

## CHAPTER 8 ALLIANCES, AFFILIATIONS AND PARTNERSHIPS

### CANADIAN CUSTOMS

1. Officially-sanctioned links can be established to foster continuous fraternal connections between military organizations beyond the close, professional relationships which are always encouraged.
2. Three types of official links are maintained by the Canadian Armed Forces (CAF):
  - a. an alliance – between Canadian and Commonwealth units or branches/corps;
  - b. an affiliation – between two Canadian units; and
  - c. a partnership – an informal bond of friendship (partnership) between a Canadian unit and a unit from an allied country, such as a member of the North Atlantic Treaty Organization (NATO). Partnerships include "jumelages" (the twinning of Canadian and French units), "partnerschafts" (the twinning of Canadian and German units), and similar bonds.

### GUIDELINES

3. A Canadian branch or corps is one of the CAF personnel branches or corps described in Chapter 1. Its equivalent in the armed forces of another member of the Commonwealth may be titled as a department, corps or branch.
4. A Canadian unit is a commissioned ship, regiment, flying squadron, or equivalent. Sub-units shall not be authorized alliances, affiliations or partnerships.
5. Since official links create a social obligation to welcome members into each other's "families", they should only be requested if the organizations concerned are prepared to maintain contact over time.
6. In general, requests to forge these links may be made when:
  - a. close ties and personal relationships have developed between units through combined participation in operations or training, regular exchange of personnel on exercises, special meets, parades, competitions, etc.;
  - b. there is a historical or geographical link between the units; or
  - c. there is commonality of history, traditions, customs, etc.

### APPROVING AUTHORITIES

7. **Alliances.** Alliances are approved by Her Majesty The Queen or, for those countries of the Commonwealth for which The Queen is not head of state, by their head of state.
  - a. Initial proposals to form alliances with the military forces of a Commonwealth country where no such links exist, requires prior inter-government agreement. This is achieved through National Defence Headquarters (NDHQ) liaison with Global Affairs Canada (GAC).
  - b. Once an initial alliance has been formed with a military unit of a country, further alliances may be formed, or existing ones amended, in accordance with normal military practices and the precedent already established, without further reference to GAC.
8. **Affiliations.** Affiliations are approved by the Chief of the Defence Staff (CDS).
9. **Partnerships.** Partnerships are approved by Commanders of Commands.

## PROCEDURES – ALLIANCES

**10.** It is no longer the practice for branches, corps or units to be authorized an alliance with more than one branch, corps or unit in each specific Commonwealth country, because this reduces the significance of alliances. Multiple alliances are only authorized as a result of Canadian or Commonwealth unit or branch/corps amalgamations.

**11.** It is the custom for functional units of a branch/corps to share the branch/corps alliance, except in the Armour and Infantry corps, where regimental alliances are maintained. A few unique artillery and engineer alliances exist based on a past British practice and branch/corps conversions, but no future alliances of this nature are possible.

**12. Procedure to Form an Alliance Initiated by Canadian Units or Branches/Corps.** Branches/corps or units must obtain permission from NDHQ before they enter into negotiations with a unit of another Commonwealth country to form an alliance. The request, including reasons for the proposed alliance, shall be forwarded through the chain of command to NDHQ/DHH. NDHQ will determine the propriety of the request, and then the branch/corps or unit will be advised of the procedure to be followed, through the chain of command, if the alliance can be pursued.

**13. Procedure to Form an Alliance Initiated by a Commonwealth Unit.** When a Canadian branch/corps or unit receives a proposal from a unit of another Commonwealth country to form an alliance, the Canadian branch/corps or unit shall forward copies of all relevant correspondence through the chain of command to NDHQ/DHH. The Canadian branch/corps or unit will be informed through the chain of command of what further action is to be taken.

**14. Procedure to Terminate an Alliance.** The procedures outlined in paragraphs 12 and 13 shall also be followed to terminate an alliance.

**15. Change in Branch/Corps or Unit Status.** When Commonwealth or Canadian branches/corps or units are disbanded, amalgamated or placed on the Supplementary Order of Battle (SOB), all previous alliances automatically lapse and NDHQ/DHH will inform the Commonwealth unit affected. The Queen's approval must be obtained if amalgamated units wish to maintain existing alliances. Requests shall be forwarded through the chain of command to NDHQ/DHH.

**16. Approved Alliances.** Approved alliances are listed in Annex A.

## PROCEDURES – AFFILIATIONS

**17.** When two units consider that an affiliation would be beneficial, informal correspondence shall be exchanged between the colonels of the regiments, honorary colonels or commanding officers, as applicable.

**18.** When agreement to affiliate has been reached, both units shall forward a fully substantiated request, through the chain of command, to NDHQ/DHH.

**19.** The CDS will consider the requests and the units will be informed of the CDS's decision through the chain of command.

**20. Procedure to Terminate an Affiliation.** The procedures outlined in paragraphs 17 and 18 shall be followed to the extent possible to terminate an affiliation.

**21. Change in Unit Status.** When a unit is disbanded, amalgamated or placed on the SOB, an affiliation automatically lapses. Should an amalgamated unit wish to maintain an affiliation, a request shall be forwarded through the chain of command to NDHQ/DHH for the CDS's consideration.

**22. Approved Affiliations.**

a. Approved affiliations between CAF units are listed in Annex B.

b. Affiliations between CAF units and cadet corps/squadrons, which parallel CAF customs, are in individual unit and cadet records.

## PROCEDURES – PARTNERSHIPS

23. CAF units may create informal contacts with units of allied nations without recourse to higher authority.
24. When relationships have developed beyond casual contact and a regular commitment of time and effort is involved, units shall forward a fully substantiated request, through the chain of command, to their command headquarters for authority to enter into a partnership.
25. Partnerships shall not commit the Government of Canada to any financial or legal obligations.
26. **Procedure to Terminate a Partnership.** The procedure outlined in paragraph 24 shall be followed to terminate a partnership.
27. **Change in Unit Status.** When a unit is disbanded, amalgamated, or placed on the SOB, a partnership automatically lapses.
28. **Approved Partnerships.** Commands shall establish their own procedures to record official partnerships, with information copies to NDHQ/DHH for central permanent files.

**ANNEX A  
ALLIANCES**

(with the British Army unless otherwise noted)

CANADIAN BRANCH/CORPS OR UNIT	ALLIED BRANCH/CORPS OR UNIT
<b>Branches /Corps</b>	
Royal Canadian Armoured Corps	The Royal Armoured Corps
Artillery Branch: The Royal Regiment of Canadian Artillery	Royal Regiment of Artillery
Canadian Military Engineers/The Corps of Royal Canadian Engineers	Corps of Royal Engineers
Communications and Electronics Branch/Royal Canadian Corps of Signals	Royal Corps of Signals
Royal Canadian Logistics Services	The Royal Logistic Corps
Royal Canadian Medical Services	Royal Army Medical Corps
Electrical and Mechanical Engineering Branch/ The Corps of Royal Canadian Electrical and Mechanical Engineers	Corps of Royal Electrical and Mechanical Engineers
Royal Canadian Chaplain Services	Royal Army Chaplains' Department
Military Police Branch	Provost Branch
Legal Branch	Army Legal Services Branch
Intelligence Branch	Intelligence Corps
<b>Armour Regiments</b>	
The Royal Canadian Dragoons	The Blues and Royals (Royal Horse Guards and 1st Dragoons)
Lord Strathcona's Horse (Royal Canadians)	The Queen's Royal Lancers
12 <sup>e</sup> Régiment blindé du Canada	Royal Tank Regiment
The Governor General's Horse Guards	<b>a.</b> The Blues and Royals (Royal Horse Guards and 1 <sup>st</sup> Dragoons) <b>b.</b> 1st The Queen's Dragoon Guards
The Ontario Regiment (RCAC)	The Royal Welch Regiment
The Queen's York Rangers (1 <sup>st</sup> American Regiment) (RCAC)	<b>a.</b> The Yorkshire Regiment <b>b.</b> The Princess of Wales's Royal Regiment

CANADIAN BRANCH/CORPS OR UNIT	ALLIED BRANCH/CORPS OR UNIT
The Sherbrooke Hussars	<ul style="list-style-type: none"> <li>a. The Queen's Royal Hussars (The Queen's Own and Royal Irish)</li> <li>b. The Royal Anglian Regiment</li> </ul>
8th Canadian Hussars (Princess Louise's)	The Queen's Royal Hussars (The Queen's Own and Royal Irish)
1st Hussars	The King's Royal Hussars
The Prince Edward Island Regiment (RCAC)	<ul style="list-style-type: none"> <li>a. 9th/12th Royal Lancers (Prince of Wales's)</li> <li>b. The Royal Regiment of Scotland</li> </ul>
The Royal Canadian Hussars (Montreal)	<ul style="list-style-type: none"> <li>a. The Queen's Royal Hussars (The Queen's Own and Royal Irish)</li> <li>b. The Light Dragoons</li> </ul>
The British Columbia Regiment (Duke of Connaught's Own)	The Rifles
The South Alberta Light Horse	<ul style="list-style-type: none"> <li>a. The Princess of Wales's Royal Regiment</li> <li>b. The Light Dragoons</li> </ul>
The King's Own Calgary Regiment (RCAC)	The Duke of Lancaster's Regiment (King's, Lancashire and Border)
The British Columbia Dragoons	The Royal Dragoon Guards
The Fort Garry Horse	The Royal Dragoon Guards
The Windsor Regiment (RCAC)	The Royal Scots Dragoon Guards (Carabiniers and Greys)
<b>Artillery Regiments</b>	
1st Regiment , Royal Canadian Horse Artillery	1 <sup>st</sup> Regiment, Royal Horse Artillery
49th Field Artillery Regiment, RCA	The Princess of Wales's Royal Regiment
42 <sup>nd</sup> Field Artillery Regiment (Lanark and Renfrew Scottish) RCA	The Royal Regiment of Scotland
<b>Engineer Regiments</b>	
31 Combat Engineer Regiment (The Elgins)	The Royal Regiment of Fusiliers

CANADIAN BRANCH/CORPS OR UNIT	ALLIED BRANCH/CORPS OR UNIT
<b>Infantry Regiments</b>	
The Royal Canadian Regiment	<ul style="list-style-type: none"> <li>a. The Royal Regiment of Fusiliers</li> <li>b. The Rifles</li> <li>c. Jamaican Defence Forces: The Jamaica Regiment</li> </ul>
Princess Patricia's Canadian Light Infantry	<ul style="list-style-type: none"> <li>a. The Rifles</li> <li>b. Australian Army: The Royal Australian Regiment</li> </ul>
Royal 22 <sup>e</sup> Régiment	<ul style="list-style-type: none"> <li>a. The Mercian Regiment</li> <li>b. The Royal Welsh</li> </ul>
Governor General's Foot Guards	Coldstream Guards
The Canadian Grenadier Guards	Grenadier Guards
The Queen's Own Rifles of Canada	<ul style="list-style-type: none"> <li>a. The Rifles</li> <li>b. The Princess of Wales's Royal Regiment</li> <li>c. The Brigade of Gurkhas</li> </ul>
The Black Watch (Royal Highland Regiment of Canada)	The Royal Regiment of Scotland
Les Voltigeurs de Québec	<ul style="list-style-type: none"> <li>a. The Yorkshire Regiment</li> <li>b. The Duke of Wellington's Regiment (West Riding)</li> </ul>
The Royal Regiment of Canada	<ul style="list-style-type: none"> <li>a. The Duke of Lancaster's Regiment</li> <li>b. Australian Army: The Royal Victoria Regiment</li> </ul>
The Royal Hamilton Light Infantry (Wentworth Regiment)	The Rifles
The Princess of Wales's Own Regiment	The Queen's Lancashire Regiment
The Hastings and Prince Edward Regiment	The Princess of Wales's Royal Regiment
The Lincoln and Welland Regiment	<ul style="list-style-type: none"> <li>a. The Rifles</li> <li>b. The Royal Anglian Regiment</li> <li>c. Australian Army: The Royal Queensland Regiment</li> </ul>
The Royal Highland Fusiliers of Canada	The Royal Regiment of Scotland
The Grey and Simcoe Foresters	The Mercian Regiment

CANADIAN BRANCH/CORPS OR UNIT	ALLIED BRANCH/CORPS OR UNIT
The Lorne Scots (Peel, Dufferin and Halton Regiment) The Brockville Rifles Les Fusiliers du St-Laurent The Princess Louise Fusiliers The Royal New Brunswick Regiment	The Royal Regiment of Fusiliers  The Rifles The Royal Regiment of Fusiliers The Royal Irish Regiment <b>a.</b> The Royal Regiment of Scotland <b>b.</b> The Princess of Wales's Royal Regiment <b>c.</b> The Yorkshire Regiment
The West Nova Scotia Regiment The Nova Scotia Highlanders Le Régiment de Maisonneuve The Cameron Highlanders of Ottawa The Royal Winnipeg Rifles The Essex and Kent Scottish	The Duke of Lancaster's The Mercian Cheshire Regiment The Rifles The Royal Regiment of Scotland The Rifles <b>a.</b> The Princess of Wales's Royal Regiment <b>b.</b> The Royal Anglian Regiment
48th Highlanders of Canada The Algonquin Regiment The Argyll and Sutherland Highlanders of Canada (Princess Louise's) The Lake Superior Scottish Regiment The North Saskatchewan Regiment The Royal Regina Rifles The Rocky Mountain Rangers The Loyal Edmonton Regiment (4th Battalion, Princess Patricia's Canadian Light Infantry) The Queen's Own Cameron Highlanders of Canada The Royal Westminster Regiment The Calgary Highlanders Les Fusiliers de Sherbrooke	The Royal Regiment of Scotland The Rifles The Royal Regiment of Scotland  The Royal Anglian Regiment The Rifles The Rifles The Yorkshire Regiment The Duke of Lancaster's Regiment  The Royal Regiment of Scotland  The Royal Regiment of Fusiliers The Royal Regiment of Scotland The Rifles

CANADIAN BRANCH/CORPS OR UNIT	ALLIED BRANCH/CORPS OR UNIT
<p>The Seaforth Highlanders of Canada</p> <p>The Canadian Scottish Regiment (Princess Mary's)</p> <p>The Royal Montreal Regiment</p> <p>The Irish Regiment of Canada</p> <p>The Toronto Scottish Regiment (Queen Elizabeth The Queen Mother's Own)</p> <p>The Royal Newfoundland Regiment</p>	<p>The Royal Regiment of Scotland</p> <p>The Royal Regiment of Scotland</p> <p>The Yorkshire Regiment</p> <p>The Royal Irish Regiment</p> <p><b>a.</b> The Royal Regiment of Scotland</p> <p><b>b.</b> The London Regiment</p> <p><b>a.</b> The Royal Regiment of Scotland</p> <p><b>b.</b> Australian Army: The Royal New South Wales Regiment</p>



**ANNEX B**  
**AFFILIATED UNITS OF THE CANADIAN ARMED FORCES**

HMCS VANCOUVER	and	The British Columbia Regiment (Duke of Connaught's Own)
The Royal Canadian Dragoons	and	The Governor General's Horse Guards
Princess Patricia's Canadian Light Infantry	and	The Loyal Edmonton Regiment (4th Battalion, Princess Patricia's Canadian Light Infantry)
8th Canadian Hussars (Princess Louise's)	and	The Queen's York Rangers (1st American Regiment)
HMCS VILLE DE QUÉBEC	and	Les Voltigeurs de Québec
HMCS SHAWINIGAN	and	62 <sup>e</sup> Régiment d'artillerie de campagne
HMCS WINDSOR	and	The Windsor Regiment (RCAC)

**Note:** Units are not listed in order of precedence