous Services Inc
Strong Spirit	Strong Spirit
Strong Tyendinaga Partnership	Strong Tyendinaga Partnership
Strongblood Media	PATRICK JOE
Strongblood Media	Strongblood Media
STRONGFRONT.tv	STRONGFRONT A/V PRODUCTIONS INC.
Strongwind Solutions	Strongwind Solutions
Studio Gagné & Gagné	Studio Gagné & Gagné
STUDIO KIUNAK	STUDIO MIKKORASON INC.
SubTerra Engineering Corp.	SubTerra Engineering Corp.
Sugar & Dice Inc.	Sugar & Dice Inc.
Summit Design Build Inc.	Summit Design Build Inc.
Sun Daughter Creations	Kasey Atcheynum
Sun Ridge Contracting Ltd.	Sun Ridge Contracting Ltd.
Sunchild Tri-West Security	Sunchild Tri-West Security GP Ltd.
Sunflower Salon	Sunflower Salon
Sunshine Grow op & Tap	Sunshine Grow op & Tap
Supercom Industries LP	Supercom Industries LP
SuperCom Industries Ltd	SuperCom Industries Ltd
Superior Strategies Inc.	Superior Strategies Inc.
Superior Strategies Supply & Service	Superior Strategies Supply & Service
Sure Shot Wireline Inc.	Sure Shot Wireline Inc.
Susan L. Greig Art	Susan L. Greig Art
Swallow-Fournier inc.	Swallow-Fournier inc.
Swamp Cats Ltd	Swamp Cats Ltd
Swank Business Solutions	Ben A Anderson
Switch Electrical Inc.	Switch Electrical Inc.
SWR Ltd	Shuswap Woodlands Restoration Ltd
SYCTR	2675003 ONTARIO INC
Sykes Contracting Ltd.	Sykes Contracting Ltd.
Symbiotic Group Inc.	Symbiotic Group Inc.
SYMBIOTIC GROUP INC. Akkodis Canada Inc. IN JOINT VENTURE	SYMBIOTIC GROUP INC. Akkodis Canada Inc. IN JOINT VENTURE
SymmetryPR	Symmetry Communications Ltd.
Sympatico Medical Solutions Inc.	Sympatico Medical Solutions Inc.
Synergy Construction Ltd.	Synergy Construction Ltd.
Synterra Security Solutions	2278489 Ontario Ltd
T'aa ii Haa ah Consulting	T'aa ii Haa ah Consulting
T's Meat Shop	T's Meat Shop
T-1 Enterprises	0924020 BC Ltd
T. Moon Construction	11808 Yukon Inc.
T.I.7 Inc. Intergage Consulting Group Inc. IN JOINT VENTURE	T.I.7 Inc. Intergage Consulting Group Inc. IN JOINT VENTURE
T.I.7 Inc. Tiree Facility Solutions Inc. in Joint Venture	T.I.7 Inc. Tiree Facility Solutions Inc. in Joint Venture
Taalrumiq	Christina King
Tail Feather Contracting	Jennifer Caines
Takawes Works Limited	Takawes Works Limited
Talent IQ Inc.	Talent IQ Inc.
Talent Transformation Group Inc.	Talent Transformation Group Inc.
Talon Risk Mitigation and Investigative Services Inc.	Talon Risk Mitigation and Investigative Services Inc.
Tanakut Consulting	Tanakut Consulting
Tanja Steinbach	Tanja Steinbach
Tankatek	6854265 Canada Inc.
Tapitow Li Salay	Tapitow Li Salay Ltd.
TAPWE INNOVATION CANADA LTD.	TAPWE INNOVATION CANADA LTD.
Taqramut Transport Inc.	Taqramut Transport Inc.
Taralyn Kate Photography	Taralyn Sanderson
Tarbell Facilitation Network	Harold Tarbell
Tardiff Electrical Solutions	Shawn Tardiff
Tasii Hasah Consulting	Tasii Hasah Consulting
Tataga Development Inc.	Tataga Development Inc.
Tatanka Conveyor Solutions LP	Tatanka Conveyor Solutions LP

Tatkresiwok Community Solutions Inc.	Tatkresiwok Community Solutions Inc.
Tato Recruiting Inc.	Tato Recruiting Inc.
Tato Recruiting Inc. S.i. Systems ULC. in Joint Venture	Tato Recruiting Inc. S.i. Systems ULC. in Joint Venture
Tawaw Architecture Collective Inc.	Tawaw Architecture Collective Inc.
TC Low & Associates	Tim Low
TDC Contracting Ltd	TDC Contracting Ltd
TDI Site Services Inc.	TDI Site Services Inc.
Team Makwa/Enviro Curb/Teledar/IDS-Plaza	Makwa Resourcing Inc. and Enviro Curb Manufacturing Inc and Enviro Curb Teldar Developments Limited IDS-Plaza Corp in JOINT VENTURE
Team NATTIQ	NATTIQ Inc and XRM Vision in Joint Venture
Techi?q Limited	Techi?q Limited
Telecom Computer Inc.	Telecom Computer Inc.
Temagami First Nation	Temagami First Nation
Terra Designs	Terra Macphail
Terra Nova Eng	4031351 Canada Inc
Tetlit Zheh Development Corporation	Tetlit Zheh Development Corporation
Textured Terrain Ltd	Textured Terrain Ltd
TFJ Contracting & Consulting Ltd.	Thatsa Fine Job Contracting & Consulting LTD.
The Agency North Central Alberta	NCAB Realty Ltd.
The Arctic Eider Society	The Arctic Eider Society
The Art Conservatory Inc.	The Art Conservatory Inc.
The Bannock Factory	Faraci Foods Inc.
THE BEEHIVE GROUP	PATRICK MCCOY
The Cleaning Closet	Tanya Dequaine
THE CREE CONSTRUCTION AND DEVELOPMENT COMPANY LTD	THE CREE CONSTRUCTION AND DEVELOPMENT COMPANY LTD
The Farm Way	The Farm Way
The Fingerprint Room Inc.	1542773 Alberta Ltd.
The Firelight Group	Firelight Research Inc.
The Fish Depot	Bernard Shannahan Jacqueline Shannahan
The Gallery Motel Corp	The Gallery Motel Corp
The Gold Team Insulation	The Gold Team Insulation
The Good Will Social Club	6861521 Manitoba Ltd.
The Goose Nest Grill	10002345 Manitoba Ltd
The Hill Engineering Group Inc.	The Hill Engineering Group Inc.
The Institute for Culturally Restorative Practices Inc.	The Institute for Culturally Restorative Practices Inc.
The IRG	Indigenous Reconciliation Group Inc.
The Lux Loo	The Lux Loo Portable Restrooms Ltd
The Memphis Group	1885308 AB Ltd.
The Native Women's Association of Canada	The Native Women's Association of Canada
The Paper Co.	The Paper Co.
The Parking Lot Guys Inc.	The Parking Lot Guys Inc.
The Pederson Group	The Pederson Group Inc.
The Postmaster's House; The Postmaster's Bakery; The Postmaster's Garden Cafe	PMH Holdings Inc.
The Prairie Crocus	Brenda Dowedoff
The Silver Moccasin	The Silver Moccasin
The Stak Company Ltd	The Stak Company Ltd
The Teacher's Crate	Acrotiri Gentle
The Tin Man Inc.	The Tin Man Inc.
The Waabgaag Group	The Waabgaag Group
The Woodland Group	PRINTART DESIGN CONSULTANTS INC.
the yukon soaps company	Yukon Soaps
TheBandGroup	2411396 Ontario Inc
TheCreeWomanInCanada	TheCreeWomanInCanada Ltd.
ThermoTech South Insulation Services	1329427 B.C. LTD
Theymedia	Craig McGuire
ThinkThorne Consulting	ThinkThorne Consulting
Thinnber	Craig Anderson
Threads Up	Leslie Wagner

Three Fires Salandria	Three Fires Salandria
Three G Services	75802 Newfoundland & Labrador Inc
Three Hive Consulting	Three Hive Consulting
Three leaf	Rocky Parisian
Three Sisters Consulting	Three Sisters Consulting
Three Sisters Consulting	14766181 Canada Inc.
Thunderbird Ventures Ltd.	Thunderbird Ventures Ltd.
Thunderbird Works Corporation	Thunderbird Works Corporation
ThunderCrete Stamping	Carolyn Salo
Thunderwoman Gallery	Kylie Meguinis
Thynk Leadership Inc.	Thynk Leadership Inc.
Tierney Brothers Mechanical Inc.	Tierney Brothers Mechanical Inc.
Timaskaw Contracting LP	Timaskaw Contracting LP
Timaskaw Transport LP	Timaskaw Transport LP
Timaskaw-Acadia Joint Venture	Timaskaw-Acadia Joint Venture
Timberless	Timberless
Tinder Fire Protection Inc.	Tinder Fire Protection Inc.
Tipi Horse Connects	Tea Horse Ltd.
Tito's Slinger Service Inc.	Tito's Slinger Service Inc.
Titus Safety Consulting Inc.	Titus Safety Consulting Inc.
TLC Construction & Dirt Works	Ty Little Chief
Tli Cho Air	Tli Cho Air
Tli Cho Logistics Inc.	Tli Cho Logistics Inc.
Tlicho Community Builders Ltd.	Tlicho Community Builders Ltd.
Tlicho Engineering & Environmental Services Ltd.	Tlicho Engineering & Environmental Services Ltd.
Tlicho Equipment Ltd.	Tlicho Equipment Ltd.
Tlicho Helicopters	Tlicho Helicopters
TNT On Wheels	Felicia Thompson
Toban Development Corp	Toban Development Corp
Tobique landscaping & construction Inc.	Tobique landscaping & construction Inc.
Todd Tobias	Todd Tobias
Tom Simonson Contracting	THOMAS SIMONSON
Tomahawk Trading Inc.	Tomahawk Trading Inc.
Tomato Wheels	Tomato Wheels Inc
Toologic Systems Inc.	Toologic Systems Inc.
Top Rank Diamond Drilling	Top Rank Diamond Drilling
Topa Contracting LP	Topa Contracting LP
Topline Welding Ltd.	Topline Welding Ltd.
Toquaht Nation	Toquaht Nation
Torchwood Institute	Torchwood Institute Ltd.
Torngat Fish Producers Co-operative Society Limited	Torngat Fish Producers Co-operative Society Limited
ToSikWitInk	Anthony Sinclair
Total Control Engineering Ltd.	Total Control Engineering Ltd.
Total Hydraulics Inc.	Total Hydraulics Inc.
TOTEM Builders Ltd.	TOTEM Builders Ltd.
Totem Digital Inc.	Totem Digital Inc.
TOTEM Indigenous Strategies Corp.	TOTEM Indigenous Strategies Corp.
Totem Offisource Inc.	Totem Offisource Inc.
Tower Arctic Ltd.	Tower Arctic Ltd.
Towerlink Corp	Towerlink Corp
Town and Country Spraying Services.	Mike Davies.
Tracey Metallic Designs	Tracey Metallic
Tracey-Mae Chambers	Tracey-Mae Chambers
TRACTOR MIKE	TRACTOR MIKE
Trading Post Investments Ltd.	Trading Post Investments Ltd.
Training Performance Consulting Inc.	Training Performance Consulting Inc.
Trans rd	9219-3069 quebec inc
Trans RD	9219-3069 Québec inc
Trans-Québec Sinistre	9158-5646 Québec Inc.
Transport D.S.D inc.	Transport D.S.D inc.
Transport M.R.	9440-2047 Québec inc.
Trapline Engineering Ltd.	Trapline Engineering Ltd.
Treaty Nations Trucking and Fuel LP	Treaty Nations Trucking and Fuel LP

Treaty One Building Supplies	Treaty One Development Corporation
Trek Coffee Inc.	Trek Coffee Inc.
Tri-Denn Consulting Ltd	Tri-Denn Consulting Ltd
Tri-Rez Grader LP	Tri-Rez Grader LP
Tri-Town Welding	1054642 Ontario Inc.
Tribal Councils Investment Group of Manitoba Ltd.	Tribal Councils Investment Group of Manitoba Ltd.
Trillion	Benoit Loyer
Trivel Inc.	Trivel Inc.
Tron Construction & Mining	Tron Construction & Mining Limited Partnership by its general partner Tron Construction & Mining Inc.
Tron Construction & Mining LP	Tron Construction & Mining LP
Troy Stevens Gelcoat Solutions	Troy Stevens Gelcoat Solutions
Trucor Steel Structures Inc	Trucor Steel Structures Inc
True North	True North Modifications Inc
True North Environmental Ltd	True North Environmental Ltd
True North Power Tech Inc.	True North Power Tech Inc.
True North Valve Solutions Inc.	True North Valve Solutions Inc.
Tryskele EHS	Covalent GSD Inc.
Tr ondëk Heavy Equipment/Chief Isaac Mechanical	Tr ondëk Heavy Equipment/Chief Isaac Mechanical
Tsakis Marine Ltd	Tsakis Marine Ltd
Tsaqwa Consulting	Tsaqwa Consulting
TSF North Infrastructure LP	TSF North Infrastructure LP
Tsiwei informatique	Tsiwei informatique
TSU North	TSU North Inc.
TTG Connections	TTG Connections Inc.
TTS Service Group	TEAM Trading Solutions
Tu Lidlini Petroleum Limited Partnership	Tu Lidlini Petroleum Limited Partnership
Turcotte Compound Consulting & Events Inc.	Turcotte Compound Consulting & Events Inc.
Turnbulls Construction	Turnbulls Construction
Turtle Island Consulting Services Inc.	Turtle Island Consulting Services Inc.
Turtle Island Foundation	Keegan Leahy
Turtle Island Market	Turtle Island Market
Turtle Island Staffing	Turtle Island Staffing Inc.
Turtle Island Technology Solutions	Turtle Island Technology Solutions
Turtle Island Technology Solutions Inc.	Turtle Island Technology Solutions Inc.
Turtle Lodge Trading Post Inc.	Turtle Lodge Trading Post Inc.
Tusaajiit Translations	Tusaajiit Translations
TWCC BUSINESS SERVICES - BRITISH COLUMBIA	TWCC BUSINESS SERVICES - BRITISH COLUMBIA
TWCC BUSINESS SERVICES - MANITOBA	TRIBAL WI-CHI-WAY-WIN CAPITAL CORPORATION
TWIN EQUIPMENT & TOOL RENTALS LTD	TWIN EQUIPMENT & TOOL RENTALS LTD
Two Eagle Consulting Inc.	Two Eagle Consulting Inc.
Two Row Architect	Two Row Architect
Two Wolves Constructors LP	Two Wolves Constructors Ltd. for and on behalf of Two Wolves Constructors Limited Partnership
Two Worlds Consulting Ltd.	Two Worlds Consulting Ltd.
Tyler Gould Consulting	Tyler Gould
Tyson's Truckin Ltd.	Tyson's Truckin Ltd.
UAPEN UTSHEKUTAK RINA TECH INC	UAPEN UTSHEKUTAK RINA TECH INC
UAS Canada Inc.	United Agri Systems Canada Inc.
Uasheiashteu services conseils	Uasheiashteu services conseils
Uchucklesaht Tribe Government	Uchucklesaht Tribe Government
Uetesh	Uetesh
UINR	Unama'ki Institute of Natural Resources Society
Ultra Ventures Inc	Ultra Ventures Inc
Ultralogix	Ja'-elle Leite & Joel Leite
Ultralogix Inc.	Ultralogix Inc.
Ulu Designs Inc.	Ulu Designs Inc.
Umingmak Projects Ltd	Umingmak Projects Ltd
Unama'ki Bounce and Party Rentals	Unama'ki Bounce and Party Rentals
Unceded Management Services Ltd.	Unceded Management Services Ltd.
Unceded Press	Unceded Press
Unity Indigenous Healthcare Services LP	Unity Indigenous Healthcare Services LP
Unsurpassable Construction Ltd	Unsurpassable Construction Ltd
UP & AWAY SCAFFOLDING LTD	UP & AWAY SCAFFOLDING LTD

Up the Hill at Loakin	Up the Hill at Loakin
UP the Status Quo	UP the Status Quo Consulting Inc.
Urban Cree Consulting	Urban Cree Consulting
Urban Inuit Identity Project Inc.	Urban Inuit Identity Project Inc.
Urgent Response	Urgent Response
UrickConstruction	UrickConstruction
Utapan Fuels Limited	Utapan Fuels Limited
Utapi Consultants	Joannie Gill
Utapi Consultants	Utapi Consultants
Val's Equipment Service	1589495 ONTARIO INC.
Valerie Potvin Interior Design	Valerie Potvin Interior Design
VanGalee VanGalee FirstShake VanGalee FirstSlate	VanGalee Manufacturing Inc.
Vanguard Creative	Vanguard Creative
Varsity Optical	Varsity Optical Holding Inc.
VCC General Contractor	VCC Entrepreneur Général Inc.
Veridis Plumbing & Heating Ltd.	Veridis Plumbing & Heating Ltd.
Verious Consulting Inc	Verious Consulting Inc
Vermette Wood Preservers	Vermette Wood Preservers
Vermette Wood Preservers	Vermette Trucking & Wood Preservers Ltd.
Vernon's Podcast	Vernon Smith
Vero Management Inc.	Vero Management Inc.
VersaPile Inc.	VersaPile Inc.
Versatil	Versatil BPI Inc.
Vexxia Solutions Inc.	Vexxia Solutions Inc.
VFT	VentFlow Technologies Inc.
VICKERS POWER SERVICES	KEVIN VICKERS
Vickers Power Services	11995553 Canada Incorporated
VIRTUAL PRODUCTIONS	Adam Tuck
Virtual Wave Inc.	Virtual Wave Inc.
Vitt Customs Ltd	Vitt Customs Ltd
Volcom General Contracting Ltd	Volcom General Contracting Ltd
Voltimage	Distribution Voltimage Inc.
Vytis Lands (Kagawong) Ltd.	Vytis Lands (Kagawong) Ltd.
W.A.Contracting Ltd	W.A.Contracting Ltd
Waabgaag - Shift Partnership	Waabgaag - Shift Partnership
Waabgaag Speclube JV	Waabgaag Speclube JV
Waaseyaa Consulting	Waaseyaa Consulting
Wabanaki Maple	Wolastoq Maple Products Inc.
Wabanaki Natural Spring Water Ltd	Wabanaki Natural Spring Water Ltd
Wabster vending	Wabster vending
Wabusk Logistics Inc.	Wabusk Logistics Inc.
WACHIIH	9379-9542 Québec inc
Wahkohtowin Development GP Inc.	Wahkohtowin Development GP Inc.
Waksu "Just bead it"	Waksu "Just bead it"
Walking Construction Ltd	Walking Construction Limited
Wamboldt Electric	Zachary Wamboldt
Wampum Records	Taynar Simpson
Wampum Records CDCI Joint Venture	Wampum Records CDCI Joint Venture
Wampum Records JV Indigenous Outreach Canada	Wampum Records JV Indigenous Outreach Canada
Warblr Marketing	Warblr
Warblr Marketing	Chris Mearns
Warrior Engineering Ltd.	Warrior Engineering Ltd.
Warrior Oil and Gas Consulting	1904445 Alberta Ltd.
Warrior Supplies	Warrior Supplies
Wasauksing First Nation	Wasauksing First Nation
Waswanay Consulting Inc.	Waswanay Consulting Inc.
Waterfront Harbour B&B	Waterfront Harbour Inc.
Wawatay Inn	336/344 Thompson Drive Limited Partnership
Wawshayyow Trading Company Inc.	Wawshayyow Trading Company Inc.
WE Indigenous Solutions	Waste Easy Indigenous Solutions Inc.
Weather Or Not Pilot Car & Hotshot	Weather Or Not Pilot Car & Hotshot
Webblink Fencing	Webblink Enterprises LTD
WEBER LAW GROUP	Lisa D. Weber Professional Law Corporation
Webrite Design Solutions	2233066 Ontario Limited

Webxperts	webxperts canada inc.
Weiser Environmental Ltd	Weiser Environmental Ltd
Wejuseg Construction	Wejuseg Construction Inc.
Weldco Beales Group Of Companies	Weldco Beales Group Of Companies
Wendake Construction s.e.c.	Wendake Construction s.e.c.
West Arrow Communications Ltd	West Arrow Communications Ltd
West Coast Pile Driving 2013 Ltd.	West Coast Pile Driving 2013 Ltd.
West Earth Sciences Ltd.	West Earth Sciences Ltd.
West Moberly DWB Limited Partnership	West Moberly DWB Limited Partnership as Represented by West Moberly DWB GP LTD
Westcan Machine Ltd.	Westcan Machine Ltd.
Westcore Contracting Inc.	Westcore Contracting Inc.
Western Driving School (1991) LTD	Western Driving School (1991) LTD
Western Marine Express Ltd.	Western Marine Express Ltd.
Western Petroleum Management Ltd.	Western Petroleum Management Ltd.
Western Safety Sign Co	Western Safety Sign (1982) Co. Ltd.
WESTHILL POWER INC.	WESTHILL POWER INC.
Westhills Aggregates LP	Westhills Aggregates LP
WESTIE DESIGN INC.	WESTIE DESIGN INC.
Westman Lumber Supply Ltd.	Westman Lumber Supply Ltd.
Westvalley forestry limited	Westvalley forestry limited
WESTVALLEY-MID VALLEY JOINT VENTURE	WESTVALLEY-MID VALLEY JOINT VENTURE
WFOMX INC.	WFOMX INC.
WG Contracting	WG Contracting
Whispering Pine Training and Consulting Services Co.	HENRY MORGAN
White Lake Resources Corporation	White Lake Resources Corporation
White Sage Ltd	White Sage Ltd
White Sage Technologies Ltd.	White Sage Technologies Ltd.
White Wolf Rentals	White Wolf Rentals Ltd.
White's Roofing Ltd	White's Roofing Ltd
Whitecap Black Diamond	Whitecap Black Diamond Limited Partnership
Whiteduck Canada	9344-6342 Quebec Inc.
WHOLESALE EQUIPMENT	WHOLESALE EQUIPMENT
Wiigwasike.AI	Sharon Maiangowi
Wiinibek Management Inc.	Wiinibek Management Inc.
Wiinibek Management/Englobe Corp. in Joint Venture	Wiinibek Management/Englobe Corp. in Joint Venture
Wilcox Door Service Inc.	Wilcox Door Service Inc.
Wild Feathers Inc.	Wild Feathers Inc.
Wild Oakes	Crystal Oakes
Wildcard Excavation	Wildcard Excavation Inc.
Wildland - Net Zero - Developments Limited Partnership	Wildland - Net Zero - Developments Limited Partnership
Wiley and Tides General Partnership	Wiley and Tides General Partnership
William Sons	11425579 Canada Inc.
Williams Communication Services	David Alexander McIntyre
Williams Consulting	Andrea Williams
Willow Ridge Ranch Ltd	Willow Ridge Ranch Ltd
Willowlake Environmental Ltd.	Willowlake Environmental Ltd.
Willy's Bed and Breakfast Ltd.	Willy's Bed and Breakfast Ltd.
Windtalker Energy Services Inc.	Windtalker Energy Services Inc.
Wired Up Electrical Ltd.	Wired Up Electrical Ltd.
WitB services	WitB services
With People HR Inc.	With People HR Inc.
WL & ASSOCIATES INC	WL & ASSOCIATES INC
WOC Consulting	WOC Consulting
Wolastoqey Tribal Council Inc.	Wolastoqey Tribal Council Inc.
Wolf River Land and Cattle	Brent Cadeau
Woodland Heritage Northwest	8574987 Canada Inc.
Woodland Plumbing ltd.	Woodland Plumbing ltd.
Woodland workplace investigations	Philip Brazeau
Wookey Films Inc.	Wookey Films Inc.
Work Together Canada Inc.	Work Together Canada Inc.

Workforce Warriors Inc.	Workforce Warriors Inc.
Workplace Ki	Jeffery Robert
WP Welding and Construction Inc.	WP Welding and Construction Inc.
Wyndham Garden Winnipeg Airport Hotel	ADO AKI INC
Wyndscapes Contracting Ltd.	Wyndscapes Contracting Ltd.
Xact Pressure Services	730617 Alberta Ltd
Xtended Hydraulics & Machine Inc	Xtended Hydraulics & Machine Inc
Yaahl Construction Solutions	Yaahl Construction
YanuTech Inc.	YanuTech Inc.
Yändata Limited Partnership	Yändata Limited Partnership
Yändata'	Yändata inc.
YENI ENTERPRISES LTD.	YENI ENTERPRISES LTD.
Yogaste Studio	Yogaste Studio
Yorkton Tribal Administration Inc.	Yorkton Tribal Council
Young Visionary	Skyler Sanderson
Your Realty Group	Billy Peach Real Estate Inc.
Yucwmenlúcwu(Care Takers of the Land)LLP	Yucwmenlúcwu(Care Takers of the Land)LLP
Yukon First Nations Wildfire	Yukon First Nations Wildfire LP
Yukon Seed & Restoration Inc.	Yukon Seed & Restoration Inc.
Z'gamok Construction LP	Z'gamok Construction LP
Zachary Knight Enterprises	Zachary Knight Enterprises
Zedtech Contracting Inc.	Zedtech Contracting Inc.
Zhabno Consulting Inc.	Zhabno Consulting Inc.
Zhawenim Wellness	Zhawenim Wellness
ZHEMAAK INC.	ZHEMAAK INC.
Ziklayr Services	Jason Kirby
ZISIKINE	ZISIKINE
Zookipon Productions	Zookipon Productions Ltd.
ZQ Heating	Joshua Qaunaq
1st Peoples Print Shop Inc.	1st Peoples Print Shop Inc.
100 Braid St Studios or Braid St Studios & Gallery	Braid St Studios Ltd
1000187812 Ontario Inc	1000187812 Ontario Inc
1000486653 ONTARIO INCORPORATED	1000486653 ONTARIO INCORPORATED
10050190 Manitoba Ltd.	10050190 Manitoba Ltd.
10070253 MANITOBA	10070253 MANITOBA
10138121 MANITOBA INC.	10138121 MANITOBA INC.
12051800 Canada Inc.	12051800 Canada Inc.
12136830 Canada Inc.	12136830 Canada Inc.
12168642 canada inc	12168642 canada inc
1224028 B.C. LTD.	1224028 B.C. LTD.
1240510 B.C. LTD.	1240510 B.C. LTD.
12764121 Canada Corporation	12764121 Canada Corporation
1322575 Alberta Ltd.	1322575 Alberta Ltd.
13242731 Canada Inc.	13242731 Canada Inc.
13364496 Canada Inc	13364496 Canada Inc
1348458 B.C. Ltd	1348458 B.C. Ltd
13550931 CANADA INC.	13550931 CANADA INC.
13550931 CANADA INC. THE LANSDOWNE CONSULTING GROUP INC. IN JOINT VENTURE	13550931 CANADA INC. THE LANSDOWNE CONSULTING GROUP INC. IN JOINT VENTURE
1371438 B.C. Ltd	1371438 B.C. Ltd
14701798 Canada Inc.	14701798 Canada Inc.
1481194 Alberta Ltd.	1481194 Alberta Ltd.
1496818 Alberta Ltd.	1496818 Alberta Ltd.
1534 Kanata Inc	1534 Kanata Inc
1647439 AB LTD	1647439 AB LTD
1999017 Alberta Ltd.	1999017 Alberta Ltd.
2 B Contracting	Toby Bouchier
2 fat guys trailers	Shark Inc
2JAG CONSTRUCTION INC	2JAG CONSTRUCTION INC
2SKY Technology Consulting	Steve Tekaronhiake Diabo
2011969 ALBERTA LTD.	2011969 ALBERTA LTD.
2039763 Alberta Ltd	2039763 Alberta Ltd
2058587 Alberta Inc	2058587 Alberta Inc
207 Hardware	Walter Horne

2090128 Alberta Ltd.	2090128 Alberta Ltd.
2093766 Alberta ltd	2093766 Alberta ltd
2107174 AB Ltd.	2107174 AB Ltd.
2209137 Ontario Limited	2209137 Ontario Limited
2339098 Ontario Inc.	2339098 Ontario Inc.
2435800 Alberta Ltd.	2435800 Alberta Ltd.
2453480 Alberta Inc	2453480 Alberta Inc
2485206 ALBERTA LTD.	2485206 ALBERTA LTD.
2564523 Alberta LTD.	2564523 Alberta LTD.
2865835 Ontario Inc.	2865835 Ontario Inc.
2965-5099 Qc Inc.	Les Réclamations du Nord-Ouest
3CIS	3C Information Solutions Incorporated
3D GeoSpatial Inc.	3D GeoSpatial Inc.
3D Wave Design	Stevens Solutions & Design Inc.
4 C	Stephanie Boone
4 Circle Alliance Inc.	4 Circle Alliance Inc.
4/4 Films (Four Four Films)	4/4 Films (Four Four Films)
4J Firewood Services	4J Firewood Services Ltd
4R West Consulting Ltd.	5001634 ONTARIO LTD.
5026539 Ontario Inc.	5026539 Ontario Inc.
5537 Nunavut Ltd	5537 Nunavut Ltd
561 GROUP OF COMPANIES-5613051 MANITOBA LIMITED	561 GROUP OF COMPANIES-5613051 MANITOBA LIMITED
5673 Nunavut Ltd	5673 Nunavut Ltd
6S Fabrication Ltd.	6S Fabrication Ltd.
6454666 Canada Inc	6454666 Canada Inc
6580238 Canada ltd	6580238 Canada ltd
693825 NB Inc	693825 NB Inc
7 Cedars/Milestone A Joint Venture	7 Cedars/Milestone A Joint Venture
7th Generation Catering	7th Generation Catering
7110138 Manitoba Ltd	7110138 Manitoba Ltd
7183454 MANITOBA LTD	7183454 MANITOBA LTD
720157 NB LTD	720157 NB LTD
751160 N.B. Ltd.	751160 N.B. Ltd.
91Base Productions	91Base Productions
9149481 Canada Inc.; Tatkresiwok Community Solutions Inc.; IN JOINT VENTURE	9149481 Canada Inc.; Tatkresiwok Community Solutions Inc.; IN JOINT VENTURE
9286-1020 Québec inc	Nutashkuan Ressources
9332553 Canada Inc.	9332553 Canada Inc.
9415-6726 Québec Inc	9415-6726 Québec Inc
9418-8455 Quebec INC	9418-8455 Quebec INC
9999337 Canada Inc	9999337 Canada Inc

Source: Indigenous Business Directory (IBD), Indigenous Services Canada (as at April 10, 2024)

Source : Répetoire d'entreprises autochtones (REA), Services aux Autochtones Canada (le 10 avril 2024)

* The information presented is sourced directly from the IBD. As the authoritative source, this data is provided without modification to ensure accuracy and to maintain the integrity of our records for searchability and

**Les informations présentées sont directement extraites du REA. En tant que source d'autorité, ces données sont fournies sans modification afin de garantir leur exactitude et de maintenir l'intégrité de nos*

Master Overview of the Committee

Standing Committee on Government Operations and Estimates (OGGO)

Mandate of the Committee

The Standing Committee on Government Operations and Estimates focuses on the estimates process as well as on the effectiveness and proper functioning of government operations.

Under Standing Order 108(3)(c), the Committee's mandate includes the study of:

- the format and content of all estimates documents; and
- the effectiveness, management, and expenditure plans of:
  - central departments and agencies;
  - new information and communication technologies adopted by the government;
  - cross-departmental mandates, including programs delivered by more than one department or agency;
  - Crown corporations and agencies that have not been specifically referred to another standing committee; and
  - statutory programs, tax expenditures, loan guarantees, contingency funds and private foundations deriving the majority of their funding from the Government of Canada.

Central Departments and Agencies

- Privy Council Office/Prime Minister's Office
- Public Services and Procurement Canada
- Treasury Board of Canada Secretariat
- Shared Services Canada

Central Departments and Agencies

- Canada School of Public Service
- Federal Public Sector Labour Relations and Employment Board
- Public Servants Disclosure Protection Tribunal Canada
- Public Service Commission

Crown Corporations

- Canada Lands Company Limited
- Public Sector Pension Investment Board
- Canada Post Corporation
- Defence Construction Limited
- National Capital Commission
- Old Port of Montréal Corporation Inc.
- Parc Downsview Park Inc.

Other Organizations

- Canadian Intergovernmental Conference Secretariat
- Transportation Safety Board of Canada
- Office of the Governor General's Secretary
- Office of the Parliamentary Budget Officer
- Office of the Procurement Ombudsman
- Office of the Public Sector Integrity Commissioner of Canada

Committee Members

NAME & ROLE	*PARTY*	*RIDING*	*OGGO MEMBER SINCE*
CHAIR			
Kelly McCauley	Conservative	Edmonton West	*Chair since October 2022, Member since 2016*
VICE-CHAIRS			
Majid Jowhari	Liberal	Richmond Hill	*Member since January 2018, Vice-Chair since Dec 2021*
Julie Vignola	Bloc Québécois	Beauport–Limoilou	*Member & Vice-Chair since Feb 2020*

Critic for Public Services, Tourism, Government Operations & Procurement			
MEMBERS			
Garnett Genuis *Critic for International Development*	Conservative	Sherwood Park—Fort Saskatchewan	*September 2023*
Kelly Block *Critic for Public Services and Procurement*	Conservative	Carlton Trail—Eagle Creek	*October 2022* *Also a Member from 2011 to 2020*
Stephanie Kusie *Critic for Treasury Board*	Conservative	Calgary Midnapore	*October 2022*
Taylor Bachrach *Critic for for Public Services and Procurement, Transport*	New Democratic Party	Skeena—Bulkley Valley	*January 2024*
Parm Bains	Liberal	Steveston–Richmond East	*December 2021*
Jenica Atwin *Parliamentary Secretary to the Minister of Indigenous Services*	Liberal	Fredericton	*September 2023*
Irek Kusmierczyk *Parliamentary Secretary to the Minister of Employment, Workface Development and Disability Inclusion*	Liberal	Windsor–Tecumseh	*February 2020*
Charles Sousa *Parliamentary Secretary to the Minister of Public Services and Procurement*	Liberal	Mississauga-Lakeshore	*September 2023*

Bio of the Members of the committee

CHAIR
Kelly McCauley (Edmonton West)
Conservative



- Elected as the Member of Parliament in 2015 for Edmonton West, re-elected in 2019 and 2021
- Also serves on the Liaison Committee and the Standing Committees on Public Accounts, Procedure and House Affairs
- Former Conservative Shadow Minister for Treasury Board
- Previously served on the Standing Committees on the COVID-19 Pandemic
- Before his election in 2015, Mr. McCauley was a hospitality executive specialized in managing hotels and convention centres
- He has a graduate of BCIT in the Hospitality Management program
- He has a history of advocacy for seniors and veterans
- Pushes for a reform in the PSDPA to protect whistleblowers

1st VICE-CHAIR
Majid Jowhari (Richmond Hill)
Liberal



- Elected as the Member of Parliament in 2015 for Richmond Hill (Ontario), re-elected in 2019 and 2021
- Also serves on the Subcomittee on Agenda and Procedure of OGGO as well as the Standing Committee on Natural Resources
- Previously served on the Standing Committees on Health, on Industry, Science and Technology, and on the COVID-19 Pandemic
- Born in Iran, he is the first federal MP of Iranian heritage
- He has a degree in industrial engineering from Ryerson University and an MBA from York University's Schulich School of Business
- Before his election in 2015, Mr. Jowhari was a consultant and engineer

2nd VICE-CHAIR

Julie Vignola (Beauport-Limoilou)

Bloc Québécois



- Elected as the Member for Parliament in 2019 for Beauport-Limoilou (Québec), re-elected in 2021
- Bloc Québécois Critic for Public Services, Tourism, Government Operations & Procurement
- Also serves on the Subcomittee on Agenda and Procedure of OGGO
- Previously a member of the COVID-19 Pandemic committee
- Before her election in 2019, she was a teacher in a private high school
- Ms. Vignola has a bachelor's degree in history and geography teaching from the Université du Québec à Rimouski
- Interested in issues affecting Quebec, notably producers and the phoenix pay system

Garnett Genuis (Sherwood Park—Fort Saskatchewan)

Conservative



- Elected as the Member of Parliament in 2015 for Sherwood Park—Fort Saskatchewan, re-elected in 2019 and 2021
-
- Shadow Minister for International Development
- Previously served on many committees, including the Standing Committees on Foreign Affairs, on Public Accounts, on Citizenship and Immigration, on Canada-China relations, etc.
- Attended Carleton University where he obtained a bachelor's degree in Public Affairs and Policy Management and a master's degree in public policy from the London School of Economics
- Prior to his election, he was a political correspondent, assistant to prime minister Stephen Harper and adviser to Rona Ambrose

Kelly Block (Carlton Trail—Eagle Creek)

Conservative



- Elected as the Member of Parliament in 2008 for Carlton Trail—Eagle Creek, re-elected in 2011, 2015, 2019 and 2021
- Shadow Minister for Public Services and Procurement
- Previously served as Parliamentary Secretary to the Minister of Natural Resources and Member of Panel of Chairs during the 41st Parliament
- Previously sat on many committees, including the Liaison Committee, and the Standing Committees on Public Accounts, on Veteran Affairs, on Health and on Natural Resources
- Prior to her election, Ms. Block served two terms as mayor of Waldheim, Saskatchewan.

Stephanie Kusie (Calgary Midnapore)

Conservative



- Elected as the Member of Parliament in 2017 for Calgary Midnapore, re-elected in 2019 and 2021
- Shadow Minister for Treasury Board
- Also a member of the Standing Committee on Official Languages
- Also serves as counsellor on the Canadian Section of ParlAmericas and as a member of the Canadian Group of the Inter-Parliamentary UnionPreviously sat on many committees, including the Standing Committees on Human Resources, on Transport, on Procedure and House Affairs, on the COVID-19 pandemic and on the Status of Women
- Has a B.A in political science from the University of Calgary and an M.B.A. from Rutgers University

- Prior to her election, Ms. Kusie was chargé d'affaires ad interim for Canada to El Salvador, consul for Canada to Dallas, Texas and senior policy advisor to Peter Kent in Latin America.
- Some of her duties before her time in office included negotiating free trade deals, work related to the Keystone Pipeline project, and lobbying the United Nations to place Canada on the Security Council.

Taylor Bachrach (Skeena—Bulkley Valley)

New Democratic Party



- Elected as the Member of Parliament in 2019 for Skeena—Bulkley Valley (British Columbia), re-elected in 2021
- NDP's Critic for Public Services and Procurement, as well as critic for Transport, and Deputy Critic for Infrastructure and Communities and Fisheries, Oceans and the Canadian Coast Guard
- Also a member of the Standing Committee for Transport, Infrastructure and Communities
- Previously served on the COVID-19 pandemic committee
-
- Before his election, Mr. Bachrach was first a municipal councillor in the Village of Telkwa and then was mayor of the Town of Smithers from 2011 to 2019

Parm Bains (Stevenston–Richmond East)

Liberal



- Elected as the Member of Parliament for Stevenston–Richmond East (British Columbia) for the first time in 2021
- Also serves on the Standing Committee on Access to Information, Privacy and Ethics
- Prior to his election, Mr. Bains was an instructor at Kwantlen Polytechnic University. He also worked as a media and public relations officer with the British Columbia provincial government
- He has attended the British Columbia Institute of Technology as well as the Royal Roads University, where he got a Master's degree

Jenica Atwin (Fredericton, NB)

Liberal

Parliamentary Secretary to the Minister of Indigenous Services



- Elected as the Member of Parliament for the riding of Fredericton in 2019 representing the Green Party and re-elected in 2021 representing the Liberal Party
- Parliamentary Secretary to the Minister of Indigenous Services
- Also serves on the Standing joint Committee on the Library of Parliament
- Previously served on several standing committees, including the Standing Committees on Indigenous and Northern Affairs, on Health, for the Scrutiny on Regulations, and on the COVID-19 committee, as well as the Liaison committee
- She completed a Master's in Education at the University of New Brunswick
- Has personal ties to the Indigenous community

Irek Kusmierczyk (Windsor–Tecumseh)

Liberal

Parliamentary Secretary to the Minister of Employment, Workforce Development and Official Languages



- Elected as the Member of Parliament for Windsor—Tecumseh (Ontario) in 2019, re-elected in 2021
- Parliamentary Secretary to the Minister of Employment, Workforce Development, and Official Languages
- Previously served on the COVID-19 Pandemic committee
- Born in Poland, he immigrated to Canada in 1983 after his father was imprisoned for being a member of a movement opposed to communism.
- Before his election, was a city councillor for the Windsor City Council
- PhD in Political Science from Vanderbilt University, an MSc in government from the London School of Economics and a bachelor in Journalism from Carleton University

Charles Sousa (Mississauga-Lakeshore, ON)

Liberal

Parliamentary Secretary to the Minister of Public Services and Procurement



- Elected as the Member of Parliament for Mississauga-Lakeshore (Ontario) for the first time in 2022
- Parliamentary Secretary to the Minister of Public Services and Procurement
- Previously served on the Standing Committees on National Defence, as well as on Science and Research
- Before his election he joined the provincial cabinet as the minister of labour in 2010 and became Ontario's minister of citizenship and immigration in 2011. Also was the Minister of Finance for Ontario from 2013 to 2018
- Graduated from Wilfrid Laurier University in 1982 with a degree in Business Administration in September 2023
- Has a history of finance and banking

POLICY ON TRANSFER PAYMENTS

OBJECTIVE OF THE POLICY

- To ensure that transfer payment programs are designed and delivered to address government priorities in achieving results for Canadians; are managed with integrity, transparency and accountability in a manner that is sensitive to risks; and are citizen- and recipient-focused.

EXPECTED GOVERNMENT-WIDE RESULTS

- Roles, responsibilities and accountabilities for the management of transfer payment programs are clearly defined and understood by all departments;
- Transfer payment programs are designed, delivered and managed in a way that achieves outcomes, contributes to departmental results, takes account of risk and clearly demonstrates value for money;
- Transfer payment programs are supported by cost-effective oversight and control systems at both departmental and government-wide levels; and
- Transfer payment programs are accessible, understandable and useable by applicants and recipients, including:
  - The administrative requirements on applicants and recipients, which are required to ensure effective control, transparency and accountability, are proportionate to the level of risks specific to program, the value of funding and the risk profile of applicants and recipients;
  - Applicants and recipients are engaged in support of innovation, continuous improvement, and the establishment of fair, transparent and positive relations with them; and
  - Collaboration exists within and among departments to harmonize transfer payment programs and standardize their administration, when appropriate.

DEPUTY HEADS ARE RESPONSIBLE FOR:

GENERAL

- ☑ Ensuring that transfer payment programs are designed, delivered and managed so they are accessible, understandable and useable by applicants and recipients;
- ☑ Ensuring that transfer payment programs are designed and delivered to be inclusive and gender- and diversity-sensitive and respond to government policy objectives and priorities;
- ☑ Ensuring, when transfer payment programs support activities that benefit members of both official language communities, that their design and delivery respect the obligations of the Government of Canada as set out in Part VII of the *Official Languages Act* and that services and benefits are made available in both official languages in compliance with the *Official Languages Act*;
- ☑ Ensuring that departmental processes and procedures are in place to support the design, delivery and management of transfer payments;

POLICY ON TRANSFER PAYMENTS

DEPUTY HEADS ARE RESPONSIBLE FOR:

DESIGN

- ☑ Ensuring that departmental transfer payment programs are and remain relevant to and effective in meeting departmental results and government objectives;
- ☑ Engaging applicants and recipients, when appropriate, to achieve this policy's objective and expected results through innovative, cost-effective transfer payment programs that are citizen- and recipient focused;
- ☑ Recommending the continuation, amendment or termination of the terms and conditions of a transfer payment program based on the findings of the following:
  - Relevant evaluations; and/or
  - Relevant resource alignment reviews;
- ☑ Ensuring that each transfer payment program is identified in one or more performance information profiles when the program is designed, and that the program is maintained and updated throughout its life cycle to effectively support the evaluation or review of the relevance and effectiveness of each transfer payment program;
- ☑ Ensuring, when appropriate, the harmonization of transfer payment programs within the department, and ensuring collaboration with other departments;
- ☑ Approving minor amendments to terms and conditions when authorized to do so by the minister;
- ☑ Consulting with the Secretary of the Treasury Board when a minister proposes to take action for approving amendments to the following elements of terms and conditions:
  - eligible activities, initiatives or projects;
  - class of eligible recipients;
  - maximum amount payable to a recipient;
  - stacking limit; and
  - amendments that give effect to a Cabinet decision or direction;

POLICY ON TRANSFER PAYMENTS

DEPUTY HEADS ARE RESPONSIBLE FOR:

DELIVERY AND MANAGEMENT

- ☑ Ensuring that the administrative requirements on recipients and recipient reporting, monitoring and auditing in particular, are proportionate to the risks specific to the following:
  - The transfer payment program;
  - The value of funding in relation to administrative costs; and
  - The risk profile of applicants and recipients;
- ☑ Ensuring that opportunities are taken to standardize the administration of transfer payment processes, procedures and requirements within the department and with other departments, when appropriate, in order to improve the administration of transfer payment programs for applicants, recipients and the department;

TRANSPARENCY

- ☑ Ensuring that any exceptions under are posted on the departmental website within 30 days of the approval date and have been approved by the Treasury Board or the minister when;
  - approving, subject to wording of appropriations, an exception to terms and conditions to provide a transfer payment to an individual recipient of an amount up to 25 per cent in excess of the maximum amount authorized by approved terms and conditions; and
  - approving, on a case-by-case basis, an exception to terms and conditions that requires a recipient to reimburse a repayable contribution when the funding provided is less than $250,000;

MONITORING AND OVERSIGHT

- ☑ Ensuring that transfer payments are not made to a department defined in section 2 of the Financial Administration Act, nor made to finance the ongoing operating or capital requirements of a federal Crown corporation;
- ☑ Monitoring compliance with this policy and its supporting directives through periodic audits and other assessments to ensure the effective implementation of this policy and its supporting directives; and
- ☑ Investigating and acting when any issues arise regarding policy compliance and ensuring that appropriate remedial action is taken to address such issues within the department.